

Adopted Biennial Budget FY 2021-23

FY 2021-23 ADOPTED BIENNIAL BUDGET

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FY 2021-23 ADOPTED BIENNIAL BUDGET CITY MANAGER'S MESSAGE

Honorable Mayor, Mayor Pro Tem, and Members of the City Council:

It is my privilege to present the Fiscal Year (FY) 2021-23 Biennial Budget.

For more than three decades, prudent fiscal stewardship has provided the foundation for the City's first-class municipal services and renowned innovation for the public good. In recent years, structural economic changes accelerated by a modern global pandemic have dramatically reduced City revenues. In response, the City took swift action in the Summer of 2020 to safeguard and preserve the City's long-term financial health.

Today, the FY 2021-23 Biennial Budget reflects no deficit – either now or in the associated five-year forecast. The City retains its rare AAA bond rating from all three national credit rating agencies; its broad community partnerships; its dedicated and talented municipal workforce; and, of course, its envy-invoking location on the Pacific. Such key assets secure Santa Monica's full recovery and bright future ahead.

The FY 2021-23 Biennial Budget is not the budget of prior abundant years. The FY 2021-22 General Fund budget is \$351.7 million; by way of comparison, the pre-pandemic FY 2018-19 General Fund adopted budget was \$440.2 million. This decrease reflects not the strength of our local economy but the very nature of it. During the pandemic, we have seen changes to the way we live and work. As people have engaged in less retail shopping, less business travel, and less office work in key entertainment and technology sectors, City revenue streams across transient occupancy tax, sales tax, and parking have been diminished. Our revenue streams will replenish. Santa Monica remains a highly-coveted location renowned for its quality of life, beloved local businesses, and vibrant public spaces. But, for this two-year budget cycle, we remain in our recovery stage: We exit the COVID-19 public health emergency not into the global economy of 2019 but into a new future we craft together.

Within its reduced footprint, the FY 2021-23 Biennial Budget supports a first-class local government capable of meeting essential community needs and providing a solid foundation for regrowth. During the two-year budget period, a disconnect will remain between City resources -- which have been reduced as a result of the pandemic -- and community expectations -- which have not. This gap between revenues and desired expenditures will require united leadership and communication to avert ongoing frustration.

Over the past year, City operations have been stabilized and streamlined to provide the core services on which our community relies – clean and safe drinking water; public safety; accessible public transit; childcare and library services; recreation, arts, and cultural programming; economic development and community planning; and, safe, clean and enjoyable public spaces. Eleven prior operating departments have been consolidated into ten; the City Manager's Office has been pared down to support organizational effectiveness and interdepartmental coordination; decades-old internal processes have been redesigned; and digital customer service tools including a new website and 311 system have been brought online to enhance responsiveness and reduce redundancies.

Ambition well beyond these core services remains. In 2020, the City was recognized by the Urban Land Institute for innovation in public spaces, by the International Code Council for National Leadership in Sustainability, and by the Center for Digital Government for digital service delivery. But just as we have been forced to improve our internal operations, we must also change our aspirations for the way we partner and collaborate with others. The

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FY 2021-23 ADOPTED BIENNIAL BUDGET CITY MANAGER'S MESSAGE

federal government is now engaged in stimulus efforts of staggering size and scope. While the American Rescue Plan Act provided relatively minimal funds directly to our City government, funding opportunities to support our community recovery abound. City priorities must become community priorities; and we must work hand-in-hand with federal, state, local, and private partners to envision and achieve shared community results.

The FY 2021-23 budget reflects new revenue sources and partnership opportunities. Santa Monica voters recently adopted Measure SM – a revenue measure that protects essential services by increasing the one-time real estate transfer tax on sales of property (other than in connection with affordable housing projects) of \$5 million or more. The City has also established the SaMo Small Business Recovery Grant Program to support our smallest local businesses, and the City's new We Are Santa Monica Fund offers a way for neighbors to support neighbors through efforts ranging from the newly established Virginia Avenue Park food pantry to racial equity initiatives across the community. We have only begun to realize the value that public-private partnerships can hold, if always carefully designed to maximize not financial value but public good. Projects currently underway include exploration of revenue-producing digital wayfinding kiosks and a partnership with the Los Angeles Cleantech Incubator to pilot the nation's first Zero-Emissions Delivery Zone to support our local restaurants.

Finally, the FY 2021-23 budget recognizes our interconnectedness as a community. As one of the most desirable residential communities in the nation, we have long sought to model new ways to live sustainably and care for one another. As we recover from the pandemic, we seek rebirth as a more equitable, more inclusive community, with an economic recovery that lives up to our values by keeping our most vulnerable residents in their homes, supporting development of affordable housing to invite others to join us, celebrating our local artists, preserving our small businesses, and bolstering commercial districts that speak with authenticity from and of the passions of our neighborhoods. These goals, while ambitious, remain achievable in Santa Monica.

FISCAL CONTEXT

The overall budget for the City of Santa Monica is \$707.8 million in FY 2021-22 and \$598.9 million in FY 2022-23. This budget reflects the operating and capital activities of 31 funds across 14 departments and approximately 1,940.5 permanent and temporary full-time equivalent positions.

The largest component of the budget is the General Fund. The General Fund budget is \$351.7 million in FY 2021-22 and \$375.9 million in FY 2022-23.

The Citywide budget also includes a number of enterprise and special revenue funds that operate with sufficient revenues to sustain necessary operating and capital needs, and others that have a structural deficit where ongoing revenues are not sufficient to cover ongoing expenditures. Among the larger funds contributing to operations, the Resource Recovery and Recycling (RRR), Water, Wastewater, Big Blue Bus (BBB), Airport and Cemetery funds have sufficient revenue to cover operational and capital needs during the biennial budget period.

The Pier and Beach Recreation Funds are projected to require subsidies and advances during the biennial budget period, totaling approximately \$6.0 million.

The City's two-year budget approach means that FY 2021-22 represents the exception-based year for our capital improvement program (CIP) biennial budget. The CIP budget for FY 2021-22 is \$163.7 million, with \$9.1 million representing the General Fund portion. In the face of the pandemic's impact on capital project and construction programs, available capital funds were maximized to protect the City's existing capital investments and minimize future maintenance and replacement cost. As a result, only a limited number of projects were approved in the FY 2020-22 Biennial CIP Budget cycle. These include projects to address critical infrastructure needs; projects that could not be deferred without compromising essential operations or public health and safety; and revenue-generating projects. From repaving streets to renewing alleys and sidewalks to maintaining parking structures and lots to purchasing necessary equipment to modernizing streetlights and replacing aging water and sewer mains, these capital projects prioritize a clean and safe Santa Monica. In addition, the City's Water Fund will use bond financing to advance capital improvement projects to provide long-term cost benefits for ratepayers by achieving water self-sufficiency and a more sustainable, drought-resilient water supply.

FISCAL SUSTAINABILITY

To understand the City's current fiscal status, it is important to recall the path by which we arrived. In its FY 2017-2019 Biennial Budget, the City began fiscal planning for a transition on the horizon. As described at the time:

The economic, demographic and political landscape is changing in our region, in our state, in our nation and in the world. As Moody's also noted, our long-term pension liability stands at \$387 million and growing. We cannot afford to be complacent. Our reliable economic engine needs an overhaul and rising costs (beyond our direct control) force us to re-evaluate how we work, how we deliver services and what matters most to our citizens. Santa Monica's "exceptionally strong economy and tax base" is nearing a point of diminishing returns. Despite our diverse tax revenue base, all our major sources of revenue are seeing either slowing growth or (in the case of utility taxes) an actual decline. This comes at a time when pressure on expenditures is accelerating. Workers' compensation and medical benefits costs continue to outpace our revenue growth, and pension costs are scheduled to begin a dramatic rise in the second year of our two-year budget cycle.

Between 2017 and 2020, the City began designing and implementing a multi-year plan to address this reality.

In early 2020, the COVID-19 pandemic arrived. Amidst global economic disruption associated with the pandemic, local governments across the United States suffered revenue losses, but cities with strong tourism and hospitality sectors, like Santa Monica, experienced the most dramatic revenue decreases. The pandemic halted global tourism as well as non-essential air travel; it required people around the world to stay largely at home. This impacted virtually all of the City's revenue streams and drastically accelerated projected trends away from in-person retail and toward online shopping. As a result of the pandemic, the City anticipated revenue shortfalls totaling \$224 million over three fiscal years. The City further correctly predicted that, given its low residential population, the federal government would not provide meaningful aid in 2020 to cover this loss.

In the Summer of 2020, the City confronted this crisis by accessing \$117 million in one-time funds and adopting a FY 2020-21 budget that reflected a 50% decrease in capital program funding and a 20% decrease in annual operating expenditures, as well as 299 fewer full-time equivalent (FTE) permanent positions and 122 fewer FTE as-needed positions than the FY 2019-20 budget.

Strong reserves allowed the use of contingency and economic uncertainty funds while the City retained a stable reserve level of 12.5% of ongoing expenditures in the event of a new emergency. Three long-term strategies for fiscal health were maintained but temporarily suspended or deferred to allow for continued provision of essential services. These included the one-year (FY 2020-21) suspension of one quarter of the City's Transaction and Use Tax revenue to the Affordable Housing Trust Fund; the extension, in accordance with emergency provisions, of the City's accelerated paydown of its unfunded pension liability from thirteen years to fifteen years; and the suspension of prefunding of the City's Other Post Employment Benefits for two years.

These fiscal measures enabled the City to maintain essential and emergency operations during the pandemic while preserving the City's financial resilience to the greatest extent possible. On March 11, 2021, the American Rescue Plan Act (ARP) was signed into law. This federal aid package provides \$1.9 trillion to households, businesses, artists and nonprofits, schools, and government entities across the country. While local government stabilization funds were expressly included to "remedy [the] mismatch between rising costs and falling revenues" experienced during COVID, the allocation formula used means that Santa Monica receives \$28.6 million in stabilization aid – welcome funds, but in an amount that represents less than 15% of our estimated revenues lost and approximately 4% of our annual budget.

As the City's recovery continues, care will need to be taken to continue to replenish reserves in order to ensure continued ability to withstand a future serious economic or physical disaster.

COMMUNITY PRIORITIES

On March 13, 2021, the City Council held a special retreat session to set community priorities for the Fiscal Year 2021-23 Biennial Budget process. The priorities set forth below reflect a desire of the majority of the Council to focus community attention and discretionary City resources in three specific areas.

ADDRESSING HOMELESSNESS

Prevent housed Santa Monicans from becoming homeless; address the behavioral health needs of vulnerable individuals; and advocate for regional capacity to address homelessness.

Addressing homelessness in California today is both a moral imperative and a necessary aspect of the State's overall economic recovery. Homelessness in Los Angeles County is widely recognized as a crisis demanding immediate attention, and the Santa Monica City community has continually expressed addressing homelessness as among its most urgent concerns. The City's efforts to address homelessness span not only virtually every City Department but also our community partners ranging from service providers, grant recipients, affordable housing providers, local business leaders, and regional agencies at every level of government.

Notable annual expenditures in the Fiscal Year 2021-23 Biennial Budget that support direct services to address homelessness include but are not limited to:

- \$1.4 million to maintain the Homeless Multidisciplinary Street Team (HMST) and C3 (City + County + Community) homeless engagement teams at their current levels;
- \$394,000 for two positions in the Community Services Department added since the restructuring to support local and regional strategies to address homelessness;
- \$2.76 million in Human Services Grant Program funding to community partners addressing homelessness;
- \$2.04 million for ongoing Santa Monica Police Department Homeless Liaison Program Team services;
- \$480,000 for a second two-year pilot of a Santa Monica Fire Department Community Response Unit program staffed by a Firefighter EMT and a Firefighter Paramedic; and
- \$210,000 to maintain and expand services provided by West Coast Cares through the Santa Monica Fire Department.

These efforts supplement a previously-funded partnership with the Los Angeles County Department of Mental Health to pilot mobile mental health van services to offer direct, immediate, professional mental health intervention to those experiencing mental health crisis on our streets, as well as previously allocated one-time funds to advance non-congregate shelter and behavioral health priorities articulated by Council.

As the Council has repeatedly recognized, the homelessness crisis in our region requires urgent efforts to preserve and produce affordable housing. The FY 2021-23 Biennial Budget reflects Santa Monica's ongoing commitment to keep economically vulnerable Santa Monicans in their homes through allocations including ongoing staffing in the City Attorney's Office dedicated to ensuring that landlords and owners comply with the City's tenant protection, tenant harassment, and affordable housing ordinances, as well as the terms of development agreements and affordable housing deed restrictions; \$240,000 over two years to support a right-to-counsel program to even the playing field for tenants who face eviction proceedings brought by landlords who are almost always represented by experienced counsel; \$2 million in Housing Trust Fund funds to continue the City's Preserving Our Diversity basic income program for low-income seniors in rent-controlled apartments; and one-time economic recovery funds to provide emergency assistance to economically vulnerable Santa Monicans.

The FY 2021-23 Biennial Budget also supports the ambitious direction articulated by the Council on March 30, 2021, that the City should meet its State-imposed obligation to plan for 6,168 new affordable housing units during the 2021-2029 Housing Element cycle by prioritizing 100% affordable housing projects on City-owned land while also pursuing 100% affordable housing overlay zoning throughout the City, with the exception of environmental justice and previously redlined areas. Of the City's \$28.6 million in American Rescue Plan stabilization funding, \$6.3 million has been allocated in accordance with Council direction to enable the General Fund to transfer the annual allocation of Measure GSH funds in Fiscal Years 2021-23 to support affordable housing. These funds supplement affordable housing grants successfully received of over \$5.5 million and an increase in the City's federal lobbying contract to \$45,000 per year to support continued pursuit of federal funds in this and other priority areas.

CLEAN AND SAFE SANTA MONICA

Create an atmosphere marked by clean and safe public spaces and neighborhoods.

As City resources, personnel, and services have been reduced to safeguard fiscal stability, maintaining our premier public spaces is a priority. In addressing this priority, we recognize Santa Monica's unique status as both a seaside town of 90,000 residents and a municipal government in Los Angeles County serving hundreds of thousands of visitors and with daily responsibility for maintaining globally recognized public spaces such as the Santa Monica Beach and Santa Monica Pier.

The FY 2021-23 Biennial Budget maintains prior support across core City departments that serve the Council's clean and safe priority (though departmental budgets reflect adjustments based on enhanced accuracy of the City's personnel-related budget calculations). In addition to these foundational services, the Fiscal Year 2021-23 Biennial Budget provides targeted enhancements to achieve a clean and safe Santa Monica enjoyable for all. These include annual expenditures of:

- \$146,246 to restore a limited term two-year Senior Park Planner position to provide ongoing planning to maintain current parks and envision and implement plans for our parks of the future;
- \$726,059 from the Resource, Recycling, & Recovery Fund to increase street sweeping frequency;
- \$90,300 from the Stormwater Fund to support protected bikeway sweeping services;
- \$205,824 to support continuation of City-wide weekend and holiday park trash removal;
- \$264,548 to restore two Code Enforcement Officers to enhance clean and safe operations at the Pier, as well as \$11,725 to provide new safety equipment for Code Enforcement Officers, in addition to prior one-time allocations of \$237,300 for Pier Ambassadors and enhanced cleaning and disinfection at the Pier;
- \$520,734 to maintain the Reed Park Ambassador program through Downtown Santa Monica, Inc.;
- \$121,000 to provide continued tree maintenance services following prevailing wage increases;
- \$1.0 million in one-time funds to enhance clean and safe services on the Santa Monica Pier, Colorado Esplanade, and beach area during busy summer weekends; and
- Expansion of the Crossing Guards program to provide coverage for seven additional crossings that have been identified as high priority in terms of risk.

Through these strategic allocations, the City will continue to care for and safeguard its prized public spaces for residents and visitors alike. This will be particularly important as we welcome our community back to facilities whose operations were impacted by the pandemic. For the most updated information on City reopenings, please visit santamonica.gov/coronavirus-reopenings.

EQUITABLE AND INCLUSIVE ECONOMIC RECOVERY

Cultivate equitable and inclusive economic opportunity and recovery, including access for all community members to educational, employment, and economic resources and opportunities, and create a community where differences in life outcomes cannot be predicted by race, class, gender, disability or other identities.

The Fiscal Year 2021-23 Biennial Budget period will be marked by civic and economic recovery from the pandemic. In this recovery, it is more important than ever that we support a thriving, more equitable and inclusive future. The Fiscal Year 2021-23 Biennial Budget includes the building blocks of our economic recovery for all. These include but are not limited to:

- \$2.6 million in one-time funds, including \$580,000 appropriated in FY 20-21, to support outdoor dining license waivers and a rent abatement program for non-profit tenants, Pier tenants, and other for-profit tenants;
- \$589,087 to upgrade the City's permitting system and restore, on a two-year limited term basis, key
 permitting positions needed to address backlogs and advance streamlining and process improvements;
- \$75,000 to facilitate improvements to the City's leasing processes;
- \$25,000 to support business improvement district formation or an alternative means of re-envisioning and improving coordination, collaboration, and governance on the Santa Monica Pier;
- \$500,000 a year for two years for emergency assistance and economic recovery for vulnerable Santa Monicans in order to maintain economic diversity in our community;
- Approximately \$644,000 annually to enhance Santa Monica Public Library services, including increasing in-person access to the Main Library, as well as the Montana, Ocean Park, and Pico Branches, and hiring a Library Program Specialist – Youth and Family Services to address education equity concerns associated with the pandemic;
- \$290,000 to support grants to nonprofits for events to support arts and culture in Santa Monica;
- \$100,000 in each fiscal year to support the participation of low-income students as the Santa Monica-Malibu School District initiates a youth sports program for younger students;
- \$100,000 annually to support language justice programs to promote inclusivity and accessibility across City services;
- \$50,000 in racial equity funds to support the work of Equity & Inclusion Officers appointed in each and every City Department, the Special Assistant to the City Manager on Equity & Community Recovery, and an Equity & Communications Coordinator who will move into the City Manager's Office to support inclusive community engagement and communications across City projects; and

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• \$315,000 annually for two years to extend the Trades Intern Program for five limited-term interns. The program provides young adults with paid training in the skilled trades in order to help prepare them to enter the workforce.

These funds support coordinated, collaborative work across multiple City departments and with our community partners to set a path toward economic recovery for all.

Finally, as our community moves into its recovery period, the Fiscal Year 2021-23 Biennial Budget restores a matching grant funding program for neighborhood organizations as they partner with the City to enhance community participation and support shared outcomes.

LOOKING FORWARD

As a community, we continually shape and reshape our collective future. The Fiscal Year 2021-23 Biennial Budget provides a solid fiscal foundation for a world-class local government. Our full recovery relies, however, not only on prudent financial planning but also on a culture of civic engagement that weaves together the efforts of all those who comprise our City government, who act as devoted community stakeholders, and who live and work in Santa Monica, so that we may together achieve shared community outcomes. With gratitude and respect for those who brought us through the most challenging days of the pandemic, we are today stepping forward into our community recovery.

Respectfully submitted,

Lane Dilg Interim City Manager

Honorable Alcalde, Alcalde Provisional y Miembros del Ayuntamiento Municipal:

Es un privilegio para mí presentar el presupuesto bienal del año fiscal (AF) 2021-23.

Durante más de tres décadas, la administración fiscal prudente ha proporcionado la base para los servicios municipales de primera clase de la Ciudad y la innovación reconocida para el bien público. En años recientes, los cambios económicos estructurales acelerados por una pandemia global moderna han reducido dramáticamente las ganancias de la Ciudad. En respuesta, la Ciudad tomó medidas rápidas en el verano de 2020 para salvaguardar y preservar la salud financiera de la Ciudad a largo plazo.

Actualmente, el presupuesto bienal del año fiscal 2021-23 no refleja déficit, ni ahora ni en el pronóstico quinquenal asociado. La Ciudad conserva su excepcional calificación de bonos AAA de las tres agencias nacionales de calificación crediticia; sus amplias asociaciones comunitarias; su mano de obra municipal dedicada y talentosa y, por supuesto, su ubicación que invoca la envidia en el Pacífico. Estos activos clave aseguran la recuperación total y el brillante futuro de Santa Mónica.

El presupuesto bienal para el año fiscal 2021-23 no es el presupuesto abundante de años anteriores. El presupuesto del Fondo General para el año fiscal 2021-22 es de \$351.7 millones; a modo de comparación, el presupuesto aprobado por el Fondo General antes de la pandemia para el año fiscal 2018-19 fue de \$440.2 millones. Esta disminución no refleja la fortaleza de nuestra economía local, sino su propia naturaleza. Durante la pandemia, hemos visto cambios en la manera en la que vivimos y trabajamos. Mientras que las personas están realizando menos compras minoristas, menos viajes de negocios y menos trabajo de oficina en los sectores clave del entretenimiento y la tecnología, han disminuido las fuentes de ingresos de la ciudad a través del impuesto a la ocupación turística, el impuesto a las ventas y el estacionamiento. Nuestras fuentes de ingresos se repondrán. Santa Mónica sigue siendo un lugar muy codiciado, conocido por su calidad de vida, sus queridos negocios locales y sus vibrantes espacios públicos. Pero, para este ciclo presupuestario de dos años, permanecemos en nuestra etapa de recuperación: Salimos de la emergencia de salud pública de COVID-19 no hacia la economía global de 2019, sino hacia un nuevo futuro que construiremos juntos.

Dentro de su huella reducida, el presupuesto bienal para el año fiscal 2021-23 respalda un gobierno local de primera clase capaz de satisfacer las necesidades esenciales de la comunidad y proporcionar una base sólida para el resurgimiento. Durante el período presupuestario de dos años, seguirá existiendo una desconexión entre los recursos de la Ciudad, que se han reducido como resultado de la pandemia, y las expectativas de la comunidad, que no lo han hecho. Esta brecha entre ingresos y los gastos deseados requerirán de un liderazgo unido y comunicación para evitar la frustración en curso.

Durante el año pasado, las operaciones de la Ciudad se estabilizaron y simplificaron para brindar los servicios básicos de los que depende nuestra comunidad: agua potable limpia y segura; seguridad pública; transporte público accesible; servicios de guardería y biblioteca; programación recreativa, artística y cultural; desarrollo económico y planificación comunitaria; y espacios públicos seguros, limpios y agradables. Once de los anteriores departamentos operativos se han consolidado en diez; la Oficina del Administrador de la Ciudad se ha reducido para respaldar la eficacia organizativa y la coordinación interdepartamental; se han rediseñado procesos internos de décadas de antigüedad; y se han puesto en línea herramientas digitales de servicio al cliente, incluido un nuevo sitio web y un sistema 311 para mejorar la capacidad de respuesta y reducir las redundancias.

Seguimos ambicionando mucho más allá de estos servicios básicos. En 2020, la Ciudad fue reconocida por el Instituto Urbano de Tierras (Urban Land Institute) por la innovación en los espacios públicos, por el Consejo Internacional de Códigos para el Liderazgo Nacional en Sostenibilidad (International Code Council for National Leadership in Sustainability) y por el Centro para el Gobierno Digital (Center for Digital Government) por la prestación de servicios digitales. Pero así como nos hemos visto obligados a mejorar nuestras operaciones internas, también debemos cambiar nuestras aspiraciones por la forma en que nos asociamos y colaboramos con los demás. El gobierno federal ahora está comprometido en esfuerzos de estímulo de tamaño y alcance asombrosos. Si bien la Ley del Plan de Rescate Estadounidense proporcionó fondos relativamente mínimos directamente al gobierno de nuestra ciudad, abundan las oportunidades de financiamiento para apoyar la recuperación de nuestra comunidad. Las prioridades de la ciudad deben convertirse en prioridades de la comunidad; y debemos trabajar de la mano con socios federales, estatales, locales y privados para visualizar y lograr resultados comunitarios compartidos.

El presupuesto del año fiscal 2021-23 refleja nuevas fuentes de ingresos y oportunidades de asociación. Los votantes de Santa Mónica adoptaron recientemente la Medida SM (Measure SM), una medida de ingresos que protege los servicios esenciales al aumentar el impuesto único a la transferencia de bienes raíces sobre las ventas de propiedades (que no estén relacionadas con proyectos de viviendas asequibles) de \$5 millones o más. La Ciudad también restableció el Programa de Subvenciones para la Recuperación de Pequeñas Empresas SaMo para apoyar a nuestras empresas locales más pequeñas, y el nuevo Fondo We Are Santa Monica de la Ciudad ofrece una forma para que los vecinos apoyen a vecinos a través de esfuerzos que van desde la despensa de alimentos recientemente establecida en Virginia Avenue Park hasta iniciativas de equidad en toda la comunidad. Hemos comenzado a darnos cuenta del valor que pueden tener las asociaciones público-privadas, si se diseñan siempre cuidadosamente para maximizar no el valor financiero sino el bien público. Los proyectos actualmente en curso incluyen la exploración de quioscos de orientación digital que generan ingresos y una asociación con la incubadora de tecnología limpia de Los Ángeles para poner a prueba la primera zona de entrega de cero emisiones del país para apoyar a nuestros restaurantes locales.

Finalmente, el presupuesto del año fiscal 2021-23 reconoce nuestra interconectividad como comunidad. Como una de las comunidades residenciales más deseables de la nación, durante mucho tiempo hemos buscado modelar nuevas formas de vivir de manera sostenible y cuidarnos unos a otros. A medida que nos recuperamos de la pandemia, buscamos renacer como una comunidad más equitativa e inclusiva, con una recuperación económica que esté a la altura de nuestros valores conservando a nuestros residentes más vulnerables en sus hogares, apoyando el desarrollo de viviendas asequibles para invitar a otros a unirse a nosotros, celebrando a nuestros artistas locales, preservando nuestras pequeñas empresas y reforzando los distritos comerciales que hablan con autenticidad desde y de las pasiones de nuestros vecindarios. Estas metas, aunque ambiciosas, aún pueden lograrse en Santa Mónica.

CONTEXTO FISCAL

El presupuesto general para la ciudad de Santa Mónica es de \$707.8 millones en el año fiscal 2021-22 y \$598.9 millones en el año fiscal 2022-23. Este presupuesto refleja las actividades operativas y de capital de 31 fondos en 14 departamentos y aproximadamente 1,940.5 puestos equivalentes permanentes y temporales a tiempo completo.

El componente más grande del presupuesto es el Fondo General. El Fondo general es de \$351.7 millones en el año fiscal 2021-22 y \$375.9 millones en el año fiscal 2022-23.

El presupuesto de la ciudad también incluye una serie de fondos de ingresos empresariales y especiales que operan con ingresos suficientes para sostener las necesidades operativas y de capital necesarias, y otros que tienen un déficit estructural donde los ingresos en curso no son suficientes para cubrir los gastos en curso. Entre los fondos más grandes que contribuyen a las operaciones, los fondos de recuperación y reciclaje de recursos (RRR, por sus siglas en inglés), agua, aguas residuales, Big Blue Bus (BBB), aeropuerto y cementerio tienen ingresos suficientes para cubrir las necesidades operativas y de capital durante el período presupuestario bienal.

Se proyecta que los Fondos de Recreación de Muelles y Playas requieran subsidios y anticipos durante el período presupuestario bienal, por un total de aproximadamente \$6.0 millones.

El enfoque presupuestario de dos años de la Ciudad significa que el año fiscal 2021-22 representa un año basado en excepciones para nuestro presupuesto bienal del programa de mejoras de capital (CIP). El presupuesto del CIP para el año fiscal 2021-22 es de \$163.7 millones, con \$9.1 millones que representan la porción del Fondo General. Ante el impacto de la pandemia en los proyectos de capital y los programas de construcción, se maximizaron los fondos de capital disponibles para proteger las inversiones de capital existentes de la Ciudad y minimizar el costo futuro de mantenimiento y reemplazo. Como resultado, solo se aprobó una cantidad limitada de proyectos en el ciclo del presupuesto bienal de CIP para el año fiscal 2020-22. Estos incluyen proyectos para abordar necesidades críticas de infraestructura; proyectos que no se pueden aplazar sin comprometer las operaciones esenciales o la salud y seguridad públicas; y proyectos generadores de ingresos. Desde la repavimentación de calles hasta la renovación de callejones y aceras, el mantenimiento de las estructuras y los lotes de estacionamiento, la compra de los equipos necesarios para la modernización del alumbrado público y el reemplazo de las viejas tuberías de agua y alcantarillado, estos proyectos capitales dan prioridad a una Santa Mónica limpia y segura. Además, el Fondo de Agua de la Ciudad utilizará el financiamiento de bonos para promover proyectos de mejora de capital a fin de proporcionar beneficios de costos a largo plazo para los contribuyentes al lograr la autosuficiencia y un suministro de agua más sostenible y resistente a la sequía.

SOSTENIBILIDAD FISCAL

Para comprender el estado fiscal actual de la Ciudad, es importante recordar el camino por el que llegamos. En su presupuesto Bienal para el año fiscal 2017-2019, la Ciudad comenzó la planificación fiscal para una transición en el horizonte. Como se describió entonces:

El panorama económico, demográfico y político está cambiando en nuestra región, en nuestro estado, en nuestra nación y en el mundo. Como también señaló Moody's, nuestro pasivo por pensiones a largo plazo asciende a \$387 millones y sigue creciendo. No podemos permitirnos el lujo de ser complacientes. Nuestro confiable motor económico necesita una revisión y el aumento de los costos (más allá de nuestro control directo) nos obligan a reevaluar cómo trabajamos, cómo brindamos servicios y qué es lo más importante para nuestros ciudadanos. La "base impositiva y la economía excepcionalmente fuerte" de Santa Mónica se está acercando a un punto de rendimientos decrecientes. A pesar de nuestra diversa base de ingresos

fiscales, todas nuestras fuentes principales de ingresos están experimentando una desaceleración en su crecimiento o (en el caso de los impuestos a los servicios públicos) una disminución real. Esto llega en un momento en que se acelera la presión sobre los gastos. Los costos de indemnización para trabajadores y beneficios médicos continúan superando el crecimiento de nuestros ingresos, y los costos de las pensiones están programados para comenzar un aumento dramático en el segundo año de nuestro ciclo presupuestario de dos años.

Entre 2017 y 2020, la Ciudad comenzó a diseñar e implementar un plan plurianual para abordar esta realidad.

A inicios de 2020, llegó la pandemia de COVID-19. En medio de la disrupción económica mundial asociada con la pandemia, los gobiernos locales de Estados Unidos sufrieron pérdidas de ingresos, pero las ciudades con sectores turísticos y hoteleros fuertes, como Santa Mónica, experimentaron las disminuciones de ingresos más dramáticas. La pandemia detuvo el turismo mundial y los viajes aéreos no esenciales; requería que la gente de todo el mundo se quedara en casa en gran medida. Esto afectó prácticamente a todas las fuentes de ingresos de la ciudad y aceleró drásticamente las tendencias proyectadas que se alejaron del comercio minorista en persona y se dirigieron a las compras en línea. Como resultado de la pandemia, la Ciudad anticipó un déficit de ingresos por un total de \$224 millones durante tres años fiscales. Además, la Ciudad predijo correctamente que, dada su baja población residencial, el gobierno federal no proporcionaría una ayuda significativa en 2020 para poder cubrir esta pérdida.

En el verano de 2020, la Ciudad enfrentó esta crisis y accedió a \$117 millones en fondos únicos y adoptó un presupuesto para el año fiscal 2020-21 que reflejó una disminución del 50% en la financiación del programa de capital y una disminución del 20% en los gastos operativos anuales, así como 299 puestos permanentes equivalentes a tiempo completo (FTE, por sus siglas en inglés) menos y 122 puestos FTE menos según sea necesario que el presupuesto del año fiscal 2019-20.

Las fuertes reservas permitieron el uso de fondos de contingencia e incertidumbre económica mientras que la Ciudad retuvo un nivel de reserva estable del 12.5% de los gastos en curso en caso de una nueva emergencia. Se mantuvieron tres estrategias a largo plazo para la salud fiscal, pero se suspendieron o aplazaron temporalmente para permitir la prestación continua de servicios esenciales. Estas incluyeron la suspensión de un año (año fiscal 2020-21) de una cuarta parte de los ingresos del impuesto sobre transacciones y uso de la ciudad al Fondo Fiduciario de Vivienda Asequible; la extensión, de acuerdo con las provisiones de emergencia, del pago acelerado de la Ciudad de su obligación de pensión no financiada de trece años a quince años; y la suspensión de la prefinanciación de los otros beneficios posteriores al empleo de la ciudad durante dos años.

Estas medidas fiscales le permitieron a la Ciudad mantener operaciones esenciales y de emergencia durante la pandemia mientras preservaban la capacidad de recuperación financiera de la Ciudad en la mayor medida posible. El 11 de marzo de 2021, se promulgó la Ley del Plan de Rescate Estadounidense (American Rescue Plan Act, ARP). Este paquete de ayuda federal proporciona \$1.9 mil millones a hogares, empresas, artistas y organizaciones sin fines de lucro, escuelas y entidades gubernamentales en todo el país. Si bien los fondos de estabilización del gobierno local se incluyeron expresamente para "remediar el desajuste entre el aumento de los costos y la caída de los ingresos" experimentado durante COVID, la fórmula de asignación utilizada significa que Santa Mónica recibe \$28.6 millones en ayuda de estabilización - fondos bien recibidos, pero en una cantidad que representa menos del 15% de nuestros ingresos estimados perdidos y aproximadamente el 4% de nuestro presupuesto anual.

A medida que continúa la recuperación de la Ciudad, se deberá tener cuidado de continuar reponiendo las reservas a fin de garantizar la capacidad continua para resistir un futuro desastre físico o económico grave.

PRIORIDADES DE LA COMUNIDAD

El 13 de marzo de 2021, el Ayuntamiento Municipal celebró una sesión de retiro especial para establecer las prioridades de la comunidad para el proceso del presupuesto bienal del año fiscal 2021-23. Las prioridades establecidas a continuación reflejan el deseo de la mayoría del Ayuntamiento de enfocar la atención de la comunidad y los recursos discrecionales de la Ciudad en tres áreas específicas.

HACIENDO FRENTE A LA FALTA DE VIVIENDA

Evitar que los habitantes de Santa Mónica con un hogar se queden sin hogar; abordar las necesidades de salud conductual de las personas vulnerables; y abogar por la capacidad regional para abordar la falta de vivienda.

Abordar la falta de vivienda en California hoy es un imperativo moral y un aspecto necesario de la recuperación económica general del estado. La falta de vivienda en el condado de Los Ángeles es ampliamente reconocida como una crisis que exige atención inmediata, y la comunidad de la ciudad de Santa Mónica ha expresado continuamente abordar la falta de vivienda como una de sus preocupaciones más urgentes. Los esfuerzos de la ciudad para abordar la falta de vivienda abarcan no solo prácticamente todos los departamentos de la ciudad, sino también nuestros socios comunitarios que van desde proveedores de servicios, beneficiarios de subvenciones, proveedores de viviendas asequibles, líderes comerciales locales y agencias regionales en todos los niveles de gobierno.

Los gastos anuales notables en el presupuesto bienal del año fiscal 2021-23 que respaldan los servicios directos para abordar la falta de vivienda incluyen, entre otros:

- \$1.4 millones para mantener los equipos de participación de personas sin hogar del Equipo Multidisciplinario de la Calle para Personas sin Hogar (Homeless Multidisciplinary Street Team, HMST) y C3 (Ciudad + Condado + Comunidad) en sus niveles actuales;
- \$394,000 para dos puestos en el Departamento de Servicios Comunitarios agregados desde la reestructuración para apoyar las estrategias locales y regionales para abordar la falta de vivienda;
- \$2.76 millones en fondos del Programa de Subvenciones para Servicios Humanos para socios comunitarios que abordan la falta de vivienda;
- \$2.04 millones para los servicios en curso del Equipo del Programa de Enlace para Personas sin Hogar (Homeless Liaison Program Team) del Departamento de Policía de Santa Mónica;
- \$480,000 para un segundo piloto de dos años de un programa de la Unidad de Respuesta Comunitaria del Departamento de Bomberos de Santa Mónica con un personal de bomberos - EMT y un bombero paramédico; y

• \$210,000 para mantener y expandir los servicios proporcionados por West Coast Cares a través del Departamento de Bomberos de Santa Mónica.

Estos esfuerzos complementan una asociación previamente financiada con el Departamento de Salud Mental del Condado de Los Ángeles para poner a prueba los servicios de camionetas de salud mental móviles para ofrecer una intervención de salud mental profesional directa e inmediata a quienes experimentan una crisis de salud mental en nuestras calles, así como fondos únicos previamente asignados para promover las prioridades de salud conductual y refugios no congregados articuladas por el Ayuntamiento.

Como el Ayuntamiento lo ha reconocido repetidamente, la crisis de personas sin hogar en nuestra región requiere esfuerzos urgentes para preservar y producir viviendas asequibles. El presupuesto bienal para el año fiscal 2021-23 refleja el compromiso continuo de Santa Mónica de mantener a sus habitantes económicamente vulnerables en sus hogares a través de asignaciones que incluyen personal continuo en la Oficina del Fiscal de la Ciudad dedicado a garantizar que los arrendatarios y propietarios cumplan con las ordenanzas de protección de inquilinos de la Ciudad, contra el acoso de inquilinos y de vivienda asequible, así como los términos de los acuerdos de desarrollo y las restricciones de escritura de vivienda asequible; \$240,000 durante dos años para apoyar un programa de derecho a un abogado para igualar el campo de juego para los inquilinos que enfrentan procesos de desalojo iniciados por propietarios que casi siempre están representados por abogados experimentados; \$2 millones en fondos del Fondo Fiduciario de Vivienda para continuar el programa de ingresos básicos Preservando nuestra Diversidad (Preserving Our Diversity) de la Ciudad para personas mayores de bajos ingresos en apartamentos de alquiler controlado; y fondos únicos de recuperación económica para brindar asistencia de emergencia a los habitantes de Santa Mónica económicamente vulnerables.

El Presupuesto Bienal para el año fiscal 2021-23 también respalda la ambiciosa dirección articulada por el Ayuntamiento el 30 de marzo de 2021, de que la Ciudad debe cumplir con su obligación impuesta por el Estado de planificar 6,168 nuevas unidades de vivienda asequible durante el ciclo del Elemento de Vivienda 2021-2029 al priorizar Proyectos de vivienda 100% asequibles en terrenos de propiedad de la Ciudad, al mismo tiempo que persiguen la zonificación superpuesta de viviendas 100% asequibles en toda la Ciudad con la excepción de la justicia ambiental y las áreas previamente marcadas en rojo. De los \$28.6 millones de fondos de estabilización del Ley del Plan de Rescate Estadounidense de la Ciudad, \$6.3 millones se asignaron de acuerdo con la dirección del Ayuntamiento para permitir que el Fondo General transfiera la asignación anual de fondos de la Medida GSH en los años fiscales 2021-23 para apoyar la creación de viviendas asequibles. Estos fondos complementan las subvenciones para viviendas asequibles recibidas con éxito por más de \$5.5 millones y un aumento en el contrato de cabildeo federal de la Ciudad a \$45,000 por año para apoyar la búsqueda continua de fondos federales en esta y otras áreas prioritarias.

SANTA MÓNICA LIMPIA Y SEGURA

Crear una atmósfera marcada por espacios públicos y vecindarios limpios y seguros.

A medida que los recursos, el personal y los servicios de la Ciudad se han reducido para salvaguardar la estabilidad fiscal, mantener nuestros espacios públicos de primer nivel es una prioridad. Al abordar esta prioridad, reconocemos el estatus único de Santa Mónica como una ciudad costera de 90,000 residentes y un gobierno municipal en el condado de Los Ángeles que atiende a cientos de miles de visitantes y con la responsabilidad diaria de mantener espacios públicos reconocidos a nivel mundial como la playa de Santa Mónica y el Muelle de Santa Mónica.

El presupuesto bienal para el año fiscal 2021-23 mantiene el apoyo previo en todos los departamentos centrales de la Ciudad que sirven a la prioridad de limpieza y seguridad del Ayuntamiento (aunque los presupuestos departamentales reflejan ajustes basados en una mayor precisión de los cálculos presupuestarios relacionados con el personal de la Ciudad). Además de estos servicios fundamentales, el presupuesto bienal del año fiscal 2021-23 proporciona mejoras específicas para lograr una Santa Mónica limpia y segura, agradable para todos. Estos incluyen los gastos anuales de:

- \$146,246 para restaurar un puesto de Planificador de Parques Senior de dos años por tiempo limitado para proporcionar planificación continua para mantener los parques actuales e imaginar e implementar planes para nuestros parques del futuro;
- \$726,059 del Fondo de Recursos, Reciclaje y Recuperación para aumentar la frecuencia con que se barren las calles;
- \$ 90,300 del Fondo de Aguas Pluviales para apoyar los servicios de barrido de ciclovías protegidas;
- \$205,824 para apoyar la continuación de la eliminación de basura en los parques vacacionales y de fin de semana en toda la ciudad;
- \$264,548 para restaurar a dos funcionarios de cumplimiento del código para mejorar las operaciones de limpieza y seguridad en el muelle, así como \$11,725 para proporcionar nuevo equipo de seguridad para los funcionarios de cumplimiento del código, además de las asignaciones previas por única vez de \$ 237,300 para los embajadores del muelle y mejora de limpieza y desinfección en el muelle;
- \$520,734 para mantener el programa Reed Park Ambassador a través del centro de Santa Monica, Inc.;
- \$121,000 para proporcionar servicios continuos de mantenimiento de árboles luego del aumento de salario prevaleciente;
- \$1.0 millones en fondos únicos para mejorar los servicios limpios y seguros en Santa Monica Pier, Colorado Esplanade y el área de la playa durante los ajetreados fines de semana de verano; y
- Expansión del programa de Guardias de Cruce para proporcionar cobertura para siete cruces adicionales que han sido identificados como de alta prioridad en términos de riesgo.

A través de estas asignaciones estratégicas, la Ciudad continuará cuidando y salvaguardando sus preciados espacios públicos para residentes y visitantes por igual. Esto será particularmente importante, ya que le damos la bienvenida a nuestra comunidad para regresar a las instalaciones cuyas operaciones se vieron afectadas por la pandemia. Para obtener la información más actualizada sobre las reaperturas de la ciudad, visite santamonica. gov/coronavirus-reopenings.

RECUPERACIÓN ECONÓMICA EQUITATIVA E INCLUSIVA

Cultivar oportunidades y recuperación económicas equitativas e inclusivas, incluido el acceso de todos los miembros de la comunidad a recursos y oportunidades educativos, laborales y económicos, y crear una comunidad donde las diferencias en los resultados de la vida no puedan predecirse por raza, clase, género, discapacidad u otras identidades.

El período del presupuesto bienal del año fiscal 2021-23 estará marcado por la recuperación cívica y económica de la pandemia. En esta recuperación, es más importante que nunca que apoyemos un futuro próspero, más equitativo e inclusivo. El presupuesto bienal del año fiscal 2021-23 incluye los componentes básicos de nuestra recuperación económica para todos. Estos incluyen, pero no se limitan a:

- \$2.6 millones en fondos únicos, incluidos \$580,000 asignados en el año fiscal 20-21, para respaldar las exenciones de licencias para cenar al aire libre y un programa de reducción de alquiler para locatarios sin fines de lucro, locatarios del muelle y otros locatarios con fines de lucro;
- \$589,087 para actualizar el sistema de permisos de la Ciudad y restaurar, con un plazo limitado de dos años, los puestos clave de permisos necesarios para abordar los retrasos y avanzar en la simplificación y las mejoras de procesos;
- \$75,000 para facilitar la realización de mejoras a los procesos de arrendamiento de la Ciudad;
- \$25,000 para apoyar la formación de distritos de mejoramiento comercial o un medio alternativo para volver a imaginar y mejorar la coordinación, la colaboración y la gobernanza en el muelle de Santa Mónica;
- \$500,000 al año durante dos años para asistencia de emergencia y recuperación económica para residentes vulnerables de Santa Mónica con el fin de mantener la diversidad económica en nuestra comunidad;
- Aproximadamente \$644,000 anualmente para mejorar los servicios de la biblioteca pública de Santa Mónica, incluido el aumento del acceso en persona a la biblioteca principal, así como a las sucursales de Montana, Ocean Park y Pico, y la contratación de un especialista en programas de bibliotecas: servicios para jóvenes y familias para abordar las inquietudes sobre la equidad en la educación asociado con la pandemia;
- \$290,000 para apoyar subvenciones a organizaciones sin fines de lucro para eventos de apoyo al arte y la cultura en Santa Mónica;

- \$100,000 en cada año fiscal para apoyar la participación de estudiantes de bajos ingresos mientras el Distrito Escolar de Santa Mónica-Malibu inicia un programa de deportes juveniles para los estudiantes más jóvenes;
- \$100,000 anuales para apoyar programas de justicia lingüística para promover la inclusión y la accesibilidad en todos los servicios de la Ciudad;
- \$50,000 en fondos de equidad racial para apoyar el trabajo de los Funcionario de Equidad e Inclusión designados en todos y cada uno de los Departamentos de la Ciudad, el Asistente Especial del Administrador de la Ciudad sobre Equidad y Recuperación de la Comunidad, y un Coordinador de Equidad y Comunicaciones que se trasladará a la Oficina del Administrador de la Ciudad para Apoyar la participación comunitaria inclusiva y las comunicaciones en todos los proyectos de la ciudad; y
- \$315,000 anualmente por dos años para extender el Programa de Pasantías de Oficios para cinco pasantes de término limitado. El programa proporciona a adultos jóvenes una capacitación remunerada en oficios calificados, con el objetivo de ayudarlos a prepararse para ingresar en el mundo laboral.

Estos fondos apoyan el trabajo coordinado y colaborativo en varios departamentos de la ciudad y con nuestros socios comunitarios para establecer un camino hacia la recuperación económica para todos.

Finalmente, a medida que nuestra comunidad avanza hacia su período de recuperación, el presupuesto bienal del año fiscal 2021-23 restaura un programa de subvenciones de contrapartida para las organizaciones vecinales que se asocian con la Ciudad para mejorar la participación de la comunidad y apoyar los resultados compartidos.

MIRANDO HACIA EL FUTURO

Como comunidad, continuamente damos forma y reformamos nuestro futuro colectivo. El presupuesto bienal del año fiscal 2021-23 proporciona una base fiscal sólida para un gobierno local de clase mundial. Sin embargo, nuestra recuperación total se basa no solo en una planificación financiera prudente, sino también en una cultura de compromiso cívico que entrelaza los esfuerzos de todos los que componen nuestro gobierno de la Ciudad, que actúan como partes interesadas de la comunidad y que viven y trabajan en Santa Mónica, para que juntos podamos lograr resultados compartidos para toda la comunidad. Con gratitud y respeto por quienes nos ayudaron a superar los días más desafiantes de la pandemia, hoy damos un paso adelante hacia la recuperación de nuestra comunidad.

Enviado respetuosamente,

Lane Dilg

FY 2021-23 ADOPTED BIENNIAL BUDGET SANTA MONICA AT A GLANCE

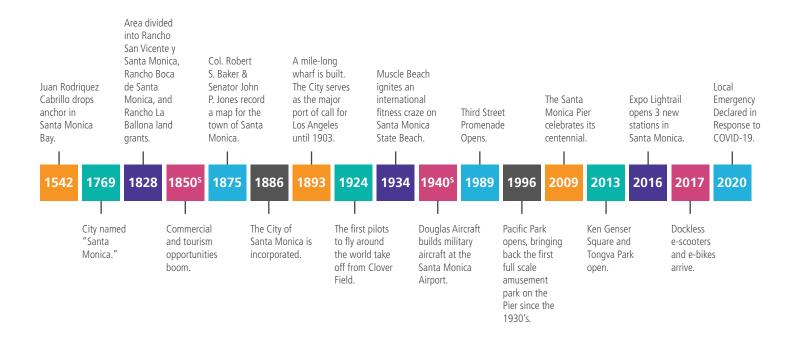


FY 2021-23 ADOPTED BIENNIAL BUDGET SANTA MONICA AT A GLANCE

Santa Monica: *Populus Felix In Urbe Felici* (Fortunate people in a fortunate place)

Santa Monica is a beautiful beachside community of 8.3 square miles, situated on the westside of Los Angeles County, about 16 miles from Downtown Los Angeles. It is bordered by the City of Los Angeles on three sides and the Pacific Ocean on the west.

HISTORIC TIMELINE

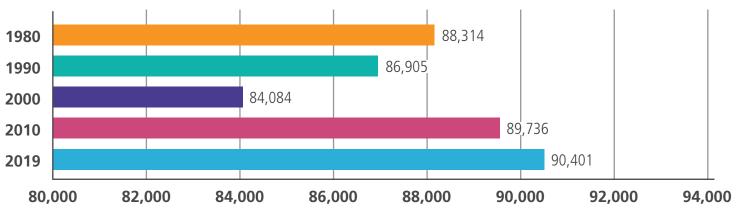


Santa Monica is home to a mix of commercial districts, residential communities, and recreational and art venues. Each of Santa Monica's character-rich neighborhoods – Pico, Wilshire Montana, Ocean Park, Downtown, Sunset Park, North of Montana, and Northeast – have a unique vibe. Recently named by National Geographic as one of the Top "10 Beach Cities in the World" and by TIME as one of the "Best Places to Live", Santa Monica features three miles of Pacific Ocean beaches and the Santa Monica Pier. High-profile global technology and entertainment companies, small entrepreneurial start-ups, restaurants and retail businesses call the City home.

Santa Monica is a full-service city. City departments provide police, fire, a regional transportation network, water, refuse and recycling, streets, parking, planning, building, engineering, free public Wi-Fi, a high-speed fiber optic network, parks, affordable housing, economic development, library, rent control, recreational, cultural, and educational services to the community.

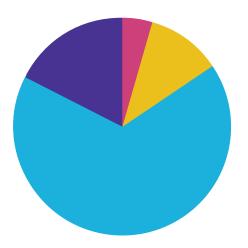
QUICK FACTS





Source: U.S. Census Bureau, Census 2019 American Community Survey

AGE DISTRIBUTION IN 2019



AGE GROUP



Educational Attainment: 54.7% Bachelor's Degree or higher Median Household Income: \$92,490 Percentage of Homeowners: 28.2% Percentage of Renters: 71.8% Households: 45,096 Median Gross Rent: \$1,918 Person per Household: 1.97 Median Value of Owner Occupied Housing: \$1,590,800

Source: U.S. Census Bureau, 2019 Demographic Profile Data

LOCAL ECONOMY

The City's economy has been deeply impacted by the COVID-19 global pandemic. To help address business closures, rising unemployment, and ongoing changes to public health requirements, the community has taken many proactive steps to support local businesses, our workers, and residents throughout the COVID-19 public health emergency, including new programs such as:

- Expanded outdoor permits
- Temporary fee waivers
- Approval of Hero Pay for essential workers
- Launch of an emergency food pantry to provide over 200 meals per week to our most vulnerable residents, supported by over \$1M raised in community donations including from our SM businesses
- Distribution of over 50,000 masks and 5,000 public health and safety signs to local businesses
- Creation of a Local Hire jobs board, a community-led commercial kitchen to support entrepreneurs, and the COVID-19 Assurance Program which trains Santa Monica workers on new public health and safety guidelines

While the challenges have been real, Santa Monica has a very robust and diverse economy. Known as "Silicon Beach," Santa Monica's businesses are at the leading edge of the nation's creative economy and startup scene. People are coming from all over the world to work at companies like Activision, Red Bull, Snap, and Bird. From



FY 2021-23 ADOPTED BIENNIAL BUDGET SANTA MONICA AT A GLANCE

entertainment leaders like Universal Music Group and Lionsgate to startup successes like GoodRx, Truecar, and Beautycounter, Santa Monica is a home for creativity and business innovation. Renowned healthcare companies like UCLA Medical Center, Providence St. John's Health Center and Kaiser Permanente also call Santa Monica home and have played a pivotal role in the community's care over the past year. Santa Monica offers Class A office space with access to sun, surf, a highly skilled workforce along with a nationally recognized high-speed fiber optic network. Principal local employers are in the fields of education, municipal government, technology, fintech, health care, policy, and research. Santa Monica's leading industry sectors are Information Technology, Professional, Scientific and Technical Services, Accommodation and Food Services, and Health Care and Social Assistance (by employment).

Employers and employees are drawn to the area's cultural, artistic, and recreational amenities. Unbeatable yearround sunshine and warm weather helps too! Tourism is an important driver of the local economy. Santa Monica attracts 8.7 million visitors from around the world as well as regional day-trippers. In 2017 these visitors spent \$1.96 billion in Santa Monica, generating significant retail sales and transient occupancy tax revenues for the City. 13,350 jobs are supported by the tourism industry. The City's 41 hotels typically operate with high occupancy rates year-round, apart from the recent dip due to COVID-19 and international travel restrictions.

Retail plays a major role in Santa Monica's economy. Santa Monica is home to a number of distinctive shopping districts. In the heart of Downtown, the Santa Monica Pier, Third Street Promenade, and Santa Monica Place draw locals and visitors alike. South of the Civic Center are the Main Street and Pico Boulevard districts, with eclectic shops, art, performance venues, and fine dining. On the north end of town, numerous boutiques and trendy restaurants line Montana Avenue, and Wilshire Boulevard provides an important thoroughfare throughout the City.

While our streets have had some quiet days over the past year, residents, businesses, and workers are reemerging, and on an average day, tourists, shoppers, and employees significantly boost the daytime population to an estimated 250,000 people. The streets are now more vibrant than ever with the addition of outdoor dining activations throughout.

GOVERNMENT AND ADMINISTRATION

The City of Santa Monica was incorporated on November 30, 1886 and subsequently adopted a City Charter in 1945. In 1947, a Council-Manager form of government was established following a vote of the City's residents and approval by the California legislature.

The City Council consists of seven members elected by the community at large to four-year terms. Elections are held every two years, at which time either three or four Council members are elected.



The Council selects the Mayor and Mayor Pro Tempore. City Council appoints a City Manager to administer the City, a City Attorney and a City Clerk. The City Council also serves as the governing bodies for the Santa Monica Redevelopment Successor Agency, the Housing and Parking Authorities, and the Public Financing Authority.

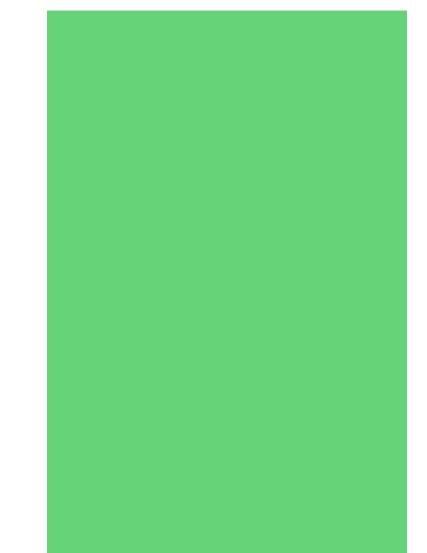
SCHOOLS

The highly rated Santa Monica-Malibu Unified School District serves both Santa Monica and Malibu residents. There are ten elementary schools, two middle schools, three high schools, and an alternative K-8 school in the district. The City of Santa Monica provides \$24 million in funding support to SMMUSD annually.

Santa Monica College (SMC), one of the state's top two-year community colleges, serves over 30,000 full-time and part-time students on several campuses and offers more than 300 new courses in 58 subject areas. For 28 years, the college has ranked #1 in transferring students to the University of California, University of Southern California, and other four-year campuses.



FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW

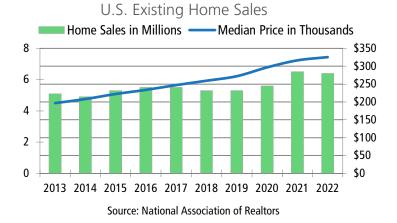


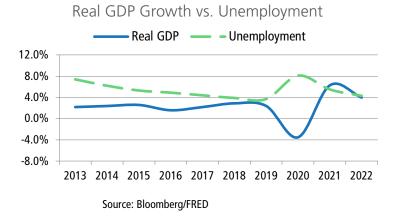
FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - OVERALL ECONOMIC CONDITIONS

The amount of funding recommended for programs and services is driven by available resources. Economic conditions at the national, state and local levels affect the level of revenue available to the City each year. This section identifies the existing economic conditions that influenced the development of the annual budget. The section includes summary charts for Citywide budgeted revenues and expenditures, including an overview of retirement expenditures and employee contributions. The section also presents summary information regarding the major tax revenues and their impact on the General Fund revenue forecasting, and revenue analysis for each fund.

NATIONAL ECONOMY

The U.S. economy is expected to rebound strongly in 2021 and 2022 after a very difficult 2020. The most recent Bloomberg survey of leading economists projects economic growth, as measured by GDP, of 6.2% in 2021 and 4% in 2022 after a contraction of 3.5% in 2020 due to the pandemic-induced recession. Consumer spending is projected to show a similar trend as COVID restrictions are lifted. The labor market has also significantly improved. Unemployment, after reaching a high of 14.8% in April 2020, has fallen to 6%, and the Bloomberg survey projects the rate will continue to fall over the next two years dropping below 4% by the end of 2023.





The national housing market has remained strong during the pandemic. The S&P/Case-Shiller index of home prices in 20 cities reported a 10.2% year over year gain for 2020. Data from the National Association of Realtors (NAR) showed existing home sales dropped at the beginning of the pandemic, but then recovered, and moderate increases are projected for the next two years. Median prices are also expected to continue rising, gaining 6.6% in 2021 followed by a 3.2% increase in 2022.

FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - OVERALL ECONOMIC CONDITIONS

As the economy rebounds, inflation is expected to increase temporarily, but still remain at relatively low levels. The March 2021 UCLA economic forecast projects inflation of 2.7% in 2021, before moderating to 2.1% the following year. Short term interest rates are anticipated to remain near historical lows in the near term as the Federal Reserve is not expected to change rates soon. Longer term rates have been increasing recently, but are also expected to remain at relatively low levels.

In summary, the national economy is expected to rebound from the COVID recession over the next two years, helped in part by Federal stimulus spending, and economic output is expected to reach pre-pandemic levels by early 2022. However, some uncertainty remains, particularly if there is a resurgence of COVID.

STATE ECONOMY

The California economy was severely impacted by the pandemic. Hundreds of thousands of jobs were lost, with the leisure and hospitality sector among the hardest hit sectors. The economy did begin to recover in the fourth quarter of 2020, and the recovery should continue through 2021 as vaccines are rolled out and COVID restrictions are lifted. However, the timing of the recovery is expected to lag behind the national economy due to California's heavy reliance on tourism. Unemployment has fallen to 8.3% from the April 2020 peak of 16% and is expected to fall to 4.3% by the end of 2023. The UCLA Economic Forecast projects that



economic growth (as measured by employment increases) will be 5.6% in 2021 and 3.1% in 2022. Real taxable sales (adjusted for inflation) are expected to moderately increase by 4.6% in 2021 after falling 7.3% in 2020. The State housing market has remained resilient throughout the pandemic and is expected to continue to be strong. The California Association of Realtors (CAR) annual forecast projects an 8% increase in median prices in 2021 and an 11.6% increase in resales of single-family homes.

California Housing Market

FY 2021-23 ADOPTED BIENNIAL BUDGET **BUDGET OVERVIEW - OVERALL ECONOMIC CONDITIONS**

LOCAL ECONOMY

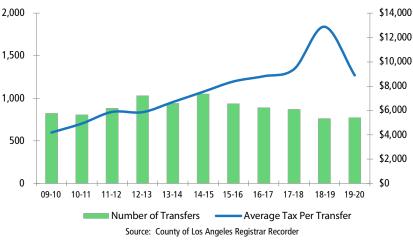
Santa Monica has historically benefited from a more diversified tax base with less reliance on Sales and Property Taxes than most other cities. However, the Santa Monica economy is also highly dependent on tourism and the hospitality industry, which has been devastated by the pandemic. Transient Occupancy Taxes (TOT), Sales Taxes, and parking-related revenues (including Parking Facility Taxes) together accounted for nearly 50% of General Fund revenues pre-COVID-19. FY 2020-21 estimated TOT revenues are 70% less than pre-COVID-19 levels. Sales Taxes (at nearly 20% less) and parking-related

revenues (at nearly 50% less) have also shown sharp declines. Property taxes have remained positive. Assessed value increases have been strong over the last five years and moderate increases are expected for at least the next two years. The number of property transfers has flattened after several years of decreases while housing prices have continued to increase. Documentary Transfer Tax revenues have not been significantly impacted during the pandemic, and Measure SM, approved by Santa Monica voters in November, is expected to add \$3 to \$5 million annually to General Fund revenues. Business License impacts will primarily be seen in FY 2021-22 since those taxes are based on businesses' gross receipts for calendar year 2020, when the worst of the pandemic impact occurred. American Rescue Plan funds will help the City offset some of the lost revenues during the pandemic.

The economy is expected to rebound in FY 2021-22 and FY 2022-23 as the COVID-19 restrictions are lifted and vaccinations are rolled out. However, the recovery in Santa Monica might by tempered as the leisure and hospitality sector will not recover fully until international and business travel returns to pre-pandemic levels.

TOT revenues are expected to more than double in FY 2021-22 and then increase more than 20% the following year. Sales Taxes are also expected to rebound, increasing approximately 10% in FY 2021-22 and another 6% in FY 2022-23. Parking-related revenues are anticipated to recover 38% in FY 2021-22 and another 17% in FY 2022-23. Business License Taxes for FY 2021-22 (which are based on 2020 calendar year gross receipts) are projected to decrease 12% in FY 2021-22 before recovering slightly the next year. Total General Fund revenues will most likely not reach pre-COVID-19 levels until FY 2024-25.

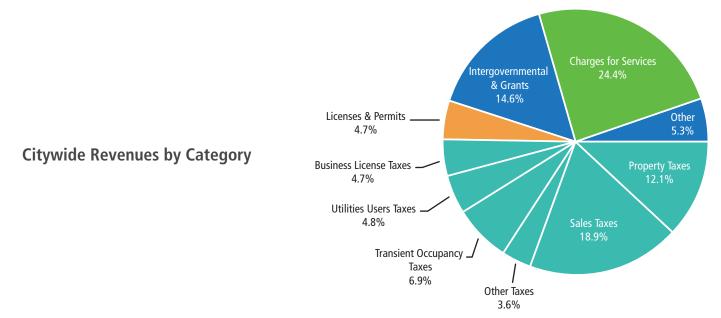
A more detailed discussion of local taxes follows the Citywide Budget overview.



City of Santa Monica Property Transfers

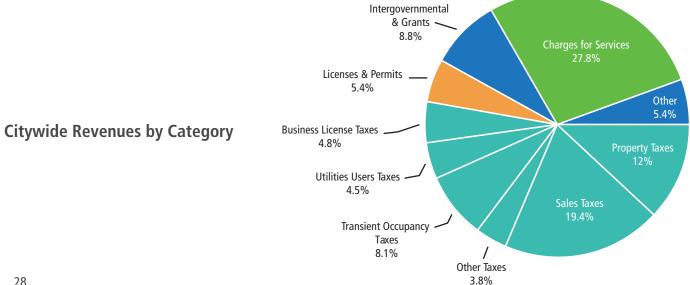
TOTAL FY 2021-22 CITY REVENUES: \$624.5 MILLION

Total projected City revenues for FY 2021-22 are \$624.5 million, net of transfers and reimbursements. This represents a \$39.1 million or 6.7% increase from the FY 2020-21 estimated actuals. The increase reflects greater General Fund revenues primarily from Transient Occupancy Taxes, Sales Taxes, Property Taxes, and parking revenues, reflecting a gradual recovery from the pandemic-induced economic downturn.



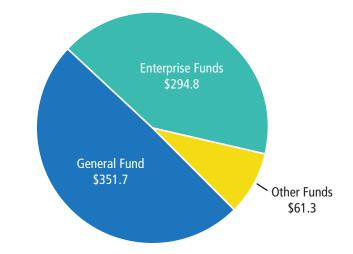
TOTAL FY 2022-23 CITY REVENUES: \$638.3 MILLION

Revenues in FY 2022-23 are projected to be \$638.3 million, net of transfers and reimbursements. This represents a \$13.8 million or 2.2% increase from FY 2021-22, primarily driven by greater General Fund revenues, reflecting continued recovery from the pandemic-induced economic downturn.



TOTAL FY 2021-22 CITY BUDGET: \$707.8 MILLION

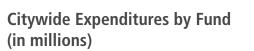
The FY 2021-22 budget includes \$707.8 million in expenditures, net of transfers and reimbursements, for all funds. This amount represents a 9.8% increase over the revised budget for FY 2020-21, primarily due to increased capital spending in the Water Fund (using bond funding) related to Arcadia Water Treatment Plant Expansion.

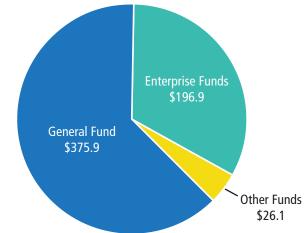


Citywide Expenditures by Fund (in millions)

TOTAL FY 2022-23 CITY BUDGET: \$598.9 MILLION

The FY 2022-23 budget includes \$598.9 million in expenditures, net of transfers and reimbursements, for all funds. This amount represents a decrease of 15.4% from FY 2021-22, primarily due to decreased capital spending funded by bond proceeds.





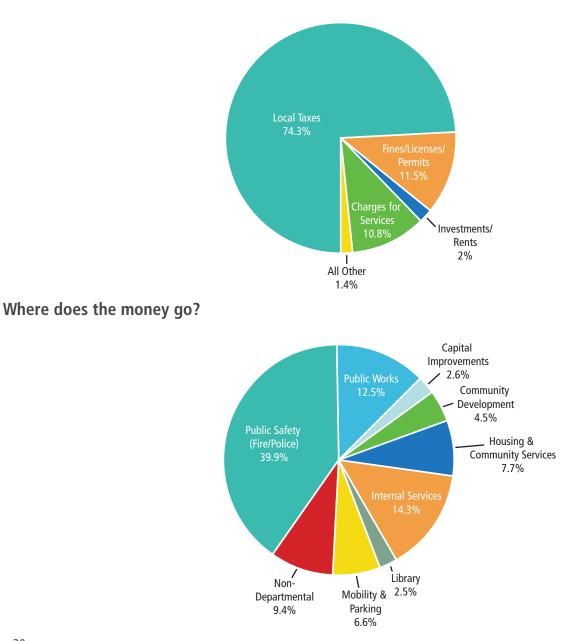
The difference between Citywide revenues and expenditures is due to disparities in timing between revenues and expenditures for capital projects, as well as the use of bond proceeds and reserves to fund capital projects.

The City continues to comply with its policy to fund ongoing costs using ongoing revenues. As in previous years, City revenues are subject to changes in economic conditions, State budget actions, and legislative changes.

FY 2021-22 GENERAL FUND REVENUES: \$353.4 MILLION; EXPENDITURES: \$351.7 MILLION

Total FY 2021-22 General Fund revenues are projected to be \$353.4 million, which is \$47.8 million, or 15.6% greater than the FY 2020-21 estimated actuals. The General Fund Operating Budget for FY 2021-22 is \$342.6 million and Capital Improvement Projects add an additional \$9.1 million, for a total General Fund budget of \$351.7 million. Operating expenditures decrease \$6.1 million, or 1.8% from the FY 2020-21 revised budget. The decrease in operating expenditures is primarily driven by one-time allocations in FY 2020-21 to fund unemployment claims and two claim settlements as approved by Council on October 13, 2020.

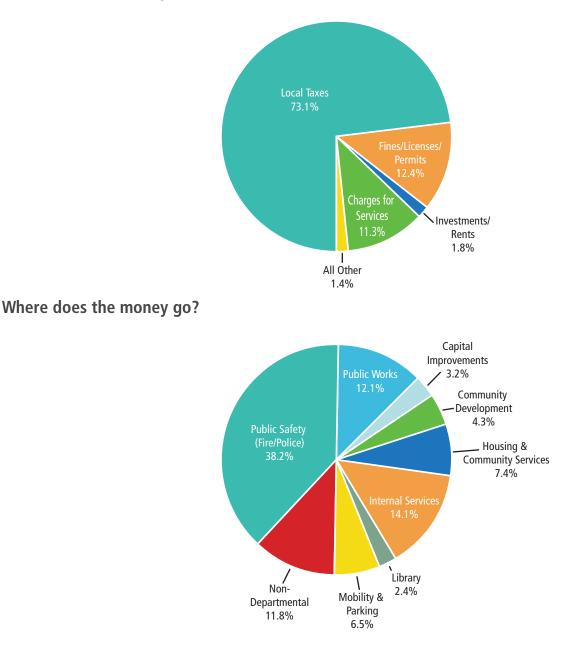
Where does the money come from in FY 2021-22?



FY 2022-23 GENERAL FUND REVENUES: \$380.2 MILLION; EXPENDITURES: \$375.9 MILLION

Total FY 2022-23 General Fund revenues are projected to be \$380.2 million, which is \$26.9 million, or 7.6% more than in FY 2021-22. The General Fund Operating Budget for FY 2022-23 is \$363.9 million and Capital Improvement Projects add \$12.0 million, for a total General Fund budget of \$375.9 million. Operating expenditures increase \$21.4 million, or 6.2% over the FY 2021-22 Budget. The increase is primarily due to the transfer-in of the second tranche of \$14.29 million in ARPA funds from the Miscellaneous Grants Fund in FY 2021-22, which is recorded as a credit and reduces expenditures in that year; the credit is discontinued in FY 2022-23.

Where does the money come from in FY 2022-23?



OTHER FUNDS

In addition to the General Fund, the City budget includes a number of funds that are either self-sustaining or subsidized.

The **Water and Wastewater Funds** will maintain positive balances through the five-year forecast period. With Council-approved outside financing, these Funds are making progress on a number of projects that will increase locally sourced water supply and reduce the City's reliance on imported water. The projects support the Sustainable Water Master Plan (SWMP) and include the Groundwater Well Improvements and the Arcadia Water Treatment Plant Expansion Project in the Water Fund and the Sustainable Water Infrastructure Project (SWIP) in the Wastewater Fund. Historically, imported water has cost as much as 30% more than local water. By continuing to invest in local water supply, the City diversifies and enhances its drought resiliency and provides long-term cost savings and cost certainty for the community. On January 28, 2020, Council adopted a five-year schedule of water and wastewater rate adjustments which will help the Water and Wastewater Funds maintain a positive fund balance, allowing the Funds to maintain current operations while also completing capital projects to increase local water supply and reduce costs.

The **Resource Recovery and Recycling (RRR) Fund** will remain self-sufficient throughout the Forecast period. While the Fund suffered revenue loss due to COVID-19's impact on the local economy, fiscal restraint and a one-time cash infusion from the closeout of old construction and demolition projects have deferred the need to increase solid waste rates in 2021. The City is committed to continue providing trash, recycling, and organics collection services at pre-pandemic levels. In response to Senate Bill 1383's organics recycling mandates and the anticipated costs to achieve regulatory compliance, staff will propose a solid waste rate adjustment to Council in the summer of 2022, with the new rates anticipated to be effective in January 2023.

The **Big Blue Bus Fund** is managed by the Santa Monica Department of Transportation (SaMoDOT), formerly the Big Blue Bus Department (BBB). The Fund will maintain a positive fund balance over the five-year forecast through the use of one-time federal relief funds (CARES Act) allocated in response to COVID-19 and Municipal Operator Service Improvement Program funds (MOSIP). The fund balance reflects the adverse impact that the pandemic has had on state and local sales taxes upon which BBB relies on to subsidize transportation services. In FY 2020-21, BBB's State and Local subsidies dropped 24% and 21%, respectively. The reduction in revenue was further exacerbated by the temporary suspension of fare collection systemwide, and the institution of rear-door boarding as a safety measure to protect Motor Coach Operators and customers, and to mitigate the spread of the virus. BBB did not collect fares for the first and second quarters of FY 2020-21.

On February 14, 2021, the department reinstituted front door boarding and resumed fare collection. The forecast reflects the slow recovery of passenger revenue as staff anticipates that ridership will gradually increase over time, particularly as the COVID-19 vaccine becomes more widely available to the public. In contrast, state and local sales taxes are expected to recover more quickly with the reopening of the economy. Staff projects that by the end of the five-year forecast, state and local subsidies will achieve pre-COVID levels and expects to receive additional federal funds to support transit operations in an effort to mitigate impacts that COVID-19 has had on ridership. The FY 2021-22 County funding allocation will be finalized in June 2021, and the final Coronavirus Response and

FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - CITYWIDE BUDGET OVERVIEW

Relief Supplemental Appropriations Act (CRRSAA), federal stimulus funding allocation will be determined. BBB's capital revenue reflects a \$19M increase in the first year of the biennial budget as the department will procure 18 battery electric buses and related infrastructure. In addition, BBB will be replacing its aging Computer-Aided Dispatch/Automatic Vehicle Location system (CAD/AVL) and scheduling software and equipment.

BBB's expenditure budget reflects a 5% or \$4M increase in the first year of the biennial budget period as the department begins to restore bus service levels that were reduced by 30% in response to the pandemic. As the department restores service levels there will be an increase in operational and labor cost. Additionally, during the biennial budget period the department will engage in an aggressive marketing and outreach campaign to bring riders back to the system while simultaneously transitioning customers to a contactless fare payment system.

Despite the challenges associated with the pandemic SaMoDOT staff remains committed to ensuring the health and safety of its staff while continuing to identify operational efficiencies and funding opportunities to ensure fiscal sustainability and will continue to provide service levels that support the community and customers, many of whom are essential workers who rely on BBB to conduct essential trips, such as traveling to work, medical appointments, the pharmacy, and shopping.

The **Airport Fund** will generate adequate revenues to sustain its operations throughout the five-year forecast period. However, economic conditions remain uncertain and changes in the economy and continued COVID-19 related restrictions may continue to negatively impact revenue streams from commercial tenants. Airport closure is planned for all aircraft operations, by the vote of the City Council, after December 31, 2028.

The **Community Broadband Fund** will maintain a positive fund balance over the five-year forecast period. The COVID-19 pandemic presented challenges to revenues as businesses closed, commercial office space vacancies increased, and many employers shifted to remote work. Nevertheless, Community Broadband operations will continue to support existing customer obligations while pursuing new service opportunities. The recent deployment of large-scale 4G and 5G wireless by Verizon Wireless and T-Mobile leveraging the City's fiber optic network, aligns Community Broadband with stable growth in the consumer market while ensuring City residents are provided the most robust cellular coverage available in the United States.

The **Beach Recreation Fund** has been significantly impacted by the COVID-19 pandemic. The updated five-year forecast assumes that while Stay at Home orders are lifting, domestic and international tourism will not return to pre-pandemic levels until 2024. Beach lot parking revenues. Annenberg Community Beach House rentals, and concessions revenue have been the most affected. The Beach Fund is anticipated to end Fiscal Year 2021-22 with a negative fund balance and will require an advance from the General Fund.

The **Cemetery Fund** will maintain a positive fund balance throughout the five-year forecast period. The COVID-19 pandemic resulted in increased revenues in FY 2020-21. Through the development of existing areas, additional plots and niches have been added to the Cemetery's inventory in order to maintain fiscal sustainability.

FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - CITYWIDE BUDGET OVERVIEW

The **Housing Authority Fund** is projected to remain stable over the five-year forecast period, and no subsidy will be required during this time. The CARES Act approved additional administrative funding for the Housing Authority which supplemented traditional Section 8 administrative funding in FY 2020-21. This will create a surplus that will be used to offset administrative deficits in future years. The projected administrative fee for FY 2021-22 to FY 2023-24 is based on the current funding level. The Housing Authority will continue to monitor congressional funding and manage its expenditures to minimize the need for an operating fund subsidy.

The **Pier Fund** Forecast typically reflects sufficient revenues to fund operating costs and to partially fund capital costs, however the COVID-19 pandemic has had a significant impact on Pier operations. The Pier Fund is anticipated to end Fiscal Years 2021-21 through 2022-23 with negative fund balances and require subsidies from the General Fund. The primary revenue sources for the Pier Fund are lease payments, and parking income, all of which have been severely impacted due to COVID-19. The Pier has been closed to the public at various points in the pandemic (mid-March 2020 to late-June 2020, weekend and holiday periods including December 31, 2020 through the end of January 2021). When the Pier has been open, many restrictions have been in place, including reduction of the Pier's operating hours, limitations on indoor and outdoor dining, closures of the amusement rides and games, as well as the Pier parking lot. Filming and events have also been subject to significant restrictions throughout the pandemic. Staff continues to seek efficiencies (including postponing non-essential capital projects) to ensure fiscal sustainability.

The **Stormwater Management Fund** receives revenues primarily from user fees; the Special Revenue Source Fund receives revenue from various sources, which are restricted and committed for specific uses; and the Internal Services Funds are funded through transfers from various City Funds to support for citywide services and functions in areas of information technology, risk management and vehicle management. All of these funds will generate adequate revenues to remain sustainable throughout the five-year forecast.

CITYWIDE TOTAL COMPENSATION

Total compensation, which includes employee salaries, pension contributions, health care and workers' compensation costs, makes up 54% of the City's overall operating budget, and nearly 67% of the General Fund operating budget. Healthcare costs make up 11% of the total compensation, depending on the health care plans used by employees. Pension costs make up 18% of the total compensation. Workers' compensation costs, which are not a negotiated benefit but are largely driven by State mandates, make up 5% of total compensation. Further discussion of pension costs follows. To accommodate healthcare, pension, and workers' compensation costs, the cost of living adjustment (COLA) for employees, when considered, must account for the total compensation package and not just salary.

PENSION CONTRIBUTIONS

The City's defined benefit pension plan, Santa Monica Public Employees' Retirement Plan, provides retirement and disability benefits, annual cost of living adjustments, and death benefits to plan members and beneficiaries. The plan is part of the Public Agency portion of the California Public Employees' Retirement System (CalPERS), which acts as a common investment and administrative agent for participating public employers within the State of California. Active full time employees in the plan reimburse the City for a portion of the costs. The overall level of annual contributions by City employees, using negotiated contribution levels as of June 30, 2020, is approximately 24% of the total annual cost of pensions, while the percent contributed varies by plan (Police sworn, Fire sworn, Miscellaneous employee) and the length of time an employee has been with the City (Miscellaneous employees hired before July 2012 and public safety employees hired before January 2013 receive a higher benefit but pay between 23%-26% of the pension cost, while all other employees receive a lower pension benefit and pay 17%-20% of the annual pension cost). Over 44% of the City's workforce is receiving a lower pension benefit at this time; however, in the past seven years, the remaining 56% of the workforce has also accepted a decreased level of pension benefits through collective bargaining. The most recent decrease in negotiated employee pension benefits was approved in March 2020, when the City's Coalition of Miscellaneous Employees joined the public safety bargaining groups in eliminating the employer paid member contribution (EPMC) benefit. This action will result in a further \$35 million decrease in the City's unfunded pension liability in the coming years.

Detail of gross projected pension plan costs for FY 2021-22, offset by employee reimbursements, is outlined below.

	FY 2021-22 Budget (in millions)	% of Operating Budget	FY 2022-23 Budget Plan (in millions)	% of Operating Budget
General Fund		1		I
Gross Pension Cost	\$ 62.8		\$ 66.3	
Employee Contributions	15.7		15.9	
Net Pension Cost to the City	\$ 47.1	13.8%	\$ 50.4	13.9%
All Other Funds			1	1
Gross Pension Cost	\$16.8		\$ 17.7	
Employee Contributions	3.7		3.9	
Net Pension Cost to the City	\$ 13.1	4.9%	\$ 13.8	5.3%
L			·	
Total Gross Pension Cost	\$ 79.6		\$ 84.0	

Total Gross Pension Cost	\$ 79.6		\$ 84.0	
Total Employee Contributions	19.4		19.8	
Total Net Pension Cost to the City	\$ 60.2	9.9%	\$ 64.2	10.3%

FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - CITYWIDE BUDGET OVERVIEW

ACCELERATED PAYDOWN OF THE CITY'S UNFUNDED PENSION LIABILITY

Looking ahead, the greatest risk factor to the City's fiscal health is its unfunded pension liability, which is currently estimated at \$466 million. Despite the steps the City has taken to date to manage its pension costs, like all cities in California, Santa Monica expects continued increases in pension costs that could impact services if they are not managed. Continuing to proactively manage the repayment of this liability means the City is better positioned to weather the pension challenges known today. In FY 2018-19, Council adopted the recommendation of the Pension Advisory Committee, an ad hoc group of community members and employees that evaluated options to manage the pension liability, and selected an accelerated pay down of the unfunded liability that would result in savings of over \$100 million across 30 years (\$41 million at present value). The initial recommendation was for a paydown period of 13 years with a provision to shift to a 15-year schedule in the event of a fiscal emergency. Council approved the 15-year schedule in light of the COVID-19 economic crisis on May 9, 2020. Staff considers this initiative to pay down unfunded liability on an expedited 15-year schedule, rather than the default 30-year schedule, a key tool in achieving financial sustainability. Through FY 2033-34, annual amounts will be allocated to pay down \$438 million in unfunded liability. This amount represents the unfunded liability amount in FY 2018-19, when the paydown plan was developed.

The 15-year expedited paydown continues the City's practice of making additional discretionary payments to lower the unfunded liability. Since FY 2010-11, these additional amounts have totaled \$88.1 million and have lowered the City's annual contribution costs by over \$8 million. Because of these additional payments, the funded status of the City's pension liability is 76%, compared to 71% for the overall CalPERS plan, and is on the higher end of the range for California cities.

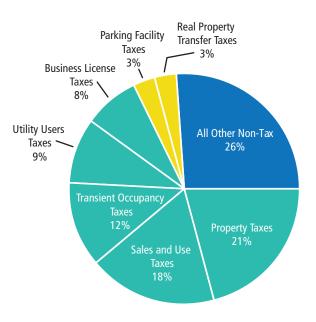
To control contribution costs and minimize impact on ongoing services, the City continues to implement these additional best practices:

- Cost sharing by all employees and lower level of benefits for new employees, as outlined above.
- Earlier payment discount: Since FY 2007-08, the City has prepaid a portion of its total contribution at the beginning of the fiscal year to receive a discount on the amount owed. The net savings to the City on these discounts is approximately \$1.2 million annually.

FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - MAJOR GENERAL FUND TAX BASE PROJECTIONS

GENERAL FUND REVENUES DIVERSIFIED TAX BASE

Local taxes represent approximately 74% of projected General Fund revenues for FY 2021-22. Five of these tax sources, Transient Occupancy Taxes (TOT), Sales Taxes, Property Taxes, Utility Users Taxes (UUT), and Business License Taxes, account for \$243.2 million out of the \$262.4 million in local taxes projected to be received in the next fiscal year. The remaining tax revenues are from Parking Facility Taxes, Real Property Transfer Taxes, Vehicle License Fees, and Condominium Taxes. The projections reflect a prudent approach to forecasting using standard methodologies such as trend analysis, known extraordinary circumstances, fiscal impacts of legislative changes, outside consultant forecasts, and professional judgment, to arrive at



the revenue projections. The projections reflect a radical change from prior year forecasts due to the devastating economic impact of the COVID-19 pandemic. Overall, the projections assume that economic recovery will begin in FY 2021-22 and continue in subsequent years. However, total General Fund revenues are not projected to exceed the last full pre-COVID year (FY 2018-19) until FY 2024-25. Many unknown variables, including potential pandemic resurgences, economic shifts and unforeseen state legislative changes, could affect the ultimate amount of monies actually received.

PROPERTY TAXES — 21% OF GENERAL FUND REVENUES

Total assessed values in the City increased about 7% in FY 2020-21 with average annual increases of nearly 6.5% over the last five years. The true impact of the pandemic on assessed values and tax revenues cannot yet be measured as FY 2020-21 assessed values were determined prior to the onset of the pandemic. Any pandemic impact will likely not be realized until at least FY 2022-23. The number of property transfers has not shown a significant decrease during the pandemic, and housing prices have continued to increase. In the commercial real estate area, vacancies have reached the highest levels since at least the Great Recession; however, asking rents have remained relatively high and several major tenants have renewed large leases. It is anticipated that the assessed value growth in Santa Monica will be 4.7% in FY 2021-22 and 3.2% in FY 2022-23, but potential pandemic-related appeals could negatively affect these numbers.

Revenue from unsecured property taxes (personal property and airplanes) is projected to remain relatively flat throughout the forecast period. Supplemental taxes peaked in FY 2020-21, and are expected to moderate in future years. Delinquent taxes had been declining for several years, but could be impacted from the pandemic-induced economic decline. Additionally, the City will continue to receive residual and pass-through payments from Redevelopment Property Tax Trust Funds (RPTTF) due to the dissolution of Redevelopment about ten years ago.

FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - MAJOR GENERAL FUND TAX BASE PROJECTIONS

SALES TAXES — 18% OF GENERAL FUND REVENUES

Sales Taxes have been significantly impacted by the pandemic. Total sales taxes include the standard "Bradley Burns" 1% allocation of taxable sales that all cities receive as well as the Transaction and Use Tax (TUT), approved at one-half percent by Santa Monica voters in 2010 (Measure Y) and increased to 1% in November 2016 per ballot Measure GSH. Half of the TUT is paid to the Santa Monica/Malibu Unified School District per a Master Facility Use agreement, following an advisory measure approved by Santa Monica voters in 2010, and another twenty-five percent is set aside for affordable housing uses following an advisory measure in 2016. However, this housing set aside was temporarily suspended for one year in FY 2020-21 during the current economic downturn. FY 2020-21 revenues are estimated to end the year nearly 20% below the last full pre-pandemic year (FY 2018-19) with the most significant decreases in the restaurant/hotel (almost 50% decrease) and general consumer goods (nearly 30% decrease) categories. Some of the decreases have been offset by a strong increase in taxes from State and County pools receiving sales tax from on-line sales, reflecting the shift to e-commerce during the Stay at Home Orders. Revenues are projected to bounce back strongly in FY 2021-22 (up 10%) and FY 2022-23 (up 6.6%) as the global, national, state, and local economies recover from the pandemic-induced economic downturn.

TRANSIENT OCCUPANCY TAXES — 12% OF GENERAL FUND REVENUES

Forecasts for Transient Occupancy Taxes have been developed in coordination with Santa Monica Travel and Tourism and Lauren Schlau Consulting. Tourism has been devastated by the pandemic, resulting in travel restrictions with occupancy rates falling as low as single digits. FY 2020-21 estimated actual revenues are nearly 70% below the last full pre-pandemic year (FY 2018-19). A strong rebound is expected to begin in FY 2021-22 as travel restrictions begin to be eased, with revenues projected to more than double during the year, followed by a more than 20% increase in FY 2022-23. However, revenues are not projected to exceed pre-COVID-19 levels until FY 2024-25.

UTILITY USERS TAXES — 9% OF GENERAL FUND REVENUES

Taxes from electric, gas, and cable television utilities are primarily driven by rate changes by Southern California Edison, Southern California Gas Company, Spectrum, and Frontier Communications, respectively. Taxes from water and wastewater services reflect Council-approved utility rates as well as anticipated consumption patterns. Utility Users Taxes are projected to increase by \$3.3 million in FY 2021-22. About two-thirds of the increase (\$2.2 million) reflects a one-time accounting adjustment due to a change in the timing of revenue realization. Exclusive of this adjustment, revenues are expected to grow by an average of approximately 4% annually over the next two years. Increases from Water and Wastewater services reflecting scheduled rate increases, as well as a modest increase from electrical service, are projected to be partially offset by continuing decreases in taxes from hardwire and wireless telecommunications services reflecting a shift of consumer use to more internet based, non-taxable services.

FY 2021-23 ADOPTED BIENNIAL BUDGET BUDGET OVERVIEW - MAJOR GENERAL FUND TAX BASE PROJECTIONS

BUSINESS LICENSE TAXES — 8% OF GENERAL FUND REVENUES

Due to the reporting period for Business License Taxes (FY 2021-22 taxes are based on businesses' calendar year 2020 gross receipts), the major impact from the pandemic will not be felt until FY 2021-22 when a decrease of 12% is projected. Due to Stay-at-Home orders, taxes from retail, personal services, recreation, hotels and motels, and entertainment categories are projected to decrease by 50-60% in FY 2021-22, while taxes from most other categories are projected to decrease 7.5-10%, except for corporate administrative headquarters, which is projected to show a slightly larger decrease. FY 2022-23 revenues are projected to increase by 3.7% reflecting the reopening of the economy beginning in the second quarter of 2021 with an increase of approximately 6% projected for FY 2023-24. Revenues are then projected to increase at rates approximating historical trends, but not exceed pre-pandemic levels until FY 2025-26.

PARKING FACILITY TAXES — 3% OF GENERAL FUND REVENUES

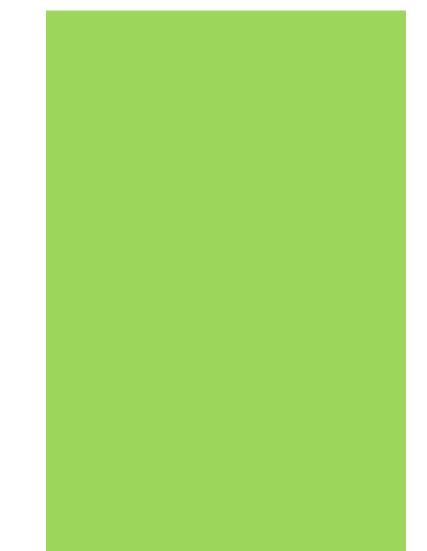
Parking revenues have been among the hardest hit City revenue sources during the pandemic and this is reflected in Parking Facility Tax projections. FY 2020-21 estimated actual revenues are nearly 40% below pre-pandemic levels. While revenues are projected to rebound over the next two years as the economy recovers (26% in FY 2021-22 and 10% in FY 2022-23), pre-pandemic levels are not expected to be approached until at least FY 2024-25.

REAL PROPERTY (DOCUMENTARY) TRANSFER TAXES — 3% OF GENERAL FUND REVENUES

Real Property (Documentary) Transfer Tax revenues are very volatile and economy driven. The real estate market has continued to exhibit strength even during the pandemic as the number of annual property transfers has remained relatively level with pre-pandemic level. In addition, in November 2020, Santa Monica voters approved Measure SM increasing the tax from \$3.00 per \$1,000 sale value to \$6.00 per \$1,000 sales value for sales valued at \$5 million and over. The new tax is expected to add \$3 to \$5 million annually in additional revenues.



FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES



FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - CLASSIFICATION OF FUNDS

The financial operations of the City are organized into funds for which budgets are prepared. These funds are grouped into three major categories: General, Special Revenue, and Proprietary.

This section includes a description of the funds and their fund balance projections for the two budget years.

THE GENERAL FUND

The General Fund is used to account for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as police and fire protection, street maintenance, libraries, parks, and open space management. Approximately 75% of the General Fund is financed from tax revenues.

CAPITAL PROJECTS AND SPECIAL REVENUE FUNDS

Capital Projects and Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditures for specified purposes.

- Asset Seizure Fund (21) To account for the receipt and expenditure of federal and state asset forfeiture funds from equitable sharing programs. The federal guideline disallows a grantee to supplant its budget with asset seizure funds.
- **Beach Recreation Fund (11)** To account for beach parking, concession, and beach house revenues and expenditures related to beach maintenance and recreation activities.
- Citizens Option for Public Safety (COPS) Fund (22) To account for the receipt and expenditure of the Citizens Option for Public Safety program established by AB3229 of 1996. In addition to disallowing a grantee to use the funds to supplant its budget, the State guideline requires a public hearing for the use of funds. Appropriations are recommended to the Council by a separate staff report after the hearing is conducted.
- **Clean Beaches and Ocean Parcel Tax Fund (16)** To account for activity related to implementation of Watershed Management Plan and the passage of Measure V in November 2006.
- Community Development Block Grant (CDBG) Fund (19) To account for Federal entitlements under the Housing and Community Development Act of 1974, as amended. The City Council annually allocates CDBG funds to various programs.
- **Gas Tax Fund (26)** To account for State and County gasoline tax allocations and any Federal funds provided to the City for street-related purposes.

FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - CLASSIFICATION OF FUNDS

- **Housing Authority Fund (12)** To account for the receipt and expenditure of federal funds related to housing programs.
- **Local Return Fund (27)** To account for revenues and expenditures from the Proposition A, Proposition C and Measure R Local Return programs, three one-half cent sales tax measures approved by Los Angeles County voters to finance a countywide transit development program.
- Low- and Moderate-Income Housing Asset Fund (41) To account for the revenues and expenditures formerly in the Low- and Moderate-Income Housing Fund established under Community Redevelopment law.
- **Miscellaneous Grants Fund (20)** To account for the receipt and expenditure of miscellaneous Federal, State and County awarded grants and special allocations provided to the City.
- **Parks and Recreation Fund (28)** To account for funds collected under the City's Unit Dwelling Tax. These funds are to be used for the acquisition, improvement, and expansion of public parks, playgrounds, and recreational facilities.
- **Rent Control Fund (25)** To account for revenues and expenditures of the Rent Control Board. Though included in the Comprehensive Annual Financial Report, the fund is not discussed in this document, as the budget is prepared separately for the Rent Control Board's adoption.
- **South Coast Air Quality Management District (SCAQMD) Fund (18)** To account for the receipt of Air Quality Management District funds and eligible expenditures.
- **Special Revenue Source Fund (10)** To account for receipt and expenditure of monies restricted, committed or assigned for specific use.
- **Tenant Ownership Rights Charter Amendment (TORCA) Fund (14)** To account for filing fee and conversion tax revenues and expenditures related to various housing programs authorized by Chapter XX of the City Charter.

PROPRIETARY (ENTERPRISE AND INTERNAL SERVICE) FUNDS

Proprietary (Enterprise and Internal Service) Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where (a) the intent is that the costs (expenses, including depreciation) of providing goods or services to the general public or City departments on a continuing basis be financed or recovered primarily through user charges, or (b) the City has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

• **Airport Fund (57)** — To account for revenues and expenses connected with management of the Santa Monica Municipal Airport.

FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - CLASSIFICATION OF FUNDS

- **Big Blue Bus (BBB) Fund (60)** To account for revenues and expenses related to operation of the City's municipal bus lines.
- **Cemetery Fund (59)** To account for revenues and expenses associated with operation of Woodlawn Cemetery.
- **Community Broadband Fund (55)** To account for revenues and expenses related to the City's dark and lit fiber services.
- **Information Technology Replacement and Services Fund (71)** To account for user charges from other funds and expenses related to replacement of computer and telecommunication equipment.
- **Parking Authority Fund (61)** The Parking Authority is a financing authority for the City's parking structures. The fund provides capital funding for new and improved parking facilities primarily in downtown Santa Monica.
- **Pier Fund (53)** To account for revenues and expenses connected with management and development of the Santa Monica Pier.
- **Resource Recovery and Recycling (RRR) Fund (54)** To account for revenues and expenses of operating the City's refuse collection, street sweeping and cleaning, and recycling programs.
- Self-insurance, Bus Fund (73) To account for contributions from the Big Blue Bus Fund and expenses related to the administration and payment of bus-related liability claims.
- Self-insurance, General Liability and Auto Fund (72) To account for user charges from other funds and expenses related to the administration and payment of general liability and auto claims.
- Self-insurance, Risk Management Administration Fund (74) To account for user charges from other funds and expenses related to the administration of the Risk Management Division.
- **Self-insurance, Workers' Compensation Fund (75)** To account for contributions from City Departments for administration and payment of workers' compensation claims.
- **Stormwater Management Fund (52)** To account for revenues and expenses associated with stormwater management.
- Vehicle Management Fund (70) To account for user charges from other funds and expenses related to replacement, maintenance and fueling of City owned vehicles, including specialized mechanical equipment.
- **Wastewater Fund (51)** To account for revenues and expenses associated with maintaining the sanitary sewer and storm drain systems within the City.
- Water Fund (50) To account for revenues and expenses of providing water service.

Three other fund types that are included in the City's Comprehensive Annual Financial Report are not budgeted for various reasons:

FIDUCIARY FUNDS

Fiduciary Funds are used to account for resources held for the benefit of parties outside the City. The fund resources are not available to support City programs and therefore they are not budgeted.

- **General Trust Fund (80)** To account for payroll withholding due State and Federal agencies, Environmental Impact Report (EIR) monies deposited by developers and other resources held in trust for the benefit of parties outside the City.
- **Private Purpose Trust Fund (43)** To account for the distribution of assets of the dissolved Redevelopment Agency of the City of Santa Monica.
- Street Light Fund (83) To account for collected payments of street assessments.

PERMANENT FUNDS

Permanent Funds, which consist of Cemetery Perpetual Care (81) Fund and Mausoleum Perpetual Care (82) Fund, are used to report resources that reflect only earnings, not principal, to be used for City programs. Earnings from these two funds are transferred to the Cemetery Fund to support the cemetery operations. While the two perpetual care funds are not budgeted, the Cemetery Fund budgets the transfer amounts.

DEBT SERVICE FUND

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - FUND BALANCE PROJECTIONS

The following section shows fund balance projections for each year of the biennial budget in the three major categories: General Fund, Special Revenue funds, and Proprietary (Enterprise and Internal Service) funds. Funds are budgeted to maintain a positive balance on a yearly basis. In the cases where budgeted expenditures exceed revenues, this indicates one-time capital projects where expenditures are funded from prior years' revenue held in reserve for this purpose.

FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - FUND BALANCE PROJECTIONS (FY 2021-22)

FUND BALANCE PROJECTIONS FY 2021-22

Fund Category/Type	6/30/2021 Projected Ending Fund Balanc	FY 2021-22 Budgeted Revenues	FY 2021-22 Budgeted Expenditures	Operating Transfers / Use of Reserves	6/30/2022 Projected Ending Fund Balance	Change \$	Change %
GENERAL FUND							
General ^a	\$ 8,327,39	5 \$ 353,356,048	\$ (351,667,841)	\$ (1,179,229)	\$ 8,836,373	\$ 508,978	6.1%
SPECIAL REVENUE FUNDS							
Beach Recreation ^b	-	14,876,520	(16,055,749)	1,179,229	-	-	N/A
Citizens' Option for Public Safety	673,62	1 205,000	(102,400)	-	776,221	102,600	15.2%
Clean Beaches / Ocean Parcel Tax	6,463,15	6,963,508	(3,178,529)	-	10,248,130	3,784,979	58.6%
CDBG °	-	1,240,326	(1,235,326)	-	5,000	5,000	N/A
Gas Tax	276,89	4,210,087	(4,486,979)	-	-	(276,892)	-100.0%
Housing Authority	73	24,976,708	(24,860,995)	-	116,450	115,713	15700.5%
Local Return ^c	-	5,579,381	(8,352,538)	2,773,157	-	-	N/A
Low/Moderate Income Housing Asset	15,785,13	7 500,000	-	-	16,285,137	500,000	3.2%
Miscellaneous Grants ^c	-	16,923,498	(21,221,089)	4,297,591	-	-	N/A
Parks and Recreation Facilities	186,52	4 3,000	-	-	189,524	3,000	1.6%
SCAQMD AB2766	771,26	3 139,000	-	-	910,263	139,000	18.0%
Special Revenue Source ^d	84,937,94	2,810,550	(7,237,376)	-	80,511,121	(4,426,826)	-5.2%
TORCA	3,654,23	5 185,000	(51,000)	-	3,788,235	134,000	3.7%
ENTERPRISE FUNDS							
Airport	8,479,81	1 17,398,949	(13,160,304)	-	12,718,456	4,238,645	50.0%
Big Blue Bus ^e	63,316,70	96,041,436	(95,405,095)	(13,773,044)	50,180,005	(13,136,703)	-20.7%
Cemetery	1,077,89	1 2,055,440	(1,908,719)	-	1,224,612	146,721	13.6%
Community Broadband	590,75	5 2,567,375	(2,707,668)	-	450,462	(140,293)	-23.7%
Parking Authority	80,65	5 40,000	(900)	-	119,755	39,100	48.5%
Pier ^f	-	5,114,456	(3,884,451)	-	1,230,005	1,230,005	N/A
Resource Recovery and Recycling ⁹	12,286,46	5 29,501,673	(32,020,921)	-	9,767,217	(2,519,248)	-20.5%
Stormwater Management ^h	403,16	2,126,858	(1,201,251)	(400,000)	928,767	525,607	130.4%
Wastewater	29,170,46	1 21,933,594	(21,486,411)	(5,290,000)	24,327,647	(4,842,817)	-16.6%
Water ¹	12,071,70	3 37,112,423	(125,720,342)	91,621,590	15,085,379	3,013,671	25.0%

FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - FUND BALANCE PROJECTIONS (FY 2021-22)

FUND BALANCE PROJECTIONS FY 2021-22

Fund Category/Type	6/30/2021 Projected Ending Fund Balance	FY 2021-22 Budgeted Revenues	FY 2021-22 Budgeted Expenditures	Operating Transfers / Use of Reserves	6/30/2022 Projected Ending Fund Balance	Change \$	Change %
INTERNAL SERVICE FUNDS							
Info Tech Replacement and Services	981,218	1,349,018	(1,931,940)	-	398,296	(582,922)	-59.4%
Self-Insurance, Bus	7,967,051	5,270,000	(3,457,581)	-	9,779,470	1,812,419	22.7%
Self-Insurance, General / Auto Liability	19,842,998	10,155,000	(5,708,838)	-	24,289,160	4,446,162	22.4%
Self-Insurance, Risk Management Admin	65,576,470	4,472,123	(4,526,050)	-	65,522,543	(53,927)	-0.1%
Self-Insurance, Workers' Compensation	6,225,146	17,270,061	(14,372,760)	-	9,122,447	2,897,301	46.5%
Vehicle Management ^k	\$ 4,955,816	\$ 12,911,115	\$ (14,661,612)	\$ (182,500)) \$ 3,022,819	\$ (1,932,997)	-39.0%
Total All Funds	\$ 354,103,218	\$ 697,288,147	\$ (780,604,665)	\$ 79,046,794	\$ 349,833,494	\$ (4,269,724)	-1.2%

a. Operating transfers include the projected advance from the General Fund (GF) to the Beach Recreation Fund to support beach operations. A projected \$2.5 million subsidy from the GF to the Pier Fund is reflected in the GF budgeted expenditures. The GF 6/30/2021 projected ending fund balance reflects the balance of the first tranche of American Rescue Plan Act (ARPA) funds, which are not yet programmed. The 06/30/22 projected ending fund balance reflects the balance of the first tranche and receipt of the second tranche of ARPA funds, a portion of which will be used to fund new ongoing expenditures for several years, until the spending deadline of December 2024.

b. Operating transfers include the projected advance to the Beach Recreation Fund from the General Fund (GF) to support beach operations.

c. The CDBG (19), Miscellaneous Grants (20) and Local Return (27) funds revenues and expenditures do not consistently balance on an annual basis due to receipt of federal funding and grant timing.

d. The Special Revenue Source (10) fund expenditures include a \$1.8 million mobility capital project.

e. Balance sheet transfers reflect timing differences between programmed capital expenditures and the anticipated receipt of capital reimbursement revenues.

f. The Pier (53) fund 6/30/2021 projected ending fund balance reflects a projected \$2.5 million subsidy from the GF to the Pier Fund and ARPA funding allocated for rent relief, which is included in the budgeted expenditures as transfers-in, partially offsetting expenditures.

g. The 6/30/2021 projected ending fund balance in the Resource Recovery & Recycling (54) Fund includes a one-time infusion of revenue from the closeout of old construction and demolition projects. This infusion will support budgeted expenditures over the next two years and will enable staff to defer a planned rate increase.

h. Balance sheet transfers include the set aside of funds from fund balance to support future capital projects.

i. Balance sheet transfers include anticipated debt service payment to the Clean Water State Revolving Fund for the Sustainable Water Infrastructure Project.

j. Balance sheet transfers include transfer from Gillette Boeing Settlement reserves and outside financing for capital projects related to the Sustainable Water Master Plan.

k. Balance sheet transfers include the set aside of funds from fund balance to support future fuel station replacement.

FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - FUND BALANCE PROJECTIONS (FY 2022-23)

FUND BALANCE PROJECTIONS FY 2022-23

	6/30/2022	FY 2022-23	FY 2022-23	Operating Transfers /	6/30/2023		
	Projected Ending	Budgeted	Budgeted	Use of	Projected Ending		
Fund Category/Type	Fund Balance	Revenues	Expenditures	Reserves	Fund Balance	Change \$	Change %
GENERAL FUND							
General ^a	\$ 8,836,373	\$ 380,227,488	\$ (375,875,627)	\$-	\$ 13,188,234	\$ 4,351,861	49.2%
SPECIAL REVENUE FUNDS							
Beach Recreation	-	18,776,918	(17,075,040)	-	1,701,878	1,701,878	N/A
Citizens' Option for Public Safety	776,221	205,000	(104,858)	-	876,363	100,142	12.9%
Clean Beaches / Ocean Parcel Tax	10,248,130	7,033,869	(2,508,133)	-	14,773,866	4,525,736	44.2%
CDBG ^b	5,000	1,240,326	(448,333)	-	796,993	791,993	15839.9%
Gas Tax	-	4,210,087	(2,368,102)	-	1,841,985	1,841,985	N/A
Housing Authority	116,450	24,765,080	(24,387,861)	-	493,669	377,219	323.9%
Local Return ^b	-	5,607,768	(1,232,538)	-	4,375,230	4,375,230	N/A
Low/Moderate Income Housing Asset	16,285,137	500,000	-	-	16,785,137	500,000	3.1%
Miscellaneous Grants ^b	-	2,654,975	(2,243,170)	-	411,805	411,805	N/A
Parks and Recreation Facilities	189,524	3,000	-	-	192,524	3,000	1.6%
SCAQMD AB2766	910,263	139,000	-	-	1,049,263	139,000	15.3%
Special Revenue Source	80,511,121	2,898,050	(5,101,841)	-	78,307,330	(2,203,791)	-2.7%
TORCA	3,788,235	185,000	(51,000)	-	3,922,235	134,000	3.5%
ENTERPRISE FUNDS							
Airport	12,718,456	17,441,316	(18,095,186)	-	12,064,586	(653,870)	-5.1%
Big Blue Bus ^c	50,180,005	76,969,508	(80,306,280)	-	46,843,233	(3,336,772)	-6.6%
Cemetery	1,224,612	2,057,912	(2,006,206)	-	1,276,318	51,706	4.2%
Community Broadband	450,462	2,567,375	(2,762,021)	-	255,816	(194,646)	-43.2%
Parking Authority	119,755	40,000	(900)	-	158,855	39,100	32.6%
Pier ^d	1,230,005	8,328,049	(8,251,849)	-	1,306,205	76,200	6.2%
Resource Recovery and Recycling	9,767,217	30,903,794	(32,804,038)	-	7,866,973	(1,900,244)	-19.5%
Stormwater Management ^e	928,767	2,126,858	(1,321,749)	(400,000)	1,333,876	405,109	43.6%
Wastewater ^f	24,327,647	23,768,594	(21,076,501)	(2,950,000)	24,069,740	(257,907)	-1.1%
Water ^g	15,085,379	47,148,610	(33,340,098)	471,590	29,365,481	14,280,102	94.7%

FY 2021-23 ADOPTED BIENNIAL BUDGET FUND BALANCES - FUND BALANCE PROJECTIONS (FY 2022-23)

FUND BALANCE PROJECTIONS FY 2022-23

Fund Category/Type	6/30/2022 Projected Ending Fund Balance	FY 2022-23 Budgeted Revenues	FY 2022-23 Budgeted Expenditures	Operating Transfers / Use of Reserves	6/30/2023 Projected Ending Fund Balance	Change \$	Change %
INTERNAL SERVICE FUNDS							
Info Tech Replacement and Services	398,296	2,516,421	(2,731,900)	-	182,817	(215,479)	-54.1%
Self-Insurance, Bus	9,779,470	5,270,000	(3,466,949)	-	11,582,521	1,803,051	18.4%
Self-Insurance, General / Auto Liability	24,289,160	11,155,000	(6,226,993)	-	29,217,167	4,928,007	20.3%
Self-Insurance, Risk Management Admin	65,522,543	5,357,547	(5,433,546)	-	65,446,544	(75,999)	-0.1%
Self-Insurance, Workers' Compensation	9,122,447	16,270,379	(14,412,574)	-	10,980,252	1,857,805	20.4%
Vehicle Management ^h	\$ 3,022,819	\$ 16,321,238	\$ (13,971,195)	\$ (182,500)	\$ 5,190,362	\$ 2,167,543	71.7%
Total All Funds	\$ 349,833,494	\$ 716,689,162	\$ (677,604,487)	\$ (3,060,910)	\$ 385,857,259	\$ 36,023,764	10.3%

a. The 06/30/22 projected ending fund balance reflects the balance of the first tranche and receipt of the second tranche of ARPA funds, a portion of which will be used to fund new ongoing expenditures for several years, until the spending deadline of December 2024. A projected subsidy from the General Fund (GF) to the Pier Fund is reflected in the GF budgeted expenditures.

b. The CDBG (19), Miscellaneous Grants (20) and Local Return (27) funds revenues and expenditures do not consistently balance on an annual basis due to receipt of federal funding and grant timing.

c. Budgeted expenditures do not include entirety of projected capital expenditure levels for FY 2022-23. Additional capital expenditures projected to begin in FY 2022-23 will be programmed as part of the FY 2022-24 Biennial Capital Improvement Program budget process.

d. The Pier (53) fund ending fund balance reflects a projected \$2.5 million subsidy from the GF to the Pier Fund, which is included in the budgeted expenditures as a transferin, partially offsetting expenditures.

e. Balance sheet transfers include the set aside of funds from fund balance to support future capital projects.

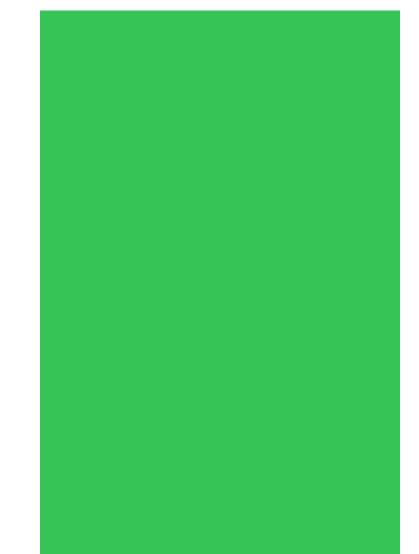
f. Balance sheet transfers include anticipated debt service payment to the Clean Water State Revolving Fund for the Sustainable Water Infrastructure Project.

g. Balance sheet transfers include transfer from Gillette Boeing Settlement reserves and outside financing for capital projects related to the Sustainable Water Master Plan.

h. Balance sheet transfers include the set aside of funds from fund balance to support future fuel station replacement.



FY 2021-23 ADOPTED BIENNIAL BUDGET **REVENUES**



FY 2021-23 ADOPTED BIENNIAL BUDGET REVENUES - SUMMARY BY CATEGORY & FUND (FY 2021-22)

FY 2021-22 REVEN	UE SUMMA	RY BY CAT	EGORY & F	UND						
Fund	Property Taxes	Sales Taxes	Other Taxes	Licenses & Permits	Fines and Forfeitures	Charges for Services	Investment / Rent	Inter- governmental / Grants	Other	Budget Total
General	\$ 75,443,566	\$ 65,100,000	\$ 121,846,000	\$ 29,289,143	\$ 11,291,195	\$ 38,121,323	\$ 7,192,364	\$ 1,249,461	\$ 3,822,996	\$ 353,356,048
Airport	-	-	-	-	-	16,071,474	270,000	-	1,057,475	17,398,949
Beach Recreation	-	-	-	61,250	-	12,826,510	1,108,284	22,912	857,564	14,876,520
Big Blue Bus	-	53,078,627	-	-	-	8,565,135	-	32,520,683	1,876,991	96,041,436
Cemetery	-	-	-	-	-	1,961,440	5,000	-	89,000	2,055,440
Citizen's Option for Public Safety	-	-	-	-	-	-	5,000	200,000	-	205,000
Clean Beaches & Ocean Parcel Tax	-	-	3,518,043	-	-	-	130,000	3,315,465	-	6,963,508
Community Broadband	-	-	-	-	-	2,567,375	-	-	-	2,567,375
Community Development Block Grant	-	-	-	-	-	-	5,000	1,235,326	-	1,240,326
Gas Tax	-	-	-	-	-	-	18,000	4,192,087	-	4,210,087
Housing Authority	-	-	-	-	-	-	-	24,976,708	-	24,976,708
Information Technology	-	-	-	-	-	1,249,018	100,000	-	-	1,349,018
Local Return	-	-	-	-	-	-	150,000	5,429,381	-	5,579,381
Low & Moderate Income Housing Asset	-	-	-	-	-	-	100,000	-	400,000	500,000
Miscellaneous Grants	-	-	-	-	-	-	-	16,923,498	-	16,923,498
Parking Authority	-	-	-	-	-	-	40,000	-	-	40,000
Parks & Recreation	-	-	-	-	-	-	3,000	-	-	3,000
Pier	-	-	-	-	-	5,114,456	-	-	-	5,114,456
Resources Recovery & Recycling	-	-	-	-	-	28,993,490	250,000	-	258,183	29,501,673
SCAQMD	-	-	-	-	-	-	10,000	129,000	-	139,000
Self-insurance, Bus	-	-	-	-	-	5,200,000	70,000	-	-	5,270,000
Self-insurance, General Liability/Auto	-	-	-	-	-	10,000,000	155,000	-	-	10,155,000
Self-insurance, Risk Management Administration	-	-	-	-	-	4,472,123	-	-	-	4,472,123
Self-insurance, Workers' Compensation	-	-	-	-	-	16,500,061	770,000	-	-	17,270,061
Special Revenue Source	-	-	-	-	-	448,107	430,000	684,395	1,248,048	2,810,550
Stormwater	-	-	-	-	-	1,706,858	20,000	-	400,000	2,126,858
Tenant Ownership Rights Charter Amendment	-	-	25,000	-	-	-	110,000	-	50,000	185,000
Vehicle Management	-	-	-	-	-	12,378,615	440,000	-	92,500	12,911,115
Wastewater	-	-	-	-	-	20,506,482	860,000	-	567,112	21,933,594
Water	-	-	-	-	-	35,813,423	750,000	-	549,000	37,112,423
SUBTOTAL	\$ 75,443,566	\$ 118,178,627	\$ 125,389,043	\$ 29,350,393	\$ 11,291,195	\$ 222,495,890	\$ 12,991,648	\$ 90,878,916	\$ 11,268,869	\$ 697,288,147
Reimbursements & Transfers	-	-	-	-	-	(70,313,897)	(2,466,196)	-	-	(72,780,093)
TOTAL	\$ 75,443,566	\$ 118,178,627	\$ 125,389,043	\$ 29,350,393	\$ 11,291,195	\$ 152,181,993	\$ 10,525,452	\$ 90,878,916	\$ 11,268,869	\$ 624,508,054

FY 2021-23 ADOPTED BIENNIAL BUDGET REVENUES - SUMMARY BY CATEGORY & FUND (FY 2022-23)

Fund Property Taxes Sales Taxes Sales Taxes Other Taxes Permis Fine and Permis Charges for Sanctices Internation Sanctices Under Taxes Other Communication Sanctices Under Sanctices Under Sanctices Under Sanctices Under Sanctices Under Sanctices Other Sanctices Budget Total General General 7.6.60.717 \$1.80.0000 \$13.2174.000 \$1.38.2644 \$2.875.000 \$1.88.806 \$2.875.000 \$1.88.806 \$2.875.000 \$1.88.806 \$2.875.000 \$1.86.806 \$2.875.000 \$1.86.900 \$2.80.71 \$1.86.900 \$2.80.71 \$1.86.900 \$2.80.71 \$1.86.900 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$2.80.71 \$1.80.800 \$1.20.800 \$2.80.800 \$2.80.800 \$2.80.800 \$2.80.800 \$2.80.800 \$2.80.800 <td< th=""><th>FY 2022-23 REVEN</th><th>JE SUMMA</th><th>RY BY CAT</th><th>EGORY & F</th><th>UND</th><th></th><th></th><th></th><th></th><th></th><th></th></td<>	FY 2022-23 REVEN	JE SUMMA	RY BY CAT	EGORY & F	UND						
Arport - - 16.087.920 270.000 1.083.386 17.441.316 Beach Recreation - - 81.750 16.084.743 1.086.450 22.912 864.124 18.776,912 Cemetery - - 1.963.912 5.000 2.057.912 0.000 2.057.912 Cleares Option Public - - 5.000 2.057.912 0.000 2.057.912 Cleares Option Public - - 5.000 2.057.912 0.000 3.316.465 7.033.869 Community Excelland - - 19.000 3.316.465 7.033.869 Community Excelland - - 18.000 4.126.927 4.210.927 Community Excelland - - 18.000 4.210.927 4.210.927 Housing Authority - - 18.000 4.266.800 2.567.375 - 2.257.375 Community Excelland - - 18.000 4.260.00 5.000.00 5.000.00 5.000.00 Noti	Fund		Sales Taxes	Other Taxes					governmental /	Other	Budget Total
Beach Rescreation - - 81,750 - 16.893,713 11,08,659 22.212 884,124 18,775,191 Big Blue Bus - 54.868,566 - - 8.932,851 - 11,444,500 1,856,761 76.989,500 Citizer's Option for Public Stefy - - 5.000 2.000,00 2.000,00 2.000,00 2.000,00 2.050,00 Chean Parcel Tax - 3.588,404 - 2.67,375 - - 2.267,375 Community Droadshand - - 2.000 1.240,326 1.240,326 Community Broadshand - - 2.416,421 100,000 5.457,768 - 2.476,809 Community Droadshand - - 2.246,421 100,000 5.457,768 - 2.476,809 Local Return - - 2.416,421 100,000 5.457,768 - 2.476,809 Local Return - - 2.416,421 100,000 5.457,768 5.807,788 Local	General	\$ 76,660,717	\$ 69,300,000	\$ 132,174,000	\$ 33,887,109	\$ 13,342,964	\$ 42,675,966	\$ 6,720,117	\$ 1,981,996	\$ 3,484,619	\$ 380,227,488
Big Base Bus 54.686,596 - 8.932.651 - 11,454.500 1.895.761 76.866.506 Cemetery - - 1,983,012 5.000 - 80.000 2.007.912 Safety - - - 5.000 3.000,00 - 205.000 Cleam Beaches & 3,588,404 - 130.000 3.315.465 - 7.033.689 Community Browshomm - - 2.567.375 - - 2.567.375 Community Development - - 1.8000 4.192.087 - 4.210.087 Housing Authority - - - 1.8000 4.192.087 - 2.567.375 Community Browshomm - - - 1.8000 4.192.087 - 4.210.087 Housing Authority - - - 1.8000 4.210.687 - 2.567.376 - 2.567.768 - 2.567.768 - 2.567.768 - 2.567.768 - 2.567.768 - 2.567.768 - 2.567.768 - 2.567.768 - <	Airport	-	-	-	-	-	16,087,920	270,000	-	1,083,396	17,441,316
Cemetery - - 1,983,912 5,000 - 89,000 2,057,912 Clizzer's Option for Public Sidely - - 5,000 200,000 - 205,000 Clean Basches & Some Pareal Tax - - - 130,000 3,315,465 - 7,033,809 Cemmuny Development Block Crant - - - 5,000 1,228,326 - 1,240,326 Gas Tax - - - 5,000 1,228,326 - 1,400,326 Gas Tax - - - 1,8000 4,192,087 - 4,247,05,000 Housing Authority - - 2,416,421 100,000 - 2,264,475 Low & Moderate Income Housing Authority - - 100,000 - 2,854,975 - 2,854,975 Devids Recovery & Recoverse Recovery & Recoverse Recovery & Resoverse Recovery & Re	Beach Recreation	-	-	-	81,750	-	16,699,473	1,108,659	22,912	864,124	18,776,918
Chitzen's Option for Public - - 5,000 200.000 - 205.000 Cleas Basches & - 3,588,404 - 130,000 3,315,465 - 7,033,869 Community Broadband - 2,567,375 - - 2,567,375 Community Development - 5,000 1,235,226 - 1,240,326 Book Grant - - 5,000 1,235,226 - 4,216,027 Mosing Authority - - - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000 - 2,4765,000	Big Blue Bus	-	54,686,596	-	-	-	8,932,651	-	11,454,500	1,895,761	76,969,508
Safey • • • • 0 0.000 200,000 • 200,000 Clean Bacchera 3,388,404 • - 130,000 3,315,465 7,033,889 Community Browschmath • - 2,567,375 · - 2,267,375 Community Development - - 180,000 1,223,528 - 1,240,328 Gas Tax · - - 180,000 1,235,328 - 2,476,030 Housing Authority · - - 2,416,421 100,000 5,457,768 - 2,476,0500 Local Returin · - - 2,416,421 100,000 5,457,768 - 2,654,975 Now Moderate Income · - - - 2,654,975 - 40,000 5,000,000 Mousing Authority - 2,654,975 - 40,000 - 3,000 Parks A Rocreation - 2,654,975 - 4,00,000 - 3,280,400	Cemetery	-	-	-	-	-	1,963,912	5,000	-	89,000	2,057,912
Ocean Parcel Tax I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I <thi< th=""> I <thi< th=""> <</thi<></thi<>		-	-	-	-	-	-	5,000	200,000	-	205,000
Communify Development Block Grant - - 5.000 1.235.326 1.240.326 Gas Tax - - - 18.000 4.192.087 4.210.087 Housing Authority - - 2.4765.080 - 2.4765.080 - 2.4765.080 - 2.4765.080 - 2.4765.080 - 2.4765.080 - 2.566.421 Local Return - - 2.464.071 150.000 - 2.664.075 2.664.075 2.664.075 2.664.075 2.664.075 2.664.075 2.664.075 2.664.075 3.000 Parking Authority - - - 3.000 - - 3.000 - 3.000 Parking Authority - - 6.328.040 - - 3.000 - 3.000 Parking Authority - - 5.200.000 70.000 12.90.00 11.90.000 Self-insurance, Blos - - 5.200.000 70.000 - 5.270.000 5.270.000 -		-	-	3,588,404	-	-	-	130,000	3,315,465	-	7,033,869
Block Grant G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G G <thg< th=""> G G G G G G G G G G G G G G G G G G G G G G G <thg< th=""> <thg< th=""> <thg< th=""> <thg< t<="" td=""><td>Community Broadband</td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>2,567,375</td><td>-</td><td>-</td><td>-</td><td>2,567,375</td></thg<></thg<></thg<></thg<></thg<>	Community Broadband	-	-	-	-	-	2,567,375	-	-	-	2,567,375
Housing Authority - - - 24,765,080 - 24,765,080 - 24,765,080 Information Technology - - 2,416,421 100,000 - - 2,516,421 Local Returm - - 150,000 5,457,768 - 5,607,768 Low & Moderate Income - - 100,000 - 400,000 500,000 Miscellaneous Grants - - - 40,000 - - 3,000 Parking Authority - - - - 3,000 - - 3,000 Parks & Recreation - - - - 3,000 - - 8,328,049 Resources Recovery & - - 5,326,747 250,000 - 296,322 30,903,794 Self-insurance, Bus - - - 5,200,000 70,000 - 5,270,000 Self-insurance, Risk - - - 11,000,000 155,000 - 11,155,000 Self-insurance, Risk - - -		-	-	-	-	-	-	5,000	1,235,326	-	1,240,326
Information Technology - - 2,416,421 100,000 - - 2,516,421 Local Return - - 150,000 5,457,768 5,607,768 5,607,768 Low & Moderals Income Housing Asset - - 100,000 - 400,000 500,000 Miscellaneous Grants - - - 40,000 - 40,000 Parking Authority - - - 40,000 - 40,000 Parking Authority - - - 30,000 - - 30,000 Parking Authority - - - 30,000 - - 30,000 Parking Authority - - - 30,357,472 250,000 - 296,322 30,903,794 Self-insurance, Bas - - - 5,200,000 70,000 - 5,57,547 Self-insurance, Risk - - 5,357,547 - - 5,357,547 Self-insurance, Risk	Gas Tax	-	-	-	-	-	-	18,000	4,192,087	-	4,210,087
Local Return - - - 150,000 5,457,768 - 5,607,768 Low & Moderate Income Housing Asset - - 100,000 - 400,000 500,000 Miscellaneous Grants - - - 2,654,975 - 2,654,975 Parking Authority - - - 40,000 - 40,000 Parks & Recreation - - - 3,000 - - 3,000 Pier - - - 30,357,472 250,000 - 296,322 30,903,794 SCAQMD - - - - 10,000 129,000 - 139,000 Self-insurance, General - - - 11,000,000 155,000 - 11,155,000 Self-insurance, Risk - - - 15,50,379 770,000 - 16,270,379 Special Revenue Source - - 15,50,379 770,000 - 16,270,379	Housing Authority	-	-	-	-	-	-	-	24,765,080	-	24,765,080
Low & Moderate Income Housing Asset 1 100,000 400,000 500,000 Miscelfaneous Grants - - 2,654,975 - 2,654,975 Parking Authority - - 40,000 - 40,000 Parking Authority - - - 3,000 - 40,000 Parking Authority - - - 3,000 - - 40,000 Parking Authority - - - 3,000 - - 8,328,049 Perse - - - 30,357,472 250,000 296,322 30,903,794 SCAQMD - - - 5,200,000 129,000 - 139,000 Self-insurance, Bus - - - 5,307,547 - - 5,357,547 Self-insurance, Ceneral Liability/Auto - - 5,357,547 - - 5,357,547 Self-insurance, Nickers' Compensation - - 5,557,547 - -	Information Technology	-	-	-	-	-	2,416,421	100,000	-	-	2,516,421
Housing Asset I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I <	Local Return	-	-	-	-	-	-	150,000	5,457,768	-	5,607,768
Parking Authority - - 40,000 - 40,000 Parks & Recreation - - 3,000 - 3,000 Pier - - 8,328,049 - - 8,328,049 Resources Recovery & Recycling - - 8,328,049 - 260,000 296,322 30,903,794 SCAADD - - - 5,200,000 70,000 - 5,270,000 Self-insurance, Bus - - - 5,200,000 70,000 - 5,270,000 Self-insurance, Risk - - - 5,357,547 - - 5,357,547 Self-insurance, Risk - - 5,357,547 - - 16,270,379 Self-insurance, Workers' - - 1,706,588 20,000 - 400,000 2,126,858 Stormwater - - 1,706,588 20,000 - 400,000 2,126,858 Chanter Amendment - - 1,70		-	-	-	-	-	-	100,000	-	400,000	500,000
Parks & Recreation - - - 3,000 - 3,000 Pier - - 8,328,049 - 8,328,049 - 8,328,049 Resources Recovery & Resources Resources Recovery & Resources Resources Resourc	Miscellaneous Grants	-	-	-	-	-	-	-	2,654,975	-	2,654,975
Pier - - 8,328,049 - - 8,328,049 Resources Recovery & Recycling - - 30,357,472 250,000 - 296,322 30,903,794 SCAQMD - - - 10,000 129,000 - 139,000 Self-insurance, Bus - - - 5,200,000 70,000 - 5,270,000 Self-insurance, General Liability/Auto - - 11,000,000 155,000 - - 5,377,000 Self-insurance, Risk Management Administration - - - 5,357,547 - - 5,357,547 Self-insurance, Workers' Compensation - - - 11,000,000 684,395 1,335,548 2,898,050 Stormwater - - - 11,766,858 20,000 - 400,000 2,126,858 Tenant Ownership Rights - - 11,706,858 20,000 - 90,100 16,321,238 Vastewater - - 15,791,138 440,000 90,100 16,321,238 Vastewater - <td>Parking Authority</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>40,000</td> <td>-</td> <td>-</td> <td>40,000</td>	Parking Authority	-	-	-	-	-	-	40,000	-	-	40,000
Resources Recovery & Recycling - - - 30,357,472 250,000 296,322 30,903,794 SCAOMD - - - 10,000 129,000 - 139,000 Self-insurance, Bus - - - 5,200,000 70,000 - 5,270,000 Self-insurance, General Liability/Auto - - - 11,000,000 155,000 - - 11,155,000 Self-insurance, Risk Management Administration - - 5,357,547 - - 5,357,547 Self-insurance, Workers' Compensation - - 15,500,379 770,000 - 16,270,379 Special Revenue Source - - - 448,107 430,000 684,395 1,335,548 2,898,050 Stormwater - - - 11,000,000 16,270,379 20,000 - 16,270,379 Charter Amendment - - - 110,000 684,395 1,335,548 2,898,050 Valie Management	Parks & Recreation	-	-	-	-	-	-	3,000	-	-	3,000
Recycling - - - - 30,35,7472 220,000 - 226,322 30,903,794 SCAQMD - - - 10,000 129,000 - 139,000 Self-insurance, Bus - - - 5,200,000 70,000 - - 5,270,000 Self-insurance, General Liability/Auto - - 11,000,000 155,000 - - 5,357,547 Self-insurance, Risk Management Administration - - 5,357,547 - - 5,357,547 Self-insurance, Workers' Compensation - - 15,500,379 770,000 - 16,270,379 Special Revenue Source - - - 17,06,858 20,000 - 400,000 2,126,858 Tenant Ownership Rights - - - 110,000 - 50,000 185,000 Vehicle Management - - - 117,06,858 20,000 - 50,000 185,000 Vehicle Management - - - 110,000 - 50,000 185,010	Pier	-	-	-	-	-	8,328,049	-	-	-	8,328,049
Self-insurance, Bus - - 5,200,000 70,000 - 5,270,000 Self-insurance, General Liability/Auto - - 11,000,000 155,000 - 11,155,000 Self-insurance, Risk Management Administration - - 5,357,547 - - 5,357,547 Self-insurance, Workers' Compensation - - 15,500,379 770,000 - 16,270,379 Special Revenue Source - - - 448,107 430,000 684,395 1,335,548 2,898,050 Stormwater - - - 17,06,858 20,000 - 400,000 2,126,858 Tenant Ownership Rights Charter Amendment - - - 110,000 - 50,000 16,321,238 Wastewater - - - - 45,849,610 750,000 - 549,000 47,148,610 SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,599 \$ 13,342,964 \$ 25,322,43,60 \$ 12,519,776 \$ 56		-	-	-	-	-	30,357,472	250,000	-	296,322	30,903,794
Self-insurance, General Liability/Auto - - 11,000,000 155,000 - - 11,155,000 Self-insurance, Risk Management Administration - - - 5,357,547 - - 5,357,547 Self-insurance, Workers' Compensation - - - 5,357,547 - - 5,357,547 Special Revenue Source - - - 15,500,379 770,000 - - 16,270,379 Special Revenue Source - - - 448,107 430,000 684,395 1,335,548 2,898,050 Stormwater - - - 1,706,858 20,000 - 400,000 2,126,858 Tenant Ownership Rights Charter Amendment - - - 110,000 - 50,000 185,000 Vehicle Management - - - 15,791,138 440,000 - 90,100 16,321,238 Wastewater - - - 22,341,482 860,000 - 549,000 </td <td>SCAQMD</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>10,000</td> <td>129,000</td> <td>-</td> <td>139,000</td>	SCAQMD	-	-	-	-	-	-	10,000	129,000	-	139,000
Liability/Auto - - - 11,000,000 155,000 - - 11,155,000 Self-insurance, Risk Management Administration - - 5,357,547 - - 5,357,547 Self-insurance, Workers' Compensation - - 15,500,379 770,000 - - 16,270,379 Special Revenue Source - - - 448,107 430,000 684,395 1,335,548 2,898,050 Stormwater - - - 448,107 430,000 684,395 1,335,548 2,898,050 Stormwater - - - 448,107 430,000 684,395 1,335,548 2,898,050 Charter Amendment - - - 110,000 - 400,000 2,126,858 Tenant Ownership Rights Charter Amendment - - - 110,000 - 50,000 16,321,238 Wastewater - - - 22,341,482 860,000 - 567,112 23,768,594 SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 13,342,964 <	Self-insurance, Bus	-	-	-	-	-	5,200,000	70,000	-	-	5,270,000
Management Administration Image of the system Image of the s		-	-	-	-	-	11,000,000	155,000	-	-	11,155,000
Compensation Compensation <th< td=""><td></td><td>-</td><td>-</td><td>-</td><td>-</td><td>-</td><td>5,357,547</td><td>-</td><td>-</td><td>-</td><td>5,357,547</td></th<>		-	-	-	-	-	5,357,547	-	-	-	5,357,547
Stormwater - - 1,706,858 20,000 - 400,000 2,126,858 Tenant Ownership Rights Charter Amendment - 25,000 - 110,000 - 50,000 185,000 Vehicle Management - - - 15,791,138 440,000 - 90,100 16,321,238 Wastewater - - - 22,341,482 860,000 - 567,112 23,768,594 Water - - - 45,849,610 750,000 - 549,000 47,148,610 SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,859 \$ 13,342,964 \$ 253,224,360 \$ 12,519,776 \$ 56,093,504 \$ 11,104,982 \$ 716,689,162 Reimbursements & Transfers - - (75,896,311) (2,497,191) - (78,393,502)		-	-	-	-	-	15,500,379	770,000	-	-	16,270,379
Tenant Ownership Rights Charter Amendment - 25,000 - - 110,000 - 50,000 185,000 Vehicle Management - - - 15,791,138 440,000 - 90,100 16,321,238 Wastewater - - - 22,341,482 860,000 - 567,112 23,768,594 Water - - - 45,849,610 750,000 - 549,000 47,148,610 SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,859 \$ 13,342,964 \$ 253,224,360 \$ 12,519,776 \$ 56,093,504 \$ 11,104,982 \$ 716,689,162 Reimbursements & Transfers - - - (75,896,311) (2,497,191) - - (78,393,502)	Special Revenue Source	-	-	-	-	-	448,107	430,000	684,395	1,335,548	2,898,050
Charter Amendment - - - - - 110,000 - 50,000 185,000 Vehicle Management - - - 15,791,138 440,000 - 90,100 16,321,238 Wastewater - - - 22,341,482 860,000 - 567,112 23,768,594 Water - - - 45,849,610 750,000 - 549,000 47,148,610 SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,859 \$ 13,342,964 \$ 253,224,360 \$ 12,519,776 \$ 56,093,504 \$ 11,104,982 \$ 716,689,162 Reimbursements & Transfers - - - (75,896,311) (2,497,191) - - (78,393,502)	Stormwater	-	-	-	-	-	1,706,858	20,000	-	400,000	2,126,858
Wastewater - - - 22,341,482 860,000 - 567,112 23,768,594 Water - - - 45,849,610 750,000 - 549,000 47,148,610 SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,859 \$ 13,342,964 \$ 253,224,360 \$ 12,519,776 \$ 56,093,504 \$ 11,104,982 \$ 716,689,162 Reimbursements & Transfers - - - (75,896,311) (2,497,191) - (78,393,502)		-	-	25,000	-	-	-	110,000	-	50,000	185,000
Water 45,849,610 750,000 549,000 47,148,610 SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,859 \$ 13,342,964 \$ 253,224,360 \$ 12,519,776 \$ 56,093,504 \$ 11,104,982 \$ 716,689,162 Reimbursements & Transfers (75,896,311) (2,497,191) - (78,393,502)	Vehicle Management	-	-	-	-	-	15,791,138	440,000	-	90,100	16,321,238
SUBTOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,859 \$ 13,342,964 \$ 253,224,360 \$ 12,519,776 \$ 56,093,504 \$ 11,104,982 \$ 716,689,162 Reimbursements & Transfers (75,896,311) (2,497,191) (78,393,502)	Wastewater	-	-	-	-	-	22,341,482	860,000	-	567,112	23,768,594
Reimbursements & Transfers - - - - (75,896,311) (2,497,191) - - (78,393,502)	Water	-	-	-	-	-	45,849,610	750,000	-	549,000	47,148,610
Transfers	SUBTOTAL	\$ 76,660,717	\$ 123,986,596	\$ 135,787,404	\$ 33,968,859	\$ 13,342,964	\$ 253,224,360	\$ 12,519,776	\$ 56,093,504	\$ 11,104,982	\$ 716,689,162
TOTAL \$ 76,660,717 \$ 123,986,596 \$ 135,787,404 \$ 33,968,859 \$ 13,342,964 \$ 177,328,049 \$ 10,022,585 \$ 56,093,504 \$ 11,104,982 \$ 638,295,660			-	-	-	-	(75,896,311)	(2,497,191)	-	-	(78,393,502)
	TOTAL	\$ 76,660,717	\$ 123,986,596	\$ 135,787,404	\$ 33,968,859	\$ 13,342,964	\$ 177,328,049	\$ 10,022,585	\$ 56,093,504	\$ 11,104,982	\$ 638,295,660

FIVE-YEAR REVENUE SUMMARY

			FY 2020-21	- F	FY 2020-21	FY 2021-22	FY	2020-21 to F	Y 2021-22	- F	FY 2022-23
	FY 2018-19	FY 2019-20	Revised		Estimated	Adopted		Change	Change		Budget
Fund/Revenue Category	Actual	Actual	Budget		Actual	Budget		Amount	Percent		Plan
GENERAL FUND											
Property Taxes	\$ 62,615,270	\$ 67,791,186	\$ 72,809,390	\$	73,063,972	\$ 75,443,566	\$	2,379,594	3.3%	\$	76,660,717
Sales Taxes	73,709,191	64,665,646	57,400,000		59,200,000	65,100,000		5,900,000	10.0%		69,300,000
Other Local Taxes	143,592,996	128,591,544	94,654,000		92,507,000	121,846,000		29,339,000	31.7%		132,174,000
Licenses and Permits	44,987,626	38,515,351	22,180,162		22,419,589	29,289,143		6,869,554	30.6%		33,887,109
Fines and Forfeitures	14,877,573	10,357,153	7,986,546		7,532,151	11,291,195		3,759,044	49.9%		13,342,964
Charges for Service	45,279,109	44,871,600	36,286,503		35,744,848	38,121,323		2,376,475	6.6%		42,675,966
Investment (Interest)	15,284,964	9,344,420	4,100,000		4,100,000	1,400,000		(2,700,000)	-65.9%		1,500,000
Rentals	7,561,579	7,282,444	5,145,850		5,380,077	5,792,364		412,287	7.7%		5,220,117
Intergovernmental	1,860,597	1,335,931	1,440,786		1,848,283	1,249,461		(598,822)	-32.4%		1,981,996
Other	6,220,511	4,939,962	3,700,527		3,780,254	3,822,996		42,742	1.1%		3,484,619

AIRPORT FUND								
Charges for Services	\$ 14,927,523	\$ 15,274,424	\$ 15,745,977	\$ 15,252,927	\$ 16,071,474	\$ 818,547	5.4%	\$ 16,087,920
Investment (Interest)	566,798	645,390	270,000	270,000	270,000	\$ -	0.0%	270,000
Other	 1,110,216	1,130,588	1,044,420	1,016,546	1,057,475	40,929	4.0%	1,083,396
Total Airport Fund	\$ 16,604,536	\$ 17,050,401	\$ 17,060,397	\$ 16,539,473	\$ 17,398,949	\$ 859,476	5.2%	\$ 17,441,316
BEACH RECREATION FUND								
Licenses & Permits	\$ 111,819	\$ 59,294	\$ 20,000	\$ 41,026	\$ 61,250	\$ 20,224	49.3%	\$ 81,750
Charges for Services	14,051,082	9,659,683	10,048,700	9,744,648	12,826,510	3,081,862	31.6%	16,699,473
Investment (Interest)	671,151	419,781	-	-	-	-	N/A	-
Rentals	1,425,367	1,864,443	820,189	849,361	1,108,284	258,923	30.5%	1,108,659
Intergovernmental	26,933	-	28,681	51,593	22,912	(28,681)	-55.6%	22,912
Other	 824,711	865,350	543,000	711,564	857,564	146,000	20.5%	864,124
Total Beach Recreation Fund	\$ 17,111,063	\$ 12,868,550	\$ 11,460,570	\$ 11,398,192	\$ 14,876,520	\$ 3,478,328	30.5%	\$ 18,776,918
BIG BLUE BUS FUND								
Sales Taxes	\$ 57,882,876	\$ 58,797,736	\$ 52,037,869	\$ 51,937,869	\$ 53,078,627	\$ 1,140,758	2.2%	\$ 54,686,596
Charges for Services	14,478,991	12,334,700	4,707,352	3,118,433	8,565,135	5,446,702	174.7%	8,932,651
Investment (Interest)	1,016,450	1,171,466	-	-	-	-	N/A	-
Capital Grants	24,273,593	10,047,938	42,420,789	37,089,692	32,520,683	(4,569,009)	-12.3%	11,454,500
Other	 1,906,199	4,051,049	1,882,372	1,876,864	1,876,991	127	0.0%	1,895,761
Total Big Blue Bus Fund	\$ 99,558,109	\$ 86,402,889	\$ 101,048,382	\$ 94,022,858	\$ 96,041,436	\$ 2,018,578	2.1%	\$ 76,969,508

FIVE-YEAR REVENUE SUMM	IAR	RY													
						FY 2020-21	F	FY 2020-21		FY 2021-22	FY	2020-21 to F	Y 2021-22	F	Y 2022-23
		FY 2018-19	- F	Y 2019-20		Revised		Estimated		Adopted		Change	Change		Budget
Fund/Revenue Category		Actual		Actual		Budget		Actual		Budget		Amount	Percent		Plan
CEMETERY FUND															
Charges for Services	\$	1,730,352	\$	1,789,748	\$	1,911,374	\$	1,914,492	\$	1,961,440	\$	46,948	2.5%	\$	1,963,912
Investment (Interest)		12,550		32,132		5,000		5,000		5,000		-	0.0%		5,000
Other		81,684		103,041		87,000		587,000		89,000		(498,000)	-84.8%		89,000
Total Cemetery Fund	\$	1,824,586	\$	1,924,921	\$	2,003,374	\$	2,506,492	\$	2,055,440	\$	(451,052)	-18.0%	\$	2,057,912
CITIZENS' OPTION FOR PUBLIC SAFE	TY	(COPS) FUND		. ,				, ,		. ,					, ,
Investment (Interest)	\$	16,040	\$	16,106	\$	5,000	\$	5,000	\$	5,000	\$	-	0.0%	\$	5,000
Intergovernmental		268,477		162,388		200,000		200,000		200,000		-	0.0%		200,000
Total COPS Fund	\$	284,517	\$	178,494	\$	205,000	\$	205,000	\$	205,000	\$	-	0.0%	\$	205,000
CLEAN BEACHES & OCEAN PARCEL	ТАХ	,		-, -				,		,				·	,
Other Local Taxes	\$	3,148,568	\$	3,263,825	\$	2,981,993	\$	3,449,062	\$	3,518,043	\$	68,981	2.0%	\$	3,588,404
Investment (Interest)		315,163		309,525		130,000		130,000		130,000		-	0.0%		130,000
Intergovernmental		-		-		3,315,465		3,315,465		3,315,465		-	0.0%		3,315,465
Total Clean Bchs & Ocean Prcl Tax Fund	\$	3,463,731	\$	3,573,349	\$	6,427,458	\$	6,894,527	\$	6,963,508	\$	68,981	1.0%	\$	7,033,869
COMMUNITY BROADBAND FUND															
Charges for Services	\$	2,489,716	\$	3,301,563	\$	3,222,745	\$	3,222,745	\$	2,567,375	\$	(655,370)	-20.3%	\$	2,567,375
Investment (Interest)		5,954		40,554		-		-		-		-	N/A		-
Total Community Broadband Fund	\$	2,495,671	\$	3,342,117	\$	3,222,745	\$	3,222,745	\$	2,567,375	\$	(655,370)	-20.3%	\$	2,567,375
COMMUNITY DEVELOPMENT BLOCK	GR/	ANTS (CDBG) F	UN	D											
Investment (Interest)	\$	12,330	\$	2,669	\$	5,000	\$	5,000	\$	5,000	\$	-	0.0%	\$	5,000
Intergovernmental		459,442		1,785,429		3,234,420		3,234,420		1,235,326		(1,999,094)	-61.8%		1,235,326
Total CDBG Fund	\$	471,772	\$	1,788,098	\$	3,239,420	\$	3,239,420	\$	1,240,326	\$	(1,999,094)	-61.7%	\$	1,240,326
GAS TAX FUND															
Investment (Interest)	\$	48,910	\$	93,875	\$	18,000	\$	18,000	\$	18,000	\$	-	0.0%	\$	18,000
Intergovernmental		3,567,103		3,734,930		3,207,862		3,816,771		4,192,087		375,316	9.8%		4,192,087
Total Gas Tax Fund	\$	3,616,013	\$	3,828,805	\$	3,225,862	\$	3,834,771	\$	4,210,087	\$	375,316	9.8%	\$	4,210,087
HOUSING AUTHORITY FUND			·		·				·						
Investment (Interest)	\$	2,875	\$	1,056	\$	-	\$	-	\$	-	\$	-	N/A	\$	-
Intergovernmental		19,136,463		24,711,930		22,061,682		21,750,956		24,976,708		3,225,752	14.8%		24,765,080
Total Housing Authority Fund	\$	19,139,337	\$	24,712,986	\$	22,061,682	\$	21,750,956	\$	24,976,708	\$	3,225,752	14.8%	\$	24,765,080

FIVE-YEAR REVENUE SUM	ΛΑ	RY												
					FY 2020-21		FY 2020-21		FY 2021-22	F١	(2020-21 to F	Y 2021-22	F	Y 2022-23
		FY 2018-19		FY 2019-20	Revised		Estimated		Adopted		Change	Change		Budget
Fund/Revenue Category		Actual		Actual	Budget		Actual		Budget		Amount	Percent		Plan
INFORMATION TECHNOLOGY REPLA		MENT AND SER	VIC	ES FUND										
Charges for Services	\$	2,472,130	\$	2,516,540	\$ 442,198	\$	442,198	\$	1,249,018	\$	806,820	182.5%	\$	2,416,421
Investment (Interest)		185,081		104,239	100,000		100,000		100,000		-	0.0%		100,000
Other		12,285		15,201	-		-		-			N/A		-
Total Information Technology Fund	\$	2,669,496	\$	2,635,980	\$ 542,198	\$	542,198	\$	1,349,018	\$	806,820	148.8%	\$	2,516,421
LOCAL RETURN FUND														
Investment (Interest)	\$	327,089	\$	348,677	\$ 150,000	\$	150,000	\$	150,000	\$	-	0.0%	\$	150,000
Intergovernmental		5,505,477		5,220,584	7,807,965		7,247,861		5,429,381		(1,818,480)	-25.1%		5,457,768
Total Local Return Fund	\$	5,832,566	\$	5,569,261	\$ 7,957,965	\$	7,397,861	\$	5,579,381	\$	(1,818,480)	-24.6%	\$	5,607,768
LOW AND MODERATE INCOME HOUS	SINC	G ASSET FUND												
Investment (Interest)	\$	277,697	\$	352,840	\$ 100,000	\$	106,013	\$	100,000	\$	(6,013)	-5.7%	\$	100,000
Other		291,450		2,179,769	400,000		400,000		400,000		-	0.0%		400,000
Total Low & Mod. Housing Asset Fund	\$	569,147	\$	2,532,609	\$ 500,000	\$	506,013	\$	500,000	\$	(6,013)	-1.2%	\$	500,000
MISCELLANEOUS GRANTS FUND	·				,		,		,				·	
Investment (Interest)	\$	6,924	\$	1,370	\$ 20,000	\$	20,000	\$	-	\$	(20,000)	-100.0%	\$	-
Intergovernmental		6,895,216		6,028,947	\$ 45,906,680	\$	41,802,138	\$	16,923,498		(24,878,640)	-59.5%		2,654,975
Other		2,492		5,854	-		-		-		-	N/A		-
Total Misc. Grants Fund	\$	6,904,632	\$	6,036,171	\$ 45,926,680	\$	41,822,138	\$	16,923,498	\$	(24,898,640)	-59.5%	\$	2,654,975
PARKING AUTHORITY FUND														
Investment (Interest)	\$	313,566	\$	68,163	\$ 40,000	\$	40,000	\$	40,000	\$	-	0.0%	\$	40,000
Total Parking Authority Fund	\$	313,566	\$	68,163	\$ 40,000	\$	40,000	\$	40,000	\$	-	0.0%	\$	40,000
PARKS AND RECREATION FACILITIE		UND			,		,		,					
Other Taxes	\$	400	\$	-	\$ -	\$	-	\$	-	\$	-	N/A	\$	-
Investment (Interest)	-	7,017		2,932	3,000		3,000		3,000		-	0.0%		3,000
Total Parks & Rec Facilities Fund	\$	7,417	\$	2,932	\$ 3,000	\$	3,000	\$	3,000	\$	-	0.0%	\$	3,000
PIER FUND						·		·						
Charges for Services	\$	9,185,982	\$	8,534,949	\$ 2,858,380	\$	2,903,126	\$	5,114,456	\$	2,211,330	76.2%	\$	8,328,049
Investment (Interest)		193,219		230,034	100,000		100,000		-		(100,000)	-100.0%		-
Other		2,942		13,667	-		-		-		-	N/A		-
Total Pier Fund	\$	9,382,143	\$	8,778,649	\$ 2,958,380	\$	3,003,126	\$	5,114,456	\$	2,111,330	70.3%	\$	8,328,049

FIVE-YEAR REVENUE SUMM	IAR	RY													
					FY 2020-21			FY 2020-21		FY 2021-22		2020-21 to F	Y 2021-22		Y 2022-23
		FY 2018-19		FY 2019-20		Revised		Estimated		Adopted		Change	Change		Budget
Fund/Revenue Category		Actual		Actual		Budget		Actual		Budget		Amount	Percent		Plan
RESOURCE RECOVERY AND RECYCL		(RRR) FUND													
Charges for Services	\$	27,444,457	\$	27,630,067	\$	26,898,427	\$	30,853,771	\$	28,993,490	\$	(1,860,281)	-6.0%	\$	30,357,472
Investment (Interest)		954,363		835,048		250,000		250,000		250,000		-	0.0%		250,000
Other		224,393		464,324		159,190		187,319		258,183		70,864	37.8%		296,322
Total RRR Fund		28,623,213	-	28,929,439			\$	31,291,090	\$	29,501,673	\$	(1,789,417)	-5.7%	\$	30,903,794
SOUTH COAST AIR QUALITY MANAG				,											
Investment (Interest)	\$	29,080	\$	30,458	\$	10,000	\$	10,000	\$	10,000	\$	-	0.0%	\$	10,000
Intergovernmental		319,869		133,432		119,000		119,000		129,000		10,000	8.4%		129,000
Total SCAQMD AB 2766 Fund	\$	348,949	\$	163,890	\$	129,000	\$	129,000	\$	139,000	\$	10,000	7.8%	\$	139,000
SELF-INSURANCE, BUS FUND															
Charges for Services	\$	3,800,000	\$	5,200,000	\$	5,200,000	\$	5,200,000	\$	5,200,000	\$	-	0.0%	\$	5,200,000
Investment (Interest)		154,320		133,166		70,000		70,000		70,000		-	0.0%		70,000
Other		435		-		-		-		-		-	N/A		
Total Self-Insurance, Bus Fund	\$	3,954,755	\$	5,333,166	\$	5,270,000	\$	5,270,000	\$	5,270,000	\$	-	0.0%	\$	5,270,000
SELF-INSURANCE, GENERAL LIABILI	TY /	AUTO FUND													
Charges for Services	\$	3,083,077	\$	35,004,091	\$	17,325,000	\$	17,325,000	\$	10,000,000	\$	(7,325,000)	-42.3%	\$	11,000,000
Investment (Interest)		336,771		172,763		155,000		155,000		155,000		-	0.0%		155,000
Other		-		197		-		-		-		-	N/A		-
Total Self-Ins., Gen Liab. / Auto Fund	\$	3,419,848	\$	35,177,051	\$	17,480,000	\$	17,480,000	\$	10,155,000	\$	(7,325,000)	-41.9%	\$	11,155,000
SELF-INSURANCE, RISK MANAGEME	NT /														
Charges for Services	\$	3,125,200	\$	3,075,000	\$	4,066,930	\$	4,066,930	\$	4,472,123	\$	405,193	10.0%	\$	5,357,547
Other		-		400		-		-		-		-	N/A		-
Total Self-Ins., Risk MgtAdmin Fund	\$	3,125,200	\$	3,075,400	\$	4,066,930	\$	4,066,930	\$	4,472,123	\$	405,193	10.0%	\$	5,357,547
SELF-INSURANCE, WORKERS' COMP	ENS	SATION FUND													
Charges for Services	\$	21,634,239	\$	19,486,921	\$	19,000,000	\$	19,000,000	\$	16,500,061	\$	(2,499,939)	-13.2%	\$	15,500,379
Investment (Interest)		1,616,842		1,696,684		770,000		770,000		770,000		-	0.0%		770,000
Other		92,829		9,390		-		-		-			N/A		-
Total Self-Ins., Workers' Comp Fund	\$	23,343,910	\$	21,192,995	\$	19,770,000	\$	19,770,000	\$	17,270,061	\$	(2,499,939)	-12.6%	\$	16,270,379
SPECIAL REVENUE SOURCE FUND															
Charges for Services	\$	948,558	\$	1,052,761	\$	438,107	\$	303,000	\$	448,107	\$	145,107	47.9%	\$	448,107
Investment (Interest)		1,814,310		183,295		200,000		200,000		200,000		-	0.0%		200,000
Rent		-		189,314		230,000		230,000		230,000		-	0.0%		230,000
Intergovernmental		-		-		-		-		684,395		684,395	N/A		684,395
Other		5,787,718		7,847,995		1,932,235		2,057,735		1,248,048		(809,687)	-39.3%		1,335,548
Total Special Revenue Source Fund	\$	8,550,586	\$	9,273,365	\$	2,800,342	\$	2,790,735	\$	2,810,550	\$	19,815	0.7%	\$	2,898,050

FIVE-YEAR REVENUE SUM	IMA	RY										
		FY 2018-19		FY 2019-20	FY 2020-21 Revised	FY 2020-21 Estimated	FY 2021-22 Adopted	FY	2020-21 to F Change	Y 2021-22 Change	F	Y 2022-23 Budget
Fund/Revenue Category		Actual		Actual	Budget	Actual	Budget		Amount	Percent		Plan
STORMWATER MANAGEMENT FUR	ND											
Charges for Services	\$	1,515,810	\$	1,370,311	\$ 1,652,000	\$ 1,858,400	\$ 1,706,858	\$	(151,542)	-8.2%	\$	1,706,858
Investment (Interest)		185,952		208,174	20,000	20,000	20,000		-	0.0%		20,000
Other		1,253,994		1,908,017	400,000	400,000	400,000		-	0.0%		400,000
Total Stormwater Management Fu	nd \$	2,955,756	\$	3,486,501	\$ 2,072,000	\$ 2,278,400	\$ 2,126,858	\$	(151,542)	-6.7%	\$	2,126,858
TENANT OWNERSHIP RIGHTS CHA			TO	RCA) FUND								
Other Local Taxes	\$	57,584	\$	61,008	\$ 25,000	\$ 43,068	\$ 25,000	\$	(18,068)	-42.0%	\$	25,000
Investment (Interest)		235,620		199,891	110,000	110,000	110,000		-	0.0%		110,000
Other		92,933		76,043	50,000	50,000	50,000		-	0.0%		50,000
Total TORCA Fu	nd \$	386,137	\$	336,942	\$ 185,000	\$ 203,068	\$ 185,000	\$	(18,068)	-8.9%	\$	185,000
VEHICLE MANAGEMENT FUND												
Charges for Services	\$	12,305,171	\$	14,052,827	\$ 9,962,288	\$ 9,912,288	\$ 12,378,615	\$	2,466,327	24.9%	\$	15,791,138
Investment (Interest)		790,327		646,492	440,000	440,000	440,000		-	0.0%		440,000
Other		835,842		830,384	92,500	90,100	92,500		2,400	2.7%		90,100
Total Vehicle Management Fu	nd \$	13,931,340	\$	15,529,703	\$ 10,494,788	\$ 10,442,388	\$ 12,911,115	\$	2,468,727	23.6%	\$	16,321,238
WASTEWATER FUND												
Fines & Forfeitures	\$	-	\$	1,346	\$ -	\$ -	\$ -	\$	-	N/A	\$	-
Charges for Services		19,626,511		18,364,823	16,950,782	17,510,782	20,506,482		2,995,700	17.1%		22,341,482
Investment (Interest)		1,734,379		1,426,721	860,000	860,000	860,000		-	0.0%		860,000
Other		528,915		1,680,477	501,000	501,000	567,112		66,112	13.2%		567,112
Total Wastewater Fu	nd \$	21,889,805	\$	21,473,366	\$ 18,311,782	\$ 18,871,782	\$ 21,933,594	\$	3,061,812	16.2%	\$	23,768,594
WATER FUND												
Charges for Services	\$	26,851,413	\$	27,872,083	\$ 28,086,228	\$ 28,099,928	\$ 35,813,423	\$	7,713,495	27.5%	\$	45,849,610
Investment (Interest)		2,140,281		3,294,697	750,000	750,000	750,000		-	0.0%		750,000
Intergovernmental		18,040		21,120	-	-	-		-	N/A		-
Other		535,680		456,214	525,000	534,000	549,000		15,000	2.8%		549,000
Total Water Fu	nd \$	29,545,414	\$	31,644,114	\$ 29,361,228	\$ 29,383,928	\$ 37,112,423	\$	7,728,495	26.3%	\$	47,148,610

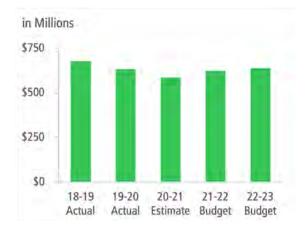
ALL FUNDS								
Total All Funds	\$ 746,312,629	\$ 734,605,544	\$ 670,835,564	\$ 664,482,265	\$ 697,288,147	\$ 32,805,882	4.9%	\$ 716,689,162
Less Reimbursements and Transfers	\$ (68,914,101)	\$ (102,698,636)	\$ (79,171,504)	\$ (79,108,868)	\$ (72,780,093)	\$ 6,328,775	-8.0%	\$ (78,393,502)
Grand Total	\$ 677,398,528	\$ 631,906,908	\$ 591,664,060	\$ 585,373,397	\$ 624,508,054	\$ 39,134,657	6.7%	\$ 638,295,660

OVERVIEW

Departmental staff works in concert with Finance Department staff to develop revenue projections. The projections reflect a somewhat conservative, yet prudent and consistent, approach using established budget practices that reflect the economic impacts described in the "Overall Economic Conditions" section of the budget. Staff considers qualitative and quantitative methods of forecasting and uses techniques such as trend analysis, economic indicators, and professional judgment, to arrive at the revenue projections. Revenue forecasting is always one of the most challenging aspects in the budget process, with many unknown variables over which the City has little or no control including fluctuations in the local, regional, statewide, and national economies; patterns of consumer habits and demands; and the fiscal impacts of legislative changes. However, this year's forecasts are even more difficult due to the impacts of the COVID-19 pandemic, which has devastated certain segments of the economy as well as created much uncertainty for the future.

TOTAL CITY REVENUES

Total City revised budgeted revenues for FY 2020-21, after adjustments for reimbursements and transfers between funds, are \$591.7 million. Estimated actual total City revenues for FY 2020-21 are projected to be \$585.4 million or \$6.3 million lower than the revised budget, primarily due to a decrease (\$7.0 million) in passenger revenues and the delayed receipt of capital revenues in the Big Blue Bus Fund from a project that was delayed to FY 2021-22, as well as decreases in other funds. The decreases were primarily offset by an increase (\$14.29 million) in the Miscellaneous Grants Fund from receipt of the first tranche of the American Rescue Plan Act funds that were awarded to the City (\$28.6 million total).



FY 2021-22 total City revenues, after adjustments for reimbursements and transfers between funds, are projected to be \$624.5 million, \$39.1 million or 6.7% more than the FY 2020-21 estimated actual. The increase reflects greater General Fund revenues (\$47.8 million) primarily from Transient Occupancy Taxes, Sales Taxes, Property Taxes, and parking revenues, reflecting a continuing recovery from the pandemic-induced economic downturn. Other increases include revenues from the Water Fund (\$7.7 million) from scheduled water rate adjustments and increased usage as the City continues to return to pre-pandemic activity, the Beach Fund (\$3.5 million) primarily due to increased parking revenue, and the Housing Authority Fund (\$3.2 million), reflecting increased use and associated allocation of Federal Housing Choice Voucher (Section 8) Program vouchers. The increases are primarily offset by decreases in the Miscellaneous Grants Fund (\$24.9 million) reflecting the timing of estimated reimbursement revenues from grant expenses and other decreases in the Comprehensive Self Insurance Fund due to a one-time transfer received from the General Fund in FY 2020-21 to fund a settlement, and in the Workers' Compensation Self Insurance Fund due to decreased workers' compensation claims. All other funds are expected to show net revenue growth of \$4.5 million.

FY 2022-23 total City revenues, after adjustments for reimbursements and transfers between funds, are projected to be \$638.3 million, \$13.8 million or 2.2% more than in FY 2021-22. The increase is primarily driven by greater General Fund revenues (\$26.9 million), reflecting a continuing recovery from the pandemic-induced economic downturn; increases in the Water Fund (\$10.0 million) reflecting scheduled wastewater rate adjustments and increased usage as the City continues to return to pre-pandemic activity; increases in the Beach Fund (\$3.9 million) from increased parking revenue with the continuing return to pre-pandemic levels; increases in the Vehicle Management Fund (\$3.4 million) from full restoration of funding contributions from all other funds; and increases in the Pier Fund (\$3.2 million) from lease rental and parking revenues, reflecting a continuing recovery from the economic downturn. The increases are primarily offset by a decrease in capital project funding, as compared to FY 2021-22, from less capital projects in the Big Blue Bus Fund (\$19.1 million) and a decrease in the Miscellaneous Grants Fund (\$14.3 million), reflecting the prior fiscal year's receipt of the final tranche of the ARPA funds. All other funds are expected to show net revenue growth of \$5.3 million.

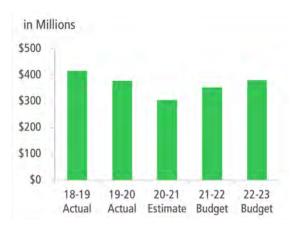
FUND DETAILS

Revenue projections for the next two fiscal years for all City funds are detailed in the section that follows.

FY 2021-23 ADOPTED BIENNIAL BUDGET REVENUES - REVENUE ANALYSIS, GENERAL FUND

GENERAL FUND

FY 2020-21 total estimated actual revenues are \$305.6 million, \$72.1 million (19.1%) less than in FY 2019-20. The COVID-19 pandemic caused a severe decline in the global, national, and local economies resulting in significant decreases in most City revenue sources. Particularly hard hit were the tourism, retail, and hospitality sectors of the economy which represent a major component of the Santa Monica economy. Approximately 70% of the decrease is from Transient Occupancy Taxes (\$30 million) and parking-related revenues (\$20.6 million) including parking facility taxes and parking citation fines. Fees/charges/ other revenues are down \$14.2 million reflecting the closure of many City programs and a slowdown in development-related activity during the pandemic. Sales Taxes (including the City's



Transaction and Use Tax) are down \$5.5 million reflecting pandemic-induced declines in the retail, restaurant and hotel categories.

FY 2021-22 total General Fund revenues are projected to be \$353.4 million, which is \$47.8 million (15.6%) greater than the FY 2020-21 estimated actual. The projections, while positive, assume that while the national economy will begin to rebound strongly as COVID-19 restrictions are lifted, the recovery in Santa Monica will lag due to the local economy's reliance on tourism. The recovery will also be tempered by changes in consumer behavior, as many trends that could lower the demand for parking have been accelerated during the pandemic. Revenue increases primarily reflect gains in Transient Occupancy Taxes (\$24.5 million), parking-related revenues (\$12.7 million including parking fines and parking taxes), and Sales Taxes (\$5.9 million) as tourists and other visitors return and contribute to the local economy. Additional increases are projected from Documentary Transfer Taxes reflecting the tax rate increase per voter-approved Measure SM (\$3.8 million), Property Taxes (\$2.4 million), Utility User Tax (\$3.3 million) and a net increase of \$1.9 million from various other revenue sources. Partially offsetting are decreases of \$4 million from Business License Taxes and \$2.7 million from Investment Income reflecting the impact of the pandemic.

FY 2022-23 revenues are forecast to be \$26.9 million, or 7.6% more than in FY 2021-22. The major increases are from Transient Occupancy Taxes (\$8.9 million), parking-related revenues (\$7.6 million), Sales Taxes (\$4.2 million), and Property Taxes (\$2.3 million) as well as a net increase of \$3.9 million from various other revenues. General Fund revenues are grouped into the following major revenue categories. An in-depth review of each of these major revenue categories follows:

- Property Taxes
- Sales Taxes
- Other Taxes
 - Utility Users Taxes
 - Transient Occupancy Taxes
 - Business Licenses Taxes
 - Other Local Taxes

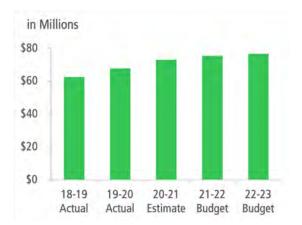
- Licenses & Permits
- Fines/Forfeitures
- Charges for Services
- Investment Income (Interest)
- Rent
- Intergovernmental
- Other

FY 2021-23 ADOPTED BIENNIAL BUDGET REVENUES - REVENUE ANALYSIS, GENERAL FUND

PROPERTY TAXES

Property Tax revenues result from a 1% levy on the assessed value of all real property in the City. Proposition 13, passed by California voters in 1979, specifies that assessed value of properties will change at the rate of the Consumer Price Index, not to exceed 2% per year, unless the property is improved or sold, thus establishing a new market value.

The 1% Property Tax levy is collected by the Los Angeles County Tax Collector and is distributed to various public agencies located in the County, including cities, school districts, and special districts. Santa Monica's share of the 1% levy is



approximately 14% to 17%, depending on the area of the City where the property is located.

The primary component of property taxes is taxes secured by real property. The City also receives unsecured property taxes, a reimbursement of homeowners' exemptions, pass through and residual tax payments related to the former Redevelopment Agency (RDA), and an additional levy over the 1% rate used to pay debt service on voter approved debt. Beginning in FY 2004-05, this category also includes property taxes received in exchange for lost Vehicle License Fee (VLF) revenue resulting from the decrease in the VLF rate per the FY 2004-05 State budget (VLF Swap).

FY 2020-21 estimated Property Tax revenues are \$5.3 million higher than FY 2019-20 revenues primarily due to increases in secured taxes due to assessed valuation increases and in Redevelopment Property Tax Trust Fund (RPTTF) residual Property Tax payments related to the former RDA.

FY 2021-22 Property Taxes are projected to be \$2.4 million more than in FY 2020-21 primarily due to an anticipated 4.7% increase in secured assessed valuation and greater RPTTF residual Property Tax payments related to the former RDA.

Property Tax revenues (exclusive of the override to pay debt service on the 2012 Library Bonds, which ends in FY 2021-22) are anticipated to increase by another \$2.3 million in FY 2022-23 primarily from additional increases in assessed valuation as growth in the real estate market moderates and from greater RPTTF residual revenues from the former Redevelopment areas.

SALES TAXES

The total sales tax rate in Santa Monica is 10.25%. The rate is allocated as follows:

State Local		City General Fund To Counties for Transportation Uses	\$60 \$40						
Prop A Prop C Measure R	0.5% 0.5% 0.5%	Voter approved debt allocated to local agencies from the Los Angeles County Metropolitan	\$20 \$0	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget	22-23 Budget	
Measure M Measure Y and GSH	0.5% 1.00%	Transit Authority (LACMTA). Measure Y approved by Santa Monica v GSH approved by Santa Monica voters i rate.		ovember	2010 a	added 0.	5% and	l Measure	

in Millions

\$80

One half of the Measure GSH Transaction and Use Tax revenues are paid to the Santa Monica-Malibu Unified School District for use of certain school district facilities. Additionally, 25% of the Measure GSH revenues are set aside to be used for affordable housing. The affordable housing allocation was suspended for one year, in FY 2020-21, to help offset pandemic-induced revenue losses.

The economic downturn resulting from the pandemic has significantly lowered Sales Tax revenues. FY 2020-21 estimated actual revenues of \$59.2 million are nearly 9% less than FY 2019-20 results and about \$14.5 million less than the peak pre-COVID-19 year (FY 2018-19).

Sales Tax revenues are projected to increase \$5.9 million (10%) in FY 2021-22 as businesses in the most impacted sectors of the economy, such as retail, restaurants, and hotels, begin to recover.

In FY 2022-23, Sales Tax revenues are projected to increase by an additional \$4.2 million (6.5%).

UTILITY USERS TAXES

The City's 10% Utility Users Tax (UUT) is applied to electricity, natural gas, telephone (both hardwire and wireless), cable, and water/wastewater services.

FY 2020-21 estimated actual revenues of \$26.7 million are \$1.3 million less than in FY 2019-20 due to less revenues from telecommunication and cable services reflecting the continuing shift of wireless services to non-taxable Internet services such as data use.

FY 2021-22 Utility Users Taxes (UUT) are projected to be \$3.3 million more than in FY 2020-21 primarily due to a one-

time accounting change in the timing of revenue realization. Exclusive of the accounting change, revenues are projected to increase by 3.8% in FY 2021-22 and an additional 4.3% in FY 2022-23 primarily due to increases from Council-approved water and wastewater rate increases as well as a modest increase from electrical services. These increases are partially offset by the continuing decrease in revenues from telecommunication services as consumers shift to more internet-based services.

TRANSIENT OCCUPANCY TAX

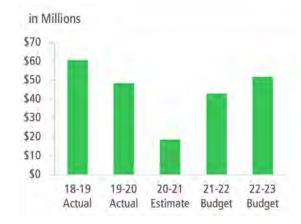
The City levies a 14% tax on transient room rentals.

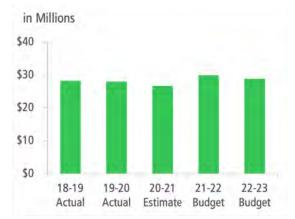
Tourism, one of the primary drivers of the City's economy, has been devastated by the COVID-19 pandemic. FY 2020-21 estimated actual Transient Occupancy Tax (TOT) revenues of \$18.6 million are \$30 million less than in FY 2019-20 and \$42 million (nearly 70%) below the last full year prior to the pandemic (FY 2018-19).

Although COVID-related travel restrictions are expected to ease in FY 2021-22, a recovery in tourism is expected to lag behind the general economic recovery. Santa Monica is heavily

dependent on international tourism, which still faces significant COVID-19 related challenges, and group travel related to business or special events, which requires significant lead times to plan. Each of these sectors are expected to begin strong recovery starting mid to late 2022, with an additional 1 - 2 years to reach pre-COVID 2019 volume levels. Additionally, the length and severity of California pandemic restrictions has also put Santa Monica behind other domestic locations that reopened earlier.

Therefore, although TOT revenues are projected to more than double in FY 2021-22 to \$43.1 million and increase an additional \$8.9 million in FY 2022-23, revenues are still anticipated to be well below pre-pandemic levels.





BUSINESS LICENSE TAXES

Businesses operating in the City of Santa Monica are required to obtain a business license annually and pay a tax. In most cases, the amount of the tax is based on prior calendar year gross business receipts. There are three major tax categories:

Professional: \$5.00 for each \$1,000 in gross receipts

Services: \$3.00 for each \$1,000 in gross receipts

Other: \$1.25 for each \$1,000 in gross receipts

Certain other small categories pay a flat fee. Businesses with

gross receipts between \$40,000 and \$60,000 annually pay the minimum tax of \$75. Businesses with worldwide gross receipts less than \$40,000 annually may request an exemption from paying the tax.

Due to the reporting period for calculating Business License Taxes (fiscal year revenues are based on businesses' gross receipts from the prior calendar year), most of the pandemic-related revenue impact will lag behind other revenue sources. FY 2020-21 estimated actual revenues of \$33.6 million are essentially equal to the prior year. The most significant pandemic-related impacts are expected to be realized in FY 2021-22 when a revenue decrease of \$4 million (12%) is projected. Particularly hard hit will be the retail, restaurant, hospitality, and corporate administrative headquarter categories.

Tax receipts are projected to increase by \$1.1 million (3.7%) in FY 2022-23 as the pandemic-related impacts from the first half of 2021 will limit growth.

OTHER TAXES

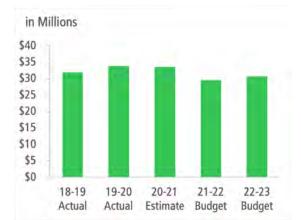
Other Taxes include:

Real Property (Documentary) Transfer Tax The

Documentary Transfer tax is levied on the sale of real property in the City at a rate of \$3.00 per \$1,000 of transfer value for transfers valued under \$5 Million. Per Measure SM, approved by Santa Monica voters in November 2020, the tax for transfers valued \$5 million and over are now assessed a tax of \$6.00 per \$1,000 of transfer value.

Vehicle License Fees (VLF) The State Budget Act of 2011 ended the allocation of VLF to cities with the exception of a small portion related to certain compliance procedures.





Parking Facility Tax The Parking Facility Tax of 10% is assessed on private and public parking fees collected in the City.

Condominium Tax The Condominium Tax of \$1,000 per unit is assessed on all new condominium construction and condominium conversions in the City.

FY 2020-21 estimated actual revenue from Other Taxes is \$4.5 million less than in FY 2019-20. The decrease reflects the significant impact of the pandemic on parking activity (reducing Parking Facilities Tax revenues) in the City.

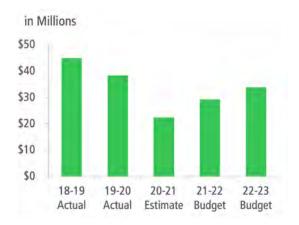
The projected FY 2021-22 increase of \$5.6 million reflects the impact of the Measure SM increase in the Documentary Transfer Tax as well as increased Parking Facility Tax revenues as the economy begins recover from COVID.

FY 2022-23 revenues are projected to increase an additional \$1.4 million reflecting a continuing recovery in Parking Facility Taxes as well as increased Documentary Transfer Taxes.

LICENSES AND PERMITS

The primary component of the Licenses and Permits revenue category are parking revenues (exclusive of Parking Facility Taxes and parking citation fines), which have decreased significantly during the pandemic due to a sharp reduction in visitation to the City. FY 2020-21 estimated actual revenues are \$16.1 million (42%) less than FY 2019-20 actuals.

Revenues are expected to begin a slow recovery in FY 2021-22 as COVID-19 restrictions ease and visitation increases, resulting in a \$6.9 million (30.6%) increase, followed by an additional \$4.6 million (15.7%) increase in FY 2022-23. The pandemic accelerated many trends, including online shopping and teleworking, that will likely impact visitor behavior and decrease

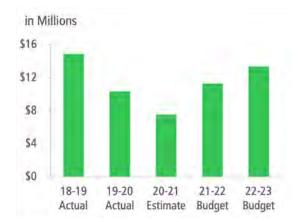


parking demand. In addition, as life returns to normal, the shift to alternative transportation sources which had begun to cause a flattening of parking revenue growth before the pandemic, will resume. Parking revenues are not anticipated to approach pre-COVID-19 levels until FY 2024-25.

FINES AND FORFEITURES

The major components of fines and forfeitures are parking citation fines and reimbursements from the State for vehicle code violations.

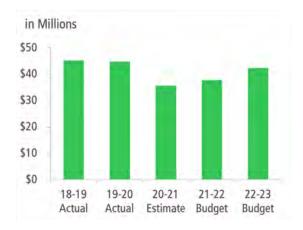
The pandemic has had a substantial negative impact on the issuance of parking citations. Additionally, City restructuring has decreased the frequency of street sweeping, which has traditionally driven a significant share of parking violations. FY 2020-21 estimated actual revenues from fines and forfeitures are down approximately 28% from FY 2019-20 and approximately 50% from pre-pandemic levels.



Revenues are projected to increase by \$3.8 million (50%) in FY 2021-22 and an additional \$2.1 million (18.2%) in FY 2022-23 as the economy recovers and visitation to the City begins to approach normal levels.

CHARGES FOR SERVICES

As with other revenue sources, the pandemic has had a significant impact on charges for services. Many City programs have been suspended due to health and safety requirements and some have been temporarily or permanently eliminated due to City restructuring. Additionally, development-related revenues have slowed during the pandemic. FY 2020-21 estimated actual revenues are \$35.7 million, which is \$0.5 million lower than the revised budget, primarily due to reduced filming and special events revenues and delayed seismic retrofit program compliance during the pandemic. The decreases were partially offset by greater than anticipated revenues from wireless facility fees and a new homeshare administration fee.

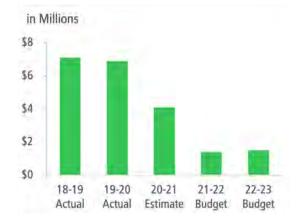


Revenues are projected to increase by \$2.4 million in FY 2021-22 to \$38.1 million, primarily due to the expected return of contract classes, sports leagues, swim center activity, and youth programs and camps, as well as increases in planning and building and safety fees as building activity recovers. These increases are primarily offset by a \$2.0 million reduction in one-time reimbursement revenues, received in FY 2020-21, related to mutual aid deployments by the Fire Department to assist with wildfires as part of multiple mutual aid strike team deployments and mobile stroke unit special deployments (these are unbudgeted reimbursements that fluctuate year over year).

In FY 2022-23 revenues are projected to further increase by \$4.6 million to \$42.7 million, returning to near pre-pandemic levels. These increases are primarily due to anticipated recovery in the construction and filming industries, as well as continued increased enrollment in community classes and youth programs and camps. Revenues in both years also reflect the results of a comprehensive City-wide fee study conducted in FY 2020-21 with fee adjustments effective for FY 2021-22.

INVESTMENT INCOME

Total investment income represents earnings from the City's pooled investment portfolio and bond/loan proceeds. Revenues are budgeted on a cash basis and do not take into account unrealized gains or losses. Additionally, interest on bond proceeds is not typically included in the budget since it is restricted to the projects for which the bonds were issued. The chart to the right and the discussion below excludes unrealized gains and losses, other year-end accounting adjustments, and interest from bond/loan proceeds.



FY 2020-21 estimated actual revenues of \$4.1 million are \$2.8 million less than in FY 2019-20. The pandemic-induced

recession collapsed interest rates to historic lows. In addition, the investable fund balance has been significantly reduced due to the use of reserves, the largest component of investable cash, to help offset the impacts of the recession on City finances.

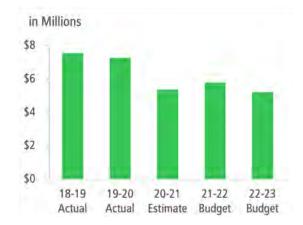
Interest rates are expected to remain low over the next several years. FY 2021-22 revenues are projected to decrease by \$2.7 million as many investments purchased before the precipitous drop in rates will mature and be reinvested at much lower rates of return.

FY 2022-23 revenues are projected to show a slight increase (\$0.1 million) over FY 2021-22 levels as interest rates are expected to remain depressed.

RENT

FY 2020-21 estimated actual lease revenues of \$5.4 million, generated from City-owned properties, are \$0.2 million greater than budget due to an increase from percentage rent that was earned this year, which was assumed would not be realized due to COVID-19 restrictions.

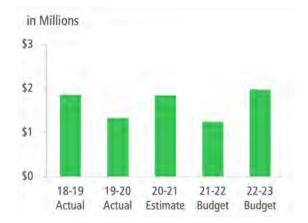
FY 2021-22 revenues are projected to increase by \$0.4 million to \$5.8 million reflecting the reinstating of outdoor dining license fees, and increased activity from park gym and park building rentals as safety restrictions are gradually lifted.



FY 2022-23 revenues are projected to decrease by \$0.6 million, reflecting the anticipated expiration of a major property lease in April 2022.

INTERGOVERNMENTAL

The year to year fluctuation in revenues and reimbursements from other government agencies is primarily due to election cost reimbursements from the Santa Monica-Malibu Unified School District, the Santa Monica Community College District, and the Rent Control Board, which typically occur on a biennial basis.

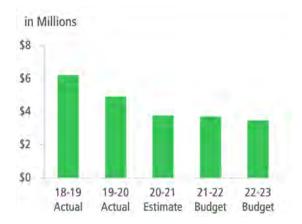


OTHER REVENUES

FY 2020-21 estimated actual revenues of \$3.8 million are \$1.2 million less than in FY 2019-20 primarily due to the cancellation of the City's participation in the L.A. Marathon, which ended reimbursements, as well as one-time revenues received in FY 2019-20 from legal settlements and Wellbeing Summit funding.

Other revenues are projected to remain relatively level with FY 2020-21 estimated actual revenues and decrease by \$0.3 million in FY 2022-23. This decrease primarily relates to the discount the City receives for pre-paying the full employer share of its CalPERS retirement contribution at the beginning of each fiscal year. Due to decreases in retirement costs resulting from

staffing reductions, the associated discount for prepaying will also be reduced.



AIRPORT FUND

This fund accounts for revenues and expenses connected with management of the Santa Monica Municipal Airport and its property.

FY 2020-21 estimated actual revenues of \$16.5 million reflect a decrease of \$0.5 million from budget primarily due to decreased property rental income from more office vacancies than anticipated.

Revenues are projected to increase by \$0.9 million to \$17.4 million in FY 2021-22 primarily due to increased demand for

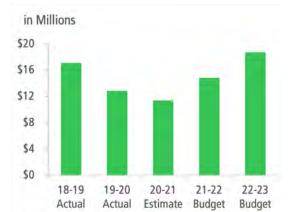
hangar rental and a slight recovery in office rentals. Revenues for FY 2022-23 are projected to remain relatively level with FY 2021-22.

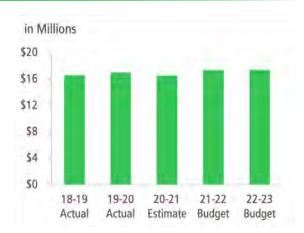
BEACH RECREATION FUND

This fund accounts for revenues and expenses related to beach parking, beach recreation activities, concession revenues, beach maintenance, and Beach House operations. Beach parking revenues account for approximately 80% of total revenues and can be highly dependent on weather conditions and other factors.

FY 2020-21 estimated actual revenues of \$11.4 million reflect a 0.5% decrease from budget primarily due to lower than projected parking revenue from closures related to COVID-19 restrictions.

FY 2021-22 revenues are projected to increase by \$3.5 million to \$14.9 million, primarily due to increased parking revenue as restrictions lift and visitors return. FY 2022-23 revenues are projected increase to \$18.8 million reflecting pre-pandemic levels.

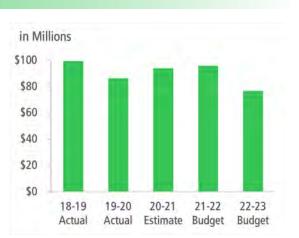




BIG BLUE BUS FUND

This enterprise fund accounts for operating and capital revenues and expenses related to operation of the City's municipal bus lines.

FY 2020-21 estimated actual revenues of \$94.0 million are \$7.0 million less than budget, primarily due to reductions in passenger revenues and the delayed receipt of capital revenues associated with the battery electric chargers project which was delayed to FY 2021-22.



FY 2021-22 revenues are projected to increase by \$2.0 million

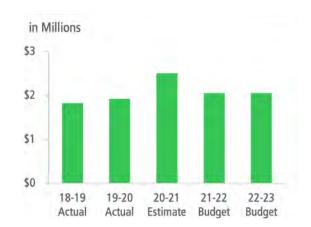
to \$96.0 million, primarily due to an increase in capital funding associated with bus procurements and other capital projects. FY 2022-23 revenues are projected to decrease by \$19.1 million to \$77.0 million due to projected decreases in capital funding.

CEMETERY FUND

This enterprise fund accounts for revenues and expenses associated with the operation of the City of Santa Monica Woodlawn Cemetery, Mausoleum, and Mortuary.

FY 2020-21 estimated actual revenues of \$2.5 million are \$0.5 million higher than budget, reflecting the donation of one-time funds.

FY 2021-22 and FY 2022-23 revenues are anticipated to remain flat at \$2.1 million.

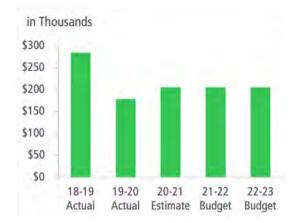


CITIZENS' OPTION FOR PUBLIC SAFETY (COPS) FUND

This fund accounts for State-funded revenues and associated expenditures for the Citizens Option for Public Safety (COPS) program established per AB3229 of 1996.

FY 2020-21 estimated actual revenues of \$0.2 million is equal to budget.

FY 2021-22 and FY 2022-23 revenues are projected to remain the same as FY 2020-21.



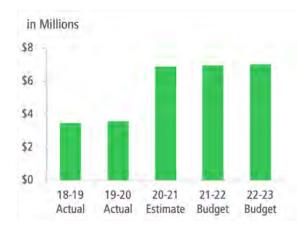
CLEAN BEACHES AND OCEAN PARCEL TAX FUND

This fund was established in FY 2006-07 to record activity related to implementation of the Watershed Management Plan and the passage of Measure V, Clean Beaches and Ocean Parcel Tax, in November 2006. The assessment rate is subject to annual CPI increases.

FY 2020-21 estimated actual revenues of \$6.9 million are \$0.5 million more than budget, reflecting the first \$2.5 million installment of a three-year Measure W, Safe Clean Water Program regional grant.

FY 2021-22 and FY 2022-23 revenues are anticipated to remain

relatively flat both years at \$7.0 million and include the second and third installments of the Measure W grant.

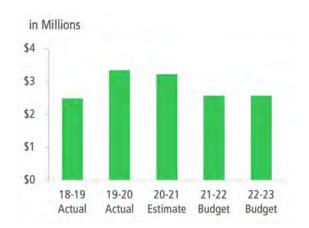


COMMUNITY BROADBAND FUND

This enterprise fund was established in FY 2016-17 to record revenues and expenses related to the management of Santa Monica CityNet, the City's 100 Gigabit advanced broadband initiative.

FY 2020-21 estimated actual revenues of \$3.2 million are level with budget and include one-time revenues paid by a major wireless service provider to fund the construction and installation of 5G Small Cell deployment leveraging the City's fiber optic network.

FY 2021-22 and FY 2022-23 revenues are anticipated to remain relatively flat both years at \$2.6 million.

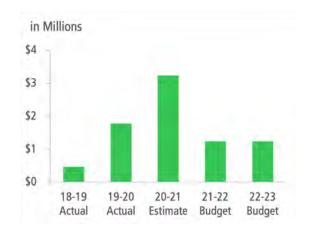


COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND

The Community Development Block Grant (CBDG) Fund accounts for Federal entitlements under the Housing and Community Development Act of 1974 (as amended). The City Council annually allocates CDBG funds to various programs.

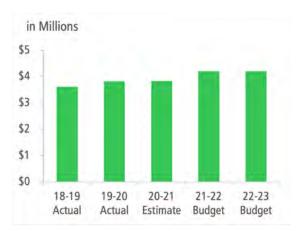
FY 2020-21 estimated actual revenues of \$3.2 million are level with budget and reflect the receipt of one-time CARES Act funding.

FY 2021-22 and FY 2022-23 revenues of \$1.2 million are projected to be approximately \$2.0 million lower reflecting projected CDBG annual funding mark levels.



GAS TAX FUND

The Gas Tax Fund collects revenue resulting from a State tax on the sale of gasoline in accordance with the provisions of the State of California Streets and Highway Code. The State of California imposes per-gallon excise taxes on gasoline and diesel fuel, sales taxes on gasoline and diesel fuel and registration taxes on motor vehicles with allocations dedicated to transportation purposes. Gas Tax funds are used to perform citywide repairs and restoration to existing roadways, reduce congestion and to improve safety.



FY 2020-21 estimated actual revenues of \$3.8 million is \$0.6

million more than budget primarily due to higher than anticipated gas tax apportionment from the State.

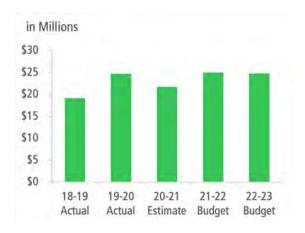
FY 2021-22 revenues are projected to increase by \$0.4 million to \$4.2 million and remain level in FY 2022-23, reflecting updated gas tax estimates.

HOUSING AUTHORITY FUND

The Housing Authority Fund accounts for the receipt and expenditure of Federal and State funds related to housing programs.

FY 2020-21 estimated actual revenues of \$21.8 million are essentially level with budget.

FY 2021-22 revenues are projected to increase by \$3.2 million to \$24.9 million and remain relatively the same in FY 2022-23, reflecting increased use and associated allocation of Federal Housing Choice Voucher (Section 8) Program vouchers.



INFORMATION TECHNOLOGY SERVICES AND REPLACEMENT FUND

This fund receives allocations from City departments to finance the City's annual scheduled expenses for replacement of computer equipment and telephone-related services.

FY 2020-21 estimated actual revenues of \$0.5 million are level with budget and reflect the suspension of the General Fund contribution into this fund to help close the City's funding gap resulting from the economic impacts of the pandemic.

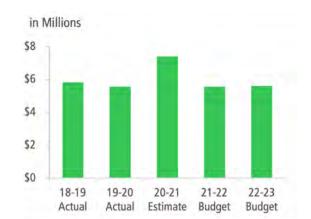
FY 2021-22 revenues increase to \$1.3 million as the General Fund contribution is partially restored. FY 2022-23 revenues increase to \$2.5 million as the General Fund contribution is fully restored to pre-pandemic levels.

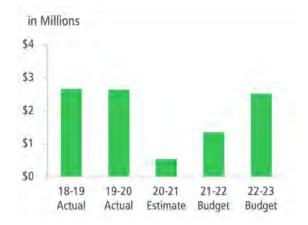
LOCAL RETURN FUND

This fund was established in FY 2016-17 to record Prop A and Prop C local return funding from MTA. Prior to FY 2016-17, these revenues were recorded in the Miscellaneous Grants Fund.

FY 2020-21 estimated actual revenues of \$7.4 million are approximately \$0.6 million less than budget due to lower than expected funding marks from LA Metro.

FY 2021-22 revenues are projected to decrease by \$1.8 million to \$5.6 million and remain flat in FY 2022-23 based on funding estimates from LA Metro.





LOW AND MODERATE INCOME HOUSING ASSET FUND

On February 1, 2012, the Redevelopment Agency of the City of Santa Monica was dissolved, and its assets transferred to the City as the Successor Agency. The City, in turn, assigned housing assets and functions to the Housing Authority, which now maintains prior Redevelopment Low and Moderate Income Housing Fund assets in the Low and Moderate Income Housing Asset Fund.

FY 2020-21 estimated actual revenues of \$0.5 million are level with budget and primarily reflect interest earnings and residual receipts from housing projects.

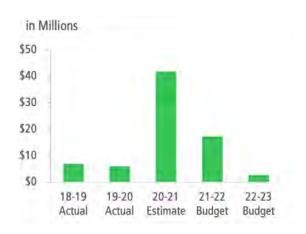
FY 2021-22 and FY 2022-23 are projected to remain relatively flat with FY 2020-21 revenues.

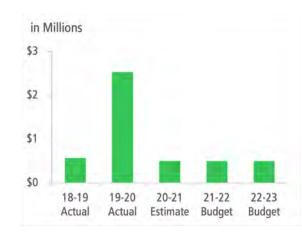
MISCELLANEOUS GRANTS FUND

This fund accounts for the receipt and expenditure of miscellaneous federal, state and county awarded grants and special allocations provided to the City.

FY 2020-21 estimated actual revenues of \$41.8 million are \$3.5 million less than budget, reflecting timing changes in the receipt of grant funds due to project schedules. FY 2020-21 revenue reflects new grants received during the year, including \$4.8 million in Homeland Security and police oversight grants, \$14.3 million from the first tranche of the ARPA funds, and \$18.8 million in water infrastructure grants.

FY 2021-22 projected revenues of \$17.0 million includes the second tranche of ARPA funds. FY 2022-23 projected revenues of \$2.7 million reflect the timing of estimated reimbursement revenues from grant expenses.

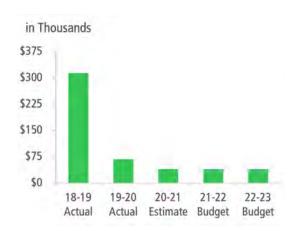




PARKING AUTHORITY FUND

The Parking Authority is a financing authority for the City's parking structures. The fund provides capital funding for new and improved parking facilities primarily in downtown Santa Monica.

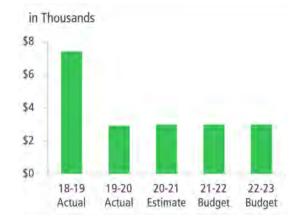
Revenues for FY 2020-21, FY 2021-22, and FY 2022-23 of \$40,000 reflect anticipated interest earnings.



PARKS AND RECREATION FACILITIES FUND

This fund accounts for funds collected under the City's Unit Dwelling Tax, which is \$200 for each dwelling unit constructed in the City (\$1,000 for single family residence). The funds are used for the acquisition, improvement, and expansion of public parks, playgrounds, and recreational facilities.

The Revenue budget of \$3,000 annually reflects investment income only. No unit dwelling tax revenues are projected in FY 2021-22 or FY 2022-23 as any new projects that would have paid the Unit Dwelling Tax are now eligible to pay the Parks and Recreation Impact Fee in-lieu of the unit dwelling tax.



PIER FUND

This enterprise fund accounts for revenues and expenses connected with management, operation, and development of the Santa Monica Pier. Lease rental and parking revenues account for about 80% of total revenues and can be highly dependent on weather conditions and other factors, including impacts due to closures related to the pandemic.

FY 2020-21 estimated actual revenues of \$3.0 million are essentially level with budget. These revenues are \$6.4 million below pre-pandemic levels primarily due to reduced lease rental and parking revenues resulting from prolonged closures.

\$8 \$6 \$4 \$2 \$0 18-19 19-20 20-21 21-22 22-23 Actual Actual Actual Estimate Budget Budget

in Millions

\$10

FY 2021-22 revenues are anticipated to increase by \$2.1 million and an additional \$3.2 million in FY 2022-23, as restrictions lift, visitors return, and businesses begin to recover.

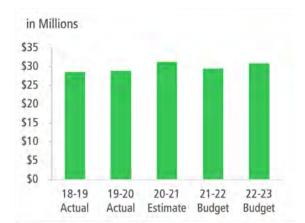
RESOURCE RECOVERY AND RECYCLING (RRR) FUND

This enterprise fund accounts for revenues and expenses of operating the City's refuse collection, street sweeping and cleaning, and recycling programs.

FY 2020-21 estimated actual revenues of \$31.3 million are \$4.0 million higher than budget, primarily from a one-time infusion from the closeout of deposits from old construction and demolition projects.

FY 2021-22 revenues are anticipated to decrease by \$1.8 million reflecting a continuing return to pre-pandemic levels (offset by the discontinuation of the one-time FY 2020-21 funds). FY

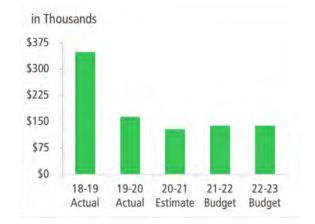
2022-23 revenues are anticipated to increase by \$1.4 million, reflecting continuing economic recovery, as well as projected increases in garbage/refuse collection fees.



SCAQMD – SOUTH COAST AIR QUALITY MANAGEMENT DISTRICT

This fund accounts for the receipt of Air Quality Management District funds and eligible expenditures.

The City's allocation for these revenues is expected to remain constant at about \$130,000 per year.

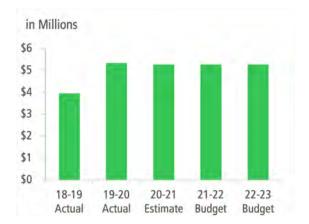


SELF-INSURANCE, BUS FUND

This fund accounts for contributions from the Big Blue Bus Fund, and expenses related to the administration and payment of bus-related liability claims.

FY 2020-21 estimated actual revenues of \$5.3 million are equal to budget.

FY 2021-22 and FY 2022-23 revenues are projected to be unchanged from FY 2020-21.

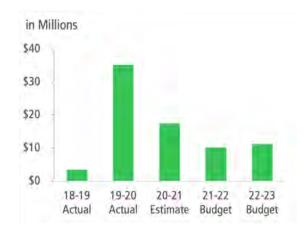


SELF-INSURANCE, GENERAL LIABILITY/AUTO FUND

This fund accounts for contributions from other funds and expenses related to the administration and payment of general liability and automobile liability claims.

FY 2020-21 estimated actual revenues of \$17.5 million are equal to budget and reflect a one-time transfer from the General Fund to fund a settlement.

Revenues are projected at \$10.2 million in FY 2021-22 (offset by the discontinuation of the one-time transfer in FY 2020-21) and \$11.2 million in FY 2022-23, reflecting higher contribution levels required from all City funds to ensure an adequate fund balance for anticipated litigation and unresolved claims.

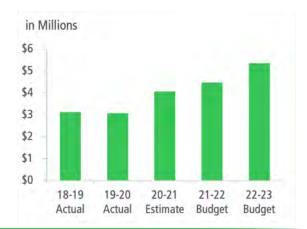


SELF-INSURANCE, RISK MANAGEMENT ADMINISTRATION FUND

This fund represents contributions from other funds for property and other special insurance.

FY 2020-21 estimated actual revenues of \$4.1 million are equal to budget.

Revenues are projected to increase to \$4.5 million in FY 2021-22 and then increase to \$5.4 million in FY 2022-23 based on required contributions from other funds for property insurance.

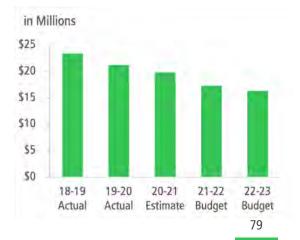


SELF-INSURANCE, WORKERS' COMPENSATION FUND

This fund accounts for contributions from City Departments and expenses related to the administration and payment of workers' compensation claims.

FY 2020-21 estimated actual revenues of \$19.8 million are equal to budget.

FY 2021-22 revenues are projected to decrease by \$2.5 million to \$17.3 million, while FY 2022-23 revenues are projected to decrease another \$1.0 million to \$16.3 million, as a result of lower contribution levels required from all City funds due to decreased workers' compensation claims.

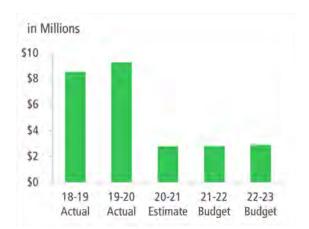


SPECIAL REVENUE SOURCE FUND

This is a fund established in FY 2000-01 in accordance with Government Accounting Standards Board Statement 33, to record revenues restricted, committed, or assigned for specific uses.

FY 2020-21 estimated actual revenues of \$2.8 million is essentially at budget.

FY 2021-22 and FY 2022-23 revenues are projected to remain relatively level with FY 2020-21 estimated actual.



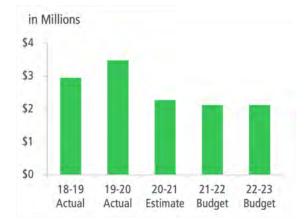
STORMWATER MANAGEMENT FUND

This enterprise fund accounts for revenues and expenses associated with stormwater management. The primary source of revenue is the stormwater management parcel fee. Additional revenues include the sale of recycled water, operating and capital cost reimbursements from the City of Los Angeles related to the Santa Monica Urban Runoff Recycling Facility (SMURRF) facility, and developer payments.

FY 2020-21 estimated actual revenues reflect a \$0.2 million increase over budget due to greater than anticipated user fees.

FY 2021-22 revenues are projected to decrease by \$0.2 million

due to the timing of reimbursements for the SMURRF. FY 2022-23 revenues are projected to remain level with FY 2021-22.



TENANT OWNERSHIP RIGHTS CHARTER AMENDMENT (TORCA) FUND

The TORCA Fund accounts for TORCA Conversion Tax revenues and expenditures related to various housing programs as authorized by Article XX—Tenant Ownership Rights of the City Charter.

FY 2020-21 estimated actual revenues of \$0.2 million are level with budget.

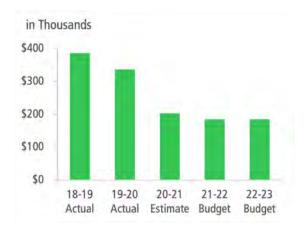
Revenue estimates of \$0.2 million in FY 2021-22 and FY 2022-23 reflect anticipated receipt of TORCA tax revenues from previously approved conversions, residual housing loan receipts, and interest earnings on available fund balances.

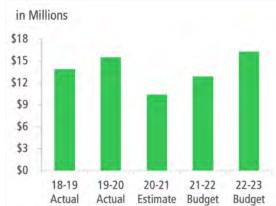
VEHICLE MANAGEMENT FUND

This fund receives allocations/contributions from City departments to finance the City's annual scheduled costs for vehicle maintenance, fuel, scheduled replacement of vehicles, and the operating costs and future replacement of the City's compressed natural gas (CNG) facility.

FY 2020-21 estimated actual revenues of \$10.4 million are level with budget and reflect a temporary suspension of contributions from the General and Beach Recreation Funds.

FY 2021-22 revenues are anticipated to increase by \$2.5 million in FY 2021-22 and an additional \$3.4 million in FY 2022-23, reflecting restoration to full anticipated contributions from all other funds.





WASTEWATER FUND

This enterprise fund accounts for revenues and expenses associated with maintaining the sanitary sewer and storm drain systems within the City.

FY 2020-21 estimated actual revenues of \$18.9 million are expected to be \$0.6 million higher than budget, reflecting a onetime increase due to delayed payments from City of LA for sewer repairs.

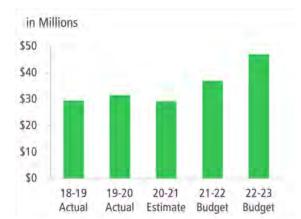
FY 2021-22 revenues are anticipated to increase by \$3.1 million and another \$1.8 million in FY 2022-23, primarily reflecting scheduled wastewater rate adjustments and increased usage as the City continues to return to pre-pandemic activity.

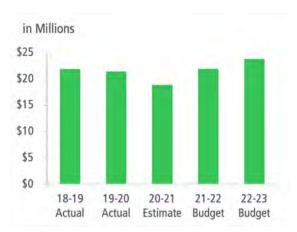
WATER FUND

This enterprise fund accounts for revenues and expenses of providing water service to the citizens of the City.

FY 2020-21 estimated actual revenues of \$29.4 million are level with budget.

FY 2021-22 revenues are projected to increase by \$7.7 million to \$37.1 million and FY 2022-23 revenues are projected to increase by an additional \$10.0 million to \$47.1 million, reflecting scheduled water rate adjustments and increased usage as the City continues to return to pre-pandemic activity.



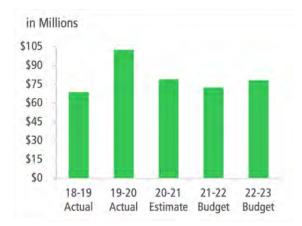


REIMBURSEMENTS AND TRANSFERS

These are technical changes to eliminate double counting of certain revenues appearing in two funds and revenues paid by one fund to another due to accounting procedures.

FY 2020-21 estimated actual reimbursements and transfers of \$79.1 million are level with budget.

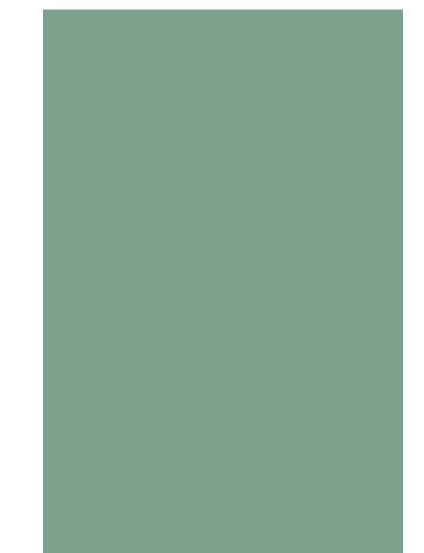
Reimbursements and transfers are projected to decrease by \$6.3 million in FY 2021-22 due to reductions to required self-insurance contributions, primarily for General Liability / Auto and Workers' Compensation funds, as well as reductions in contributions from all other funds to the Information



Technology and Fleet Management funds. FY 2022-23 is projected to increase by \$5.6 million and return to full anticipated contributions from all other funds to the Information Technology and Fleet Management funds.



FY 2021-23 ADOPTED BIENNIAL BUDGET EXPENDITURES



FY 2021-23 ADOPTED BIENNIAL BUDGET EXPENDITURES - EXPENDITURE SUMMARY BY FUND (FY 2021-22)

FY 2021-22 Expenditure Summary by Fund Salaries and Supplies and Capital Fund Wages **Expenses Operating Total** Improvements **Budget Total** General \$ 237,365,177 \$ \$ 342,551,341 \$ 9,116,500 \$ 351,667,841 105,186,164 Airport 2,035,272 7.498.664 9,533,936 3,626,368 13,160,304 Asset Seizure _ **Beach Recreation** 4,365,253 10,798,851 15,164,104 891,645 16,055,749 18,747,639 **Big Blue Bus** 56,043,896 20,613,560 76,657,456 95,405,095 Cemetery 965.696 880.141 1,845,837 62.882 1,908,719 Citizens Option for Public Safety 102,400 102,400 -102,400 Clean Beaches/Ocean Parcel Tax -2,368,529 2,368,529 810,000 3,178,529 Community Broadband 778.537 1,929,131 2.707.668 2,707,668 Community Development Block Grant 448,333 448,333 786,993 1,235,326 Gas Tax 2,367,979 2,367,979 2,119,000 4,486,979 Housing Authority 1,509,537 23,339,087 24,848,624 12,371 24,860,995 Info Tech Replacement and Services 1,931,940 1,931,940 Local Return 1.232.538 1.232.538 7,120,000 8,352,538 Low/Mod Income Housing Asset **Miscellaneous Grants** 15,149,579 15,149,579 6,071,510 21,221,089 -Parking Authority 900 900 900 Parks and Recreation _ --_ Pier 2,290,154 990,536 3,280,690 603,761 3,884,451 Resource Recovery & Recycling 11,389,215 16,831,379 28,220,594 3,800,327 32,020,921 SCAQMD --Self-Insurance, Bus 3,457,581 3,457,581 3,457,581 -Self-Insurance, Comprehensive 5,708,838 5,708,838 5,708,838 Self-Insurance, Risk Management Admin 1,501,828 2,991,789 4,493,617 32,433 4,526,050 Self-Insurance, Workers' Compensation 14,372,760 14,372,760 14,372,760 -Special Revenue Source 4,811,746 4,811,746 2,425,630 7,237,376 Stormwater 1,201,251 1,201,251 1,201,251 _ TORCA 51,000 51,000 51,000 Vehicle Management 3.109.126 4,358,474 7,467,600 7.194.012 14,661,612 Wastewater 2,504,915 11,620,495 14,125,410 7,361,001 21,486,411 Water 7,638,098 19,271,696 26,909,794 98,810,548 125,720,342 **SUBTOTAL** \$ 331,497,604 \$ 277,582,501 \$ 609,080,105 \$ 171,524,560 \$ 780,604,665 (72, 780, 093)**Reimbursements and Transfers** (64, 998, 470)(7,781,623)**GRAND TOTAL** \$ 331,497,604 277,582,501 \$ \$ 544,081,635 \$ 163,742,937 \$ 707,824,572

FY 2021-23 ADOPTED BIENNIAL BUDGET EXPENDITURES - EXPENDITURE SUMMARY BY FUND (FY 2022-23)

FY 2022-23 Expenditure Sumn	nary	by Fund								
	S	alaries and	S	upplies and				Capital		
Fund		Wages		Expenses	Op	erating Total	Im	provements	В	udget Total
General	\$	246,571,310	\$	117,350,603	\$	363,921,913	\$	11,953,714	\$	375,875,627
Airport		2,121,068		7,699,444		9,820,512		7,957,168		17,777,680
Asset Seizure		-		-		-		-		-
Beach Recreation		4,540,306		11,175,169		15,715,475		1,359,565		17,075,040
Big Blue Bus		58,109,464		20,970,666		79,080,130		1,226,150		80,306,280
Cemetery		1,006,743		920,330		1,927,073		79,133		2,006,206
Citizens Option for Public Safety				104,858		104,858		-		104,858
Clean Beaches/Ocean Parcel Tax		5,223		2,402,910		2,408,133		100,000		2,508,133
Community Broadband		808,442		1,953,579		2,762,021		-		2,762,021
Community Development Block Grant				448,333		448,333		-		448,333
Gas Tax				2,368,102		2,368,102		-		2,368,102
Housing Authority		1,541,062		22,834,428		24,375,490		12,371		24,387,861
Info Tech Replacement and Services						-		2,731,900		2,731,900
Local Return				1,232,538		1,232,538		-		1,232,538
Low/Mod Income Housing Asset				-		-		-		-
Miscellaneous Grants		-		743,170		743,170		1,500,000		2,243,170
Parking Authority		900		-		900		-		900
Parks and Recreation				-		-		-		-
Pier		2,386,564		1,588,024		3,974,588		4,277,261		8,251,849
Resource Recovery & Recycling		11,694,897		17,180,856		28,875,753		3,928,285		32,804,038
SCAQMD				-		-		-		-
Self-Insurance, Bus				3,466,949		3,466,949		-		3,466,949
Self-Insurance, Comprehensive				6,226,993		6,226,993		-		6,226,993
Self-Insurance, Risk Management Admin		1,576,451		3,822,947		5,399,398		34,148		5,433,546
Self-Insurance, Workers' Compensation				14,412,574		14,412,574		-		14,412,574
Special Revenue Source				4,901,841		4,901,841		200,000		5,101,841
Stormwater				1,321,749		1,321,749		-		1,321,749
TORCA				51,000		51,000		-		51,000
Vehicle Management		3,212,105		4,466,728		7,678,833		6,292,362		13,971,195
Wastewater		2,610,094		11,625,747		14,235,841		6,968,399		21,204,240
Water		7,957,009		19,764,915		27,721,924		5,490,435		33,212,359
SUBTOTAL	\$	344,141,638	\$	279,034,453	\$	623,176,091	\$	54,110,890	\$	677,286,981
Reimbursements and Transfers	_					(66,251,046)		(12,142,456)		(78,393,502
GRAND TOTAL	\$	344,141,638	\$	279,034,453	\$	556,925,045	\$	41,968,434	\$	598,893,479

Five-Year Expenditure Summary							
	(1)	(2)	(3)	(4)	(5)	(6)	(7)
			FY 2020-21	FY 2021-22	Change	Change	FY 2022-23
	FY 2018-19	FY 2019-20	Revised	Adopted	Amount	Percent	Budget
FUND/DEPARTMENT BUDGET UNIT	Actual	Actual	Budget ^a	Budget	(4) - (3) ^c	(5) / (3)	Plan
GENERAL FUND							
Operating Budget							
City Council	\$ 936,978	\$ 974,750	\$ 1,072,762	\$ 766,447	\$ (306,315)	-28.6%	\$ 788,543
City Manager	12,720,474	13,806,558	10,106,309	10,615,723	509,414	5.0%	10,832,253
City Attorney	17,195,923	12,661,678	10,912,239	10,985,926	73,687	0.7%	11,666,173
Records & Election Services	3,312,295	2,530,999	3,049,723	2,579,467	(470,256)	-14.3%	3,443,361
Community Development	37,413,040	36,720,265	16,032,284	15,780,469	(251,815)	-1.6%	15,988,119
Community Services	28,977,924	29,076,348	23,733,326	26,975,807	3,242,481	13.7%	27,966,706
Finance	13,436,222	13,637,177	12,231,514	11,181,286	(1,050,228)	-8.6%	11,526,318
Fire	44,903,324	46,188,305	43,915,599	44,537,959	622,360	1.4%	45,065,785
Housing & Economic Development	5,245,166	5,690,706	-	-	-	N/A	-
Human Resources	5,171,357	5,108,294	4,631,113	5,121,387	490,274	10.6%	5,240,797
Information Services	9,222,393	10,287,371	9,001,384	9,053,189	51,805	0.6%	9,543,304
Library	13,390,314	13,329,612	8,359,670	8,950,590	590,920	7.1%	9,187,825
Police	95,632,163	98,507,285	97,913,376	95,651,701	(2,261,675)	-2.3%	98,734,674
Public Works	49,630,683	46,761,666	44,047,821	44,024,420	(23,401)	-0.1%	45,385,054
Santa Monica Department of Transportation	-	-	20,830,244	23,173,469	2,343,225	11.2%	24,244,647
Departmental Operating Budget	337,188,257	335,281,011	305,837,364	309,397,840	3,560,476	1.2%	319,613,559
Non-Departmental							
All Other Transactions	46,536,808	77,907,385	61,379,419	49,766,839	(11,612,580)	-18.9%	46,902,066
Non-Departmental Operating Budget	46,536,808	77,907,385	61,379,419	49,766,839	(11,612,580)	-18.9%	46,902,066
Operating Budget Subtotal	383,725,065	413,188,396	367,216,783	359,164,679	(8,052,104)	-2.2%	366,515,625
Interfund Transfers	57,525,812	(24,706,840)	(18,519,447)	(16,613,338)	1,906,109	-10.3%	(2,593,712)
Operating Budget Total	441,250,877	388,481,555	348,697,336	342,551,341	(6,145,995)	-1.8%	363,921,913
Capital Budget	69,864,594	97,116,340	81,298,551	9,116,500	(72,182,051)	-88.8%	11,953,714
Sub-Total	511,115,471	485,597,895	429,995,887	351,667,841	(78,328,046)	-18.2%	375,875,627
Less Reappropriated Capital ^b			73,833,044				
Total General Fund	\$ 511,115,471	\$ 485,597,895	\$ 356,162,843	\$ 351,667,841	\$ (4,495,002)	-1.3%	\$ 375,875,627

a. FY 2020-21 Revised Budget differs from amounts presented in the Adopted FY 2020-21 City Budget due to Council-approved budget changes.

b. Reappropriated Capital represents capital projects fully budgeted in prior fiscal years that are still underway; these are financed using associated fund reserves.

c. Decreases from FY 2020-21 are due to: City Council - one-time reappropriation of prior year unspent discretionary funds in FY 2020-21; Records & Election Services - consultant costs in General Election years (FY 2020-21 and FY 2022-23); Finance - the implementation of convenience fees that reduce credit card merchant processing costs to the City; Police - adjustments based on enhanced convenience of the City and FY 2022-21; Records & Election years (FY 2020-21 and FY 2022-23); Finance - the implementation of convenience fees that reduce credit card merchant processing costs to the City; Police - adjustments based on enhanced convenience of the City and FY 2020-21; Records & Election years (FY 2020-21); Finance - the implementation of convenience fees that reduce credit card merchant processing costs to the City; Police - adjustments based on enhanced convenience of the City of t

accuracy of the City's personnel-related budget calculations; Public Works - operational efficiencies

FY 2018-19 FY 2018-20 Revised Actual Adopted Budget Anount Budget Percent Budget Budget Anount Budget Percent (3) ° (5) (3) I AIRPORT FUND Coparating Budget 6,034,069 7,425,257 8,433,821 8,863,330 119,509 1,4% 9 AIRPORT FUND 551,862 (64,671) (15,289) 7,46 16,035 104,9% 14,4% 2,256,039 5,41,413 13,112 3,262,3680 (15,24,244) 81,1% 7 3,462,3680 (15,24,244) 81,1% 7 3,459,3680 5,58,9% 1 1 5,58,9% 1 1 3,262,3680 (15,62,474,4) 81,1% 7 3,459,368 5,58,9% 1 1 5,58,9% 1 1 5,58,9% 1 1,65,51,41 1,61,63,904 \$ (65,000) 1,00,0% 2 2 6,60,000 - N/A 1 5,650,000 - N/A 1 0,00,0% 2 2 1,00,0% 2 2 1,00,0% 2 1,00,0%	Five-Year Expenditure Summary							
FY 2018-16 Actual FY 2018-20 Actual Revised Budget Adopted Adopted Budget Anount (4) - (3) * Permint (5) (5) (3) I AIRPORT FUND - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		(1)	(2)		()	(-)	(-)	(7)
FUND/DEPARTMENT BUDGET UNIT Actual Budget* Budget* Budget (4) - (3) * (5) 7 (3) 1 ARPORT FUND 6.034.069 7.025,257 8.743.821 8.863.330 119,509 1.4% 9 All Oher Transactions (Non-Departmental) 551.862 (64,671) (15.289) 746 16.035 104.9% 6 1.4% 9 66.03.006 1.41.9% 2.551.093 5.134,113 19,173,112 3.628.368 (15.246.744) 481.1% 7 9 6.03.4064 1.2627.425 2.073.872 1.31.00.304 (6.03.40.69) -56.000 - N/A Asset SelzURE FUND 9.654.044 1.2627.425 2.00.91.410 \$ 13,160.304 \$ (6.931,006) - - N/A Capital Budget 1.14.549 73.792 - - - N/A Capital Budget 1.14.549 73.792 650.000 - (650.000) -100.0% - - 650.000 - - 0.00.% - - 660.0000 - <t< td=""><td></td><td></td><td></td><td></td><td></td><td>-</td><td></td><td>FY 2022-2</td></t<>						-		FY 2022-2
Operating Budget 6,034,069 7,025,257 8,743,821 8,663,330 119,509 1.4% 9 All Other Transactions (Non-Departmental) 551,862 (64,671) (15,229) 746 16,035 114,9% 9 Capital Budget 398,020 532,724 1,882,228 6669,860 (15,646,744) +81,1% 7 Capital Budget Sub-Total 9,545,044 12,627,425 29,783,672 13,160,034 \$ (6,931,106) -84,4% \$ 13,160,034 \$ (6,931,106) -44,4% \$ 14,549 7,3792 - - N/A Capital Budget 114,549 73,792 650,000 - (650,000) -100.0% \$ 114,549 73,792 \$ (650,000) - - N/A Capital Budget 114,549 73,792 \$ (650,000) - - 0,000 - (650,000) - 100.0% \$ 114,549 - - - N/A Less Reappropriated Capital ⁵ Sub-Total 15,680,101 14,650,782 14,665,711 15,148,16								Budget
Operating Budget 6,034,069 7,025,257 8,743,821 8,863,330 119,509 1,4% 9 All Other Transactions (Non-Departmental) 551,862 (64,671) (15,269) 746 100,356 104,396 Capital Budget 2,561,093 5,134,113 19,173,112 3,626,368 (15,546,744) -01,496 Sub-Total 9,545,044 12,627,425 20,091,410 \$ 3,160,304 (6,631,060) -365,8% 1 Less Reappropriated Capital ³ 9,545,044 12,627,425 20,091,410 \$ 13,160,304 (6,631,060) -34,5% \$ 1 ASSET SELZURE FUND 114,549 73,792 5 650,000 - (650,000) 100,0% 5 Total Asset Seizure Fund 114,549 73,792 \$ 650,000 \$ - \$ N/A All Other Transactions (Non-Departmental) 15,068,016 14,656,711 15,148,160 482,449 3,3% 11 All Other Transactions (Non-Departmental) 33,267,514 9,119,327 7,21,9		Actual	Actual	Budget	Budget	(4) - (3)	(5) / (3)	Plan
All Other Transactions (Non-Departmental) 551,862 (64,671) (15,289) 746 16,035 -104,9% Interfund Transfers 390,020 552,724 1,882,228 669,860 (1,212,368) -64,4% 51,802,263 (15,647,44) 81,1% 2 Sub-Total 9,545,044 \$12,627,425 \$29,73,872 13,160,304 (16,623,568) -53,8% 1 Less Reappropriated Capital ³ 9,692,463 9,692,463 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <t< td=""><td></td><td>6 034 069</td><td>7 025 257</td><td>8 7/3 821</td><td>8 863 330</td><td>119 509</td><td>1.4%</td><td>9,111.0</td></t<>		6 034 069	7 025 257	8 7/3 821	8 863 330	119 509	1.4%	9,111.0
Interfund Transfers 398,020 532,724 1,882,228 669,860 (1,212,368) -64.4% Capital Budget Sub-Total 9,545,044 12,627,425 29,983,872 13,160,304 (16,623,568) -64.4% Less Reappropriated Capital ^b 9,645,044 12,627,425 29,092,463 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -				, ,		-)		22.
Capital Budget 2,561,093 5,134,113 19,173,112 3,626,368 (15,546,744) -81,1% - Less Reappropriated Capital ^b 0,945,044 12,627,425 29,783,872 13,160,304 \$ 6,931,106) -55,8% 11 ASSET SEIZURE FUND Operating Budget 114,549 73,792 - - - N/A Capital Budget Sub-Total 114,549 73,792 650,000 - (650,000) -100.0% - Less Reappropriated Capital ^b 114,549 73,792 \$ 650,000 - \$ (650,000) - 0.00.0% - SEACH RECREATION FUND 114,549 73,792 \$ 650,000 \$ - \$ (650,000) - 0.00.0% \$ Capital Budget 114,549 73,792 \$ 650,000 \$ \$ \$ 1.00.0% \$ - \$ 0.00.0% \$ \$ 2.00.0% \$ \$ \$ 0.00.0% \$ \$ 0.0			,		,	- ,		686,
Sub-Total 9,545,044 12,627,425 29,783,872 13,160,304 (16,623,568) -55.8% 11 Less Reappropriated Capital ^b Total Airport Fund \$ 9,545,044 \$ 12,627,425 \$ 20,091,410 \$ 13,160,304 (16,623,568) -55.8% 11 Operating Budget - - - N/A Capital Budget Sub-Total \$ 114,549 73,792 \$ 650,000 - (650,000) -00.0% Less Reappropriated Capital ^b Sub-Total \$ 114,549 73,792 \$ 650,000 - \$ (650,000) - 0.00% EEACH RECREATION FUND \$ 114,549 73,792 \$ 650,000 - \$ (650,000) - 0.00% Operating Budget 15,068,016 14,550,782 14,465,711 15,148,160 482,449 3.3% 11 All Other Transactions (Non-Departmental) 33,267 99,367 24,333 25,550 1,217 5.0% Less Reappropriated Capital ^b 16,75,914 9,119,327 72,719,868 891,645 (6,380,323) -67,7%		,	,	, ,	,	,		7,957,
Less Reappropriated Capital ^b 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,692,463 9,602,453 9,602,453 9,602,453 9,602,453 9,602,453 9,602,453 9,602,453 9,602,453 9,600,60 43,650,000 - N/A 9,614,45 9,73,792 \$ 650,000 \$ 0.5 9,161,450 9,163,45 9,163,45 9,163,45 9,163,45 9,163,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45 9,164,45		, ,	, ,	, ,	, ,		-	17,777,0
Total Airport Fund \$ 9,545,044 \$ 12,627,225 \$ 0,091,410 \$ 13,160,304 \$ (6,931,106)		0,010,011	12,021,120		10,100,001	(10,020,000)	00.070	,,
Operating Budget 114,549 73,792 - - N/A Capital Budget Sub-Total - - 650,000 - (650,000) -100.0% Less Reappropriated Capital ^b - - 73,792 650,000 - \$ (650,000) -100.0% - Total Asset Seizure Fund \$ 114,549 \$ 73,792 \$ 650,000 - \$ (650,000) - \$ 0.00.0% \$ EACH RECREATION FUND - 15,068,016 14,550,782 14,665,711 15,148,160 482,449 3.3% 11 1.17 5.0% Capital Budget 1.675,914 9,119,327 7,271,968 891,645 (6,380,323) -87.7% - Capital Budget - 1.675,914 9,119,327 7,271,968 891,645 (6,380,323) -87.7% - - - - - - - - - - - - - - - - - - <th>-</th> <th>\$ 9,545,044</th> <th>\$ 12,627,425</th> <th>, ,</th> <th>\$ 13,160,304</th> <th>\$ (6,931,106)</th> <th>-34.5%</th> <th>\$ 17,777,</th>	-	\$ 9,545,044	\$ 12,627,425	, ,	\$ 13,160,304	\$ (6,931,106)	-34.5%	\$ 17,777,
Capital Budget - 650,000 - (650,000) -100.0% Less Reappropriated Capital ^b 114,549 73,792 650,000 - (650,000) -100.0% Capital Budget 114,549 73,792 650,000 - (650,000) -100.0% \$ Capital Budget 114,549 73,792 650,000 - \$ (650,000) -100.0% \$ Capital Budget 15,068,016 14,550,782 14,665,711 15,148,160 482,449 3.3% 18 All Other Transactions (Non-Departmental) 33,267 99,367 21,271,968 891,645 (6,380,323) -87.7% - Capital Budget 16,72,1033 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 1 Less Reappropriated Capital ^b 16,721,033 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 1 Less Reappropriated Capital ^b 75,403,003 74,786,015	SSET SEIZURE FUND							
Sub-Total 114,549 73,792 650,000 - (650,000) -100.0% Less Reappropriated Capital ^b - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - 650,000 - 100.0% \$ - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$ (650,000) - \$<	Operating Budget	114,549	73,792	-	-	-	N/A	
Less Reappropriated Capital ^b Total Asset Seizure Fund \$ 114,549 \$ 73,792 \$ 650,000 \$ \$ (650,000) - \$ (650,000) - \$ (650,000) \$ 700.0% \$ EXACH RECREATION FUND 53,267 94,367 24,333 25,550 1,217 5.0% 14 All Other Transactions (Non-Departmental) 33,267 94,367 24,333 25,550 1,217 5.0% Capital Budget 16,751,103 23,698,173 21,908,578 16,055,749 (5,852,029) -26,7% 1 Less Reappropriated Capital ^b 16,721,033 23,698,173 \$ 15,432,546 \$ 16,055,749 (5,852,023) 4.0% \$ 1 Less Reappropriated Capital ^b 16,721,033 \$ 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 1 Operating Budget 75,403,003 74,786,015 71,752,153 76,404,376 4,652,223 6.5% <	Capital Budget	-	-	650,000	-	(650,000)	-100.0%	
Total Asset Seizure Fund \$ 114,549 \$ 73,792 \$ 650,000 \$ - \$ (650,000) -100.0% \$ Doperating Budget 15,068,016 14,550,782 14,665,711 15,148,160 482,449 3.3% 19 All Other Transactions (Non-Departmental) 33,267 99,367 24,333 25,550 1,217 5.0% Capital Budget 16,75,914 9,119,327 7,271,968 891,645 (6380,323) 87.7% 4.677,032 6.476,032 -26.7% 10 Less Reappropriated Capital b 16,721,033 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 1 Less Reappropriated Capital b 16,721,033 \$ 23,698,173 \$ 15,642,646 \$ 16,055,749 \$ 623,203 4.0% \$ 1 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% 74 4.652,223 6.5% 74	Sub-Total	114,549	73,792	650,000	-	(650,000)	-100.0%	
BEACH RECREATION FUND Operating Budget 15,068,016 14,550,782 14,665,711 15,148,160 482,449 3.3% 14 All Other Transactions (Non-Departmental) 33,267 99,367 24,333 25,550 1,217 5.0% Capital Budget (56,164) (T,1302) (53,434) (9,606) 43,828 -82.0% Capital Budget 1,675,914 9,119,327 7,271,968 891,645 (6,380,323) -87.7% -77.7% Less Reappropriated Capital ^b 16,721,033 \$ 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 17.75,913 Operating Budget 75,403,003 74,786,015 71,752,153 76,404,376 4,652,223 6.5% 70.404,976 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% Interfund Transfers (123,366) (169,825) 356,592 (14,251) (370,843) -104.0% Capital Budget 22,758,227 9,636,109 92,893,292 18,7	Less Reappropriated Capital ^b			-			_	
Operating Budget 15,068,016 14,550,782 14,665,711 15,148,160 482,449 3.3% 14 All Other Transactions (Non-Departmental) 33,267 99,367 24,333 25,550 1,217 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% 5.0% <td>Total Asset Seizure Fund</td> <td>\$ 114,549</td> <td>\$ 73,792</td> <td>\$ 650,000</td> <td>\$-</td> <td>\$ (650,000)</td> <td>-100.0%</td> <td>\$</td>	Total Asset Seizure Fund	\$ 114,549	\$ 73,792	\$ 650,000	\$-	\$ (650,000)	-100.0%	\$
All Other Transactions (Non-Departmental) 33,267 99,367 24,333 25,550 1,217 5.0% Interfund Transfers (56,164) (71,302) (53,434) (9,606) 43,828 -82.0% Capital Budget 1,675,914 9,119,327 7,271,968 891,645 (6,380,323) -87.7% - Less Reappropriated Capital ^b 16,721,033 23,698,173 \$ 16,055,749 \$ 623,203 4.0% \$ 1 Ide BLUE BUS FUND 16,721,033 \$ 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 1 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% 7 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% 7 All Other Transactions (Non-Departmental) 2,2758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79,908 -75,282,070 -74,145,653 -79,908 -75,282,070 -80,905 60,98,51,543 -42.3% <t< td=""><td>BEACH RECREATION FUND</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	BEACH RECREATION FUND							
Interfund Transfers (56,164) (71,302) (53,434) (9,606) 43,828 -82.0% Capital Budget 1,675,914 9,119,327 7,271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 891,645 (6,380,323) -87.7% -7.271,968 10.55,749 \$ 623,203 4.0% \$ 10.273 50.0% 10.172,923 50.9% 74.86,015 71,752,153 76,404,376 4,652,223 6.5% 74.23,98 10.1048,128 10.23,969 619,825 365,592 114,251 101,028,524 88,175,21	Operating Budget	15,068,016	14,550,782	14,665,711	15,148,160	482,449	3.3%	15,577,0
Capital Budget 1,675,914 9,119,327 7,271,968 891,645 (6,380,323) -87.7% Sub-Total 16,721,033 23,698,173 21,908,578 16,055,749 (5,852,829) -26.7% 11 Less Reappropriated Capital ^b	All Other Transactions (Non-Departmental)	33,267	99,367	24,333	25,550	1,217	5.0%	69,0
Sub-Total 16,721,033 23,698,173 21,900,578 16,055,749 (5,852,829) -26.7% 11 Less Reappropriated Capital b Total Beach Recreation Fund \$ 16,721,033 \$ 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 17 BIG BLUE BUS FUND Total Beach Recreation Fund \$ 75,403,003 74,786,015 71,752,153 76,404,376 4,652,223 6.5% 74 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% 74 Capital Budget 75,403,003 74,786,019 92,893,292 18,747,639 (74,145,653) 79.8% 79.8% 79.8% 74 Less Reappropriated Capital b 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) 79.8% 42.3% 80 Less Reappropriated Capital b 101,028,524 \$ 88,175,215 165,256,638 95,405,095 \$ 5,430,527 6.0% \$ 8 Cepterting Budget 1,774,419 1,887,003 2,085,564 2,229,013 143,449<	Interfund Transfers	(56,164)	(71,302)	(53,434)) (9,606)	43,828	-82.0%	68,8
6,476,032 Total Beach Recreation Fund \$ 16,721,033 \$ 23,698,173 \$ 15,432,546 \$ 16,055,749 \$ 623,203 4.0% \$ 17 SIG BLUE BUS FUND Operating Budget 75,403,003 74,786,015 71,752,153 76,404,376 4,652,223 6.5% 74 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% Interfund Transfers (123,396) (169,825) 356,592 (14,251) (370,843) -104.0% Less Reappropriated Capital ^b 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79.8% Sub-Total 101,028,524 88,175,215 165,256,638 95,405,095 \$ 5,430,527 6.0% \$ 80 CEMETERY FUND Operating Budget 1,774,419 1,887,003 2,085,564 \$ 2,229,013 143,449 6.9% 2 Cemetery FUND 1,010,028,524 \$ 88,175,215 88,175,215 88,175,215 89,974,568 \$ 95,405,095	Capital Budget	1,675,914	9,119,327	7,271,968	891,645	(6,380,323)	-87.7%	1,359,
Total Beach Recreation Fund 16,721,033 23,698,173 15,432,546 16,055,749 623,203 4.0% \$ 17,333 BIG BLUE BUS FUND Operating Budget 75,403,003 74,786,015 71,752,153 76,404,376 4,652,223 6.5% 74 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% 74 Capital Budget 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79.8% -42.3% 88 Less Reappropriated Capital ^b 101,028,524 88,175,215 165,256,638 95,405,095 (69,851,543) -42.3% 88 Cemetrery FUND 101,028,524 88,175,215 165,256,638 95,405,095 5,430,527 6.0% \$ 80 Cemetrery FUND 101,028,524 88,175,215 165,256,438 95,405,095 \$ 5,430,527 6.0% \$ 80 Cemetrery FUND 1,277,236 (29,000) - 29,000 -100,0% 4.2% 4.2% 4.2% 4.2% 4.2% 4.2%		16,721,033	23,698,173	21,908,578	16,055,749	(5,852,829)	-26.7%	17,075,0
BIG BLUE BUS FUND Operating Budget 75,403,003 74,786,015 71,752,153 76,404,376 4,652,223 6.5% 74 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% Interfund Transfers (123,396) (169,825) 356,592 (14,251) (370,843) -104.0% Capital Budget 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79.8% Less Reappropriated Capital b 101,028,524 88,175,215 165,256,638 95,405,095 (69,851,543) -42.3% Cemetrery FUND 101,028,524 8 8,175,215 8 89,974,568 95,405,095 5,430,527 6.0% \$ 80 Cemetrery FUND 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% Interfund Transfers (428,879) (487,737) (400,000) (383,176)	Less Reappropriated Capital ^b			6,476,032			_	
Operating Budget 75,403,003 74,786,015 71,752,153 76,404,376 4,652,223 6.5% 74 All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% Interfund Transfers (123,396) (169,825) 356,592 (14,251) (370,843) -104.0% Capital Budget 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79.8% Less Reappropriated Capital b 101,028,524 \$ 88,175,215 166,256,638 95,405,095 \$ 5,430,527 6.0% \$ 80 Cemetery FUND 111,028,524 \$ 88,175,215 \$ 89,974,568 \$ 95,405,095 \$ 5,430,527 6.0% \$ 80 All Other Transactions (Non-Departmental) 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% 4 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% 4 Capital Budget <	Total Beach Recreation Fund	\$ 16,721,033	\$ 23,698,173	\$ 15,432,546	\$ 16,055,749	\$ 623,203	4.0%	\$ 17,075,
All Other Transactions (Non-Departmental) 2,990,690 3,922,916 254,601 267,331 12,730 5.0% Interfund Transfers (123,396) (169,825) 356,592 (14,251) (370,843) -104.0% Capital Budget 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79.8% Sub-Total 101,028,524 88,175,215 165,256,638 95,405,095 \$ 5,430,527 6.0% \$ 8 Less Reappropriated Capital b 75,282,070 75,282,070 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - </td <td>IG BLUE BUS FUND</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	IG BLUE BUS FUND							
Interfund Transfers (123,396) (169,825) 356,592 (14,251) (370,843) -104.0% Capital Budget 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79.8% Sub-Total 101,028,524 88,175,215 165,256,638 95,405,095 (69,851,543) -42.3% 88 Less Reappropriated Capital b 75,282,070 75,282,070 6.0% \$ 88,175,215 89,974,568 \$ 95,405,095 \$ 5,430,527 6.0% \$ 88 CEMETERY FUND 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% 44.2% Capital Budget 1,774,819 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 MI Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% 44.2% Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% -75.3% -75.3% -75.3% -	Operating Budget	75,403,003	74,786,015	71,752,153	76,404,376	4,652,223	6.5%	78,375,8
Capital Budget 22,758,227 9,636,109 92,893,292 18,747,639 (74,145,653) -79.8% Sub-Total 101,028,524 88,175,215 165,256,638 95,405,095 (69,851,543) -42.3% 88 Less Reappropriated Capital ^b 75,282,070 75,282,070 6.0% \$ 88,175,215 89,974,568 \$ 95,405,095 \$ 5,430,527 6.0% \$ 88 Cemetery FUND Cemetery FUND 101,028,524 \$ 88,175,215 \$ (29,000) - 29,000 -100.0% \$ 88 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% \$ 101,028,524 \$ 88,175,215 (428,879) (487,737) (400,000) (383,176) 16,824 -4.2% \$ 88 Capital Budget 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 Operating Budget 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% -	All Other Transactions (Non-Departmental)	2,990,690	3,922,916	254,601	267,331	12,730	5.0%	735,0
Sub-Total 101,028,524 88,175,215 165,256,638 95,405,095 (69,851,543) -42.3% 88 Less Reappropriated Capital b Total Big Blue Bus Fund \$ 101,028,524 \$ 88,175,215 165,256,638 95,405,095 (69,851,543) -42.3% 88 CEMETERY FUND Total Big Blue Bus Fund \$ 101,028,524 \$ 88,175,215 \$ 89,974,568 \$ 95,405,095 \$ 5,430,527 6.0% \$ 80 Cemetery FUND Image: Comparison of the state of the	Interfund Transfers	(123,396)	(169,825)	356,592	(14,251)	(370,843)	-104.0%	(31,3
Less Reappropriated Capital b 75,282,070 Total Big Blue Bus Fund \$ 101,028,524 \$ 88,175,215 \$ 89,974,568 \$ 95,405,095 \$ 5,430,527 6.0% \$ 80 CEMETERY FUND 0 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% 2 Interfund Transfers (428,879) (487,737) (400,000) (383,176) 16,824 -4.2% Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% 2 Less Reappropriated Capital b - 41,992 - - - -	Capital Budget	22,758,227	9,636,109	92,893,292	18,747,639	(74,145,653)	-79.8%	1,226,
Total Big Blue Bus Fund \$ 101,028,524 \$ 88,175,215 \$ 89,974,568 \$ 95,405,095 \$ 5,430,527 6.0% 5 8 CEMETERY FUND Operating Budget 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% 2 Interfund Transfers (428,879) (487,737) (400,000) (383,176) 16,824 -4.2% Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% 2 Less Reappropriated Capital ^b 41,992 - 41,992 - - -		101,028,524	88,175,215	165,256,638	95,405,095	(69,851,543)	-42.3%	80,306,2
CEMETERY FUND Operating Budget 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% Interfund Transfers (428,879) (487,737) (400,000) (383,176) 16,824 -4.2% Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% 2 Less Reappropriated Capital ^b 41,992 - - - - -				, ,			-	
Operating Budget 1,774,419 1,887,003 2,085,564 2,229,013 143,449 6.9% 2 All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% Interfund Transfers (428,879) (487,737) (400,000) (383,176) 16,824 -4.2% Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% Less Reappropriated Capital ^b	•	\$ 101,028,524	\$ 88,175,215	\$ 89,974,568	\$ 95,405,095	\$ 5,430,527	6.0%	\$ 80,306,2
All Other Transactions (Non-Departmental) (121,174) 277,236 (29,000) - 29,000 -100.0% Interfund Transfers (428,879) (487,737) (400,000) (383,176) 16,824 -4.2% Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% Less Reappropriated Capital ^b 41,992 41,992 41,992 -1.1% -1.1%								
Interfund Transfers (428,879) (487,737) (400,000) (383,176) 16,824 -4.2% Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% Less Reappropriated Capital b 41,992 41,992 -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1% -0.1%		, ,		, ,		,		2,302,
Capital Budget 47,889 64,562 254,874 62,882 (191,992) -75.3% Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% Less Reappropriated Capital ^b 41,992	· · · · · · · · · · · · · · · · · · ·	(, ,	,	· · · ·		- ,		7,
Sub-Total 1,272,255 1,741,064 1,911,438 1,908,719 (2,719) -0.1% 2 Less Reappropriated Capital ^b 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 41,992 4		()	(,		, , ,			(383,
Less Reappropriated Capital ^b	· · · · · · · · · · · · · · · · · · ·	,		,			-	79,
		1,272,255	1,741,064	, ,	1,908,719	(2,719)	-0.1%	2,006,2
Total Cemetery Fund \$ 1,272,255 \$ 1,741,064 \$ 1,869,446 \$ 1,908,719 \$ 39,273 2.1% \$ 2				,			-	
	Total Cemetery Fund	\$ 1,272,255	\$ 1,741,064	\$ 1,869,446	\$ 1,908,719	\$ 39,273	2.1%	\$ 2,006,2

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		(1)		(2)		(3)		(4)	(5)	(6)		(7)
		(•)		(=)	F	FY 2020-21	E	Y 2021-22	Change	Change	F	Y 2022-23
		FY 2018-19	F	Y 2019-20		Revised		Adopted	Amount	Percent		Budget
FUND/DEPARTMENT BUDGET UNIT		Actual		Actual		Budget ^a		Budget	(4) - (3) ^c	(5) / (3)		Plan
COPS FUND												
Operating Budget		133,148		136,890		100,000		102,400	2,400	2.4%		104,858
Sub-To	otal	133,148		136,890		100,000		102,400	2,400	2.4%		104,858
Less Reappropriated Capital ^b						-						
Total COPS Fu	ind \$	133,148	\$	136,890	\$	100,000	\$	102,400	\$ 2,400	2.4%	\$	104,858
CLEAN BEACHES & OCEAN PARCEL TAX F	UND											
Operating Budget		151,759		352,818		741,247		756,937	15,690	2.1%		773,004
All Other Transactions (Non-Departmental)		-		12,949		-		-	-	N/A		5,223
Interfund Transfers		818,189		(2,199,758)		1,569,158		1,611,592	42,434	2.7%		1,629,906
Capital Budget		299,580		5,614,921		31,513,402		810,000	(30,703,402)	-97.4%		100,000
Sub-To	otal	1,269,528		3,780,929		33,823,807		3,178,529	(30,645,278)	-90.6%		2,508,133
Less Reappropriated Capital ^b						29,301,670						
Total Clean Beaches & Ocean Parcel Tax Fu	ind \$	1,269,528	\$	3,780,929	\$	4,522,137	\$	3,178,529	\$ (1,343,608)	-29.7%	\$	2,508,133
COMMUNITY BROADBAND FUND												
Operating Budget		1,845,437		2,569,061		1,675,546		1,882,572	207,026	12.4%		1,929,894
All Other Transactions (Non-Departmental)		658,890		143,609		3,096		3,096	-	0.0%		10,127
Interfund Transfers		-		522,000		222,000		822,000	600,000	270.3%		822,000
Capital Budget		-		291,922		1,563,278		-	(1,563,278)	-100.0%		
Sub-To	otal	2,504,327		3,526,592		3,463,920		2,707,668	(756,252)	-21.8%		2,762,021
Less Reappropriated Capital ^b						90,088						-
Total Community Broadband Fu	ınd \$	2,504,327	\$	3,526,592	\$	3,373,832	\$	2,707,668	\$ (666,164)	-19.7%	\$	2,762,021
COMMUNITY DEVELOPMENT BLOCK GRAI	NTS (O	CDBG) FUND										
Operating Budget		733,323		189,878		2,851,247		201,268	(2,649,979)	-92.9%		201,268
All Other Transactions (Non-Departmental)		9,747		51,189		29,665		107,065	77,400	260.9%		107,065
Interfund Transfers		166,485		167,926		353,718		140,000	(213,718)	-60.4%		140,000
Capital Budget		118,589		1,347,421		77,004		786,993	709,989	922.0%		
Sub-To	otal	1,028,144		1,756,414		3,311,634		1,235,326	(2,076,308)	-62.7%		448,333
Less Reappropriated Capital ^b						89,535						
Total CDBG Fu	ınd \$	5 1,028,144	\$	1,756,414	\$	3,222,100	\$	1,235,326	\$ (1,986,774)	-61.7%	\$	448,333
GAS TAX FUND												
All Other Transactions (Non-Departmental)		3,988		4,889		5,018		5,138	120	2.4%		5,261
Interfund Transfers		1,894,401		1,758,981		1,594,312		2,362,841	768,529	48.2%		2,362,841
Capital Budget		-		1,102,074		4,398,974		2,119,000	(2,279,974)	-51.8%		
Sub-To	otal	1,898,389		2,865,944		5,998,304		4,486,979	(1,511,325)	-25.2%		2,368,102
Less Reappropriated Capital ^b	_					2,790,424						
Total Gas Tax Fu		1,898,389	*	2,865,944	•	3,207,880	•	4,486,979	\$ 1.279.099	39.9%	\$	2,368,102

Five-Year Expenditure Summa	' y									
		(1)		(2)	(3)	(4)	(5)	(6)		(7)
			_		FY 2020-21 Revised	FY 2021-22	Change Amount	Change	I	Y 2022-23
FUND/DEDARTMENT BUDGET UNIT		FY 2018-19	F	Y 2019-20		Adopted		Percent		Budget
FUND/DEPARTMENT BUDGET UNIT		Actual		Actual	Budget ^a	Budget	(4) - (3) ^c	(5) / (3)		Plan
HOUSING AUTHORITY FUND		10.010.101			00.470.000	04.040.000	4 705 404	7 50/		04 440 740
Operating Budget		19,046,101		22,280,381	23,178,388	24,913,882	1,735,494	7.5%		24,440,748
Interfund Transfers		(403,670)		(536,530)	(323,286)	(65,258)	258,028	-79.8%		(65,258
Capital Budget		12,411		12,371	12,371	12,371	 -	0.0%		12,371
	o-Total	18,654,842		21,756,222	22,867,473	24,860,995	1,993,522	8.7%		24,387,861
Less Reappropriated Capital ^b	-				-					-
Total Housing Authority				21,756,222	\$ 22,867,473	\$ 24,860,995	\$ 1,993,522	8.7%	\$	24,387,861
INFORMATION TECHNOLOGY REPLACE	MENT		JND							
Capital Budget	-	3,830,323		2,697,938	3,366,784	1,931,940	(1,434,844)	-42.6%		2,731,900
	o-Total	3,830,323		2,697,938	3,366,784	1,931,940	(1,434,844)	-42.6%		2,731,900
Less Reappropriated Capital ^b	_				416,184					-
Total Info Tech Replacement & Services	Fund	\$ 3,830,323	\$	2,697,938	\$ 2,950,600	\$ 1,931,940	\$ (1,018,660)	-34.5%	\$	2,731,900
LOCAL RETURN FUND										
Operating Budget		533,064		510,589	547,538	494,538	(53,000)	-9.7%		494,538
Interfund Transfers		592,884		673,464	735,000	738,000	3,000	0.4%		738,000
Capital Budget	_	2,526,939		3,603,597	9,609,292	7,120,000	(2,489,292)	-25.9%		-
Sub	o-Total	3,652,887		4,787,651	10,891,830	8,352,538	(2,539,292)	-23.3%		1,232,538
Less Reappropriated Capital ^b					6,605,946					-
Total Local Return	Fund	\$ 3,652,887	\$	4,787,651	\$ 4,285,884	\$ 8,352,538	\$ 4,066,654	94.9%	\$	1,232,538
LOW AND MODERATE INCOME HOUSIN	G ASSE	ET FUND								
All Other Transactions (Non-Departmenta	al)	187,604		1,235,246	-	-	-	N/A		-
Interfund Transfers	_	(3,133,730)		(3,048,120)	(3,697,398)	-	3,697,398	-100.0%		-
Sut	o-Total	(2,946,126)		(1,812,874)	(3,697,398)	-	3,697,398	-100.0%		-
Less Reappropriated Capital ^b					-					
Total Low & Mod Income Housing Asset	Fund	\$ (2,946,126)	\$	(1,812,874)	\$ (3,697,398)	\$ -	\$ 3,697,398	-100.0%	\$	-
MISCELLANEOUS GRANTS FUND										
Operating Budget		1,712,339		2,635,940	7,274,019	707,373	(6,566,646)	-90.3%		586,026
All Other Transactions (Non-Departmenta	al)	-		400,000	-	-	-	N/A		-
Interfund Transfers		77,853		214,850	15,951,887	14,442,206	(1,509,681)	-9.5%		157,144
Capital Budget		5,111,669		2,226,501	 28,920,584	 6,071,510	 (22,849,074)	-79.0%		1,500,000
Sut	o-Total	6,901,861		5,477,290	52,146,490	21,221,089	(30,925,401)	-59.3%		2,243,170
Less Reappropriated Capital ^b					8,953,937					

					_								
Five-Year Expenditure S	summary												
		(1)		(2)		(3)		(4)		(5)	(6)		(7)
			_			FY 2020-21 Revised	ł	FY 2021-22		Change Amount	Change	F	Y 2022-23
		FY 2018-19	F	Y 2019-20				Adopted			Percent		Budget
FUND/DEPARTMENT BUDGET	UNII	Actual		Actual		Budget ^a		Budget		(4) - (3) ^c	(5) / (3)		Plan
PARKING AUTHORITY FUND		550		700							0.00/		
Operating Budget		550		700		900		900		-	0.0%		900
Interfund Transfers		15,000,000		14,900,000		10,998,895		-		(10,998,895)	-100.0%		-
Capital Budget	<u> </u>	405,277		10,973		2,116,677		-		(2,116,677)			-
	Sub-Total	15,405,827		14,911,673		13,116,472		900		(13,115,572)	-100.0%		900
Less Reappropriated Capital ^b	_					228,127							
Total Parking	Authority Fund	\$ 15,405,827	\$	14,911,673	\$	12,888,345	\$	900	\$	(12,887,445)	-100.0%	\$	900
PARKS AND RECREATION FUN	ID												
Capital Budget	_	38,405		93,794		330,125		-		(330,125)	-100.0%		-
	Sub-Total	38,405		93,794		330,125		-		(330,125)	-100.0%		-
Less Reappropriated Capital ^b	_					280,125							
Total Parks & R	ecreation Fund	\$ 38,405	\$	93,794	\$	50,000	\$	-	\$	(50,000)	#########	\$	-
PIER FUND													
Operating Budget		6,983,957		6,265,167		6,811,610		6,578,526		(233,084)	-3.4%		6,757,269
All Other Transactions (Non-De	partmental)	226,932		323,579		8,159		8,567		408	5.0%		32,057
Interfund Transfers	. ,	(105,478)		(316,218)		(722,690)		(3,306,403)		(2,583,713)	357.5%		(2,814,738)
Capital Budget		710,220		884,184		12,690,561		603,761		(12,086,800)	-95.2%		4,277,261
	Sub-Total	7,815,631		7,156,712		18,787,640		3,884,451		(14,903,189)	-79.3%		8,251,849
Less Reappropriated Capital ^b						10,994,600				. ,			
	Total Pier Fund	\$ 7,815,631	\$	7,156,712	\$	7,793,040	\$	3,884,451	\$	(3,908,589)	-50.2%	\$	8,251,849
RESOURCE RECOVERY & REC													
Operating Budget		24,653,676		24,466,358		25,991,958		26,676,402		684,444	2.6%		27,226,733
All Other Transactions (Non-De	enartmental)	(138,386)		1,372,226		77,490		81,364		3,874	5.0%		176,315
Interfund Transfers	partmental)	458,395		467.144		346.729		1,462,828		1,116,099	321.9%		1,472,705
Capital Budget		2,573,981		3.425.972		5,912,899		3,800,327		(2,112,572)	-35.7%		3,928,285
Supital Budgot	Sub-Total	27,547,666		29,731,700		32,329,076		32,020,921		(308,155)	-1.0%		32,804,038
Less Reappropriated Capital ^b	oup rota.	2.,0,000		20,101,100		3.707		02,020,021		(000,100)			02,001,000
Total Resource Recovery & F	Recvclina Fund	\$ 27.547.666	\$	29,731,700	\$	32,325,369	\$	32,020,921	\$	(304,449)	-0.9%	\$	32,804,038
SCAQMD AB 2766 FUND	, , , , , , , , , , , , , , , , , , , ,	. ,. ,		, . ,		,,		,,		()			,,
All Other Transactions (Non-De	partmental)	7,033		7,174							N/A		
Interfund Transfers	parimental	1,033		7,174		-		-		-	N/A N/A		-
Capital Budget		- 41.581		- 48,818		- 464.283		-		- (464.283)	-100.0%		-
Capital Duuyet	Sub-Total	41,561		55,992		464,283				(464,283)	-100.0%		-
Less Reappropriated Capital ^b	Gub-i Oldi	40,014		55,99Z		464,283		-		(+04,203)	-100.070		-
	AD 2766 Eurod	¢ 40.644	¢	55,992	¢	- ,	¢		¢		N/A	¢	
TOTAL SCAQML	OAB 2766 Fund	\$ 48,614	Þ	3 3,992	Φ	-	\$	-	\$	-	N/A	\$	-

Â

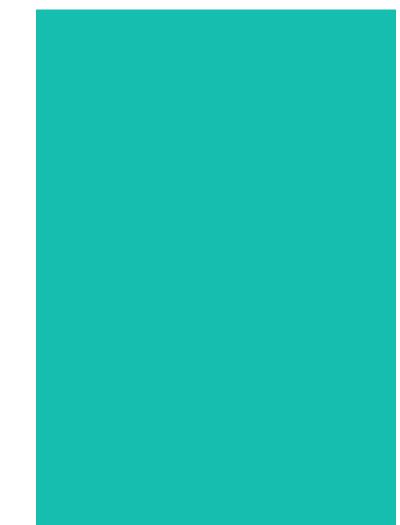
Five-Year Expenditure Summary									
	(1)		(2)	(3)	(4)	(5)	(6)		(7)
				FY 2020-21	FY 2021-22	Change	Change	F	Y 2022-23
	FY 2018-19		FY 2019-20	Revised	Adopted	Amount	Percent		Budget
FUND/DEPARTMENT BUDGET UNIT	Actual		Actual	Budget ^a	Budget	(4) - (3) ^c	(5) / (3)		Plan
SELF-INSURANCE, BUS FUND									
Operating Budget	3,158,90	C	2,602,165	3,157,535	3,157,535	-	0.0%		3,157,535
Interfund Transfers	351,74	9	399,819	363,977	300,046	(63,931)	-17.6%		309,414
Sub-Total	3,510,64	9	3,001,984	3,521,512	3,457,581	(63,931)	-1.8%		3,466,949
Less Reappropriated Capital ^b				-					
Total Self-Insurance, Bus Fund	\$ 3,510,64	9\$	3,001,984	\$ 3,521,512	\$ 3,457,581	\$ (63,931)	-1.8%	\$	3,466,949
SELF-INSURANCE, COMPREHENSIVE FUND									
Operating Budget	8,800,79	7	43,327,611	3,996,935	5,236,415	1,239,480	31.0%		5,739,311
Interfund Transfers	496,46	7	552,786	557,107	472,423	(84,684)	-15.2%		487,682
Sub-Total	9,297,26	3	43,880,397	4,554,042	5,708,838	1,154,796	25.4%		6,226,993
Less Reappropriated Capital ^b				-					
Total Self-Insurance, Comprehensive Fund	\$ 9,297,26	3\$	43,880,397	\$ 4,554,042	\$ 5,708,838	\$ 1,154,796	25.4%	\$	6,226,993
SELF-INSURANCE, RISK MANAGEMENT ADMI	NISTRATION F	UND							
Operating Budget	5,199,29	3	5,805,707	5,916,061	6,347,412	431,351	7.3%		7,291,386
All Other Transactions (Non-Departmental)	328,25	3	90,979	20,470	21,494	1,024	5.0%		41,851
Interfund Transfers	(2,452,52	6)	(2,498,869)	(2,592,086)	(1,875,289)	716,797	-27.7%		(1,933,839)
Capital Budget	33,21	1	33,345	92,732	32,433	(60,299)	-65.0%		34,148
Sub-Total	3,108,23	C	3,431,162	3,437,177	4,526,050	1,088,873	31.7%		5,433,546
Less Reappropriated Capital ^b				60,300					
Total Self-Insurance, Risk Mgmt Admin Fund	\$ 3,108,23	0\$	3,431,162	\$ 3,376,877	\$ 4,526,050	\$ 1,149,173	34.0%	\$	5,433,546
SELF-INSURANCE, WORKERS' COMPENSATIO	ON FUND								
Operating Budget	17,552,52	7	16,475,823	13,097,563	13,097,563	-	0.0%		13,097,563
Interfund Transfers	1,749,02	9	1,699,231	1,864,132	1,275,197	(588,935)	-31.6%		1,315,011
Sub-Total	19,301,55	6	18,175,054	14,961,695	14,372,760	(588,935)	-3.9%		14,412,574
Less Reappropriated Capital ^b				-					
Total Self-Insurance, Workers' Comp Fund	\$ 19,301,55	6\$	18,175,054	\$ 14,961,695	\$ 14,372,760	\$ (588,935)	-3.9%	\$	14,412,574
SPECIAL REVENUE SOURCE FUND									
Operating Budget	473,13	3	1,426,754	4,305,041	3,306,686	(998,355)	-23.2%		3,343,114
All Other Transactions (Non-Departmental)	827,59	1	59,132	-	-	-	N/A		-
Interfund Transfers	(20,763,62	1)	(19,245,745)	(13,407,708)	1,505,060	14,912,768	-111.2%		1,558,727
Capital Budget	2,630,33	0	3,566,169	10,894,481	2,425,630	(8,468,851)	-77.7%		200,000
Sub-Total	(16,832,56	7)	(14,193,690)	1,791,814	7,237,376	5,445,562	303.9%		5,101,841
Less Reappropriated Capital ^b				7,018,776					
Total Special Revenue Source Fund	\$ (16,832,56	7)\$	(14,193,690)	\$ (5,226,963)	\$ 7,237,376	\$ 12,464,339	-238.5%	\$	5,101,841

Five Veer Eveneraliture Cummer									
Five-Year Expenditure Summary									
	(1)		(2)	(3)		(4)	(5)	(6)	(7)
				FY 2020-21 Revised	F	Y 2021-22	Change Amount	Change	FY 2022-23
FUND/DEPARTMENT BUDGET UNIT	FY 2018-19 Actual	ľ	FY 2019-20 Actual	Budget ^a		Adopted Budget	(4) - (3) c	Percent (5) / (3)	Budget Plan
STORMWATER MANAGEMENT FUND	Actual		Actual	Duuget		Buuget	(4) - (3)	(3) / (3)	Titati
All Other Transactions (Non-Departmental)	56,145		94,851	34,067		124,941	90,874	266.8%	185,245
Interfund Transfers	1,309,435		843,234	942,223		1,076,310	134,087	200.8 <i>%</i> 14.2%	1,136,504
Capital Budget	1,000,400		787.149	3.687.851		1,070,010	(3,687,851)	-100.0%	1,130,304
Sub-Total	1,365,580		1,725,234	 4,664,141		1,201,251	 (3,462,890)	-74.2%	 1,321,749
Less Reappropriated Capital ^b	1,000,000		.,. 20,20	3,612,851		.,20.,20.	(0,102,000)		.,02.,,0
Total Stormwater Management Fund	\$ 1,365,580	\$	1,725,234	\$ 1,051,290	\$	1,201,251	\$ 149,961	14.3%	\$ 1,321,749
Operating Budget	-		1.302	6.000		6.000	-	0.0%	6,000
All Other Transactions (Non-Departmental)	167.781		(9)	78.000		-	(78.000)	-100.0%	-
Interfund Transfers	57,501		54,087	45,000		45,000	-	0.0%	45,000
Capital Budget	-		132,134	3,326,866		-	(3,326,866)	-100.0%	-
Sub-Total	225,282		187,514	3,455,866		51,000	(3,404,866)	-98.5%	51,000
Less Reappropriated Capital ^b				3,326,866					
Total TORCA Fund	\$ 225,282	\$	187,514	\$ 129,000	\$	51,000	\$ (78,000)	-60.5%	\$ 51,000
VEHICLE MANAGEMENT FUND									
Operating Budget	7,683,684		7,518,083	7,700,117		7,384,756	(315,361)	-4.1%	7,565,730
All Other Transactions (Non-Departmental)	(276,130)	447,850	23,463		24,636	1,173	5.0%	54,143
Interfund Transfers	-		47,255	54,395		58,208	3,813	7.0%	58,960
Capital Budget	13,182,901		7,465,768	17,609,562		7,194,012	(10,415,550)	-59.1%	 6,292,362
Sub-Total	20,590,455		15,478,956	25,387,537		14,661,612	(10,725,925)	-42.2%	13,971,195
Less Reappropriated Capital ^b				9,973,199					
Total Vehicle Management Fund	\$ 20,590,455	\$	15,478,956	\$ 15,414,338	\$	14,661,612	\$ (752,726)	-4.9%	\$ 13,971,195
WASTEWATER FUND									
Operating Budget	12,707,297		9,231,123	14,651,475		14,416,871	(234,604)	-1.6%	14,523,137
All Other Transactions (Non-Departmental)	102,317		332,907	15,531		16,307	776	5.0%	41,787
Interfund Transfers	(421,309)	3,094,314	(190,527)		(307,768)	(117,241)	61.5%	(329,083)
Capital Budget	13,478,390		13,518,333	62,393,284		7,361,001	(55,032,283)	-88.2%	 6,968,399
Sub-Total	25,866,695		26,176,677	76,869,763		21,486,411	(55,383,352)	-72.0%	21,204,240
Less Reappropriated Capital ^b				57,003,080					
Total Wastewater Fund	\$ 25,866,695	\$	26,176,677	\$ 19,866,683	\$	21,486,411	\$ 1,619,728	8.2%	\$ 21,204,240

Five-Year Expenditure Summary							
	(1)	(2)	(3) FY 2020-21	(4) FY 2021-22	(5) Change	(6)	(7) FY 2022-23
	FY 2018-19	FY 2019-20	Revised	Adopted	Amount	Change Percent	Budget
FUND/DEPARTMENT BUDGET UNIT	Actual	Actual	Budget ^a	Budget	(4) - (3) ^c	(5) / (3)	Plan
WATER FUND							
Operating Budget	20,389,387	19,380,080	26,032,839	25,559,814	(473,025)	-1.8%	26,277,662
All Other Transactions (Non-Departmental)	(425,450)	815,677	40,451	42,474	2,023	5.0%	104,078
Interfund Transfers	(53,436,326)	26,865,393	1,519,422	1,307,506	(211,916)	-13.9%	1,340,184
Capital Budget	5,700,169	12,628,932	48,066,563	98,810,548	50,743,985	105.6%	5,490,435
Sub-Total	(27,772,220)	59,690,082	75,659,275	125,720,342	50,061,067	66.2%	33,212,359
Less Reappropriated Capital ^b			30,493,642				
Total Water Fund	\$ (27,772,220)	\$ 59,690,082	\$ 45,165,633	\$ 125,720,342	\$ 80,554,709	178.4%	\$ 33,212,359

ALL FUNDS							
Operating Budget	567,340,683	598,780,292	551,120,632	552,870,569	1,749,937	0.3%	568,498,057
All Other Transactions (Non-Departmental)	51,727,766	87,534,481	61,949,474	50,495,548	(11,453,926)	-18.5%	48,500,176
Interfund Transfers	(428,879)	(487,737)	(549,801)	5,713,988	6,263,789	-1139.3%	6,177,858
Capital Budget	147,601,694	180,562,766	448,589,369	171,524,559	(277,064,809)	-61.8%	54,110,890
Sub-Total	766,241,265	866,389,802	1,061,109,674	780,604,664	(280,505,009)	-26.4%	677,286,981
Less Reappropriated Capital ^b			337,032,939				
Total All Funds	766,241,265	866,389,802	724,076,735	780,604,664	\$ 56,527,930	7.8%	677,286,981
Less Reimbursements and Transfers							
Operating	(59,769,239)	(91,507,520)	(74,829,940)	(64,998,470)	9,831,470	-13.1%	(66,251,046)
Capital	(9,144,862)	(11,191,116)	(4,339,332)	(7,781,623)	(3,442,291)	79.3%	(12,142,456)
GRAND TOTAL	\$ 697,327,164	\$ 763,691,166	\$ 644,907,463	\$ 707,824,571	\$ 62,917,109	9.8%	\$ 598,893,479

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - CITY COUNCIL

This section presents a description of each department, its mission and the services provided by its divisions. It identifies how department projects, programs, and initiatives align with and contribute to positive outcomes. It also identifies the divisional expenditure budget and related positions.

CITY COUNCIL

The mission of the City Council is to adopt legislation and provide direction to the administration of the City and to promote the best interests of the community locally and with other governmental agencies.



DEPARTMENT RESOURCES

		2018-19		2019-20	2020-21 REVISED	2021-22 ADOPTED	2022-23 BUDGET
EXPENDITURES		ACTUAL		ACTUAL	BUDGET	BUDGET	PLAN
General Fund							
Salaries and Wages	\$	484,128	\$	497,606	\$ 477,783	\$ 477,288	\$ 492,445
Supplies and Expenses		452,850		477,144	594,979	289,159	296,098
Subtotal		936,978		974,750	1,072,762	766,447	788,543
Total All Funds							
Salaries and Wages		484,128		497,606	477,783	477,288	492,445
Supplies and Expenses		452,850		477,144	594,979	289,159	296,098
Total Department	\$	936,978	\$	974,750	\$ 1,072,762	\$ 766,447	\$ 788,543
		2018-19		2019-20	2020-21	2021-22	2022-23
	F	REVISED		REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	E	BUDGET		BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees		1.0		1.0	1.0	1.0	1.0
Temporary Staffing		0.0		0.0	0.0	0.0	0.0
Total Personnel & Staffing		1.0		1.0	1.0	1.0	1.0

SERVICE BY DIVISION

The City Council provides leadership in establishing policies for the conduct of municipal affairs while acting as the principal policymakers for the City; oversees the delivery of basic City services; formulates community priorities for allocation of City resources; and holds regularly scheduled meetings, hearings, and study sessions to receive citizens' input and conduct City business in a public forum. Staff manages constituent services and the City's legislative and intergovernmental affairs programs and provides Council members with scheduling, communications, and other administrative support.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - CITY MANAGER

CITY MANAGER

The City Manager's Office leads the team of City departments and staff to implement the Council's vision based on Council priorities and direction. The Department's mission is to foster collaboration and innovation across the City, guided by the values of accountability, equity, inclusion, innovation, resilience, safety, and stewardship.



			2020-21	2021-22	2022-23
	2018-19	2019-20	REVISED	ADOPTED	BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
General Fund					
Salaries and Wages	\$ 10,693,129	\$ 11,206,986	\$ 8,031,061	\$ 8,274,758	\$ 8,480,877
Supplies and Expenses	2,027,345	2,599,571	2,075,248	2,340,965	2,351,376
Subtotal	12,720,474	13,806,558	10,106,309	10,615,723	10,832,253
Miscellaneous Grants Fund					
Supplies and Expenses	80,000	298,336	484,550	-	-
Subtotal	80,000	298,336	484,550	-	-
Total All Funds	*	,	,		
Salaries and Wages	10,693,129	11,206,986	8,031,061	8,274,758	8,480,877
Supplies and Expenses	2,107,345	2,897,907	2,559,798	2,340,965	2,351,376
Total Department	\$ 12,800,474	\$ 14,104,893	\$ 10,590,859	\$ 10,615,723	\$ 10,832,253
	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees	63.5	60.5	47.0	48.0	48.0
Temporary Staffing	5.3	5.6	1.0	1.4	1.4
Total Personnel & Staffing	68.8	66.1	48.0	49.4	49.4

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

• The allocation of new funding for grants to Neighborhood groups, to support language justice programs that promote inclusivity and accessibility across City services, and to support racial equity work within the City and its programs. Changes also include the transfer of 1.0 FTE position from the Public Works Department who will be the City's Equity & Communications Coordinator and will support inclusive community engagement and communications across City projects, the addition of 0.58 FTE as-needed staffing to support City-sponsored communications, and funds to enhance the City's ability to secure federal funding for priority areas.

SERVICE BY DIVISION

ADMINISTRATION

The Administration Division is responsible for supporting the departments in their efforts to provide efficient and cost-effective City programs and policies. The Division oversees major City-initiated projects, coordinates policy development, advocates for City priorities and programs, provides guidance on the annual budget process, and manages the City Council agendas. The 311 Customer Response Team is housed within this Division, responding to and tracking customer inquiries. The City also recently added the function of Inspector General to support the Public Safety Reform and Oversight Commission in 2021. The Administration Division also includes the Office of Communications, which oversees and administers the Citywide strategic communications and outreach via digital and print media, including managing the City's graphic identity, managing media relations and outreach, producing Seascape, covering government meetings, and producing City videos.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - CITY MANAGER



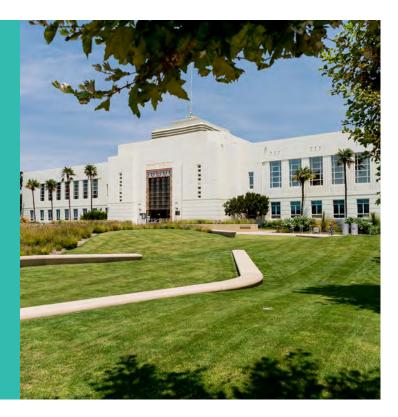
OFFICE OF EMERGENCY MANAGEMENT

The Office of Emergency Management (OEM) is responsible for the City's emergency response and planning efforts including mitigation, preparedness, response, and recovery to community-wide hazards and disaster events. OEM is made up of two divisions. The Emergency Services Division implements extensive disaster planning, training, and proactive communitybased disaster preparedness programs to ensure that the City of Santa Monica is a disaster resilient community. Emergency Services also oversees the operation of the City's Emergency Operation Center (EOC). The Public Safety Communications Division is responsible for providing communications services to the police and fire departments, including answering 911 and non-emergency telephone calls, dispatching public safety resources, and providing emergency medical dispatch services.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - CITY ATTORNEY

CITY ATTORNEY

The mission of the City Attorney's Office is to provide the City with the highest level of legal representation: as advisors to City officials and staff, we provide timely and comprehensive assistance; as advocates, we represent the City and its employees vigorously and fairly; as prosecutors, we diligently, compassionately, and justly enforce the law on behalf of the People of the State of California; and in all functions, we ethically and cost-effectively promote the community's interests in equity, justice and fairness.



			2020-21	2021-22	2022-23
	2018-19	2019-20	REVISED	ADOPTED	BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
General Fund					
Salaries and Wages	\$ 11,249,729	\$ 11,960,373	\$ 10,114,095	\$ 10,278,006	\$ 10,936,047
Supplies and Expenses	5,946,195	701,305	798,144	707,920	730,126
Subtotal	17,195,923	12,661,678	10,912,239	10,985,926	11,666,173
Total All Funds					
Salaries and Wages	11,249,729	11,960,373	10,114,095	10,278,006	10,936,047
Supplies and Expenses	5,946,195	701,305	798,144	707,920	730,126
Total Department	\$ 17,195,923	\$ 12,661,678	\$ 10,912,239	\$ 10,985,926	\$ 11,666,173
_					
	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees	48.5	48.0	42.0	42.0	42.0
Temporary Staffing	0.6	0.9	0.5	0.5	0.5
Total Personnel & Staffing	49.1	48.9	42.5	42.5	42.5

SERVICE BY DIVISION

ADMINISTRATION

The Administration Division supports the work of the entire City Attorney's Office. Among other things, administrative staff manage the office budget; manage procurement and invoices; handle office personnel matters; manage technology including hardware, software, and the City website; manage facilities and supplies; and manage the CAO's ongoing response to as needed health and safety issues.

CIVIL LIABILITY

The work of the Civil Liability Division is as varied and complex as the City's business. The division defends the City in State and Federal Court lawsuits covering nearly every aspect of the operations of the Department of Transportation, Public Works, Community Development, Community Services, Human Resources, Police and Fire Departments, and more. Litigators work closely with City staff, shepherding employees through the legal process from discovery to trial and appeal. The Division also initiates litigation to obtain monetary recovery for the City from third party individuals and entities. While civil lawsuits focus on past events, the Division also works closely with Risk Management to provide preventive legal advice based on past experience and strategies developed and employed. Its lawyers make recommendations with an eye toward achieving the highest level of practical safety and reduction of future legal claims within the boundaries of City resources.

CRIMINAL

The Criminal Division represents the People in misdemeanor criminal matters. Prosecuted offenses range from Penal Code violations, such as driving under the influence, assault, theft, and domestic violence, to local infractions. Most cases are referred by the Santa Monica Police Department, but cases also come from other City departments and public agencies. The Division assists victims of crime (especially victims of family violence) by providing support in court proceedings, connecting victims to available resources, and processing restitution payments. The Division also staffs the City's drug, mental illness, and homeless courts, which are diversion programs designed to address and remedy underlying causes of unlawful conduct with a focus on racial equity within the justice system.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - CITY ATTORNEY

MUNICIPAL

The Municipal Division provides legal advice on a wide range of issues to the City Council, the City's Boards & Commissions, the Emergency Operations Center, and City staff throughout the City's various departments. The Division drafts and reviews emergency orders, ordinances, resolutions, contracts, leases, and other legal documents. The Division also handles land use, constitutional, and other specialized litigation, including appeals; oversees personnel investigations; and processes Public Records Act requests.

PUBLIC RIGHTS

The Public Rights Division brings affirmative litigation to address violations of consumer protection and fair housing laws, including federal, state and local laws that prohibit housing discrimination, protect tenants against harassment and other unlawful conduct, and protect consumers against fraud and unfair business practices. During the COVID-19 pandemic, the Division has focused on ensuring that tenants are aware of and protected



from violations of the eviction moratorium. The Division also prosecutes code enforcement violations, handling both administrative appeals and pursuing criminal actions where appropriate. Examples of laws enforced by the Division include state and local emergency eviction laws; Building and Fire Codes; state and local laws regulating nuisance abatement, contractors, massage establishments, and alcohol serving establishments; the City's Zoning Ordinance; the Landmarks Ordinance; the Sign Ordinance; the Minimum Wage Ordinance; business licensing laws; and tenant relocation laws. The Division engages in affirmative education efforts to apprise community members of their legal rights.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - RECORDS AND ELECTION SERVICES (CITY CLERK)

RECORDS AND ELECTION SERVICES (CITY CLERK)

The mission of the City Clerk is to serve as the City Elections Official, Political Reform Filing Officer, and Compliance Officer for the Public Records Act, Brown Act, and local statutes. The City Clerk's Office facilitates the democratic process by conducting City elections for voters and candidates. It provides support to the City Council and records Council proceedings; manages the City's records and coordinates responses to public requests for information; accepts federal passport applications; provides mail and printing services to internal departments; and cost-effectively carries out all programs of this office.



TUAL ACT 1,694,718 1 1,617,577 3,312,295 2	663,719 1,28	ED ADOPTE ET BUDGET 59,983 \$ 1,826	D BUDGET T PLAN 5,183 \$ 1,867,996 5,284 1,575,365
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SERVICE BY DIVISION

ADMINISTRATION

The Administration Division carries out the official duties of the City Clerk as required by local law and the Brown Act (Open Meetings Law), Public Records Act, and Political Reform Act. The Division prepares and disseminates the City Council meeting agenda and packets; maintains the City's legislative history for the City Council, Redevelopment Successor Agency, and Public Finance, Housing and Parking Authorities. Additionally, Division staff serve as the Board Secretaries of the Audit Subcommittee and Clean Beaches & Ocean Oversight Committee. The office also maintains the City's Boards/Commissions Appointments List, Lobbyist Registry and Council's Oaks Initiative Log; administers the Records Management Program; attests to contracts executed by the City Manager; and serves as a Passport Acceptance Facility.

ELECTIONS

The City Clerk serves as the City's Elections Official and Filing Officer as required by local and State Election Codes and the State Political Reform Act. The Division conducts special municipal elections, coordinates consolidated regular City Council, Rent Control Board, Santa Monica – Malibu Unified School District (SMMUSD) Board and Santa Monica City College (SMCC) Board elections with the Los Angeles County Clerk/Registrar-Recorder, and maintains the official election records. The Division is staffed by Administration and Support Services personnel.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - RECORDS AND ELECTION SERVICES (CITY CLERK)

SUPPORT SERVICES

The Support Services Division provides internal support to City staff and provides all City departments with high quality reprographic services and efficient internal and external mail service. Support Services personnel also provide additional staffing for Administration and Election events.



COMMUNITY DEVELOPMENT

The mission of the Community Development Department is focused on the built environment and the encouragement and expansion of economic opportunities for businesses and residents. The Department facilitates new investment and encourages economic activity by introducing code amendments to streamline the land use entitlement process and review for development applications consistent with the City's adopted land use policies. The Department ensures that development projects comply with applicable standards, project design reflects the City's aesthetic character, and historic resources are protected. The Department is also responsible for development review, plan check, building inspections, code enforcement, implementing City real estate transactions, promoting economic sustainability, serving as liaison to the business districts, managing leasing and licensing of City property including the Santa Monica Airport, operating the Santa Monica Farmers' Markets, managing the Santa Monica Beach and Pier, and administering the wind-down of the former **Redevelopment Agency.**



DEPARTMENT RESOURCES

Temporary Staffing

Total Personnel & Staffing

1.0

127.5

EXPENDITURES	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 REVISED BUDGET	2021-22 ADOPTED BUDGET	2022-23 BUDGET PLAN
General Fund					
Salaries and Wages	\$ 19,235,522	\$ 20,834,363	\$ 13,320,473	\$ 13,968,077	\$ 14,335,291
Supplies and Expenses	18,177,518	15,885,902	2,711,811	1,812,392	1,652,828
Subtotal	37,413,040	36,720,265	16,032,284	15,780,469	15,988,119
Beach Fund					
Supplies and Expenses	-	-	6,812,948	6,971,121	7,176,271
Subtotal	-	-	6,812,948	6,971,121	7,176,271
Miscellaneous Grants Fund					
Supplies and Expenses	362,678	100,886	610,035	-	-
Subtotal	362,678	100,886	610,035	-	-
Parking Authority Fund					
Salaries and Wages	550	700	-	-	-
Subtotal	550	700	-	-	-
Pier Fund					
Salaries and Wages	-	-	258,550	303,140	315,904
Supplies and Expenses	-	-	2,209,281	1,884,576	1,921,979
Subtotal	-	-	2,467,831	2,187,716	2,237,883
Special Revenue Source Fund					
Supplies and Expenses	270,700	233,681	(4,600)) –	-
Subtotal	270,700	233,681	(4,600)) –	-
Total All Funds					
Salaries and Wages	19,236,072	20,835,063	13,579,023	14,271,217	14,651,195
Supplies and Expenses	18,810,896	16,220,469	12,339,475	10,668,089	10,751,078
Total Department	\$ 38,046,968	\$ 37,055,532	\$ 25,918,498	\$ 24,939,306	\$ 25,402,273
	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Pormanant Employada	126.5	135.5	79.2	83.2	83.2
Permanent Employees	120.0	155.5	19.2	03.2	0J.Z

1.0

136.5

0.8

80.0

0.8

84.0

0.8

84.0

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

- The restoration of 1.0 FTE Sr. Plan Check Engineer, 1.0 FTE Assistant Planner, and 1.0 FTE Building & Safety Permit Specialist I/II on a two-year limited term basis, and one-time supplies and expenses funding to address service delays for residents and small businesses and assist with the transition to a more streamlined, automated permitting and plan check process;
- The restoration of 2.0 FTE Code Enforcement Officer II positions and operational supplies to enhance service on the Santa Monica Pier and Oceanfront Walk and Beach;
- The restoration of 1.0 FTE, 2-year limited term Senior Park Planner position to provide ongoing planning to maintain current parks and envision and implement plans for our parks of the future; and
- Funds to facilitate improvements to the City's leasing processes, to provide Buy Local Santa Monica Community Events grants to assist the City's business improvement district partners with the cost of producing community events, and to support business improvement district formation or an alternative means of re-envisioning and improving coordination, collaboration, and governance on the Santa Monica Pier.

SERVICE BY DIVISION

ADMINISTRATION

The Administration Division coordinates and manages the Department's four other divisions: Building and Safety, City Planning, Code Enforcement, and Economic Development. Responsibilities include providing direction and leadership to the Department, coordinating the wind down of the former Redevelopment Agency's activities, monitoring staff report preparation, coordination of personnel issues, reviewing and coordinating responses to City Council/citizen inquiries, budget preparation and fiscal tracking, coordinating inter-departmental collaborative objectives, coordinating responses to regional planning initiatives, and researching and analyzing data for inclusion in reports and special studies.

BUILDING AND SAFETY

The Building and Safety Division ensures the safe construction and occupancy of buildings by verifying construction compliance with regulated building and fire codes, which is achieved through the application and enforcement of State laws and City ordinances governing the construction, use, and maintenance of structures on private and public property throughout the City. In this capacity, the Building and Safety Division administers Federal, State, and Municipal regulations regarding architectural compliance, structural stability, seismic safety, electrical,



mechanical, plumbing, disabled access, energy conservation, green building, and tenant protection during construction. Services provided by the Building and Safety Division include public counter permitting operations, plan review, inspections, and maintenance of permit and construction records. Additionally, the division administers the locally implemented Seismic Retrofit Program, where nearly 2,000 buildings were identified as potentially seismically vulnerable in need of seismic retrofit and required to comply with the Program.

CITY PLANNING

The City Planning Division develops long-range policies and plans that shape the built environment and public parks of Santa Monica to address community priorities and changing conditions, in addition to administering and implementing City land use and development policies, the zoning ordinance, housing policies, urban design policies, and the historic preservation program. The Division coordinates environmental review, development agreement negotiations, community outreach, and maintains and updates existing policy documents such as the City's General Plan. The Division's current strategic planning projects include the 2021-2029 Housing Element Update and Local Coastal Program Update. Ongoing multi-year strategic planning projects include the Parks and Recreation Master Plan Update, Landmarks Ordinance Update, Tree Preservation Ordinance, and planning for the conversion of the Santa Monica Airport after its closure.

CODE ENFORCEMENT

The Code Enforcement Division ensures that both residents and businesses within the City adhere to Federal, State, and Municipal codes by responding to reported code violations, as well as conducting proactive enforcement. The Division responds to violations involving construction work, substandard housing, noise, and property maintenance. They also investigate planning and zoning violations, including adherence to conditional use permit requirements. The Division may take enforcement action to compel compliance, including issuing notices of violation or administrative citations. The Code Enforcement Division strives to form partnerships within the community and routinely participates in educational sessions during local neighborhood meetings. A major focus of the Code Enforcement Division continues to be COVID-19 emergency order enforcement. As the community begins to re-open and restrictions lift incrementally, enforcement of the restrictions will continue to be a focus of the division.

ECONOMIC DEVELOPMENT

The Economic Development Division is focused on creating a sustainable, equitable and inclusive economy in Santa Monica and currently leads the Citywide economic recovery effort in response to the economic impacts of the COVID-19 pandemic. The Division manages leasing of the City's real estate assets including the Beach and Pier properties, the Outdoor Dining program, and provides technical assistance to City departments in lease negotiation, property management, and property reuse and development. The Division oversees administration of the Santa Monica Beach and Pier, including management of the multi-departmental funds and coordination with community partners to enhance the visitor experience at the Santa Monica Beach and Municipal Pier, and manages four weekly Santa Monica Farmers' Markets. Additionally, the Division acts as a liaison and provides technical support to Santa Monica's several business organizations, including the Santa Monica Alliance, Santa Monica Travel and Tourism, the Buy Local Santa Monica Committee and business improvement districts.



COMMUNITY SERVICES

The Community Services Department enriches lives, advances equity, and empowers people to thrive by providing a dynamic array of social, cultural, recreational, educational, and housing programs and services developed with and for the community.



					2020-21	2021-22	2022-23
		2018-19		2019-20	REVISED	ADOPTED	BUDGET
EXPENDITURES		ACTUAL		ACTUAL	BUDGET	BUDGET	PLAN
General Fund							
Salaries and Wages	\$	15,448,710	\$	16,196,720	\$ 11,553,158	\$ 12,591,507	\$ 13,076,664
Supplies and Expenses		13,529,214		12,879,628	12,180,168	14,384,300	14,890,042
Subtotal		28,977,924		29,076,348	23,733,326	26,975,807	27,966,706
Beach Recreation Fund							
Salaries and Wages		1,511,716		1,629,229	1,029,219	1,179,528	1,218,209
Supplies and Expenses		8,015,844		7,802,123	1,179,868	1,286,216	1,327,902
Subtotal		9,527,561		9,431,351	2,209,087	2,465,744	2,546,111
Community Development Block	Gra	int (CDBG) Fui	nd				
Supplies and Expenses		201,268		189,878	2,851,247	201,268	201,268
Subtotal		201,268		189,878	2,851,247	201,268	201,268
Housing Authority Fund							
Salaries and Wages		-		-	1,556,450	1,509,537	1,541,062
Supplies and Expenses		-		-	21,621,938	23,404,345	22,899,686
Subtotal		-		-	23,178,388	24,913,882	24,440,748
Miscellaneous Grants Fund							
Supplies and Expenses		228,599		353,351	735,472	527,100	527,100
Subtotal		228,599		353,351	735,472	527,100	527,100
Special Revenue Source Fund							
Supplies and Expenses		76,354		1,028,591	3,345,716	3,117,333	3,149,576
Subtotal		76,354		1,028,591	3,345,716	3,117,333	3,149,576
TORCA Fund							
Supplies and Expenses		-		-	6,000	6,000	6,000
Subtotal		-		-	6,000	6,000	6,000
Total All Funds							
Salaries and Wages		16,960,427		17,825,949	14,138,827	15,280,572	15,835,935
Supplies and Expenses		22,051,280		22,253,571	41,920,409	42,926,562	43,001,574
Total Department	\$	39,011,707	\$	40,079,520	\$ 56,059,236	\$ 58,207,134	\$ 58,837,509

	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees	116.4	115.5	91.1	94.1	94.1
Temporary Staffing	51.8	50.0	24.1	40.9	40.9
Total Personnel & Staffing	168.2	165.5	115.2	135.0	135.0

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

- The restoration of 1.0 FTE Senior Development Analyst position in the Housing and Human Services Division, funded by the Housing Trust Fund, to proceed with several City-funded affordable housing production and preservation efforts in the pipeline, and the extension of 1.0 FTE limited term Housing Specialist and 1.0 FTE limited term Staff Assistant II positions, also funded by the Housing Trust Fund, for an additional two years to support the Preserving Our Diversity (POD) Program;
- The restoration of 1.0 FTE Human Services Analyst position to support local and regional strategies to address homelessness;
- Funds to maintain the Homeless Multidisciplinary Street Team (HMST) and C3 (City + County + Community) homeless engagement teams at their current levels;
- Funds to maintain the Reed Park Ambassador program through Downtown Santa Monica, Inc., including additional funding to staff the program with specially trained ambassadors to focus on safety;
- Funds to restore a portion of previous grant funding levels to the non-profit organizations that provide services to vulnerable residents through the Human Services Grant Program (HSGP), and in FY 2022-23 to provide funding for the completion of a competitive request for proposal (RFP) process for the Grant Program;
- Funds, for two years, for emergency assistance and economic recovery for vulnerable Santa Monicans to maintain economic diversity in our community;
- Funds to provide grants to non-profit community organizations to provide citywide events, and funds to extend the Art of Recovery grant program, funded with Percent for Arts funds;
- The restoration of as-needed staff hours (7.8 FTE) to maintain public access at the Santa Monica Swim Center, for field monitoring during SMMUSD field use and community use, and to reinstate the Facilities Attendant Program to allow public access to Community Recreation facilities;
- The addition of as-needed staffing to open the Swim Center to the public on Sundays and Mondays, the cost of which will be offset by additional revenues; and

• The addition of 0.5 FTE Event Coordinator, the replacement of as-needed hours with a 0.5 FTE limited-term Event Coordinator, and the addition of as-needed staffing and supplies to support the reopening of the Annenberg Community Beach House for Community Recreation use, private events, and commercial film and photography use, the cost of which will be offset by increased revenue.

SERVICE BY DIVISION

ADMINISTRATION

The Administration Division guides the Department's activities to ensure access to the social, cultural, recreational, educational, and housing programs and services that meet the needs and interests of the community. Additionally, the Division leads development of the Department's budget and financial reporting, coordinates its communication and marketing outreach, and supports the Santa Monica Recreation & Parks Commission.

COMMUNITY RECREATION



The Community Recreation Division manages recreation and active-living programs at the City's parks, beach, and recreation facilities. In addition, the Division offers aquatics programming at the City's award-winning Swim Center and Annenberg Community Beach House, including recreational and lap swimming, swim instruction, specialty classes, and competitive swimming opportunities. The Division oversees adult sports leagues, the Memorial Park



Gym, The Cove Skatepark, and community classes and camps. Additionally, the Division develops policies and issues permits for use of facilities, BBQ picnic areas, sports fields, tennis courts, commercial fitness and athletic instruction, and community events.

CULTURAL AFFAIRS

The Cultural Affairs Division works to sustain Santa Monica's creative economy and facilitates access to arts and cultural opportunities. Along with the Arts Commission, the Division serves as an advocate for arts and culture. The Division administers four grant programs that support artists and arts activities provided by Santa Monica nonprofit arts organizations. The division also manages the City's public art collection and program, arts programs that address issues of inequity and injustice, and the Annenberg Community Beach House. The division's newest initiative, Art of Recovery, is a pioneering program that uses dynamic partnerships between creatives and other sectors to achieve the City's recovery goals.

HOUSING AND HUMAN SERVICES

The newly formed Housing and Human Services Division aligns the City's social services safety net with the City's affordable housing programs within one consolidated team. The Division manages a diverse portfolio of essential community resources and services that address the needs of people experiencing homelessness, seniors, families, youth, and households struggling with housing stability and affordability. Partnering with community stakeholders and partners, as well as public and private lenders, developers and service providers, Housing and Human Services works to ensure low-income and vulnerable community members have access to programs funded through the City's Human Services Grants Program, as well as income and rental support through the City's Housing Authority, to prevent homelessness and help individuals and families thrive. The Division also provides direct services through school and neighborhood-based educational and cultural programs and events at Virginia Avenue Park, the Police Activities League, and through the CREST Program, while also administering project-based and tenant-based rental assistance programs, managing production and preservation of affordable housing, and performing compliance monitoring of existing affordable housing.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - FINANCE

FINANCE

The mission of the Finance Department is to provide sound business, financial, and risk management support to internal and external customers, ensuring continuation of public services to the residents, visitors, and businesses of Santa Monica through the protection of financial resources.



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	2018-19	2019-20	REVISED	ADOPTED	BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
General Fund					
Salaries and Wages	8,890,955	\$ 9,603,993	\$ 8,101,533	\$ 8,107,891	\$ 8,372,052
Supplies and Expenses	4,545,267	4,033,184	4,129,981	3,073,395	3,154,266
Subtotal	13,436,222	13,637,177	12,231,514	11,181,286	11,526,318
Self-insurance, Risk Management	- Administration	Fund			
Salaries and Wages	1,896,631	1,878,671	1,525,502	1,480,334	1,534,600
Supplies and Expenses	3,302,661	3,927,036	4,390,559	4,867,078	5,756,786
Subtotal	5,199,293	5,805,707	5,916,061	6,347,412	7,291,386
Self-insurance, Workers' Compen	sation Fund				
Supplies and Expenses	4,548	-	-	-	-
Subtotal	4,548	-	-	-	-
Total All Funds					
Salaries and Wages	10,787,586	11,482,664	9,627,035	9,588,225	9,906,652
Supplies and Expenses	7,852,476	7,960,219	8,520,540	7,940,473	8,911,052
Total Department	18,640,062	\$ 19,442,883	\$ 18,147,575	\$ 17,528,698	\$ 18,817,704
	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees	77.3	77.3	61.3	62.3	62.3
Temporary Staffing	0.8	0.5	0.0	0.0	0.0
Total Personnel & Staffing	78.0	77.8	61.3	62.3	62.3

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

• The restoration of 1.0 FTE Staff Assistant III position in the Procurement Division, using funds reallocated from within the Department, to align staffing with department workload and provide capacity for Procurement staff to focus on program improvements, modernization, and strategic economic recovery planning.

SERVICE BY DIVISION



ADMINISTRATION

The Administration Division is responsible for financial strategic planning, providing overall long-range financial projections, and managing debt issuance and compliance. In addition, the Division is responsible for directing the Department's divisions, coordinating personnel activities, staff reports, budgets and fiscal tracking, and responding to inquiries from the public.

BUDGET

The Budget Division is responsible for developing and monitoring the City's multi-year budget; preparing the long-term financial forecast and periodic financial status updates; developing and implementing budget policies, systems, and procedures; and providing budgetary guidance and support to City departments.

FINANCIAL OPERATIONS

The Financial Operations Division is responsible for the City's financial reporting and accounts payable functions; payroll; grants monitoring; and management, maintenance, and development of the City's Enterprise Resource Planning software and other financial systems. Division staff coordinates with the City's independent auditors and other auditors to complete numerous annual audits and financial reports, including the Comprehensive Annual Financial Report and the Single Audit Report.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - FINANCE



PROCUREMENT

The Procurement Division is responsible for developing and implementing procurement policies and procedures and for providing procurement and contract administration guidance and support to City departments. Division staff coordinate procurement of goods, services, systems, equipment, and supplies, provide contract administration activities and conduct outreach to ensure that the City's solicitations are as inclusive as possible. Procurement assists other City departments in procurement efforts, securing goods and services which meet necessary standards and are in compliance with City policy and State law, assuring fair and equal opportunity to all qualified suppliers, and providing contract administration guidance to ensure departments continue to provide services to the public seamlessly.

REVENUE

The Revenue Division is responsible for managing the City's investment portfolio, revenue collection process, and banking relationships; administering debt issuance and collecting the business license tax and related City business permits/assessments; billing for and collecting utility payments from all City residents and businesses; ensuring that delinquent debts are collected; and counting and processing daily cash deposits for all City parking meter and transit fare-box revenue.

RISK MANAGEMENT ADMINISTRATION

The Risk Management Division is responsible for ensuring the City has sufficient insurance in place to cover all liability, workers' compensation, and property losses; adjusting all liability and workers' compensation claims filed against the City; implementing policies and procedures across the organization to reduce the City's exposure to unnecessary liability, workers' compensation and property losses; and coordinating the City's efforts to comply with local, state and federal safety regulations.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - FIRE

FIRE

We believe in making a difference every day. We help people by preserving and improving the safety, health, and wellbeing of our community. We provide collaborative and innovative fire protection, emergency medical care, and life safety services. We are committed to service that honors our core values of Integrity, Compassion, Teamwork, Accountability, and Trust.



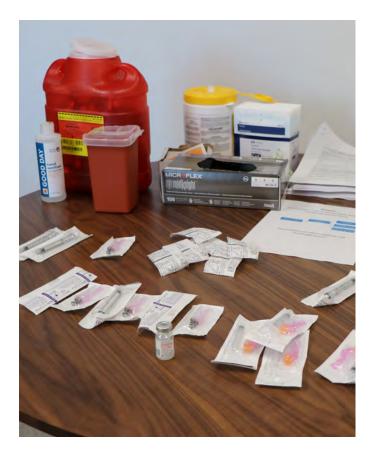
			2020-21	2021-22	2022-23
	2018-19	2019-20	REVISED	ADOPTED	BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
General Fund					
	\$ 42,069,045	\$ 43,412,722	\$ 40,684,867	\$ 40,799,385	\$ 41,185,723
Supplies and Expenses	2,834,279	2,775,582	3,230,732	3,738,574	3,880,062
Subtotal	44,903,324	46,188,305	43,915,599	44,537,959	45,065,785
Miscellaneous Grants Fund					
Supplies and Expenses	152,871	736,275	3,697,773	-	-
Subtotal	152,871	736,275	3,697,773	-	-
Special Revenue Source Fund					
Supplies and Expenses	932	1,106	5,000	15,000	15,000
Subtotal	932	1,106	5,000	15,000	15,000
Total All Funds					
Salaries and Wages	42,069,045	43,412,722	40,684,867	40,799,385	41,185,723
Supplies and Expenses	2,988,082	3,512,964	6,933,505	3,753,574	3,895,062
Total Department	\$ 45,057,127	\$ 46,925,686	\$ 47,618,372	\$ 44,552,959	\$ 45,080,785
	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees	136.0	136.0	134.0	136.0	136.0
Temporary Staffing	0.0	0.0	0.0	0.9	0.9
Total Personnel & Staffing	136.0	136.0	134.0	136.9	136.9

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

- The addition of 0.94 FTE as-needed staffing and funds to implement the training of new firefighter recruits through a Fire Academy. This Academy historically occurs once every two years;
- The addition of 1.0 FTE Firefighter-Prevention and 1.0 FTE Firefighter Paramedic-Prevention to implement a two-year Community Response Unit (CRU) pilot program; and
- Funds to maintain the current level of contracted outreach services managed by the Fire Department to people experiencing homelessness.

SERVICE BY DIVISION



ADMINISTRATION DIVISION

The Fire Chief and administrative staff are responsible for establishing and implementing policy and procedures, evaluating operational effectiveness and implementing improvements, establishing goals and objectives, analyzing outcomes, and managing ongoing and one-time capital improvement projects. Additionally, the administrative staff is responsible for oversight of continuing education for Emergency Medical Services (EMS) personnel, communications, and computers and software programs utilized for emergency response. Staff also provides City employees with training in the use of Automatic External Defibrillators (AED), including the installation and maintenance of each unit, as well as the recertification of each employee. Administration works with the Department of Transportation under a maintenance agreement to ensure that Fire apparatus and heavy duty vehicles are kept in excellent working condition through scheduled preventative maintenance and timely repairs and service.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - FIRE

PREVENTION DIVISION

The Fire Prevention Division is responsible for developing and implementing programs that prevent or reduce the magnitude of emergencies, such as loss of life and property, personal injury, or environmental damage. The Division recommends and implements ordinances, reviews plans, processes complaints, and enforces codes, ordinances and laws through inspection of new construction and existing buildings. The Division works with other City agencies, such as the Police Department and the Building and Safety Division of the Community Development Department, to advocate for new or revised laws where appropriate. The Division evaluates provisions for emergency access, building evacuation, confinement of fires, and potential for hazardous materials releases. Fire Prevention also enforces State laws regarding health care, penal, public assembly, high-rise facilities, and environmental regulations relating to hazardous materials. Additionally, the Prevention Division provides public safety education to the schools, community members, and City employees in fire safety and disaster assistance response training. The Division is also responsible for the SMFD's social media.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - FIRE

SUPPRESSION AND RESCUE DIVISION

The Fire Suppression and Rescue Division is responsible for responding to and effectively mitigating fire, medical, urban search and rescue, aircraft rescue firefighting, accident, and hazardous materials-related emergencies. This Division also conducts extensive evaluation of its preparedness status, provides training and recertification of its personnel in the specialty fields of hazardous materials and urban search and rescue, evaluates potential building hazards, and plans mitigation tactics. The Division also conducts residential inspections, provides public education, and maintains facilities, apparatus and equipment.



TRAINING DIVISION

The Training Division is responsible for providing and managing training for each Fire Department division, including recruitment programs and a recruit training academy for newly hired firefighters. The Division coordinates and controls the training calendar for all divisions. Training activities cover career development; evaluation for retention of job skills, knowledge, abilities and team effectiveness; specialized and new information or procedures; monitoring of cyclic training recertification programs; post stress incident debriefing; classroom and field training; physical fitness programs; and training outside the City or Department.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - HUMAN RESOURCES

HUMAN RESOURCES

The mission of the Human Resources Department is to attract and retain the next generation of leaders, cultivate a culture of accountability, empowerment and leadership, and reinforce a civil and equitable workplace.



DEPARTMENT RESOURCES

EXPENDITURES		2018-19 ACTUAL		2019-20 ACTUAL		2020-21 REVISED BUDGET		2021-22 ADOPTED BUDGET		2022-23 BUDGET PLAN
General Fund	¢	4 207 054	¢	4 400 400	¢	2 055 507	¢	4 224 054	¢	4 400 060
Salaries and Wages Supplies and Expenses	\$	4,297,954 873,403	\$	4,408,138 700,155	\$	3,955,587 675,526	\$	4,324,854 796,533	\$	4,422,962 817,835
Subtotal		5,171,357		5,108,294		4,631,113		5,121,387		5,240,797
Total All Funds										
Salaries and Wages		4,297,954		4,408,138		3,955,587		4,324,854		4,422,962
Supplies and Expenses		873,403		700,155		675,526		796,533		817,835
Total Department	\$	5,171,357	\$	5,108,294	\$	4,631,113	\$	5,121,387	\$	5,240,797
		2018-19		2019-20		2020-21		2021-22		2022-23
		REVISED		REVISED		REVISED		ADOPTED		BUDGET
PERSONNEL		BUDGET		BUDGET		BUDGET		BUDGET		PLAN
Permanent Employees		28.0		28.0		22.0		24.0		24.0
Temporary Staffing		0.2		0.2		0.0		0.0		0.0
Total Personnel & Staffing		28.2		28.2		22.0		24.0		24.0

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

• Implementation of Internal Audit recommendations, including the deletion of 1.0 FTE HR Technician and addition of 1.0 FTE HR Analyst, as well as the extension of 2.0 FTE limited term HR Technicians to provide critical operational assistance, and enhanced services to manage the City's Family Medical Leave Act/ California Family Rights Act administration.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - HUMAN RESOURCES

SERVICE BY DIVISION



EMPLOYMENT AND CLASSIFICATION

ADMINISTRATIVE SERVICES

The Chief People Officer oversees the Administrative Services Division which provides administrative oversight and leadership to all the divisions of the Human Resources Department. Functions of the Administrative Services Division include but are not limited to: establishing organizational human resource policy and departmental budget preparation and fiscal tracking; maintaining the HR/Payroll and compensation systems; staff report preparation; management of the department's records retention and the facilitation of the Santa Monica Personnel Board. Through a team of HR professionals we promote a culture that reflects the City's progressive values and ensures the highest levels of service to the City's departments and workforce.

The Employment and Classification Division engages in efforts to establish the City of Santa Monica as an employer of choice by attracting and retaining the next generation of leaders. The Division handles all recruitment, selection and certification of qualified candidates supporting all City Departments. The Division also manages all job classifications within the City and conducts studies to ensure classifications are relevant and meet the operational needs of City Departments. The HR staff serves as business partners using a consultative approach with City Departments when delivering business services to assist them in meeting their staffing needs as well as serving the public in their search for career opportunities with the City of Santa Monica.

LABOR AND EMPLOYEE RELATIONS

The Labor and Employee Relations Division is responsible for reinforcing a civil and equitable workplace. The Division negotiates and administers labor agreements with the City's various employee associations; provides assistance to departments regarding employee performance issues and disciplinary matters; ensures City compliance with all Federal and State employment laws; and investigates employee complaints. Additionally, the Division administers the interactive/reasonable accommodation process and monitors compliance of various leave programs such as the Family and Medical Leave Act and California Family Rights Acts. The Division Human Resources Manager is responsible for labor negotiations for the City.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - HUMAN RESOURCES

ORGANIZATIONAL DEVELOPMENT AND EMPLOYEE BENEFITS

The Organizational Development and Employee Benefits Division is responsible for cultivating a culture of accountability, empowerment and leadership. The Division provides services that focus on the development and retention of our workforce. The Division facilitates training, organizational development and employee engagement opportunities within the City of Santa Monica to provide professional development for employees and enhance the organizational culture. The Division also administers, coordinates, and provides information related to employee health benefits, employee wellness, deferred compensation, retirement, new employee orientation, and employee recognition programs.



INFORMATION SERVICES

The mission of the Information Services Department is to leverage technology in support of responsive City services and an exceptional digital experience for the people of Santa Monica. Through technology we empower people, connect community, and craft solutions to support a digitally literate City that works for everyone.



				2020-21		2021-22		2022-23
	2018-19		2019-20	REVISED		ADOPTED		BUDGET
EXPENDITURES	ACTUAL	ACTUAL		BUDGET		BUDGET		PLAN
General Fund								
Salaries and Wages	\$ 8,109,497	\$	8,570,184	\$ 7,410,161	\$	7,228,465	\$	7,476,749
Supplies and Expenses	1,112,896		1,717,187	1,591,223		1,824,724		2,066,55
Subtotal	9,222,393		10,287,371	9,001,384		9,053,189		9,543,304
Community Broadband Fund								
Salaries and Wages	710,618		843,557	716,549		775,441		798,31
Supplies and Expenses	1,134,819		1,725,504	958,997		1,107,131		1,131,579
Subtotal	1,845,437		2,569,061	1,675,546		1,882,572		1,929,894
Viscellaneous Grants Fund								
Supplies and Expenses	-		-	200,000		-		
Subtotal	-		-	200,000		-		
– Total All Funds								
Salaries and Wages	8,820,115		9,413,741	8,126,710		8,003,906		8,275,064
Supplies and Expenses	2,247,715		3,442,691	2,750,220		2,931,855		3,198,134
Total Department	\$ 11,067,830	\$	12,856,432	\$ 10,876,930	\$	10,935,761	\$	11,473,198
	2018-19		2019-20	2020-21		2021-22		2022-23
	REVISED		REVISED	REVISED		ADOPTED		BUDGET
PERSONNEL	BUDGET		BUDGET	BUDGET		BUDGET		PLAN

PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN	
Permanent Employees	54.0	54.0	46.0	45.0	45.0	
Temporary Staffing	0.0	0.0	0.0	0.0	0.0	
Total Personnel & Staffing	54.0	54.0	46.0	45.0	45.0	

SERVICE BY DIVISION

STRATEGY AND OPERATIONS

The Strategy and Operations Division manages business operations and administrative functions, provides project management oversight, delivers technology training, and oversees the City's cyber security program. Major activities include: strategic planning and organizational development; budget development and oversight; contract management; project portfolio management, and development and implementation of technology policies and procedures.



COMMUNITY BROADBAND

The Community Broadband Division is responsible for overall strategy, program development, operations, and management of Santa Monica CityNet, the City's 100 Gigabit advanced broadband initiative. CityNet provides business broadband services to the City's businesses and several affordable housing units.

CUSTOMER EXPERIENCE AND SUPPORT

The Customer Experience and Support Division provides comprehensive support services for digital technologies to enable quality technology experiences for City staff and patrons. The Division delivers a proactive customer support program that includes a call-center, department and application services, and end-user device support. Major activities include: diagnostic/repair services, technology planning, and implementation and support to City departments on the use of digital business systems.

DIGITAL TRANSFORMATION AND DEVELOPMENT

The Digital Transformation and Development Division leads the City's efforts in software engineering, information architecture, data analysis and integration, and geospatial analysis. The Division contributes to the City of Santa Monica's mission of government transparency and resident empowerment by developing and supporting applications such as the santamonica.gov and Santa Monica Works 311 App, manages the City's open data program, and maintains a robust GIS program for the creation and analysis of geospatial data.

INFRASTRUCTURE AND CLOUD SERVICES

The Infrastructure and Cloud Services Division manages the planning, implementation, and operation of the City's Information Technology infrastructure, including telecommunications; radio communications; servers and data storage systems and wired and wireless networking connecting 44 City facilities, 13 School District facilities, 6 College facilities, 156 traffic signals, and 14 parking facilities.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - LIBRARY

LIBRARY

The mission of the Library is to provide resources, services, and a physical and virtual space to encourage the community to read, connect, relax, and learn. The Library supports literacy, lifelong learning, civic engagement, and cultural awareness through the Strategic Plan's four main focus areas: 1) Vibrant Learning Center, 2) Wellbeing Cultivator, 3) Dynamic Third Place, and 4) Community and Cultural Connector. The Library is committed to diversity, equity and inclusion and welcomes all.



	2018-19	2019-20	2020-21 REVISED	2021-22 ADOPTED	2022-23 BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
General Fund					
Salaries and Wages	\$ 10,617,743	\$ 11,341,679	\$ 6,544,715	\$ 7,084,731	\$ 7,272,975
Supplies and Expenses	2,772,571	1,987,933	1,814,955	1,865,859	1,914,850
Subtotal	13,390,314	13,329,612	8,359,670	8,950,590	9,187,825
Miscellaneous Grants Fund					
Supplies and Expenses	35,344	17,242	80,427	58,926	58,926
Subtotal	35,344	17,242	80,427	58,926	58,926
Special Revenue Source Fund					
Supplies and Expenses	-	26,768	83,232	-	-
Subtotal	-	26,768	83,232	-	-
Total All Funds					
Salaries and Wages	10,617,743	11,341,679	6,544,715	7,084,731	7,272,975
Supplies and Expenses	2,807,916	2,031,942	1,978,614	1,924,785	1,973,776
Total Department	\$ 13,425,659	\$ 13,373,621	\$ 8,523,329	\$ 9,009,516	\$ 9,246,751

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - LIBRARY

	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees	73.5	73.5	47.0	50.0	50.0
Temporary Staffing	40.0	38.5	0.8	6.9	6.9
Total Personnel & Staffing	113.5	112.0	47.8	56.9	56.9

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

- The addition of 5.0 FTE as-needed Library Pages, 0.55 FTE as-needed Literacy Program Assistant, and 0.55 FTE as-needed Library Services Officer positions to enhance Santa Monica Public Library services, including increasing in-person access to the Main Library, as well as the Montana, Ocean Park, and Pico Branches, and the addition of 1.0 FTE Library Program Specialist Youth and Family Services to address education equity. The change also includes funding for the annual maintenance of Open+ system and cameras; and
- The addition of 2.0 FTE Librarian I positions to expand Youth Programming at the Library.

SERVICE BY DIVISION

ADMINISTRATION AND BUSINESS SERVICES

The Administration and Business Services Division plans and oversees the operation of the department; coordinates system-wide business services, including HR processes, staff development, and facilities management; develops and disperses the budget; oversees branch facilities and daily operations; handles special projects; directs internal staff communications and engagement; and aligns staff work with the City's and Library's priorities, mission and vision. The division manages system-wide publicity and community relations, staffs the Library Board, assists the Friends of the Santa Monica Public Library, and maintains the safety and security of all Library facilities.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - LIBRARY

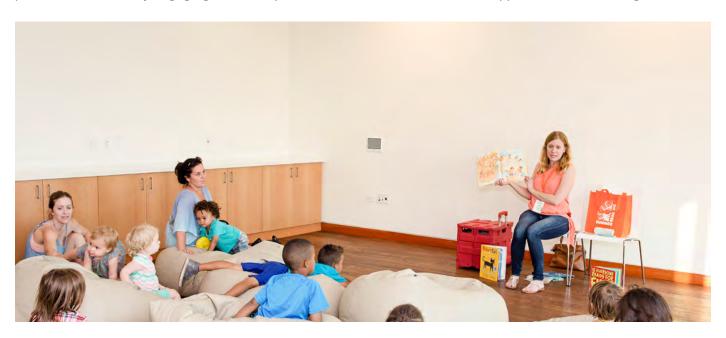


COLLECTIONS, TECHNOLOGY AND PATRON SERVICES

The Collections, Technology and Patron Services Division supports the Library's strategic goal as a Vibrant Learning Center by coordinating and maintaining collections to help community members learn, improve, and grow. The division includes the following functions: materials selection and acquisitions, cataloging and processing, and Patron Services desk and cardholder account management. The division is also responsible for implementation of the Library's technology initiatives, virtual infrastructure and digital environment, and supports the Library as a virtual Dynamic Third Place.

COMMUNITY ENGAGEMENT AND PROGRAMMING

The Community Engagement and Programming Division addresses the programming needs of youth, families, and adults through innovative programs, activities, and learning experiences. In alignment with the Library's goal as a Vibrant Learning Center, this division produces a variety of literary programs and literacy services for adults and families, coordinates volunteers, and hosts technology and educational classes. The division supports the Library as a Wellbeing Cultivator and Community and Cultural Connector by collaborating with community groups and organizations, working with diverse populations, enhancing relationships with the schools and other youth service providers, and actively engaging with new partners and external resources to support services for all ages.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - POLICE

POLICE

We are dedicated to safeguarding our community by improving quality of life and upholding public trust. We endeavor to be law enforcement's benchmark for excellence as we seek to eliminate crime and social disorder in collaboration with our community partners.



		2018-19		2019-20		2020-21 REVISED		2021-22 ADOPTED		2022-23 BUDGET	
EXPENDITURES		ACTUAL		ACTUAL		BUDGET		BUDGET		PLAN	
General Fund											
Salaries and Wages	\$	88,456,987	\$	92,249,191	\$	90,890,895	\$	88,614,735	\$	91,455,635	
Supplies and Expenses		7,175,176		6,258,094		7,022,481		7,036,966		7,279,039	
Subtotal		95,632,163		98,507,285		97,913,376		95,651,701		98,734,674	
Asset Seizure Fund											
Supplies and Expenses		114,549		73,792		-		-		-	
Subtotal		114,549		73,792		-		-		-	
Citizen's Option for Public Safety	y (C	OPS) Fund									
Supplies and Expenses		133,148		136,890		100,000		102,400		104,858	
Subtotal		133,148		136,890		100,000		102,400		104,858	
Miscellaneous Grants Fund											
Salaries and Wages		262,618		254,994		306,668		-		-	
Supplies and Expenses		19,351		43,524		1,010,342		-		-	
Subtotal		281,969		298,518		1,317,010		_		-	
Pier Fund											
Salaries and Wages		1,635,265		1,597,368		1,595,291		1,478,126		1,532,339	
Supplies and Expenses		183,561		172,684		164,409		173,030		177,157	
Subtotal		1,818,826		1,770,053		1,759,700		1,651,156		1,709,496	
Special Revenue Source Fund											
Supplies and Expenses		1,080		733		605,013		4,287		4,390	
Subtotal		1,080		733		605,013		4,287		4,390	
Total All Funds											
Salaries and Wages		90,354,869		94,101,554		92,792,854		90,092,861		92,987,974	
Supplies and Expenses		7,626,865		6,685,717		8,902,245		7,316,683		7,565,444	
Total Department	\$	97,981,734	\$	100,787,271	\$	101,695,099	\$	97,409,544	\$	100,553,418	

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - POLICE

	2018-19	2019-20	2020-21	2021-22	2022-23
	REVISED	REVISED	REVISED	ADOPTED	BUDGET
PERSONNEL	BUDGET	BUDGET	BUDGET	BUDGET	PLAN
Permanent Employees	407.0	410.0	389.0	387.5	387.5
Temporary Staffing	33.3	33.3	10.7	13.9	13.9
Total Personnel & Staffing	440.3	443.3	399.7	401.4	401.4

SERVICE BY DIVISION



OFFICE OF THE CHIEF OF POLICE

The Office of the Chief of Police is the Chief Executive of the Police Department and provides direct oversight of the executive staff. The Chief's Office has the responsibility to ensure the implementation of goals, objectives, policies, procedures, and standards for the department. It establishes the overall mission and sets direction for the Department as a whole. The Chief's Office takes part in the design, management, and evaluation of all law enforcement activities. The Chief's Office also partakes in the strategic planning covering the use of resources, coordinating activities, and ensuring high quality service. Additionally, the office contributes to the development and implementation of projects and programs to maximize police services in coordination with the City Manager, the City Council, other city departments, and public and private organizations.

CRIMINAL INVESTIGATIONS

The Criminal Investigations Division includes the Criminal Investigations Section and the Criminal Investigations Support Section. The Criminal Investigations Section is an impartial fact-finding entity responsible for the apprehension of criminals through investigation, recovery of stolen property, and the preparation and presentation of evidence to the judicial system. Detectives also identify, register, and track previously convicted sex offenders utilizing State mandated protocols. The Criminal Investigations Support Section is responsible for the management of public law enforcement records, Uniform Crime Reporting, Investigative analysis, and the retention and safeguarding of evidence and found property.

HARBOR UNIT

The Harbor Unit provides 24-hour security, rescue, and major first-aid service to persons using the Pier, ocean, and beach areas. The Unit provides a continuous source of phone and over-the-counter public information on weather, tides, boating, fishing, and other marine matters. The Harbor Unit works closely with other municipal, County, and State agencies, and keeps watch for crimes and potential crimes on the Pier and adjacent beach area, reporting suspicious activity to Police Officers. Harbor Unit personnel also support the operations of the Municipal Pier by maintaining and protecting pier pilings, moorings, and related structures and equipment. The Unit is under the supervision of the Patrol Operations Division.



PROFESSIONAL SERVICES

PATROL OPERATIONS

The Patrol Operations Division includes the Patrol Section, Downtown Services, Special Resources, and Harbor Unit. The Patrol Section is the primary unit responsible for the preservation of peace and protection of life and property, maintains a 24-hoursa-day City patrol, enforces laws, conducts preliminary investigations of crimes, and apprehends offenders. The Downtown Services Section consists of the Downtown Police Unit and the Downtown Public Service Officers, these units will use a variety of transportation devices such as bicycles, electric scooters and zero bikes in order to provide police services to the heavily congested downtown and pier area. The Harbor Unit provides 24-hour security, rescue, and major first-aid service to persons using the Pier, ocean, and beach areas.

The Professional Services Division includes the Technical Services Section, Animal Control Section, Custody Section, Special Resource Section, and the Budget & Procurement Unit. The Technical Services Section encompasses two Units: the Planning and Intelligence Unit is responsible for the planning of hundreds of events annually that require police for safety and security as well as monitoring pertinent intelligence that may impact emergency management, and the Logistics Unit is responsible for implementing and recommending technology integration into the police department. It also provides firearms training and operation of the shooting range. The Custody Section's primary mission is to take custody of people who have been arrested and ensure their safety and security until their arraignment or release. The Animal Control Section operates a progressive animal care shelter, and is responsible for the enforcement of both local and State animal control laws and regulations. The Budget and Procurement Unit is responsible for the fiscal planning, analysis, and procuring of Department equipment and supplies. The Special Resource Section consists of the Crime Prevention Coordinators and Neighborhood Resource Officers, which works as a liaison between the public and the Police Department to resolve quality of life issues.

SPECIAL OPERATIONS

The Special Operations Division includes the Special Enforcement Section, Traffic Enforcement Section, Traffic Services Section, and Homeless Engagement & Livability Section. The Special Enforcement Section's Crime Impact Team (CIT) is responsible for monitoring and addressing specific crimes of interest determined by crime data and the fear of crime. The Traffic Enforcement Unit provides citywide enforcement and education of vehicle code violation. The Traffic Services Unit provides intersection traffic control and parking enforcement services throughout the City, and enhances pedestrian safety. The Homeless Liaison Program Unit (HLP) addresses quality of life issues associated with the homeless population while providing long-term solutions. This unit works hand in hand with other city departments, such as the Human Services Division and the City Attorney's Office, to positively deal with the problems brought about by homelessness. In addition to sworn officers, Public Safety Officers (PSOs) are assigned to address safety in parks and other open spaces throughout the city.



PUBLIC WORKS

The mission of the Public Works Department is to protect and enrich the quality of life in the City through the sustainable maintenance, management, and enhancement of resources and public infrastructure.



DEPARTMENT RESOURCES

	0010 10	0040.00	2020-21	2021-22	2022-23
	2018-19	2019-20	REVISED	ADOPTED	BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
General Fund					
Salaries and Wages	\$ 34,363,035	\$ 33,722,473	\$ 29,630,389	\$ 28,251,753	\$ 28,915,647
Supplies and Expenses	15,267,647	13,039,193	14,417,432	15,772,667	16,469,407
Subtotal	49,630,683	46,761,666	44,047,821	44,024,420	45,385,054
Airport Fund					
Salaries and Wages	1,744,229	1,750,493	1,762,669	2,034,526	2,098,347
Supplies and Expenses	4,289,840	5,274,765	6,981,152	6,828,804	7,013,285
Subtotal	6,034,069	7,025,257	8,743,821	8,863,330	9,111,632
Beach Recreation Fund					
Salaries and Wages	3,291,077	3,298,037	3,207,749	3,160,175	3,253,092
Supplies and Expenses	2,249,378	1,821,394	2,435,927	2,551,120	2,602,189
Subtotal	5,540,455	5,119,431	5,643,676	5,711,295	5,855,281
Cemetery Fund					
Salaries and Wages	710,163	771,363	918,016	965,696	999,209
Supplies and Expenses	1,064,256	1,115,641	1,167,548	1,263,317	1,303,506
Subtotal	1,774,419	1,887,003	2,085,564	2,229,013	2,302,715
Clean Beaches & Ocean Parcel	Tax Fund				
Supplies and Expenses	151,759	352,818	741,247	756,937	773,004
Subtotal	151,759	352,818	741,247	756,937	773,004
Miscellaneous Grants Fund	,	,	,	,	,
Supplies and Expenses	31,859	88,762	113,680	121,347	-
Subtotal	31,859	88,762	113,680	121,347	-
Pier Fund	- ,	, -	- ,	7 -	
Salaries and Wages	840,118	757,077	507,332	500,321	506,264
Supplies and Expenses	1,717,967	1,436,284	2,076,747	2,239,333	2,303,626
Subtotal	2,558,085	2,193,361	2,584,079	2,739,654	2,809,890
Resource Recovery & Recycling	, , ,	, - , - ,	, ,	, ,	, ,
Salaries and Wages	11,322,591	11,022,151	10,762,447	11,307,851	11,518,582
Supplies and Expenses	13,331,085	13,444,207	15,229,511	15,368,551	15,708,151
Subtotal	24,653,676	24,466,358	25,991,958	26,676,402	27,226,733

				2020-21	2021-22	2022-23
	2018-19	2019-20		REVISED	ADOPTED	BUDGET
EXPENDITURES	ACTUAL	ACTUAL		BUDGET	BUDGET	PLAN
Vehicle Management Fund						
Salaries and Wages	3,334,385	3,651,13	35	3,312,452	3,084,490	3,157,962
Supplies and Expenses	4,349,299	3,866,94	48	4,387,665	4,300,266	4,407,768
Subtotal	7,683,684	7,518,08	83	7,700,117	7,384,756	7,565,730
Wastewater Fund						
Salaries and Wages	2,416,811	2,504,8	34	2,974,530	2,488,608	2,568,307
Supplies and Expenses	10,290,486	6,726,28	89	11,676,945	11,928,263	11,954,830
Subtotal	12,707,297	9,231,12	23	14,651,475	14,416,871	14,523,137
Water Fund						
Salaries and Wages	6,346,547	6,642,20	05	7,659,774	7,595,624	7,852,931
Supplies and Expenses	14,042,840	12,737,8	75	18,373,065	17,964,190	18,424,731
Subtotal	20,389,387	19,380,08	80	26,032,839	25,559,814	26,277,662
Total All Funds						
Salaries and Wages	64,368,956	64,119,70	67	60,735,358	59,389,044	60,870,341
Supplies and Expenses	66,786,416	59,904,1	75	77,600,919	79,094,795	80,960,497
Total Department	5 131,155,373	\$ 124,023,94	43 \$	138,336,277	\$ 138,483,839	\$ 141,830,838
_						
	2018-19	2019-20		2020-21	2021-22	2022-23
	REVISED	REVISED		REVISED	ADOPTED	BUDGET

PERSONNEL	REVISED BUDGET	REVISED BUDGET	REVISED BUDGET	ADOPTED BUDGET	BUDGET PLAN
Permanent Employees	530.5	513.0	438.0	441.0	440.0
Temporary Staffing	14.0	12.9	0.0	2.9	2.9
Total Personnel & Staffing	544.5	525.9	438.0	443.9	442.9

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

- The extension of a limited term CIP Project Manager at the Airport (funded by the Airport Fund) until the Airport closes and the transfer of 1.0 Sustainability Analyst from the Water Resources Division to the Office of Sustainability to better align with operations. Supplies and Expenses changes include increased funding, in the General Fund, to accommodate State-mandated prevailing wage rate increases for the Tree Maintenance contract, and to continue to fund, on an ongoing basis, citywide weekend and holiday park trash removal that had previously been funded with one-time funds;
- Additional funding required in the Cemetery Division, offset by increased plot revenues, to accommodate higher costs for employee standby pay, more accurate budgeting for water use, and increased costs for the management of the perpetual care investment portfolio due to higher investment returns;
- The addition of 1.0 FTE Motor Sweeper Operator and as-needed staffing related to enhanced street sweeping service;

- Funds for event setup to support the reopening of the Annenberg Community Beach House for Community recreation use, private events, and commercial film and photography use;
- Funds to purchase imported water to meet residential and business demand while repair to local groundwater wells is completed;
- Funds for 2.0 FTE limited-term Equipment Operator positions to temporarily shift the transfer of recyclable materials to a facility in Culver City until the Santa Monica facility in the City Yards is ready for operations; and
- Funds to extend the Trades Intern Program for two years. The program will include five interns funded by the Public Works Department Resource Recovery and Recycling Fund (2 positions), Water/Wastewater Funds (1 position) and the Department of Transportation Big Blue Bus Fund (2 positions). The program provides young adults with paid training in the skilled trades in order to help prepare them to enter the workforce.

SERVICE BY DIVISION

ADMINISTRATIVE SERVICES

The Administrative Services Division directs the work of the Department and provides administrative support to the Public Works Divisions. Support includes coordinating and preparing the department operating budget, coordinating and managing the City's Capital Improvement Program and budget, coordinating City Council staff reports and information items, monitoring responses to constituent inquiries, and conducting research and analysis. The division is also responsible for inter-departmental and interagency coordination. Within the division, Woodlawn Cemetery, Mausoleum and Mortuary provides mortuary services, funeral service planning, and cemetery services including sale of traditional and green burial plots. In addition, the Fleet Management section procures and services the City's fleet including over 800 pieces of equipment vehicles and maintenance of various fueling stations.

AIRPORT

The Airport Division manages the operation of the Santa Monica Municipal Airport, a general aviation airport. Airport Administration provides enforcement of noise regulations and applicable fees and user rates, and acts as a liaison with the neighboring community, aviation groups, and the Airport Commission. In collaboration with the Economic Development Division, the Airport Division provides property management services to the numerous tenants of the Airport campus, and provides for the general maintenance and capital improvements of City-owned Airport property and buildings.



ARCHITECTURE SERVICES

The Architecture Services Division is responsible for the planning, design, construction and management of capital improvement projects related to City-owned and leased facilities, including public buildings, community and recreation centers, parks, parking structures, transportation facilities, libraries and fire stations. The Division incorporates the City's sustainable design directives, while maintaining a high standard of economy, utility, and aesthetics. The division strives to provide innovative design solutions in the development and construction of efficient, sustainable, safe, and inspiring public facilities and open spaces.

ENGINEERING AND STREET SERVICES

The Engineering and Street Services Division provides sustainable design, construction, and construction management services for City public infrastructure improvements including annual street resurfacing, water/ waste water main replacement, pier upgrades, airport improvements, urban runoff mitigation and watershed management. Additionally, the Division provides various services related to land development including permit review, right-of-way inspection, and utility coordination. Within the Division, the Street Services section repairs and maintains city streets, alleys, and sidewalks as well as the vast network of streetlights, park and parking lot lighting, and electric vehicle charging stations.

FACILITIES MAINTENANCE

The Facilities Maintenance Division is divided into four distinct sections. The Custodial Services section manages cleaning services for all public parks, public restrooms, and City facilities by both in-house and contractual custodial staff. The Promenade Maintenance section is responsible for ensuring the over 4 million square-feet of downtown area are maintained, allowing residents and visitors a safe and beautiful city center to explore. The Facilities Services section is responsible for the upkeep, repairs and maintenance of all City buildings and properties by skilled City staff and outside contractors. The Division also oversees the Airport Maintenance section, which is responsible for the day to day maintenance of runway, taxiways, aircraft parking areas, buildings and infrastructure.

OFFICE OF SUSTAINABILITY AND THE ENVIRONMENT

The Office of Sustainability and the Environment is responsible for strategic initiatives that promote environmental, economic, and social sustainability. The Office oversees programs and policies related to climate change, resource management, energy and green building, watershed management, water conservation and efficiency, sustainable procurement, and toxic use reduction. It also provides education, outreach, and training to residents, students, and businesses regarding sustainable practices. The Office leads the citywide efforts to address single use plastic pollution, enhance electric vehicle infrastructure, and achieve water self-sufficiency, zero waste, and carbon neutrality.



PUBLIC LANDSCAPE

The Public Landscape Division maintains and enhances the City's parks, landscapes, urban forest, Santa Monica State Beach, Santa Monica Pier, Santa Monica Swim Center, and Annenberg Community Beach House. These assets require constant upkeep and detailed planning as they are heavily used for recreation, leisure, commerce and events, and greatly impact wellbeing, sustainability, and quality of life. Specific responsibilities include maintaining tennis and basketball courts, athletic fields and park amenities; managing over 35,000 public trees; and keeping the waterfront clean. The Division leads or collaborates with other departments on a variety of capital improvement projects and implements the vision of the City's Urban Forest Master Plan.

RESOURCE RECOVERY & RECYCLING

The Resource Recovery & Recycling Division collects all residential and commercial municipal refuse, organics, and recyclable material in the City, services litter and recycling cans located on sidewalks, provides bulky item pickup and illegal dumping clean-ups, sweeps all streets and alleys to prevent debris from entering the storm drains and polluting the Santa Monica Bay, performs fee-based pressure-washing services, manages the household and small business hazardous waste program, and oversees the City's zero waste programs including construction and demolition material recycling, zero waste event management, public outreach, and community engagement. In 2020, the Division began spearheading the City's regulatory compliance efforts of California Senate Bill 1383, which mandates organics recycling and edible food recovery for most commercial customers by 2022. It also requires the City to meet certain procurement guidelines regarding purchase of 100% recycled paper, renewable natural gas, and renewable energy.



WATER RESOURCES

The Water Resources Division provides a safe, reliable and sustainable water supply for residents and businesses, operates the City's potable and recycled water production and treatment facilities and distribution systems, manages water pollution prevention programs, oversees groundwater basin clean-up operations, and maintains the wastewater collection and conveyance system. The Division is working towards making the City water self-sufficient by diversifying the City's water supply portfolio to enhance sustainability and drought resiliency through projects like the Sustainable Water Infrastructure Project (SWIP) and enhance production efficiency of the City's Arcadia Water Treatment Plant. The SWIP would recover 1,680 acre-feet of water annually (approximately 11% of the City's supply) from stormwater, dry weather urban runoff and municipal wastewater through a new stormwater harvesting tank, a new advanced water treatment facility, and upgrades to the Santa Monica Urban Runoff Recycling Facility (SMURRF). Production efficiency enhancement of the City's Arcadia Water Treatment Plant will increase overall recovery to 90%, adding an additional 1,200 acre-feet of water annually (approximately 8% of the City's water supply).

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - DEPARTMENT OF TRANSPORTATION

DEPARTMENT OF TRANSPORTATION

The Department of Transportation (DOT) provides accessible connections to economic opportunity and leads the City's vision for a non-auto-centric future, while also ensuring safe and reliable streets. The department is a resource for innovative, accessible, and sustainable mobility options. DOT combines Big Blue Bus (BBB) planning, operations and maintenance, traffic engineering, operations and maintenance, multi-modal transportation planning, programming and design, shared mobility and micromobility regulation, transportation permitting and parking operations/ management under one administration. DOT advances BBB's regional transit service, the Mobility On-Demand Every Day (MODE) paratransit program, and the planning and implementation of Complete, Green Streets to include bus, bike, pedestrian, micromobility, and first-last mile options. DOT provides opportunities for community mobility and wellbeing as part of an active, accessible, congestion-relieving, multimodal transportation network.



DEPARTMENT RESOURCES

	0040.40		0040.00		2020-21		2021-22		2022-23
	2018-19		2019-20		REVISED		ADOPTED		BUDGET
EXPENDITURES	ACTUAL		ACTUAL		BUDGET		BUDGET		PLAN
General Fund							/ /		
Salaries and Wages \$	-	\$	-	\$	5,088,594	\$	5,371,170	\$	5,567,556
Supplies and Expenses	-		-		15,741,650		17,802,299		18,677,091
Subtotal	-		-		20,830,244		23,173,469		24,244,647
Big Blue Bus Fund	57 004 000		57 400 440		54 500 000				FZ 070 700
Salaries and Wages	57,901,089		57,106,149		51,596,892		55,776,565		57,373,766
Supplies and Expenses	17,501,914		17,679,866		20,155,261		20,627,811		21,002,046
Subtotal	75,403,003		74,786,015		71,752,153		76,404,376		78,375,812
Local Return Fund	500.004		540 500		E 47 E 00		404 500		10.1 500
Supplies and Expenses	533,064		510,589		547,538		494,538		494,538
Subtotal	533,064		510,589		547,538		494,538		494,538
Miscellaneous Grants Fund					05 070				
Supplies and Expenses	-		-		35,073		-		-
Subtotal	-		-		35,073		-		-
Parking Authority Fund									
Salaries and Wages	-		-		900		900		900
Subtotal	-		-		900		900		900
Special Revenue Source Fund					070.000				
Supplies and Expenses	-		-		270,680		170,066		174,148
Subtotal	-		-		270,680		170,066		174,148
Total All Funds									
Salaries and Wages	57,901,089		57,106,149		56,686,386		61,148,635		62,942,222
Supplies and Expenses	18,034,978	-	18,190,455	-	36,750,202	-	39,094,714	-	40,347,823
Total Department	\$ 75,936,067	\$	75,296,604	\$	93,436,588	\$	100,243,349	\$	103,290,045
	2018-19		2019-20		2020-21		2021-22		2022-23
	REVISED		REVISED		REVISED		ADOPTED		BUDGET
PERSONNEL	BUDGET		BUDGET		BUDGET		BUDGET		PLAN
Permanent Employees	456.2		443.2		441.8		445.8		445.8

6.8

450.0

0.5

442.3

0.5

446.3

0.0

445.8

6.8

463.0

Temporary Staffing

Total Personnel & Staffing

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

- The addition of 1.0 FTE Senior Administrative Analyst in the Parking Division to address Internal Audit recommendations regarding revenue controls and provide enhanced parking programs that support the City's economic recovery efforts;
- A number of position changes to align the Big Blue Bus organizational structure with operations, as follows: add 1.0 FTE Transit Operations Superintendent/delete 1.0 FTE Motor Coach Operator Supervisor; add 1.0 FTE Accountant II/delete 1.0 FTE Accountant I; add 1.0 FTE Chief Operations Officer/delete 1.0 FTE Transit Operations Manager; add 1.0 FTE Transit Maintenance Administrator/delete 1.0 FTE Administrative Analyst; add 1.0 FTE Transit Facilities Maintenance Superintendent/delete 1.0 FTE Transit Maintenance Manager; add 1.0 FTE Transit Facilities Maintenance Supervisor; and add 1.0 FTE Senior Administrative Analyst/delete 1.0 FTE Principal Administrative Analyst; and
- Funds to extend the Trades Intern Program for two years. The program will include five interns funded by the Department of Transportation - Big Blue Bus Fund (2 positions) and the Public Works Department -Resource Recovery and Recycling Fund (2 positions) and Water/Wastewater Funds (1 position). The program provides young adults with paid training in the skilled trades in order to help prepare them to enter the workforce.

SERVICE BY DIVISION

FINANCE AND ADMINISTRATIVE SERVICES

The Finance and Administrative Services Division is responsible for providing leadership and direction to the SaMoDoT through ensuring stable regional, federal, and state funding sources, developing new services, resources for staff and BBB capital project oversight. The Division manages a portfolio of projects including the long-range transition of the Big Blue Bus fleet to zero-emission vehicles and the procurement and implementation of transit system technology solutions. The Division provides oversight in the hiring and recruitment of staff, equal employment opportunity, financial performance, evaluation compliance, as well as employee relations.

Additionally, the Division is responsible for the development and oversight of the biennial operating budget, multiyear financial and capital plan, funding strategies, and BBB grants administration. It also provides all operational accounting support to the department such as payroll-timekeeping, BBB accounts payables and receivables, vault and fare inventory control, and warranty recovery. The Division coordinates the completion of financial, compliance, operational and performance audits, and manages the development and submittal of all required local, state, and federal compliance documentation and reporting. The Division is also responsible for bus advertising sales.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - DEPARTMENT OF TRANSPORTATION

COMMUNITY ENGAGEMENT AND CUSTOMER EXPERIENCE

The Community Engagement and Customer Experience Division is responsible for marketing and communications for Big Blue Bus (BBB), the Mobility On-Demand Every Day (MODE) program; community outreach and customer information. The division develops and administers annual customer surveys, manages media and public relations activities, works with local and regional transportation partners on communications, captures and responds to customer inquiries related to BBB and MODE service, facilitates transit fare product purchases and in-person assistance at Blue: The Transit Store, and maintains and operates both the BBB and MODE Call Centers.



The Division manages the conceptualization, graphic design, copywriting, and production of all digital and printed public information for BBB and MODE, including the Little Blue Book transit guide, system maps, route maps, interior and exterior bus advertising, audio announcements, website, social media, email marketing, video production, internal and external publications, and all customer-facing aspects of BBB's bus stops and transit hubs, and other activities in support of BBB's goals and objectives.



MAINTENANCE

The Maintenance Division is responsible for the procurement, maintenance, technology, and servicing of the Big Blue Bus (BBB) fleet of more than 195 clean fuel and zero-emission buses and service vehicles. In addition, the Division is responsible for cleaning and fueling buses used in revenue service, procurement of goods and services, parts and equipment inventory management/control, and the overall maintenance of all BBB infrastructure supporting these functions. The Division is also responsible for BBB all facilities infrastructure and the BBB bus stop maintenance and cleaning program, bus stop amenities, facility and heavy shop equipment preventative maintenance programs, and BBB capital improvement projects related to facility and bus stop enhancements.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - DEPARTMENT OF TRANSPORTATION

MOBILITY

The Mobility Division plans, runs, and regulates the transportation network with responsibility for transportation engineering, transportation planning, traffic signal operations, and parking meter, signs, and marking maintenance. The team oversees citywide transportation to increase the safety, efficiency, quality, convenience, and variety of Santa Monica's transportation options and ensuring the safe movement of people and goods throughout the City. The division is also responsible for Capital Improvement Project (CIP) programs to implement the strategies in the bike action plan, protected bike lane program, and safety enhancements and construction to realize our goal of eliminating all traffic fatalities by 2026 as part of the City's Vision Zero Program.

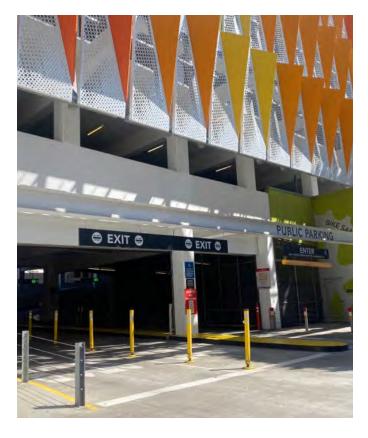
The Mobility Division coordinates city-wide efforts that affect how our streets are designed, operated, and maintained. The division oversees the City's traffic management system and other transportation programs including the Safe Routes to School, Shared Mobility, Take the Friendly Road Safety Campaign, Taxicab and Pedicab Permitting, and the Bike and Pedestrian Safety Program.

The Division reviews private property compliance with the City's transportation design and transportation demand management requirements, and seeks to reduce construction disruption through mitigation plans and permitting for temporary traffic controls, oversize loads and roadway closures. The division is responsible for the day to day operations of the Preferential Parking Program and Employer Trip Reduction Ordinance. Special projects of the Division include economic recovery through parklets, and directing the GoSaMo Transportation Management Organization.



OPERATIONS

The Operations Division is responsible for the delivery of safe, reliable, and efficient daily service to our customers on all of Big Blue Bus's (BBB's) routes across its 58 square mile service area. Operations is responsible for all BBB operations personnel including 335 Motor Coach Operators and Motor Coach Operator Supervisors who provide support to street operations, fleet communications, and daily staff scheduling. The Division also manages the Motor Coach Operator General Work Bid three times per year, facilitates service delivery for special events and related detours in the City and the Los Angeles service area, and oversees service disruptions in real-time due to unforeseen road events.



PARKING

The Parking Division is responsible for the revenues, management, and operations of the City's 5,600 on-street parking meters and 41 off-street public parking facilities in Downtown, the beach lots and other locations citywide. Through innovative staffing and technology solutions, the Division ensures efficient access to each facility, protects parking assets and revenues, maximizes the customer experience, provides safe and well-maintained parking facilities, and supports the City's broader transportation and mobility goals through data analytics and regulatory compliance. Division staff oversees the collection and adjudication of parking citations, administers the City's residential, recreational, and other parking permit programs, as well as managing the coordination of special event parking activations in the City's off-street public parking facilities. The Division also maintains a working collaboration with regulatory bodies such as the California Coastal Commission to ensure timely compliance for beach zone access and parking issues.

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - DEPARTMENT OF TRANSPORTATION

PLANNING AND PERFORMANCE

The Planning and Performance Division is responsible for Big Blue Bus (BBB) service planning, preparing the Motor Coach Operator (MCO) service change, bid documents and other MCO documents, and performance management, including BBB's quarterly KPI report and measured outcomes of complex projects. The Division establishes all routes, service schedules, and MCO bid assignments. It also recommends schedule and/or route adjustments to improve service for customers. The Division coordinates with other City departments on urban development standards and land use issues related to public transportation.

The Division serves as the central repository of data for analyses supporting BBB performance metrics targeting operational efficiencies and handles reporting of non-financial information including to the federal National Transit Database (NTD). Currently, the Division provides oversight for the Mobility On-Demand Every Day (MODE) program. Additionally, the Division oversees, coordinates, and measures outcomes for Transit Capital Improvement Projects including customer-facing projects, recently the planning and implementation of BBB's bus stop lighting and real-time digital signage.

SAFETY AND TRAINING

The Safety and Training Division is responsible for the development, management, and implementation of all Big Blue Bus (BBB) safety, security, and training programs. The Division develops and maintains BBB's Public Transportation Agency Safety Plan (PTASP), which ensures that the transit agency meets or exceeds its safety objectives through the collection, analysis, and assessment of safety data. It also identifies and analyzes hazards and takes action to mitigate safety risks.

The Division selects and trains Motor Coach Operators (MCOs), provides continuous trainings such as Verification of Transit Training (VTT), accident retraining, return-to-work, special assignment trainings, and OSHA/Cal OSHA-required training for all pertinent BBB staff. The Division also hosts quarterly safety meetings to communicate safety information for all BBB staff and oversees system-wide safety by investigating bus accidents and incidents, tracking accident trends, and taking measures to mitigate preventable collisions. The Division manages the department's security programs for customers and staff through contracts with SMPD to provide transit enforcement services on BBB buses and with a security contractor to provide 24-hour onsite security services for the BBB campus and the safety of staff.



FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - NON-DEPARTMENTAL

NON-DEPARTMENTAL

The Non-Departmental budget represents activities that are not attributed to any one specific department in the City. The Non-Departmental budget includes appropriations to manage the use of federal funding sources such as Coronavirus Aid, Relief, and Economic Security (CARES) Act and the American Rescue Plan Act (ARPA); payments to pay down the California Public Employees' Retirement System (CalPERS) unfunded liability; annual required contribution (ARC) to prefund **Other Post-Employment Benefits (OPEB)** liabilities; payment to the Santa Monica-Malibu Unified School District (SMMUSD) in return for the use of certain school district facilities; debt service payments; and transfers to/from other funds such as a transfer per the Advisory Measure GS in 2016, one-half of the revenues generated from the increased portion of the tax to be used for affordable housing.



DEPARTMENT RESOURCES

EXPENDITURES	2018-19 ACTUAL	2019-20 ACTUAL	2020-21 REVISED BUDGET	2021-22 ADOPTED BUDGET	2022-23 BUDGET PLAN
General Fund					
Salaries and Wages	\$ 1,896,546	\$ 5,744,334	\$ 3,697,072	\$ 166,374	\$ 2,712,691
Supplies and Expenses	102,166,074	47,456,210	39,162,900	32,987,127	41,595,663
Subtotal	 104,062,620	53,200,544	42,859,972	33,153,501	44,308,354
Airport Fund					
Salaries and Wages	551,862	176,472	711	746	22,721
Supplies and Expenses	398,020	291,582	1,866,228	669,860	686,159
Subtotal	949,882	468,054	1,866,939	670,606	708,880

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - NON-DEPARTMENTAL

	2018-19	2019-20	2020-21 REVISED	2021-22 ADOPTED	2022-23 BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
Beach Recreation Fund					
Salaries and Wages	33,267	99,367	24,333	25,550	69,005
Supplies and Expenses	(56,164)	(71,302)	(53,434)	(9,606)	68,807
Subtotal	(22,897)	28,065	(29,101)	15,944	137,812
Big Blue Bus Fund	(22,001)	20,000	(20,101)	10,011	107,012
Salaries and Wages	2,990,690	3,922,916	254,601	267,331	735,698
Supplies and Expenses	(123,396)	(169,825)	356,592	(14,251)	(31,380
Subtotal	2,867,294	3,753,091	611,193	253,080	704,318
Cemetery Fund	2,007,201	0,100,001	011,100	200,000	101,010
Salaries and Wages	(121,174)	277,236			7,534
Supplies and Expenses	(428,879)	(487,737)	(429,000)	(383,176)	(383,176
Subtotal	(550,052)	(210,501)	(429,000)	(383,176)	(375,642
Clean Beaches & Ocean Parcel		(210,301)	(429,000)	(303,170)	(373,042
Salaries and Wages		12,949			5,223
Supplies and Expenses	- 818,189		- 1,569,158	- 1,611,592	
Subtotal		(2,199,758)			1,629,906
	818,189	(2,186,809)	1,569,158	1,611,592	1,635,129
Community Broadband Fund	050.000	4.40,000	0.000	0.000	10 107
Salaries and Wages	658,890	143,609	3,096	3,096	10,127
Supplies and Expenses	-	522,000	222,000	822,000	822,000
Subtotal	658,890	665,609	225,096	825,096	832,127
Community Development Block					
Supplies and Expenses	176,232	219,115	383,383	247,065	247,065
Subtotal	176,232	219,115	383,383	247,065	247,065
Gas Tax Fund					
Supplies and Expenses	1,898,389	1,763,870	1,599,330	2,367,979	2,368,102
Subtotal	1,898,389	1,763,870	1,599,330	2,367,979	2,368,102
Housing Authority Fund					
Supplies and Expenses	(403,670)	(536,530)	(323,286)	(65,258)	(65,258)
Subtotal	(403,670)	(536,530)	(323,286)	(65,258)	(65,258
Local Return Fund					
Supplies and Expenses	592,884	673,464	735,000	738,000	738,000
Subtotal	592,884	673,464	735,000	738,000	738,000
Low/Moderate Income Housing	Asset Fund				
Supplies and Expenses	(2,946,126)	(1,812,874)	(3,697,398)	-	-
Subtotal	(2,946,126)	(1,812,874)	(3,697,398)	-	-
Miscellaneous Grants Fund	· · · · ·	· · · ·	· · ·		
Supplies and Expenses	77,853	614,850	15,951,887	14,442,206	157,144
Subtotal	77,853	614,850	15,951,887	14,442,206	157,144
Parking Authority Fund	,	/	, ,	, ,	,
Supplies and Expenses	15,000,000	14,900,000	10,998,895	-	-
Subtotal	15,000,000	14,900,000	10,998,895	-	-
Pier Fund	.0,000,000	,000,000	. 0,000,000		
Salaries and Wages	226,932	323,579	8,159	8,567	32,057
Supplies and Expenses	(105,478)	(316,218)	(722,690)	(3,306,403)	(2,814,738)
Subtotal	121,455	7,361	(714,531)	(3,297,836)	(2,782,681)
Resource Recovery & Recycling		7,301	(714,001)	(0,231,000)	(Z,10Z,001
Salaries and Wages	(138,386)	1,372,226	77,490	81,364	176,315
-	· · · · · · · · · · · · · · · · · · ·				
Supplies and Expenses	458,395	467,144	346,729	1,462,828	1,472,705
Subtotal	320,009	1,839,370	424,219	1,544,192	1,649,020

FY 2021-23 ADOPTED BIENNIAL BUDGET DEPARTMENTAL SUMMARIES - NON-DEPARTMENTAL

			2020-21	2021-22	2022-23
	2018-19	2019-20	REVISED	ADOPTED	BUDGET
EXPENDITURES	ACTUAL	ACTUAL	BUDGET	BUDGET	PLAN
SCAQMD AB 2766 Fund	7 000	7 4 7 4			
Supplies and Expenses	7,033	7,174	-	-	-
Subtotal	7,033	7,174	-	-	-
Self-insurance, Bus Fund	0 540 040	0.004.004	0 504 540	0 457 504	0 400 0 40
Supplies and Expenses	3,510,649	3,001,984	3,521,512	3,457,581	3,466,949
Subtotal	3,510,649	3,001,984	3,521,512	3,457,581	3,466,949
Self-insurance, General Liabilit					
Supplies and Expenses	9,297,263	43,880,397	4,554,042	5,708,838	6,226,993
Subtotal	9,297,263	43,880,397	4,554,042	5,708,838	6,226,993
Self-insurance, Risk Managem					
Salaries and Wages	328,253	90,979	20,470	21,494	41,851
Supplies and Expenses	(2,452,526)	(2,498,869)	(2,592,086)	(1,875,289)	(1,933,839)
Subtotal	(2,124,274)	(2,407,890)	(2,571,616)	(1,853,795)	(1,891,988)
Self-insurance, Workers' Comp	ensation Fund				
Supplies and Expenses	19,297,009	18,175,054	14,961,695	14,372,760	14,412,574
Subtotal	19,297,009	18,175,054	14,961,695	14,372,760	14,412,574
Special Revenue Source Fund					
Supplies and Expenses	(19,936,029)	(19,186,613)	(13,407,708)	1,505,060	1,558,727
Subtotal	(19,936,029)	(19,186,613)	(13,407,708)	1,505,060	1,558,727
Stormwater Management Fund					
Supplies and Expenses	1,365,580	938,086	976,290	1,201,251	1,321,749
Subtotal	1,365,580	938,086	976,290	1,201,251	1,321,749
TORCA Fund	, ,	/	,	, - , -) -) -
Supplies and Expenses	225,282	54,078	123,000	45,000	45,000
Subtotal	225,282	54,078	123,000	45,000	45,000
Vehicle Management Fund		0.,0.0	0,000	.0,000	.0,000
Salaries and Wages	(276,130)	447,850	23,463	24,636	54,143
Supplies and Expenses	(47,255	54,395	58,208	58,960
Subtotal	(276,130)	495,105	77,858	82,844	113,103
Wastewater Fund	(210,100)	100,100	,000	02,011	110,100
Salaries and Wages	102,317	332,907	15,531	16,307	41,787
Supplies and Expenses	(421,309)	3,094,314	(190,527)	(307,768)	(329,083)
Subtotal	(318,992)	3,427,221	(174,996)	(291,461)	(287,296)
Water Fund	(310,332)	5,427,221	(174,990)	(291,401)	(201,290)
Salaries and Wages	194,408	815,677	40,451	42,474	104,078
Supplies and Expenses	(54,056,184)	26,865,393	1,519,422	1,307,506	1,340,184
Subtotal	(53,861,776)	27,681,070	1,559,873	1,349,980	1,444,262
Total All Funds	C 4 4 7 4 7 0	40 700 404	4 405 077	657 000	4 040 000
Salaries and Wages	6,447,473	13,760,101	4,165,377	657,939	4,013,230
Supplies and Expenses	74,359,091	135,692,242	77,486,329	77,043,110	72,659,213
Total Non-Departmental	\$ 80,806,564	\$ 149,452,344	\$81,651,706	\$ 77,701,049	5 76,672,443

TARGETED BUDGET ENHANCEMENTS

FY 2021-22 changes include:

- Funds to support outdoor dining license waivers and a rent abatement program for non-profit tenants, Pier tenants, and other for-profit tenants;
- One-time funds to enhance clean and safe services on the Santa Monica Pier, Colorado Esplanade, and beach area during busy summer weekends;
- One-time funds for Promenade fountain repairs and electrical work for the ice skating rink at ICE at Santa Monica;
- Funds to support the participation of low-income students as the Santa Monica-Malibu School District initiates a youth sports program for younger students; and
- Funds to provide protected bikeway sweeping services.

FY 2021-23 ADOPTED BIENNIAL BUDGET PERSONNEL AND STAFFING

FY 2021-23 ADOPTED BIENNIAL BUDGET PERSONNEL AND STAFFING - ORGANIZATIONAL CHART



CITY COUNCIL

MAYOR Sue Himmelrich / MAYOR PRO TEM Kristin McCowan COUNCILMEMBER Phil Brock / COUNCILMEMBER Gleam Davis COUNCILMEMBER Oscar de la Torre / COUNCILMEMBER Kevin McKeown COUNCILMEMBER Christine Parra



Fund / Department / Employee Type	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2021-22	2022-23 Budget	2022-23
FTE counts rounded to nearest tenth	Budget	Budget	Budget	Budget	Change	Plan	Change
TOTAL CITY							
GENERAL FUND	4 400 0	4 400 4	4 474 4	4 400 0	0.5	4 470 0	(4.0)
Permanent Employees	1,408.8 132.9	1,406.1 130.3	1,171.1	1,180.6	9.5	1,179.6	(1.0)
Temporary Staffing General Fund Total	1,541.7	1,536.4	36.1 1,207.1	61.1 1,241.7	25.1 34.6	61.1 1,240.7	(1.0)
	1,041.7	1,550.4	1,207.1	1,241.7	54.0	1,240.7	(1.0)
NON-GENERAL FUND	704.0	744.0	000.0	004.0	11.0	004.0	
Permanent Employees	761.3	741.0	680.3	691.3	11.0	691.3	- (0 5)
Temporary Staffing Non-General Fund Total	21.9 783.2	20.9 761.9	2.4 682.7	7.5	5.1 16.1	7.0 698.3	(0.5) (0.5)
	103.2	701.5	002.7	050.0	10.1	090.3	(0.5)
ALL FUNDS	o (=o (o . .			~ -		(1.0)
Permanent Employees	2,170.1	2,147.1	1,851.3	1,871.8	20.5	1,870.8	(1.0)
Temporary Staffing Total Personnel & Staffing	154.8 2,324.9	151.2 2,298.3	38.5 1,889.8	68.7 1,940.5	30.2 50.7	68.2 1,939.0	(0.5) (1.5)
Total Personnel & Stannig	2,324.3	2,290.3	1,009.0	1,940.5	50.7	1,939.0	(1.5)
GENERAL FUND							
City Council							
Permanent Employees	1.0	1.0	1.0	1.0	-	1.0	-
Temporary Staffing	-	-	-	-	-	-	-
City Manager							
Permanent Employees	63.5	60.5	47.0	48.0	1.0	48.0	-
Temporary Staffing	5.3	5.6	1.0	1.4	0.4	1.4	-
City Attorney							
Permanent Employees	48.5	48.0	42.0	42.0	-	42.0	-
Temporary Staffing	0.6	0.9	0.5	0.5	-	0.5	-
Records & Election Services							
Permanent Employees	13.5	13.5	12.0	12.0	-	12.0	-
Temporary Staffing	-	-	-	-	-	-	-
Community Development							
Permanent Employees	126.5	135.5	77.2	81.2	4.0	81.2	-
Temporary Staffing	1.0	1.0	0.8	0.8	-	0.8	-
Community Services							
Permanent Employees	106.4	105.7	74.1	76.1	2.0	76.1	-
Temporary Staffing	46.3	44.6	24.1	38.7	14.5	38.7	-
Finance							
			- / 0				

64.3

0.8

64.3

0.5

51.3

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52.3

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52.3

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Permanent Employees

Temporary Staffing

Fund / Department / Employee T FTE counts rounded to nearest t	enth	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2021-22 Change	2022-23 Budget Plan	2022-23 Change
Fire Permanent Employees Temporary Staffing		136.0	136.0	134.0 -	136.0 0.9	2.0 0.9	136.0 0.9	-
Housing & Economic D Permanent Employees Temporary Staffing	evelopment	23.2 0.8	23.2 1.3	-	-	-	-	-
Human Resources Permanent Employees Temporary Staffing		28.0 0.2	28.0 0.2	22.0	24.0	2.0	24.0 -	-
Information Services Permanent Employees Temporary Staffing		51.0 -	51.0 -	42.0	41.0 -	(1.0) -	41.0	-
Library Permanent Employees Temporary Staffing		73.5 40.0	73.5 38.5	47.0 0.8	50.0 6.9	3.0 6.1	50.0 6.9	-
Police Permanent Employees Temporary Staffing		398.0 31.4	401.0 31.4	380.0 8.8	378.5 12.0	(1.5) 3.1	378.5 12.0	-
Public Works Permanent Employees Temporary Staffing		275.5 6.5	265.0 6.5	210.0	206.0	(4.0) -	205.0	(1.0)
Transportation Permanent Employees Temporary Staffing		-	-	31.5 -	32.5 -	1.0 -	32.5 -	-
Fund Summary Permanent Employees Temporary Staffing Gene	ral Fund Total	1,408.8 132.9 1,541.7	1,406.1 130.3 1,536.4	1,171.1 36.1 1,207.1	1,180.6 61.1 1,241.7	9.5 25.1 34.6	1,179.6 61.1 1,240.7	(1.0) - (1.0)
AIRPORT								
Public Works Permanent Employees Temporary Staffing		20.0 0.9	14.0 0.9	14.0 -	16.0 -	2.0 -	16.0 -	-
Fund Summary Permanent Employees Temporary Staffing	Airport Total	20.0 0.9 20.9	14.0 0.9 14.9	14.0 - 14.0	16.0 - 16.0	2.0 - 2.0	16.0 - 16.0	-

Fund / Department / Employe FTE counts rounded to neare BEACH		2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2021-22 Change	2022-23 Budget Plan	2022-23 Change
Community Services Permanent Employees Temporary Staffing		10.1 5.5	9.8 5.5	6.5 -	7.5 2.2	1.0 2.2	7.5 2.2	-
Public Works Permanent Employees Temporary Staffing	5	36.0 1.0	37.0 1.0	29.0	29.0	-	29.0	-
Fund Summary Permanent Employees Temporary Staffing	Beach Total	46.1 6.5 52.5	46.8 6.5 53.3	35.5 - 35.5	36.5 2.2 38.7	1.0 2.2 3.2	36.5 2.2 38.7	-
BIG BLUE BUS	Beach Total	52.5		00.0	30.7		30.1	
Transportation Permanent Employees Temporary Staffing	5	456.2 6.8	443.2 6.8	410.3 0.5	413.3 0.5	3.0 -	413.3 -	- (0.5)
Fund Summary Permanent Employees Temporary Staffing	g Blue Bus Total	456.2 6.8 463.0	443.2 6.8 450.0	410.3 0.5 410.8	413.3 0.5 413.8	3.0 - 3.0	413.3 - 413.3	(0.5) (0.5)
CEMETERY		403.0	430.0	410.0	413.0	0.0	413.3	(0.3)
Public Works Permanent Employees Temporary Staffing	5	7.0	7.0	7.0	7.0	-	7.0	-
Fund Summary Permanent Employees Temporary Staffing		7.0	7.0	7.0	7.0	-	7.0	-
	Cemetery Total	7.0	7.0	7.0	7.0		7.0	-
COMMUNITY BRO Information Services Permanent Employees Temporary Staffing	;	3.0 -	3.0 -	4.0	4.0	-	4.0	-
Fund Summary Permanent Employees Temporary Staffing		3.0	3.0	4.0	4.0	-	4.0	-
	Broadband Total	3.0	3.0	4.0	4.0	-	4.0	-

Fund / Department / Employee Type FTE counts rounded to nearest tenth HOUSING AUTHORITY	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2021-22 Change	2022-23 Budget Plan	2022-23 Change
Community Services Permanent Employees Temporary Staffing	-	:	10.5 -	10.5 -	-	10.5 -	:
Housing & Economic Development Permanent Employees Temporary Staffing	13.0 0.3	13.0 0.3	-	-	-	-	-
Fund Summary Permanent Employees Temporary Staffing Housing Authority Total	13.0 0.3 13.3	13.0 0.3 13.3	10.5 - 10.5	10.5 - 10.5	-	10.5 - 10.5	-
PIER							
Community Development Permanent Employees Temporary Staffing	-	-	2.0	2.0	-	2.0	:
Housing & Economic Development Permanent Employees Temporary Staffing	2.0	2.0	-	-	-	-	-
Police Permanent Employees Temporary Staffing	9.0 1.9	9.0 1.9	9.0 1.9	9.0 1.9	-	9.0 1.9	-
Public Works Permanent Employees Temporary Staffing	9.0 -	9.0	4.0	4.0	-	4.0	-
Fund Summary Permanent Employees Temporary Staffing	20.0 1.9 21.9	20.0 1.9 21.9	15.0 1.9 16.9	15.0 1.9 16.9	-	15.0 1.9 16.9	-
		21.9	10.9	10.9		10.9	-
RESOURCE RECOVERY & RECY Public Works	CLING						
Permanent Employees	86.0	84.0	81.0	86.0	5.0	86.0	-
Temporary Staffing	5.3	4.3	-	2.9	2.9	2.9	-
Fund Summary Permanent Employees Temporary Staffing	86.0 5.3	84.0 4.3	81.0 -	86.0 2.9	5.0 2.9	86.0 2.9	-
Resource Recovery & Recycling Total	91.3	88.3	81.0	88.9	7.9	88.9	-

RISK MANAGEMENT ADMINISTRATION Finance Permanent Employees 13.0 13.0 10.0 10.0 - 10.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Fund / Department / Employed FTE counts rounded to neares	st tenth	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2021-22 Change	2022-23 Budget Plan	2022-23 Change
Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		NT ADMINISTR	ATION						
Permanent Employees 13.0 13.0 13.0 10.0 - 10.0 - Risk Management Administration Total 13.0 13.0 10.0 10.0 - 10.0 - VEHICLE MANAGEMENT 13.0 13.0 10.0 21.0 - 10.0 - VEHICLE MANAGEMENT - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		i	13.0 -	13.0 -	10.0	10.0	-	10.0	-
Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -									
VEHICLE MANAGEMENT Public Works Permanent Employees 29.0 29.0 21.0 21.0 - 21.0 - Temporary Staffing 0.3 0.3 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td>							-		-
Public Works Permanent Employees 29.0 29.0 21.0 21.0 - 21.0 - Temporary Staffing 0.3 0.3 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Risk Management Adm	inistration Total	13.0	13.0	10.0	10.0	-	10.0	-
Permanent Employees 29.0 29.0 21.0 21.0 - 21.0 - Temporary Staffing 0.3 0.3 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		MENT							
Fund Summary Permanent Employees 29.0 29.0 21.0 21.0 - 21.0 - Temporary Staffing 0.3 0.3 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Permanent Employees	i			21.0	21.0	-	21.0	-
Permanent Employees 29.0 29.0 21.0 21.0 - 21.0 - Temporary Staffing Vehicle Management Total 0.3 0.3 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -			0.3	0.3	-	-	-	-	-
Vehicle Management Total 29.3 29.3 21.0 21.0 - 21.0 - WASTEWATER Public Works Permanent Employees 21.0 21.0 21.0 20.0 (1.0) 20.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Permanent Employees				21.0	21.0	-	21.0	-
WASTEWATER Public Works Permanent Employees 21.0 21.0 21.0 20.0 (1.0) 20.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		nagement Total			<u>-</u> 21.0	<u>-</u> 21.0		<u>-</u> 21.0	-
Permanent Employees 21.0 21.0 21.0 20.0 (1.0) 20.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	WASTEWATER								
Fund Summary Permanent Employees 21.0 21.0 21.0 21.0 20.0 (1.0) 20.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <t< td=""><td>Permanent Employees</td><td>i</td><td>21.0</td><td>21.0</td><td>21.0</td><td>20.0</td><td>(1.0)</td><td>20.0</td><td>-</td></t<>	Permanent Employees	i	21.0	21.0	21.0	20.0	(1.0)	20.0	-
Temporary Staffing I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I	Fund Summary		04.0	04.0	04.0	00.0	(4.0)	00.0	
WATER Public Works Permanent Employees 47.0 47.0 51.0 52.0 1.0 52.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td< td=""><td></td><td></td><td>- 21.0</td><td>- 21.0</td><td>- 21.0</td><td>- 20.0</td><td>(1.0)</td><td>- 20.0</td><td>-</td></td<>			- 21.0	- 21.0	- 21.0	- 20.0	(1.0)	- 20.0	-
Public Works Permanent Employees 47.0 47.0 51.0 52.0 1.0 52.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - </td <td>V</td> <td>astewater Total</td> <td>21.0</td> <td>21.0</td> <td>21.0</td> <td>20.0</td> <td>(1.0)</td> <td>20.0</td> <td>-</td>	V	astewater Total	21.0	21.0	21.0	20.0	(1.0)	20.0	-
Permanent Employees 47.0 47.0 51.0 52.0 1.0 52.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -									
Fund Summary Permanent Employees 47.0 47.0 51.0 52.0 1.0 52.0 - Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - </td <td>Permanent Employees</td> <td>i</td> <td>47.0</td> <td>47.0</td> <td>51.0 -</td> <td>52.0 -</td> <td>1.0 -</td> <td>52.0 -</td> <td>-</td>	Permanent Employees	i	47.0	47.0	51.0 -	52.0 -	1.0 -	52.0 -	-
Temporary Staffing I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I I	Fund Summary		47 0	47 0	51.0	52 0	10	52 0	_
NON-GENERAL FUNDS SUMMARY Permanent Employees 761.3 741.0 680.3 691.3 11.0 691.3 -		_	-	-	-	-	-	-	-
Permanent Employees 761.3 741.0 680.3 691.3 11.0 691.3 -		Water Total	47.0	47.0	51.0	52.0	1.0	52.0	-
	NON-GENERAL FUNI	DS SUMMARY							
									-
NON-GENERAL FUNDS TOTAL 783.2 761.9 682.7 698.8 16.1 698.3 (0.5)	Temporary Staffing NON-GENERAL	FUNDS TOTAL	21.9 783.2	20.9 761.9	2.4 682.7	7.5 698.8	5.1 16.1	7.0 698.3	(0.5) (0.5)

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
City Council					
Council Office and Legislative Affairs Liaison	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	1.0	1.0	1.0	1.0	1.0
Temporary Staffing	-	-	-	-	- 1.0
City Council Total	1.0	1.0	1.0	1.0	1.0
Department Summary	1.0	1.0	1.0	1.0	1.0
Permanent Employees Temporary Staffing	1.0	1.0	1.0	1.0	1.0
City Council Total	1.0	1.0	1.0	1.0	1.0
	1.0	1.0	1.0	1.0	1.0
CITY MANAGER					
Administration					
City Manager	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	-	-	1.0	1.0	1.0
Administrative Assistant - City Manager's Office	1.0	1.0	-	-	-
Administrative Staff Assistant - City Manager's Office	1.0	1.0	2.0	2.0	2.0
Assistant Administrative Analyst	1.0	1.0	-	-	-
Assistant City Manager/Chief Operating Officer	1.0	1.0	-	-	-
Assistant to the City Manager	1.0	1.0	1.0	1.0	1.0
Chief Communications Officer	-	-	1.0	1.0	1.0
Chief Performance Officer	1.0	1.0	-	-	-
City Hall Receptionist	1.0	-	-	-	-
Customer Services Assistant	-	-	2.0	2.0	2.0
Deputy City Manager	1.0	1.0	1.0	1.0	1.0
Equity and Communications Coordinator ^a	-	-	-	1.0	1.0
Executive Administrator to the City Manager	1.0	1.0	1.0	1.0	1.0
Production Coordinator	-	-	1.0	1.0	1.0
Public Information Coordinator	-	-	1.0	1.0	1.0
Public Information Officer	-	-	1.0	1.0	1.0
Special Assistant to the City Manager for Equity & Community					
Recovery	-	-	1.0	1.0	1.0
Senior Advisor to the City Manager on Airport Affairs	1.0	-	-	-	-

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Senior Advisor to the City Manager on Homelessness	1.0	1.0			_
Senior Marketing Manager	-	-	1.0	1.0	1.0
Division Summary			1.0	1.0	1.0
Permanent Employees	12.0	10.0	15.0	16.0	16.0
Temporary Staffing	0.4	0.6	1.0	1.4	1.4
Administration Total	12.4	10.6	16.0	17.4	17.4
Office of Civic Wellbeing					
Chief Civic Wellbeing Officer	1.0	1.0	-	-	-
Administrative Staff Assistant	1.0	1.0	-	-	-
Community Engagement Coordinator	0.5	0.5	-	-	-
Project Manager - Wellbeing Project	1.0	1.0	-	-	-
Senior Administrative Analyst	1.0	-	-	-	-
Division Summary					
Permanent Employees	4.5	3.5	-	-	-
Temporary Staffing Office of Civic Wellbeing Total	0.5	0.5	-	-	-
Office of Communications	5.0	4.0	-	-	-
Chief Communications Officer	1.0	1.0			
Administrative Services Officer	1.0	1.0	-	-	-
	1.0	1.0	-	-	-
Assistant Administrative Analyst			-	-	-
Cable TV Manager	1.0	1.0	-	-	-
Communications and Marketing Coordinator	1.0	1.0	-	-	-
Graphic Designer	1.0	1.0	-	-	-
Production Coordinator	3.0	3.0	-	-	-
Public Information Coordinator	1.0	1.0	-	-	-
Public Information Officer	1.0	1.0	-	-	-
Sr Marketing Manager	1.0	1.0	-	-	-
Staff Assistant III	1.0	1.0	-	-	-
Division Summary	10.0	10.0			
Permanent Employees Temporary Staffing	13.0 3.5	13.0 3.5	-	-	-
Office of Communications Total	16.5	16.5	-	-	
Office of Emergency Management	10.0	10.0			
Chief Resilience Officer	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	-	-	-
Emergency Services Administrator	1.0	1.0	1.0	1.0	1.0
Public Safety Dispatch Administrator	1.0	1.0	1.0	1.0	1.0
Public Safety Dispatch Supervisor	5.0	5.0	5.0	5.0	5.0
ו עטווט טמופנץ טושאמנטו טעאפועושטו	5.0	5.0	5.0	5.0	5.0

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Public Safety Dispatcher	24.0	24.0	23.0	23.0	23.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	34.0	34.0	32.0	32.0	32.0
Temporary Staffing	1.0	1.0	-	-	-
Office of Emergency Management Total	35.0	35.0	32.0	32.0	32.0
Department Summary	00 5	00 F	47.0	40.0	40.0
Permanent Employees Temporary Staffing	63.5 5.3	60.5 5.6	47.0 1.0	48.0 1.4	48.0 1.4
City Manager Total	<u> </u>	<u> </u>	48.0	49.4	49.4
	00.0	00.1	40.0	43.4	43.4
a. Position is being transferred from Public Works in FY 2021-22					
CITY ATTORNEY					
City Attorney					
City Attorney	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - CAO	1.0	1.0	1.0	1.0	1.0
Chief Deputy City Attorney	-	4.0	3.0	3.0	3.0
Community Justice Legal Fellow	-	1.0	-	-	-
Community Liaison	1.0	1.0	1.0	1.0	1.0
Consumer Affairs Specialist	1.0	1.0	1.0	1.0	1.0
Deputy City Attorney II	1.5	2.0	2.0	2.0	2.0
Deputy City Attorney III	25.0	20.0	19.0	19.0	19.0
Executive Assistant to the City Attorney	1.0	1.0	-	-	-
Family Victim Advocate - CAO	1.0	-	-	-	-
Investigator - Consumer Protection	1.0	1.0	1.0	1.0	1.0
Investigator - Criminal Division	1.0	1.0	1.0	1.0	1.0
Legal Administrative Staff Assistant	1.0	-	-	-	-
Legal Assistant	3.0	3.0	2.0	2.0	2.0
Legal Operations Coordinator	-	1.0	1.0	1.0	1.0
Legal Secretary	3.0	3.0	3.0	3.0	3.0
Office Administrator	1.0	1.0	1.0	1.0	1.0
Paralegal	1.0	1.0	1.0	1.0	1.0
Receptionist	1.0	1.0	1.0	1.0	1.0
Senior Legal Enforcement Analyst	1.0	1.0	-	-	-

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Special Counsel / Chief of Staff	1.0	1.0	1.0	1.0	1.0
Staff Assistant - CAO	2.0	2.0	2.0	2.0	2.0
Division Summary					
Permanent Employees	48.5	48.0	42.0	42.0	42.0
Temporary Staffing	0.6	0.9	0.5	0.5	0.5
City Attorney Total	49.1	48.9	42.5	42.5	42.5
Department Summary	10 F	10.0	10.0	10.0	40.0
Permanent Employees	48.5	48.0	42.0	42.0	42.0
Temporary Staffing	0.6	0.9	0.5	0.5	0.5
City Attorney Total	49.1	48.9	42.5	42.5	42.5
RECORDS & ELECTION SERVICES					
Administration					
Director of Records and Election Services (City Clerk)	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	-	-
Administrative Analyst - Records & Election Services	-	-	-	1.0	1.0
Asst Dir Records and Election Services (Assistant City Clerk)		1.0	1.0	1.0	1.0
Deputy City Clerk		1.0	1.0	1.0	1.0
Records Management Assistant	1.0 1.0	-	-	-	-
Records Management Coordinator	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	2.5	3.5	3.0	3.0	3.0
Division Summary	2.0	0.0	0.0	0.0	0.0
Permanent Employees	8.5	8.5	8.0	8.0	8.0
Temporary Staffing	-	-	-	-	-
Administration Total	8.5	8.5	8.0	8.0	8.0
Support Services					
Support Services Supervisor	1.0	1.0	1.0	1.0	1.0
Mail Courier	1.0	1.0	1.0	1.0	1.0
Reprographics Specialist II	2.0	2.0	1.0	1.0	1.0
Support Services Lead	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	5.0	5.0	4.0	4.0	4.0
Temporary Staffing	-	-	-	-	-
Support Services Total	5.0	5.0	4.0	4.0	4.0
Department Summary	10 -	10 -	40.0	10.0	40.0
Permanent Employees	13.5	13.5	12.0	12.0	12.0
Temporary Staffing	-	- 40 E	-	-	- 12.0
Records & Election Services Total	13.5	13.5	12.0	12.0	12.0

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
COMMUNITY DEVELOPMENT ^a					
Administration					
Director of Community Development	-	-	1.0	1.0	1.0
Director of Planning and Community Development	1.0	1.0	-	-	-
Administrative Services Officer	-	-	1.0	1.0	1.0
Assistant Director - Chief Mobility Officer	1.0	1.0	-	-	-
Assistant Director - Planning & Community Development	1.0	1.0	-	-	-
City Urban Designer	1.0	1.0	-	-	-
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Neighborhood Preservation Coordinator	1.0	-	-	-	-
Principal Administrative Analyst	-	-	1.0	1.0	1.0
Principal Planning and Community Development Analyst	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	7.0	6.0	4.0	4.0	4.0
Temporary Staffing Administration Total	- 7.0	- 6.0	- 4.0	- 4.0	- 4.0
Building & Safety	7.0	0.0	4.0	4.0	4.0
Building and Safety Manager	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	-	-	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	-	-	-
Assistant Plan Check Engineer	1.0	1.0	1.0	1.0	1.0
Building and Safety Permit Specialist I/II ^b	6.0	6.0	4.0	5.0	5.0
Building Officer	1.0	1.0	1.0	1.0	1.0
Building Projects Engineer	1.0	1.0	-	-	-
Combination Building Inspector I/II/III	9.0	9.0	7.0	7.0	7.0
Inspection Supervisor	1.0	1.0	1.0	1.0	1.0
Lead Building and Safety Permit Specialist	1.0	1.0	1.0	1.0	1.0
Lead Combination Building Inspector	2.0	2.0	1.0	1.0	1.0
Neighborhood Preservation Coordinator	-	1.0	-	-	-
Permit Services Administrator	1.0	1.0	1.0	1.0	1.0
Plan Check Supervisor	1.0	1.0	1.0	1.0	1.0
Plans Examiner I/II/III - Mechanical/Plumbing	1.0	1.0	1.0	1.0	1.0
Principal Plan Check Engineer	1.0	1.0	2.0	2.0	2.0
Revenue Operations Assistant II	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	-	-	-
Senior Plan Check Engineer ^b	4.0	4.0	2.0	3.0	3.0

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Staff Assistant II	1.0	1.0	-	_	-
Staff Assistant III	-	-	1.0	1.0	1.0
Division Summary					
Permanent Employees	35.0	36.0	27.0	29.0	29.0
Temporary Staffing	-	-	-	-	-
City Planning	Total 35.0	36.0	27.0	29.0	29.0
City Planning	1.0	1.0	1.0	1.0	1.0
Planning Manager	1.0	1.0	1.0	1.0	1.0
Administrative Analyst Assistant Planner ^b	1.0	1.0	-	-	-
	1.0	1.0	1.0	2.0	2.0
Associate Planner	8.0	8.0	7.0	7.0	7.0
City Planning Staff Assistant	1.0	1.0	-	-	-
Design and Historic Preservation Planner	-	-	1.0	1.0	1.0
Environmental Planner	1.0	1.0	1.0	1.0	1.0
Historic Preservation Officer	-	1.0	-	-	-
Principal Planner	4.0	3.0	2.0	2.0	2.0
Principal Urban Designer	1.0	1.0	-	-	-
Senior Park Planner ^b	-	-	-	1.0	1.0
Senior Planner	5.0	4.0	3.0	3.0	3.0
Staff Assistant II	-	-	1.0	-	-
Staff Assistant III	3.0	3.0	1.0	2.0	2.0
Division Summary					
Permanent Employees	26.0	25.0	18.0	20.0	20.0
Temporary Staffing City Planning	- Fotal 26.0	- 25.0	- 18.0	- 20.0	- 20.0
Code Enforcement	10tai 20.0	23.0	10.0	20.0	20.0
Code Enforcement Manager	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	1.0	1.0	1.0
Code Enforcement Officer I/II	12.0	12.0	10.0	12.0	12.0
Code Enforcement Specialist	2.0	2.0	1.0	1.0	1.0
Code Enforcement Supervisor	1.0	2.0	2.0	2.0	2.0
Lead Code Enforcement Officer					
	2.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant II Division Summary	1.0	1.0	-	-	-
Permanent Employees Temporary Staffing	21.0	21.0	17.0	19.0	19.0
Code Enforcement	Total 21.0	21.0	17.0	19.0	19.0

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Economic Development ^a					
Economic Development Manager	-	-	1.0	1.0	1.0
Farmers' Market Assistant	-	-	1.0	1.0	1.0
Farmers' Market Attendant	-	-	1.2	1.2	1.2
Farmers' Market Coordinator I	-	_	1.0	1.0	1.0
Farmers' Market Coordinator II	_	_	1.0	1.0	1.0
Farmers' Market Manager	-	-	1.0	1.0	1.0
Property Management Specialist ^{c, d}	-	-	1.0	-	-
Real Estate Project Manager ^d	-	-	1.0	-	-
Senior Development Analyst	-	-	3.0	3.0	3.0
Division Summary					
Permanent Employees	-	-	11.2	9.2	9.2
Temporary Staffing	-	-	0.8	0.8	0.8
Economic Development Total	-	-	12.0	10.0	10.0
Pier Administration ^a					
Pier Administrator	-	-	1.0	1.0	1.0
Staff Assistant III	-	-	1.0	1.0	1.0
Division Summary Permanent Employees	_	_	2.0	2.0	2.0
Temporary Staffing	-	-	-	-	-
Pier Administration Total	-	-	2.0	2.0	2.0
Mobility ^e					
Mobility Manager	-	1.0	-	-	-
Administrative Analyst	1.0	1.0	-	-	-
Associate Planner	1.0	1.0	-	-	-
Bikeshare Coordinator	1.0	-	-	-	-
Mobility Administrator	1.0	-	-	-	-
Mobility Assistant	1.0	1.0	-	-	-
Principal Transportation Planner	2.0	2.0	-	-	-
Senior Administrative Analyst	1.0	1.0	-	-	-
Senior Planner	1.0	1.0	-	-	-
Senior Transportation Planner	1.0	2.0	-	-	-
Sr Transportation Planner - Bicycle Program	1.0	1.0	-	-	-
Staff Assistant III	1.0	1.0	-	-	-
Transportation Demand Program Manager	1.0	1.0	-	-	-
Transportation Management Coordinator	1.0	1.0	-	-	-
Transportation Management Specialist	2.5	2.5	-	-	-

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Transportation Planning Assistant	1.0	1.0	-	-	-
Transportation Planning Associate	2.0	2.0	-	-	-
Division Summary					
Permanent Employees	19.5	19.5	-	-	-
Temporary Staffing	1.0	1.0	-	-	-
Mobility Tota	l 20.5	20.5	-	-	-
Parking Operations ^e					
Parking Manager	1.0	1.0	-	-	-
Administrative Analyst	1.0	1.0	-	-	-
Customer Service Supervisor	1.0	1.0	-	-	-
Fiscal Staff Assistant III	1.0	1.0	-	-	-
Parking Operations Specialist	1.0	1.0	-	-	-
Parking Permits Assistant	3.0	3.0	-	-	-
Principal Administrative Analyst	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	9.0	9.0	-	-	-
Temporary Staffing	-	-	-	-	-
Parking Operations Tota	I 9.0	9.0	-	-	-
Traffic Management ^e					
City Traffic Engineer	1.0	1.0	-	-	-
Lead Traffic Signal Technician	1.0	1.0	-	-	-
Parking Meter Crew Leader	-	1.0	-	-	-
Parking Meter Technician	-	2.0	-	-	-
Principal Traffic Engineer	1.0	1.0	-	-	-
Staff Assistant III	1.0	1.0	-	-	-
Trades Intern	-	1.0	-	-	-
Traffic Painter	-	5.0	-	-	-
Traffic Painter Crew Leader	-	1.0	-	-	-
Traffic Signal Supervisor	1.0	1.0	-	-	-
Traffic Signal Technician	2.0	2.0	-	-	-

Department / Division / Title (All Titles in Alphabetical Order, except for the divi	ision lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Transportation Engineer		1.0	1.0	-	-	-
Transportation Planning Techniciar	า	1.0	1.0	-	-	-
Division Summary Permanent Employees Temporary Staffing	Troffic Monogoment Total	9.0	19.0	-	-	-
Department Summary	Traffic Management Total	9.0	19.0	-	-	-
Permanent Employees Temporary Staffing		126.5 1.0	135.5 1.0	79.2 0.8	83.2 0.8	83.2 0.8
Comn	nunity Development Total	127.5	136.5	80.0	84.0	84.0

a. Economic Development and Pier Administration transfer from dissolved Housing & Economic Development Department

b. Includes 1.0 FTE limited-term position ending June 30, 2023

c. Limited-term position ending December 31, 2028

d. General Fund position transfer from Community Development Department to Public Works Airport Fund in FY 2021-22

e. Mobility, Parking Operations, and Traffic Management transfer to Department of Transportation

COMMUNITY SERVICES ^a					
Administration (formerly Administration & Planning)					
Director of Community Services	-	-	1.0	1.0	1.0
Director of Community and Cultural Services	1.0	1.0	-	-	-
Assistant Director of Community and Cultural Services	1.0	1.0	-	-	-
Assistant Director of Community Services		-	1.0	1.0	1.0
Assistant Park Planner		1.0	-	-	-
Communications and Marketing Coordinator	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Principal Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Senior Park Planner	1.0	1.0	-	-	-
Volunteer Coordinator	-	0.5	-	-	-
Division Summary					
Permanent Employees	7.0	7.5	5.0	5.0	5.0
Temporary Staffing	-	-	-	-	-
Administration To	otal 7.0	7.5	5.0	5.0	5.0
Beach Administration					
Beach Manager	0.8	0.5	-	-	-
Division Summary					
Permanent Employees	0.8	0.5	-	-	-
Temporary Staffing Beach Administration To	- otal 0.8	- 0.5	-	-	-
	uai 0.0	0.5			-

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Beach House Operations	1.0	1.0	1.0	1.0	1.0
Beach House Venue Manager	1.0	1.0	1.0	1.0	1.0
Aquatics Program Coordinator	0.8	0.8	-	-	-
Beach Recreation Supervisor	1.0	1.0	1.0	1.0	1.0
Event Coordinator ^b	1.5	1.5	0.5	1.5	1.5
Guest Services Coordinator	1.0	1.0	1.0	1.0	1.0
Sales and Marketing Coordinator	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Venue Services Assistant	2.0	2.0	1.0	1.0	1.0
Division Summary	0.0	0.0	0.5	7 5	7 5
Permanent Employees Temporary Staffing	9.3 5.5	9.3 5.5	6.5	7.5 2.2	7.5
Beach House Operations Total	14.8	14.8	6.5	9.7	2.2
Community Recreation	11.0	11.0	0.0	0.1	0.1
Community Recreation Manager	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	1.0	1.0	1.0
Aquatic Site Supervisor	4.0	4.0	3.0	3.0	3.0
Aquatics Program Coordinator	-	-	0.8	0.8	0.8
Aquatics Program Manager	1.0	1.0	1.0	1.0	1.0
Chief Pool Lifeguard	2.4	2.4	2.4	2.4	2.4
Community Garden Program Specialist	1.0	1.0	-	-	-
Community Recreation Administrator	1.0	1.0	1.0	1.0	1.0
Community Recreation Systems Coordinator	1.0	1.0	-	-	-
Community Services Program Coordinator	2.0	2.0	2.0	2.0	2.0
Community Services Program Specialist	3.4	3.4	2.6	2.6	2.6
Community Services Program Supervisor	2.0	2.0	_	-	-
Community Services Program Supervisor-Community Sports Programs	1.0	1.0	-	-	-
Guest Services Assistant	2.2	2.2	2.2	2.2	2.2
Marketing/Communications Assistant	-	1.0	-	-	-
Policy and Performance Analyst	-	1.0	-	-	-
Principal Community Services Supervisor	2.0	2.0	2.0	2.0	2.0
Senior Administrative Analyst	1.0	1.0	-	-	-
Senior Administrative Analyst - Community Use	1.0	-	-	-	-

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
	2.4	2.4	2.4	2.4	2.4
Senior Pool Lifeguard					
Staff Assistant III Division Summary	4.0	3.0	2.0	2.0	2.0
Permanent Employees	33.4	33.4	23.4	23.4	23.4
Temporary Staffing	30.8	27.5	13.4	26.2	26.2
Community Recreation Total	64.2	60.9	36.8	49.6	49.6
Cultural Affairs					
Cultural Affairs Manager	1.0	1.0	1.0	1.0	1.0
Cultural Affairs Administrator	1.0	1.0	1.0	1.0	1.0
Cultural Affairs Coordinator	0.5	0.5	-	-	-
Cultural Affairs Supervisor	3.0	3.0	2.7	2.7	2.7
Cultural Affairs Venue Supervisor	1.0	1.0	-	-	-
Event Attendant II	0.5	-	-	-	-
Event Attendant III	1.0	1.0	-	-	-
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	10.0	9.5	6.7	6.7	6.7
Temporary Staffing	-	-	-	-	-
Cultural Affairs Total	10.0	9.5	6.7	6.7	6.7
Housing and Human Services (formerly Human Services) ^a					
Housing and Human Services Manager	-	-	1.0	1.0	1.0
Human Services Manager	1.0	1.0	-	-	-
Administrative Analyst	1.0	1.0	-	-	-
Administrative Analyst - Homeless Services	1.0	1.0	-	-	-
Administrative Analyst - Youth and Family Services	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	2.0	2.0	2.0	2.0	2.0
Community Services Program Coordinator	12.3	12.8	7.0	7.0	7.0
Community Services Program Specialist	13.7	12.5	4.1	4.1	4.1
Community Services Program Supervisor - Youth & Family Programs	4.0	4.0	4.0	4.0	4.0
Data Science Administrator	1.0	1.0	-	-	-
Housing Program Manager	-	-	1.0	1.0	1.0
Housing Specialist ^c	-	-	1.0	1.0	1.0
Human Services Administrator	1.0	1.0	1.0	1.0	1.0
Human Services Administrator - Fiscal	1.0	1.0	1.0	1.0	1.0
Human Services Administrator - Youth & Families	1.0	1.0	1.0	1.0	1.0
Marketing/Communications Assistant	-	1.0	-	-	-
-					

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Principal Community Services Supervisor	2.0	2.0	2.0	2.0	2.0
Principal Community Services Supervisor - Youth & Family Services	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	2.0	2.0	2.0
Senior Administrative Analyst - Child & Family Resources	2.0	2.0	2.0	2.0	2.0
Senior Administrative Analyst - Human Services/Fiscal	1.0	1.0	-	-	-
Senior Development Analyst	-	-	1.0	2.0	2.0
Senior Human Services Analyst	3.0	3.0	3.0	4.0	4.0
Staff Assistant II ^c	-	-	1.0	1.0	1.0
Staff Assistant III	6.0	5.0	3.0	3.0	3.0
Division Summary					
Permanent Employees	56.0	55.3	39.1	41.1	41.1
Temporary Staffing	15.5	17.0	10.7	12.4	12.4
Housing and Human Services Total	71.5	72.3	49.8	53.5	53.5
Housing Services ^a					
Administrative Analyst	-	-	1.0	1.0	1.0
Data Analyst	-	-	1.0	1.0	1.0
Housing Inspector	-	-	0.5	0.5	0.5
Housing Specialist	-	-	5.0	5.0	5.0
Senior Administrative Analyst - Financial Analyst	-	-	1.0	1.0	1.0
Senior Administrative Analyst - Housing Authority	-	-	1.0	1.0	1.0
Staff Assistant II	-	-	1.0	1.0	1.0
Division Summary					
Permanent Employees	-	-	10.5	10.5	10.5
Temporary Staffing	-	-	- 10.5	- 10.5	- 10.5
Housing Services Total	-	-	10.5	10.5	10.5
Department Summary	116 4	11E E	01.4	04.4	04.4
Permanent Employees Temporary Staffing	116.4 51.8	115.5 50.0	91.1 24.1	94.1 40.9	94.1 40.9
Community Stanling	168.2	165.5	115.2	135.0	135.0
Community Dervices Total	100.2	100.0	110.2	100.0	100.0

a. Housing and Housing Services Divisions transfer from dissolved Housing & Economic Development Department

b. Includes 0.5 FTE limited-term position ending June 30, 2023

c. Limited-term position ending June 30, 2023

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
FINANCE					
Administration					
Director of Finance/City Treasurer	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Financial Systems and Payroll Administrator	1.0	-	-	-	-
Payroll Analyst	2.0	-	-	-	-
Payroll Specialist	2.0	-	-	-	-
Principal Administrative Analyst	1.0	1.0	-	-	-
Principal Financial Systems Analyst	1.0	-	-	-	-
Division Summary					
Permanent Employees	9.0	3.0	2.0	2.0	2.0
Temporary Staffing Administration Total	0.3 9.3	- 3.0	- 2.0	- 2.0	- 2.0
Budget	9.0	5.0	2.0	2.0	2.0
Budget Manager	1.0	1.0	1.0	1.0	1.0
Principal Budget Analyst	1.0	1.0	1.0	1.0	1.0
Senior Budget Analyst	3.0	3.0	2.0	2.0	2.0
Division Summary					
Permanent Employees	5.0	5.0	4.0	4.0	4.0
Temporary Staffing	-	-	-	-	-
Financial Operations Budget Total	5.0	5.0	4.0	4.0	4.0
· · · · · · · · · · · · · · · · · · ·		1.0	1.0	1.0	1.0
Financial Operations Manager Accountant I	- 2.0	2.0	2.0	2.0	2.0
Accountant II	3.0	2.0 3.0	3.0	2.0 3.0	3.0
Accounting Manager	3.0 1.0	3.0	5.0	3.0	3.0
Accounts Payable Supervisor	1.0	- 1.0	- 1.0	- 1.0	- 1.0
Financial Reporting Administrator	1.0	1.0	1.0	1.0	1.0
Financial Systems & Payroll Administrator		1.0	1.0	1.0	1.0
Fiscal Staff Assistant II	- 3.0	3.0	3.0	3.0	3.0
Fiscal Staff Assistant II	3.0 1.0	3.0 1.0	5.0	3.0	3.0
	1.0		-	-	- 20
Payroll Analyst	-	3.0	3.0	3.0	3.0
Payroll Specialist	-	2.0	2.0	2.0	2.0
Senior Accountant	1.0	1.0	-	-	-

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Senior Grants Analyst	1.0	1.0	1.0	1.0	1.0
Supervising Accountant	1.0	1.0	1.0	1.0	1.0
Division Summary	1 = 0		40.0	40.0	10.0
Permanent Employees Temporary Staffing	15.0	21.0	19.0	19.0	19.0
Financial Operations Total	15.0	21.0	19.0	19.0	- 19.0
Procurement	10.0	21.0	10.0	10.0	10.0
Procurement Manager	1.0	1.0	1.0	1.0	1.0
Assistant Administrative Analyst	-	-	1.0	1.0	1.0
Buyer	1.0	1.0	-	-	-
Contracts Coordinator	1.0	1.0	-	-	-
Senior Buyer	2.0	2.0	2.0	2.0	2.0
Senior Procurement Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	-	1.0	1.0
Division Summary					
Permanent Employees	7.0	7.0	5.0	6.0	6.0
Temporary Staffing Procurement Total	- 7.0	- 7.0	- 5.0	- 6.0	- 6.0
Revenue	7.0	7.0	5.0	0.0	0.0
Assistant City Treasurer	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	1.0	1.0	1.0
Billing and Collections Administrator	1.0	1.0	-	-	-
Billing Specialist	3.0	3.0	3.0	3.0	3.0
Billing Supervisor	1.0	1.0	1.0	1.0	1.0
Business License Administrator	1.0	1.0	1.0	1.0	1.0
Fiscal Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Revenue Collections Assistant	5.3	5.3	2.3	2.3	2.3
Revenue Collections Supervisor	1.0	1.0	-	-	-
Revenue Operations Specialist	6.0	6.0	5.0	5.0	5.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Senior Revenue Collections Assistant	1.0	1.0	1.0	1.0	1.0
Senior Treasury Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant II	1.0	1.0	-	-	-
	-	-			

	2018-19	2019-20	2020-21	2021-22	2022-23
Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	Revised Budget	Revised Budget	Revised Budget	Adopted Budget	Budget Plan
Treasury Administrator	1.0	1.0	1.0	1.0	1.0
Treasury Operations Supervisor	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	28.3	28.3	21.3	21.3	21.3
Temporary Staffing Revenue Total	0.5	0.5	21.3	- 21.3	- 21.3
Risk Management	20.0	20.0	21.5	21.5	21.5
Risk Manager	1.0	1.0	1.0	1.0	1.0
0					
Liability Claims Adjuster	1.0	1.0	1.0	1.0	1.0
Risk Management Analyst	1.0	2.0	2.0	2.0	2.0
Risk Management Technician	2.0	2.0	2.0	2.0	2.0
Safety Officer	1.0	1.0	1.0	1.0	1.0
Senior Risk Management Analyst	1.0	1.0	-	-	-
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Workers' Compensation Administrator	1.0	1.0	-	-	-
Workers' Compensation Claims Examiner	3.0	3.0	2.0	2.0	2.0
Workers' Compensation Claims Technician	1.0	-	-	-	-
Division Summary					
Permanent Employees	13.0	13.0	10.0	10.0	10.0
Temporary Staffing	-	-	-	-	-
Risk Management Total	13.0	13.0	10.0	10.0	10.0
Department Summary					
Permanent Employees	77.3	77.3	61.3	62.3	62.3
Temporary Staffing	0.8	0.5	-	-	-
Finance Total	78.0	77.8	61.3	62.3	62.3
FIRE					
Administration					
Fire Chief	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0	1.0
-					
Deputy Fire Chief	2.0	2.0	2.0	2.0	2.0
EMS Coordinator	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Fire Captain - Prevention (Administration)	1.0	1.0	1.0	3.0	3.0
Fire Captain - Prevention (Paramedic Coordinator)	1.0	1.0	1.0	-	-
Fire Captain - Prevention (Vehicle Maintenance Coordinator)	1.0	1.0	1.0	-	-
Fire Equipment Specialist	1.0	1.0	1.0	1.0	1.0
Fire Facilities and Maintenance Coordinator	1.0	1.0	1.0	1.0	1.0
Fire Prevention Coordinator	-	-	1.0	-	-

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Fire Safety Coordinator	1.0	1.0	_	_	_
Firefighter - Prevention ^a	-	-	-	1.0	1.0
Firefighter Paramedic - Prevention ^a	-	-	-	1.0	1.0
Fiscal Staff Assistant II	1.0	1.0	1.0	1.0	1.0
Principal Administrative Analyst - Fire	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	14.0	14.0	14.0	15.0	15.0
Temporary Staffing	-	-	-	0.9	0.9
Administration Total	14.0	14.0	14.0	15.9	15.9
Fire Marshal	1.0	1.0	1.0	1.0	1.0
	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	1.0	1.0	1.0
Assistant Fire Marshal	1.0	1.0	1.0	2.0	2.0
Assistant Fire Marshal - Hazardous Materials	1.0	1.0	1.0	-	-
CUPA Administrator	-	-	-	1.0	1.0
CUPA/Environmental Coordinator	1.0	1.0	1.0	-	-
Environmental and Safety Inspection Specialist	1.0	1.0	1.0	1.0	1.0
Fire Code Enforcement Officer I/II	4.0	4.0	3.0	3.0	3.0
Fire Inspector	2.0	2.0	2.0	2.0	2.0
Fire Prevention Coordinator	-	-	-	1.0	1.0
Senior Fire Inspector	2.0	2.0	2.0	2.0	2.0
Division Summary	14.0	11.0	12.0	14.0	11.0
Permanent Employees Temporary Staffing	14.0	14.0	13.0	14.0	14.0
Fire Prevention Total	14.0	14.0	13.0	14.0	14.0
Fire Suppression & Rescue			1010		
Battalion Chief - Suppression	3.0	3.0	3.0	3.0	3.0
Fire Captain - Suppression	21.0	21.0	21.0	24.0	24.0
Fire Engineer - Suppression	24.0	24.0	24.0	27.0	27.0
Firefighter	57.0	33.0	33.0	28.0	28.0
Firefighter Paramedic	-	24.0	24.0	23.0	23.0
Division Summary				_0.0	
Permanent Employees	105.0	105.0	105.0	105.0	105.0
Temporary Staffing	-	-	-	-	-
Fire Suppression & Rescue Total	105.0	105.0	105.0	105.0	105.0

	2018-19	2019-20	2020-21	2021-22	2022-23
Department / Division / Title	Revised	Revised	Revised	Adopted	Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Training					
Battalion Chief - Prevention (Training)	1.0	1.0	1.0	1.0	1.0
Fire Captain - Prevention (Training)	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	3.0	3.0	2.0	2.0	2.0
Temporary Staffing Training To	- otal 3.0	- 3.0	- 2.0	- 2.0	- 2.0
	nai 5.0	5.0	2.0	2.0	2.0
Department Summary					
Permanent Employees	136.0	136.0	134.0	136.0	136.0
Temporary Staffing	-	-	-	0.9	0.9
Fire To	tal <u>136.0</u>	136.0	134.0	136.9	136.9
a. Limited-term position ending June 30, 2023					
HOUSING & ECONOMIC DEVELOPMENT ^a					
Administration					
Director of Housing and Economic Development	1.0	1.0	-	-	-
Executive Administrative Assistant	1.0	1.0	-	-	-
Principal Administrative Analyst	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	3.0	3.0	-	-	-
Temporary Staffing	-	-	-	-	-
Administration To	otal 3.0	3.0	-	-	-
Economic Development					
Economic Development Manager	1.0	1.0	-	-	-
Economic Development Administrator	1.0	1.0	-	-	-
Farmers' Market Assistant	1.0	1.0	-	-	-
Farmers' Market Attendant	1.2	1.2	-	-	-
Farmers' Market Coordinator I	1.0	1.0	-	-	-
Farmers' Market Coordinator II	1.0	1.0	-	-	-
Farmers' Market Manager	1.0	1.0	-	-	-
Senior Development Analyst	3.0	3.0	-	-	-
Staff Assistant III	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	11.2	11.2	-	-	-
Temporary Staffing	0.8	0.8	-	-	-
Economic Development To	otal 12.0	12.0	-	-	-

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Department / Division / Title Revised R	Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
Housing Manager 1.0 1.0 - - - Administrative Analyst - Housing/Program Manager 1.0 1.0 - - - Housing Program Manager 1.0 1.0 1.0 - - - Housing Specialist 1.0 1.0 1.0 - - - Policy and Performance Analyst - 1.0 1.0 - - - Senior Administrative Analyst 1.0 1.0 1.0 - - - Staff Assistant II 1.0 1.0 1.0 - - - Division Summary - 0.0 9.0 - - - Permanent Employees 9.0 9.0 9.0 - - - Housing Services 1.0 1.0 1.0 - - - Housing Inspector 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 -						-
Housing Manager 1.0 1.0 - - - Administrative Analyst - Housing/Program Manager 1.0 1.0 - - - Housing Program Manager 1.0 1.0 1.0 - - - Housing Specialist 1.0 1.0 1.0 - - - Policy and Performance Analyst - 1.0 1.0 - - - Senior Administrative Analyst 1.0 1.0 1.0 - - - Staff Assistant II 1.0 1.0 1.0 - - - Division Summary - 0.0 9.0 - - - Permanent Employees 9.0 9.0 9.0 - - - Housing Services 1.0 1.0 1.0 - - - Housing Inspector 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 -	Housing					
Administrative Analyst - Housing/Loan Portfolio Monitoring 1.0 - - - Housing Program Manager 1.0 1.0 1.0 - - Housing Specialist 1.0 1.0 - - - Policy and Performance Analyst 1.0 1.0 1.0 - - Senior Administrative Analyst 1.0 1.0 - - - Senior Development Analyst 3.0 3.0 3.0 - - - Division Summary Permanent Employees 9.0 9.0 - - - Permanent Employees 9.0 9.0 9.0 - - - Housing Services 9.0 9.0 9.0 - - - Housing Specialist 1.0 1.0 1.0 - - - Administrative Analyst 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - - Staff Assistant II 1.0 1.0 1.0 -	0	1.0	1.0	-	_	-
Housing Program Manager 1.0 1.0 1.0 - - - Housing Specialist 1.0 1.0 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -			-	_	-	_
Housing Specialist 1.0 1.0 1.0 - - - Policy and Performance Analyst - 1.0 - - - - Senior Administrative Analyst 3.0 3.0 1.0 - - - Senior Development Analyst 3.0 3.0 3.0 - - - Staff Assistant III 1.0 1.0 1.0 - - - Division Summary - 0.5 - - - Permanent Employees 9.0 9.0 9.5 - - - Housing Services - 1.0 1.0 - - - Housing Inspector 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - - - Senior Administrative Analyst - Financ			1.0	_	-	_
Policy and Performance Analyst - 1.0 - - - Senior Administrative Analyst 1.0 1.0 - - - Senior Development Analyst 3.0 3.0 - - - Staff Assistant III 1.0 1.0 - - - Division Summary - 0.0 - - - Permanent Employees 9.0 9.0 9.0 - - - Housing Services - 0.0 1.0 - - - Housing Muthority Administrator 1.0 1.0 1.0 - - - Housing Inspector 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 - -				-	_	-
Senior Administrative Analyst 1.0 1.0 - - - Senior Development Analyst 3.0 3.0 3.0 - - - Staff Assistant II 1.0 1.0 - - - - Division Summary - 0.0 9.0 - - - - Permanent Employees 9.0 9.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		-		-	_	-
Senior Development Analyst 3.0 3.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <th< td=""><td></td><td>1.0</td><td></td><td>-</td><td>_</td><td>-</td></th<>		1.0		-	_	-
Staff Assistant III 1.0 1.0 - - Division Summary 9.0 9.0 9.0 - - - Temporary Staffing 9.0 9.0 9.0 9.0 - - - Housing Services 9.0 9.0 9.5 - - - Housing Authority Administrator 1.0 1.0 1.0 - - - Administrative Analyst 1.0 1.0 1.0 - - - Housing Inspector 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - - Staff Assistant II 1.0 1.0 - - - - Division Summary 1.0 1.0 - - - - Staff Assistant III 1.0 1.0 1.0 - - - Division Summary - - - - -				-	-	-
Division Summary Permanent Employees Temporary Staffing 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 9.0 <				-	-	_
Permanent Employees 9.0 9.0 9.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Housing Total 9.0 9.5 - - - Housing Authority Administrator 1.0 1.0 - - - Administrative Analyst 1.0 1.0 - - - Data Analyst 1.0 1.0 - - - Housing Spector 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 - - - Staff Assistant II 1.0 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <	-	9.0	9.0	-	-	-
Housing Services Housing Authority Administrator 1.0 1.0 - - - Administrative Analyst 1.0 1.0 - - - Data Analyst 1.0 1.0 - - - Housing Inspector 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 - - - Staff Assistant II 1.0 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		-		-	-	-
Housing Authority Administrator 1.0 1.0 - - - Administrative Analyst 1.0 1.0 - - - Data Analyst 1.0 1.0 - - - Housing Inspector 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 - - - Senior Administrative Analyst - Housing Authority 1.0 1.0 - - - Staff Assistant II 1.0 1.0 - - - - Staff Assistant III 1.0 1.0 - - - - Division Summary Permanent Employees 13.0 13.0 - - - Temporary Staffing 0.3 0.3 - - - - - - - - - - - - - - - - - - - - - - -		9.0	9.5	-	-	-
Administrative Analyst 1.0 1.0 - - - Data Analyst 1.0 1.0 1.0 - - - Housing Inspector 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 1.0 - - Staff Assistant II 1.0 1.0 1.0 - - - Staff Assistant III 1.0 1.0 1.0 - - - Division Summary - - - - - - - Permanent Employees 13.0 13.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -						
Data Analyst 1.0 1.0 - - - Housing Inspector 1.0 1.0 1.0 - - - Housing Specialist 5.0 5.0 5.0 - - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 1.0 - - - Senior Administrative Analyst - Housing Authority 1.0 1.0 1.0 - - - Staff Assistant II 1.0 1.0 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -				-	-	-
Housing Inspector 1.0 1.0 - - - Housing Specialist 5.0 5.0 5.0 - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 1.0 - - Senior Administrative Analyst - Housing Authority 1.0 1.0 1.0 - - Staff Assistant II 1.0 1.0 1.0 - - - Staff Assistant III 1.0 1.0 1.0 - - - Division Summary - - - - - - - Permanent Employees 13.0 13.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	-			-	-	-
Housing Specialist 5.0 5.0 - - Senior Administrative Analyst - Financial Analyst 1.0 1.0 - - Senior Administrative Analyst - Housing Authority 1.0 1.0 - - Staff Assistant II 1.0 1.0 - - - Staff Assistant III 1.0 1.0 - - - Division Summary 13.0 13.0 - - - Permanent Employees 13.0 13.3 13.3 - - Temporary Staffing 1.0 1.0 - - - Division Summary Housing Services Total 13.3 13.3 - - - Permanent Employees 2.0 2.0 - - - - Division Summary 2.0 2.0 - - - - - Permanent Employees 2.0 2.0 - - - - - - - - - - - - - - - - -<				-	-	-
Senior Administrative Analyst - Financial Analyst 1.0 1.0 - - - Senior Administrative Analyst - Housing Authority 1.0 1.0 1.0 - - - Staff Assistant II 1.0 1.0 1.0 - - - - Staff Assistant II 1.0 1.0 1.0 - - - - Division Summary 1.0 1.0 1.0 - - - - Permanent Employees 13.0 13.0 13.0 - - - - Image: Administrator 1.0 1.0 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		1.0		-	-	-
Senior Administrative Analyst - Housing Authority 1.0 1.0 - - - Staff Assistant II 1.0 1.0 1.0 - - - Staff Assistant III 1.0 1.0 - - - - Division Summary - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Housing Specialist	5.0	5.0	-	-	-
Staff Assistant II 1.0 1.0 - - - Staff Assistant III 1.0 1.0 - - - Division Summary Permanent Employees 13.0 13.0 - - - Temporary Staffing 13.0 13.0 - - - - - Office of Pier Management Housing Services Total 13.3 13.3 - - - - Division Summary Housing Services Total 1.0 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Senior Administrative Analyst - Financial Analyst	1.0	1.0	-	-	-
Staff Assistant III 1.0 1.0 - - - Division Summary Permanent Employees 13.0 13.0 - - - Temporary Staffing 0.3 0.3 - - - - Mousing Services Total 13.3 13.3 - - - - Office of Pier Management - 10 1.0 - - - - Pier Administrator 1.0 1.0 1.0 - - - - Staff Assistant III 1.0 1.0 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Senior Administrative Analyst - Housing Authority	1.0	1.0	-	-	-
Division Summary Permanent Employees Temporary Staffing13.013.0Housing Services Total13.313.3Office of Pier Management Pier Administrator1.01.0Staff Assistant III Division Summary Permanent Employees Temporary Staffing1.01.0Office of Pier Management Total2.02.0Division Summary Permanent Employees Temporary Staffing2.02.0 <td< td=""><td>Staff Assistant II</td><td>1.0</td><td>1.0</td><td>-</td><td>-</td><td>-</td></td<>	Staff Assistant II	1.0	1.0	-	-	-
Permanent Employees 13.0 13.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -<		1.0	1.0	-	-	-
Temporary Staffing 0.3 0.3 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td>	-					
Housing Services Total13.313.3Office of Pier Management1.01.0Pier Administrator1.01.0Staff Assistant III1.01.0Division SummaryPermanent Employees2.02.0Temporary Staffing0ffice of Pier Management Total2.02.0Department SummaryPermanent Employees38.238.2Temporary Staffing1.11.6				-	-	-
Office of Pier ManagementPier Administrator1.01.0Staff Assistant III1.01.0Division SummaryPermanent Employees2.02.0Temporary StaffingOffice of Pier Management Total2.02.0Department SummaryPermanent Employees38.238.2Temporary Staffing38.238.2				-	-	-
Pier Administrator 1.0 1.0 - - - Staff Assistant III 1.0 1.0 - - - Division Summary Permanent Employees 2.0 2.0 - - - Temporary Staffing Office of Pier Management Total 2.0 2.0 - - - Department Summary Permanent Employees 38.2 38.2 - - - Permanent Employees 38.2 38.2 - - - - Temporary Staffing 1.1 1.6 - - - -	•	10.0	10.0	-		-
Staff Assistant III1.01.0Division SummaryPermanent EmployeesTemporary StaffingOffice of Pier Management Total2.02.0Department SummaryPermanent Employees38.238.2Temporary Staffing1.11.6	0	1.0	10	_	_	_
Division Summary Permanent Employees Temporary Staffing2.02.0Office of Pier Management Total2.02.0Department Summary Permanent Employees Temporary Staffing38.238.21.11.6						_
Permanent Employees Temporary Staffing2.02.0 <td></td> <td>1.0</td> <td>1.0</td> <td>-</td> <td>-</td> <td></td>		1.0	1.0	-	-	
Temporary StaffingOffice of Pier Management Total2.02.0Department SummaryPermanent Employees38.238.2Temporary Staffing1.11.6	-	2.0	2.0	-	-	-
Department SummaryPermanent Employees38.238.2Temporary Staffing1.11.6		-	-	-	-	-
Permanent Employees 38.2 38.2 - - - Temporary Staffing 1.1 1.6 - - -	Office of Pier Management Total	2.0	2.0	-	-	-
Temporary Staffing 1.1 1.6 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Department Summary					
				-	-	-
Housing & Economic Development Total 39.3 39.8				-	-	-
	Housing & Economic Development Total	39.3	39.8	-	-	-

a. Department dissolved and split between Community Development and Community Services Departments

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
HUMAN RESOURCES					
Administrative Services					
Director of Human Resources/Chief People Officer	1.0	1.0	1.0	1.0	1.0
Deputy Director - Special Projects	-	1.0	1.0	1.0	1.0
Executive Administrative Assistant - Human Resources	1.0	1.0	1.0	1.0	1.0
Human Resources Analyst	-	1.0	1.0	1.0	1.0
Human Resources Fiscal Technician	-	1.0	1.0	1.0	1.0
Human Resources Information Systems Analyst	-	1.0	1.0	1.0	1.0
Senior Human Resources Analyst	-	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	3.0	8.0	8.0	8.0	8.0
Temporary Staffing	0.2	0.2	-	-	-
Administrative Services Total Employment & Classification	3.2	8.2	8.0	8.0	8.0
Human Resources Manager	1.0	1.0	1.0	1.0	1.0
Human Resources Analyst ^a	4.0	4.0	4.0	5.0	5.0
Human Resources Technician ^{a, b}	2.0	2.0	2.0	3.0	3.0
Senior Human Resources Analyst	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	8.0	8.0	7.0	9.0	9.0
Temporary Staffing	-	-	-	-	-
Employment & Classification Total	8.0	8.0	7.0	9.0	9.0
Labor & Employee Relations Assistant Director of Human Resources				1.0	1.0
Administrative Staff Assistant	- 1.0	-	-	1.0	1.0
		-	-	-	-
Human Resources Analyst	2.0	2.0	2.0	2.0	2.0
Human Resources Information Systems Analyst	1.0	-	-	-	-
Human Resources Manager	1.0	1.0	1.0	-	-
Senior Human Resources Analyst Division Summary	3.0	2.0	2.0	2.0	2.0
Permanent Employees	8.0	5.0	5.0	5.0	5.0
Temporary Staffing	-	-	-	-	-
Labor & Employee Relations Total	8.0	5.0	5.0	5.0	5.0
Organizational Development & Employee Benefits					
Human Resources Manager	1.0	-	-	-	-
Employee Benefits Specialist	2.0	2.0	2.0	2.0	2.0
Human Resources Fiscal Technician	1.0	-	-	-	-
Management Fellow	1.0	1.0	-	-	-

	2018-19	2019-20	2020-21	2021-22	2022-23
Department / Division / Title	Revised	Revised	Revised	Adopted	Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Organizational Development and Training Administrator	1.0	1.0	-	-	-
Organizational Development and Training Coordinator	1.0	1.0	-	-	-
Senior Human Resources Analyst	1.0	1.0	-	-	-
Staff Assistant III	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	9.0	7.0	2.0	2.0	2.0
Temporary Staffing	-	-	-	-	-
Organizational Development & Employee Benefits Total	9.0	7.0	2.0	2.0	2.0
Department Summary					
Permanent Employees	28.0	28.0	22.0	24.0	24.0
Temporary Staffing	0.2	0.2	-	-	-
Human Resources Total	28.2	28.2	22.0	24.0	24.0

a. Correction to reflect the upgrade of 1.0 FTE Human Resources Technician to Human Resources Analyst, which was inadvertently omitted in the Proposed Budget document.

b. Includes 2.0 FTE limited-term positions ending June 30, 2023

INFORMATION SERVICES					
Strategy and Operations					
Chief Information Officer	1.0	1.0	1.0	1.0	1.0
Administrative Services Officer	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	-	-	-
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Information Security Analyst	1.0	1.0	1.0	1.0	1.0
Information Security Officer	1.0	1.0	1.0	1.0	1.0
Project Portfolio Coordinator	1.0	2.0	-	-	-
Project Portfolio Manager	1.0	1.0	1.0	1.0	1.0
Technology Training Coordinator	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	9.0	10.0	7.0	7.0	7.0
Temporary Staffing	-	-	-	-	-
Strategy and Operations Total	9.0	10.0	7.0	7.0	7.0
Community Broadband					
Community Broadband Manager	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant	-	-	1.0	1.0	1.0
Broadband Services Engineer	1.0	1.0	1.0	1.0	1.0
Network Construction Assistant	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	3.0	3.0	4.0	4.0	4.0
Temporary Staffing	-	-	-	-	-
Community Broadband Total	3.0	3.0	4.0	4.0	4.0

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Customer Experience and Support					
Customer Experience and Support Manager	1.0	1.0	1.0	1.0	1.0
Business Process Technology Analyst ^a	4.0	5.0	6.0	5.0	5.0
Client Services Supervisor	1.0	1.0	1.0	1.0	1.0
Communications Systems Technician	1.0	1.0	-	-	-
Computer Support Specialist	3.0	2.0	-	-	-
Computer Support Technician II	4.0	4.0	4.0	4.0	4.0
Lead Systems Analyst - Permitting Systems	1.0	1.0	-	-	-
Principal Business Process Technology Analyst	3.0	3.0	3.0	3.0	3.0
SCADA Systems Analyst	1.0	1.0	1.0	1.0	1.0
Software Systems Analyst	3.0	3.0	1.0	1.0	1.0
Technical Services Analyst	1.0	1.0	3.0	3.0	3.0
Division Summary					
Permanent Employees	23.0	23.0	20.0	19.0	19.0
Temporary Staffing	- 23.0	- 23.0	- 20.0	- 19.0	- 19.0
Customer Experience & Support Total Digital Transformation and Development	23.0	23.0	20.0	19.0	19.0
Digital Transformation and Development Manager	1.0	1.0			
Enterprise Architect and Digital Development Manager	1.0	1.0	- 1.0	- 1.0	- 1.0
	-	-	1.0	1.0	1.0
Communications and Marketing Coordinator Data Officer	- 1.0	- 1.0	1.0	1.0	1.0
	2.0	2.0	- 1.0	-	-
GIS Analyst				1.0	1.0
Software Developer	3.0	3.0	3.0	3.0	3.0
Systems Engineer Division Summary	-	-	-	1.0	1.0
Permanent Employees	7.0	7.0	6.0	7.0	7.0
Temporary Staffing	-	-	-	-	-
Digital Transformation & Development Total	7.0	7.0	6.0	7.0	7.0
Infrastructure and Cloud Services					
Infrastructure and Cloud Services Manager	1.0	1.0	1.0	1.0	1.0
Business Process Technology Analyst	1.0	1.0	1.0	1.0	1.0
Communications Engineer	2.0	1.0	1.0	1.0	1.0
Infrastructure and Cloud Services Administrator	1.0	1.0	-	-	-
Network Engineer	2.0	2.0	2.0	2.0	2.0
Principal Network Engineer	1.0	1.0	1.0	1.0	1.0

Department / Division / Title (All Titles in Alphabetical Order,	except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Systems Engineer		3.0	4.0	3.0	2.0	2.0
Systems Policy Engin	eer	1.0	-	-	-	-
Division Summary Permanent Employees Temporary Staffing		12.0	11.0	9.0 -	8.0 -	8.0 -
	Infrastructure and Cloud Services Total	12.0	11.0	9.0	8.0	8.0
Department Summary Permanent Employees Temporary Staffing		54.0 -	54.0 -	46.0	45.0	45.0
	Information Services Total	54.0	54.0	46.0	45.0	45.0

a. 1.0 FTE limited term Business Process Technology Analyst ended December 31, 2020

		-)			
Administration and Business Services (formerly Administration a					
Director of Library Services/City Librarian	1.0	1.0	1.0	1.0	1.0
Assistant City Librarian	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Librarian II	-	-	-	1.0	1.0
Librarian III - Adult & Neighborhood Services	-	-	-	1.0	1.0
Library Services Officer	6.0	6.0	6.0	6.0	6.0
Library Services Officer Supervisor	1.0	1.0	1.0	1.0	1.0
Principal Librarian - Reference Services	-	-	-	1.0	1.0
Senior Administrative Analyst - Library Administrative Services	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Library Fiscal Services Coordinator	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Division Summary					
Permanent Employees	13.0	13.0	13.0	16.0	16.0
Temporary Staffing	3.9	3.9	-	6.9	6.9
Administration and Business Services Total	16.9	16.9	13.0	22.9	22.9
Collections, Technology and Patron Services (formerly Informa					
Principal Librarian - Information Management	1.0	1.0	1.0	1.0	1.0
Circulation Supervisor	-	-	-	1.0	1.0
Librarian I	2.0	2.0	1.0	3.0	3.0
Librarian II	1.0	1.0	1.0	1.0	1.0
Librarian III - Collections & Technology	-	-	-	1.0	1.0
Librarian III - Information Management	1.0	1.0	1.0	-	-

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Library Assistant II	4.5	4.5	3.5	12.0	12.0
Library Assistant III	2.0	2.0	1.0	2.0	2.0
Division Summary					
Permanent Employees	11.5	11.5	8.5	21.0	21.0
Temporary Staffing	5.5	4.8	0.8	-	-
Collections, Technology and Patron Services Total	17.0	16.3	9.3	21.0	21.0
Community Engagement and Programming (formerly Public and			4.0	4.0	4.0
Principal Librarian - Public & Branch Services	1.0	1.0	1.0	1.0	1.0
Librarian I	10.0	10.0	4.0	7.0	7.0
Librarian II	4.0	4.0	2.0	2.0	2.0
Librarian III	1.0	1.0	-	-	-
Librarian III - Adult & Neighborhood Services	-	-	-	1.0	1.0
Librarian III - Branch Services	4.0	4.0	2.0	-	-
Librarian III - Youth and Family Services	-	-	-	1.0	1.0
Librarian III - Youth Services	1.0	1.0	1.0	-	-
Library Assistant II	9.0	9.0	3.5	-	-
Library Program Specialist - Youth and Family Services	-	-	-	1.0	1.0
Permanent Employees	30.0	30.0	13.5	13.0	13.0
Temporary Staffing	11.4	11.4	-	-	-
Community Engagement and Programming Total	41.4	41.4	13.5	13.0	13.0
Reference Services					
Principal Librarian - Reference Services	1.0	1.0	1.0	-	-
Circulation Supervisor	1.0	1.0	1.0	-	-
Librarian I	5.0	5.0	3.0	-	-
Librarian II	2.0	2.0	1.0	-	-
Librarian III - Reference Services	1.0	1.0	-	-	-
Library Assistant II	8.0	8.0	5.0	-	-
Library Assistant III	1.0	1.0	1.0	-	-
Division Summary					
Permanent Employees	19.0	19.0	12.0	-	-
Temporary Staffing	19.2	18.5	-	-	-
Reference Services Total	38.2	37.5	12.0		-
Department Summary					
Permanent Employees	73.5	73.5	47.0	50.0	50.0
Temporary Staffing	40.0	38.5	0.8	6.9	6.9
Library Total	113.5	112.0	47.8	56.9	56.9

a. Department reorganization

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Office of Chief of Police					
Police Chief	1.0	1.0	1.0	1.0	1.0
Administrative Analyst				1.0	1.0
Crime Prevention Coordinator	-	-	3.0	-	-
Deputy Police Chief	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Fiscal Staff Assistant III	1.0	-	-	-	-
Police Captain	1.0	-	-	-	-
Police Lieutenant	3.0	2.0	2.0	4.0	4.0
Police Officer	6.0	5.0	9.0	8.0	8.0
Police Personnel Services Technician	3.0	3.0	3.0	-	-
Police Sergeant	5.0	4.0	5.0	3.0	3.0
Senior Administrative Analyst	2.0	1.0	1.0	-	-
Staff Assistant III	2.0	2.0	3.0	1.0	1.0
Division Summary					
Permanent Employees	26.0	20.0	29.0	20.0	20.0
Temporary Staffing Office of Chief of Police Total	6.0 32.0	- 20.0	- 29.0	0.5	0.5
Criminal Investigations	52.0	20.0	29.0	20.5	20.5
Police Captain	1.0	1.0	1.0	1.0	1.0
Court Services Coordinator	1.0	1.0	1.0	1.0	1.0
Crime Analyst II	2.0	-	-	-	-
Forensic Specialist	6.0	6.0	6.0	6.0	6.0
Forensic Supervisor	1.0	1.0	1.0	1.0	1.0
Forensic Technician	1.0	1.0	1.0	1.0	1.0
Investigative Intelligence Analyst	1.0	1.0	1.0	1.0	1.0
Lead Forensic Specialist	1.0	1.0	1.0	1.0	1.0
Lead Police Records Technician	3.0	3.0	1.0	1.0	1.0
Police Lieutenant	1.0	2.0	2.0	2.0	2.0
Police Officer	39.0	39.0	37.0	31.0	31.0
Police Property Evidence Clerk	3.0	3.0	3.0	3.0	3.0
Police Records Administrator	1.0	1.0	1.0	1.0	1.0
Police Records Supervisor	3.0	3.0	3.0	3.0	3.0
Police Records Technician	12.0	12.0	11.0	11.0	11.0
Police Sergeant	6.0	5.0	5.0	5.0	5.0
Property/Evidence Supervisor	1.0	1.0	1.0	1.0	1.0
	1.0	1.0	1.0	1.0	1.0

	2018-19	2019-20	2020-21	2021-22	2022-23
Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	Revised Budget	Revised Budget	Revised Budget	Adopted Budget	Budget Plan
Public Services Administrator - Forensics	1.0	1.0	1.0	1.0	1.0
Staff Assistant II	-	1.0	-	-	-
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Youth and Family Services Support Coordinator	1.0	1.0	1.0	1.0	1.0
Division Summary	96.0	0E 0	70.0	72.0	72.0
Permanent Employees Temporary Staffing	86.0 2.6	85.0 2.6	79.0 -	73.0 0.5	73.0 0.5
Criminal Investigations Total		87.6	79.0	73.5	73.5
Harbor Unit	00.0	07.0	10.0	10.0	10.0
Pier & Harbor Services Supervisor	1.0	1.0	1.0	1.0	1.0
Lead Pier & Harbor Services Officer	1.0	1.0	1.0	1.0	1.0
Pier and Harbor Services Officer	7.0	7.0	7.0	7.0	7.0
Division Summary	7.0	7.0	7.0	7.0	7.0
Permanent Employees	9.0	9.0	9.0	9.0	9.0
Temporary Staffing	1.9	1.9	1.9	1.9	1.9
Harbor Unit Total	10.9	10.9	10.9	10.9	10.9
Patrol Operations					
Police Captain	1.0	1.0	1.0	1.0	1.0
Community Services Officer	8.0	8.0	8.0	8.0	8.0
Crime Analyst II	-	1.0	1.0	1.0	1.0
Crime Prevention Coordinator	-	3.0	-	-	-
Lead Community Services Officer	1.0	1.0	1.0	1.0	1.0
Lead Crime Prevention Coordinator	-	1.0	-	-	-
Lead Public Services Officer	3.0	1.0	1.0	-	-
Police Lieutenant	4.0	4.0	4.0	3.0	3.0
Police Officer	93.0	105.0	99.0	95.0	95.0
Police Sergeant	15.0	18.0	17.0	17.0	17.0
Public Services Officer	29.0	7.0	5.0	-	-
Public Services Officer Supervisor	2.0	1.0	1.0	_	_
Staff Assistant III	2.0	3.0	1.0	1.0	1.0
Division Summary	2.0	5.0	1.0	1.0	1.0
Permanent Employees	158.0	154.0	139.0	127.0	127.0
Temporary Staffing	-	-	-	-	-
Patrol Operations Total	158.0	154.0	139.0	127.0	127.0
Professional Services (formerly Field Services)					
Police Captain	-	1.0	1.0	1.0	1.0
Animal Care Attendant	-	2.0	-	-	-
Animal Control Officer	-	6.0	5.0	5.0	5.0
Animal Control Supervisor	-	1.0	1.0	1.0	1.0
- 1					

	2018-19	2019-20	2020-21	2021-22	2022-23 Developed
Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	Revised Budget	Revised Budget	Revised Budget	Adopted Budget	Budget Plan
Assistant Administrative Analyst	-	1.0	1.0	1.0	1.0
Crime Prevention Coordinator	-	-	-	3.0	3.0
Custody Officer	-	11.0	11.0	14.0	14.0
Custody Officer Supervisor	-	1.0	1.0	1.0	1.0
Jail Services Attendant	-	2.0	2.0	2.0	2.0
Lead Animal Control Officer	-	1.0	1.0	1.0	1.0
Lead Custody Officer	-	2.0	2.0	2.0	2.0
Police Lieutenant	-	1.0	1.0	1.0	1.0
Police Officer	-	1.0	1.0	13.0	13.0
Police Personnel Services Technician	-	-	-	3.0	3.0
Police Sergeant	-	3.0	3.0	5.0	5.0
Public Services Administrator	-	1.0	1.0	1.0	1.0
Public Services Administrator - Jail	-	1.0	1.0	1.0	1.0
Senior Administrative Analyst	-	1.0	1.0	2.0	2.0
Staff Assistant II	-	1.0	1.0	1.0	1.0
Staff Assistant III	-	-	-	1.0	1.0
Division Summary		07.0		50.0	50.0
Permanent Employees	-	37.0 6.0	34.0 2.3	59.0 1.4	59.0
Temporary Staffing Professional Services Total	-	43.0	36.3	60.4	<u> </u>
Special Operations		40.0	00.0	00.4	00.4
Police Captain	1.0	1.0	1.0	1.0	1.0
Animal Care Attendant	2.0	-	-	-	-
Animal Control Officer	6.0	-	-	-	-
Animal Control Supervisor	1.0	-	-	-	-
Crime Analyst II	-	1.0	1.0	1.0	1.0
Crime Prevention Coordinator	3.0	-	-	-	-
Crossing Guard Supervisor	1.0	1.0	1.0	1.0	1.0
Custody Officer	14.0	3.0	3.0	-	-
Custody Officer Supervisor	1.0	-	-	_	-
Jail Services Attendant	2.0	_	-	_	-
Lead Animal Control Officer	1.0	-	_	_	-
Lead Crime Prevention Coordinator	1.0	_	_	_	_
Lead Crossing Guard	1.0	1.0		0.5	0.5
Lead Custody Officer	2.0	1.0	_	0.5	0.5
Lead Public Services Officer	2.0	- 2.0	- 2.0	- 3.0	- 3.0
Lead Fublic Services Officer	- 3.0	2.0			
			3.0	3.0	3.0
Parking Citation Review Officer	1.0	1.0	-	-	-

Department / Division / Title (All Titles in Alphabetical Order, except for the divis	sion lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Police Lieutenant		5.0	4.0	4.0	3.0	3.0
Police Officer ^b		37.0	27.0	25.0	22.0	22.0
Police Sergeant		7.0	3.0	3.0	3.0	3.0
Public Services Administrator		1.0	1.0	1.0	1.0	1.0
Public Services Administrator - Jail		1.0	-	-	-	-
Public Services Officer		-	22.0	20.0	25.0	25.0
Public Services Officer Supervisor		-	1.0	1.0	2.0	2.0
Staff Assistant II		2.0	-	-	-	-
Staff Assistant III		2.0	1.0	1.0	1.0	1.0
Traffic Services Officer		30.0	30.0	30.0	30.0	30.0
Traffic Services Supervisor		3.0	3.0	3.0	3.0	3.0
Division Summary						
Permanent Employees		128.0	105.0	99.0	99.5	99.5
Temporary Staffing	Special Operations Total	22.8 150.8	22.8 127.8	6.5 105.5	9.6 109.1	9.6 109.1
Department Summary						
Permanent Employees		407.0	410.0	389.0	387.5	387.5
Temporary Staffing		33.3	33.3	10.7	13.9	13.9
	Police Total	440.3	443.3	399.7	401.4	401.4

a. Realigned staffing to reflect department operations

b. 2.0 FTE reduction reflects changes to the Transit Detail pilot program. After evaluation of the pilot, BBB and Police Department staff determined that the enforcement model could be modified to ensure that BBB staff and customers that use the transit system feel safe through a more efficient strategic deployment of Police Department staff based upon metrics and data provided by BBB staff.

PUBLIC WORKS					
Administrative Services					
Director of Public Works	1.0	1.0	1.0	1.0	1.0
Administrative Services Officer	1.0	1.0	1.0	1.0	1.0
Assistant Director of Public Works	-	1.0	1.0	1.0	1.0
Assistant Director of Public Works/Chief Sustainability Officer	1.0	-	-	-	-
Chief Operations Officer	1.0	1.0	1.0	1.0	1.0
Chief Operations Officer - Airport Director	-	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Principal Administrative Analyst	2.0	2.0	2.0	2.0	2.0

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Senior Administrative Analyst	1.0	2.0	-	-	-
Trades Intern ^a	-	-	4.0	-	-
Division Summary	0.0	10.0	10.0	0.0	0.0
Permanent Employees	8.0	10.0	12.0	8.0	8.0
Temporary Staffing Administrative Services Total	- 8.0	- 10.0	- 12.0	- 8.0	- 8.0
Airport	0.0	10.0	12.0	0.0	0.0
Airport Operations Administrator	-	1.0	1.0	1.0	1.0
Airport Operations Analyst	1.0	1.0	1.0	1.0	1.0
Airport Operations and Real Estate Director	1.0	-	-	-	-
Airport Operations Specialist	1.0	1.0	1.0	1.0	1.0
Airport Staff Assistant	1.0	1.0	1.0	1.0	1.0
Property Management Specialist ^{b, c}	2.0	2.0	-	1.0	1.0
Real Estate Project Manager ^c	-	-		1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant II	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Division Summary	1.0	1.0	1.0	1.0	1.0
Permanent Employees	9.0	9.0	7.0	9.0	9.0
Temporary Staffing	0.9	0.9	-	-	-
Airport Total	9.9	9.9	7.0	9.0	9.0
Airport Fixed Base Operator ^d					
FBO Manager	1.0	-	-	-	-
Airport Guest Service Representative	2.0	-	-	-	-
Airport Line Service Supervisor	1.0	-	-	-	-
Airport Line Service Worker	3.0	-	-	-	-
Division Summary					
Permanent Employees	7.0	-	-	-	-
Temporary Staffing	-	-	-	-	-
Airport Fixed Base Operator Total	7.0	-	-	-	-
Airport Maintenance					
Airport Maintenance Crew Leader	1.0	1.0	1.0	1.0	1.0
Airport Maintenance Worker	3.0	3.0	3.0	3.0	3.0
Building Systems Technician	-	1.0	1.0	1.0	1.0
Maintenance Assistant	-	-	2.0	2.0	2.0
Division Summary					
Permanent Employees	4.0	5.0	7.0	7.0	7.0
Temporary Staffing Airport Maintenance Total	- 4.0	- 5.0	- 7.0	- 7.0	- 7.0
Airport Maintenance Total	4.0	5.0	1.0	1.0	1.0

Department / Division / Title Revised Plan Architecture Services Capital Program Manager - 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0		2018-19	2019-20	2020-21	2021-22	2022-23
Capital Program Manager - 1.0 1.0 1.0 1.0 Architect 1.0 1.0 - - - Architectural Associate 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	Revised Budget	Revised Budget	Revised Budget	Adopted Budget	Budget Plan
Architect 1.0 1.0 - - - Architectural Associate 2.0 2.0 2.0 2.0 2.0 2.0 CIP Project Manager ^b 2.0 1.0 - - - - Project Support Assistant 3.0 3.0 1.0 1.0 1.0 1.0 1.0 Public Works Construction Specialist 2.0 2.0 1.0 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 3.0 1.0 1.0 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 3.0 3.0 3.0 3.0 3.0 3.0 Senior Construction Manager 1.0 1.0 1.0 1.0 1.0 1.0 Senior Darifing Technician 1.0 1.0 1.0 1.0 1.0 12.0 12.0 Temporary Staffing 18.0 18.0 18.0 12.0 12.0 12.0 Temporary Staffing 2.0 2.0 2.0 2.0 2.0 2.0 2.0 Custodian II 2.0 12.0	Architecture Services					
Architectural Associate 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	Capital Program Manager	-	1.0	1.0	1.0	1.0
CIP Project Manager 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0	Architect	1.0	1.0	-	-	-
City Architect 1.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Architectural Associate	2.0	2.0	2.0	2.0	2.0
Project Manager 1.0 1.0 - - - Project Support Assistant 3.0 3.0 1.0 1.0 1.0 Public Works Construction Specialist 2.0 2.0 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 1.0 1.0 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 3.0 - - - - Senior Construction Manager 3.0 1.0 1.0 1.0 1.0 1.0 Senior Design Manager - 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 2.0 2.0 <	CIP Project Manager ^b	2.0	2.0	2.0	2.0	2.0
Project Support Assistant 3.0 3.0 1.0 1.0 1.0 Public Works Construction Specialist 2.0 2.0 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 1.0 1.0 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 3.0 - - - - Senior Architect 3.0 - - - - - Senior Construction Manager 1.0 1.0 1.0 1.0 1.0 1.0 Senior Design Manager - 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 12.0 <td< td=""><td>City Architect</td><td>1.0</td><td>-</td><td>-</td><td>-</td><td>-</td></td<>	City Architect	1.0	-	-	-	-
Public Works Construction Specialist 2.0 2.0 1.0 1.0 1.0 Senior Administrative Analyst - - 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 1.0 1.0 1.0 - - Senior Architect 3.0 - - - - Senior Construction Manager 1.0 1.0 1.0 1.0 1.0 1.0 Senior Design Manager - 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 <td>Project Manager</td> <td>1.0</td> <td>1.0</td> <td>-</td> <td>-</td> <td>-</td>	Project Manager	1.0	1.0	-	-	-
Senior Administrative Analyst - - 1.0 1.0 1.0 Senior Administrative Analyst - Architecture 1.0 1.0 - - - Senior Architect 3.0 - - - - - Senior Construction Manager 1.0 1.0 1.0 1.0 1.0 1.0 1.0 Senior Design Manager - 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 <td< td=""><td>Project Support Assistant</td><td>3.0</td><td>3.0</td><td>1.0</td><td>1.0</td><td>1.0</td></td<>	Project Support Assistant	3.0	3.0	1.0	1.0	1.0
Senior Administrative Analyst - Architecture 1.0 1.0 - - - Senior Architect 3.0 - - - - - Senior Construction Manager 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	Public Works Construction Specialist	2.0	2.0	1.0	1.0	1.0
Senior Architect 3.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Senior Administrative Analyst	-	-	1.0	1.0	1.0
Senior Construction Manager 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0 3.0<	Senior Administrative Analyst - Architecture	1.0	1.0	-	-	-
Senior Design Manager - 3.0 3.0 3.0 3.0 Senior Drafting Technician 1.0 1.0 - - - Division Summary Permanent Employees 18.0 18.0 12.0 12.0 12.0 Temporary Staffing - - - - - - Architecture Services Total 18.0 18.0 12.0 12.0 12.0 Beach House Maintenance Architecture Services Total 18.0 18.0 12.0 12.0 12.0 Custodian I 8.0 8.0 6.0 6.0 6.0 6.0 Custodian II 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0	Senior Architect	3.0	-	-	-	-
Senior Drafting Technician 1.0 1.0 1.0 - - - Division Summary Permanent Employees 18.0 18.0 18.0 12.0 12.0 12.0 Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - 12.0 12.0 12.0 10.0 10.0 10.0 10.0 10.	Senior Construction Manager	1.0	1.0	1.0	1.0	1.0
Division Summary Permanent Employees Temporary Staffing 18.0 18.0 12.0 12.0 12.0 Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 -	Senior Design Manager	-	3.0	3.0	3.0	3.0
Permanent Employees 18.0 18.0 12.0 12.0 12.0 Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - 0 0.0 0.0 0.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 <td>Senior Drafting Technician</td> <td>1.0</td> <td>1.0</td> <td>-</td> <td>-</td> <td>-</td>	Senior Drafting Technician	1.0	1.0	-	-	-
Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	-					
Architecture Services Total 18.0 18.0 12.0 12.0 12.0 Beach House Maintenance Aquatics Maintenance Worker 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 <th< td=""><td></td><td>18.0</td><td>18.0</td><td>12.0</td><td>12.0</td><td>12.0</td></th<>		18.0	18.0	12.0	12.0	12.0
Beach House Maintenance Aquatics Maintenance Worker 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 </td <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>		-	-	-	-	-
Aquatics Maintenance Worker 2.0 2.0 2.0 2.0 2.0 Custodian I 8.0 8.0 6.0 6.0 6.0 Custodian II 2.0 2.0 2.0 2.0 2.0 2.0 Division Summary 2.0 2.0 2.0 2.0 2.0 2.0 2.0 Permanent Employees 12.0 12.0 10.0 10.0 10.0 10.0 Temporary Staffing - - - - - - - Beach House Maintenance Total 12.0 12.0 10.0 10.0 10.0 10.0 Custodian I - - - - - - - - Equipment Operator I 2.0 2.0 2.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		18.0	18.0	12.0	12.0	12.0
Custodian I 8.0 8.0 6.0 6.0 6.0 Custodian II 2.0 2.0 2.0 2.0 2.0 2.0 Division Summary Permanent Employees 12.0 12.0 12.0 10.0 10.0 10.0 Temporary Staffing - - - - - - - Beach House Maintenance Total 12.0 12.0 10.0 10.0 10.0 10.0 Custodian I - - - - - - - - Beach Maintenance Supervisor 1.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0		2.0	2.0	2.0	2.0	2.0
Custodian II 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 <t< td=""><td>•</td><td></td><td></td><td></td><td></td><td></td></t<>	•					
Division Summary 12.0 12.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0						
Permanent Employees Temporary Staffing 12.0 12.0 10.0 10.0 10.0 Beach House Maintenance Total 12.0 12.0 10.0 10.0 10.0 Beach Maintenance 12.0 12.0 10.0 10.0 10.0 Beach Maintenance 12.0 12.0 10.0 10.0 10.0 Beach Maintenance Supervisor 1.0 2.0 2.0 2.0 2.0 2.0 Custodian I - - - 5.0 5.0 5.0 5.0 Equipment Operator I 1.0 1.0 1.0 1.0 1.0 1.0 1.0 Equipment Operator II 5.0 5.0 5.0 5.0 5.0 5.0		2.0	2.0	2.0	2.0	2.0
Temporary Staffing - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	-	12.0	12.0	10.0	10.0	10.0
Beach Maintenance 1.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0 2.0		-	-	-	-	-
Beach Maintenance Supervisor 1.0 2.0 2.0 2.0 2.0 Custodian I - - 5.0 5.0 5.0 Custodian II 2.0 2.0 - - - Equipment Operator I 1.0 1.0 1.0 1.0 1.0 Equipment Operator II 5.0 5.0 5.0 5.0 5.0	Beach House Maintenance Total	12.0	12.0	10.0	10.0	10.0
Custodian I5.05.05.0Custodian II2.02.0Equipment Operator I1.01.01.01.01.01.0Equipment Operator II5.05.05.05.05.05.0	Beach Maintenance					
Custodian II2.02.0Equipment Operator I1.01.01.01.01.0Equipment Operator II5.05.05.05.05.0	Beach Maintenance Supervisor	1.0	2.0	2.0	2.0	2.0
Equipment Operator I1.01.01.01.01.0Equipment Operator II5.05.05.05.05.0	Custodian I	-	-	5.0	5.0	5.0
Equipment Operator II 5.0 5.0 5.0 5.0 5.0	Custodian II	2.0	2.0	-	-	-
	Equipment Operator I	1.0	1.0	1.0	1.0	1.0
Maintenance Assistant9.09.0	Equipment Operator II	5.0	5.0	5.0	5.0	5.0
	Maintenance Assistant	9.0	9.0	-	-	-

	2018-19	2019-20	2020-21	2021-22	2022-23
Department / Division / Title	Revised	Revised	Revised	Adopted	Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Maintenance Crew Leader	2.0	2.0	2.0	2.0	2.0
Maintenance Worker	4.0	4.0	4.0	4.0	4.0
Division Summary					
Permanent Employees	24.0	25.0	19.0	19.0	19.0
Temporary Staffing Beach Maintenance Total	1.0 25.0	1.0 26.0	- 19.0	- 19.0	- 19.0
Cemetery	23.0	20.0	19.0	19.0	19.0
Cemetery Administrator	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Cemetery	1.0	1.0	1.0	1.0	1.0
Cemetery Services Representative	1.0	1.0	-	-	-
Equipment Operator I	1.0	2.0	2.0	2.0	2.0
Equipment Operator II	1.0	1.0	1.0	1.0	1.0
Funeral Services Technician	1.0	1.0	1.0	1.0	1.0
Maintenance Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	-	- 1.0	- 1.0	- 1.0
Division Summary	-	-	1.0	1.0	1.0
Permanent Employees	7.0	7.0	7.0	7.0	7.0
Temporary Staffing	-	-	-	-	-
Cemetery Total	7.0	7.0	7.0	7.0	7.0
Engineering & Street Services (formerly Civil Engineering) ^e					
City Engineer	1.0	1.0	1.0	1.0	1.0
CIP Project Manager	1.0	1.0	1.0	1.0	1.0
Civil Engineer	4.0	4.0	4.0	4.0	4.0
Civil Engineering Assistant ^f	1.0	1.0	2.0	2.0	1.0
Civil Engineering Associate	4.0	4.0	2.0	2.0	2.0
Concrete Finisher	-	3.0	2.0	2.0	2.0
Electrical Crew Leader	-	1.0	1.0	1.0	1.0
Electrician II	-	2.0	1.0	1.0	1.0
Engineering Support Services Administrator	-	-	1.0	1.0	1.0
Engineering Support Services Supervisor	1.0	1.0	-	-	-
Engineering Technician	1.0	1.0	1.0	1.0	1.0
Permit Specialist	1.0	1.0	-	-	-
Principal Civil Engineer	3.0	3.0	2.0	2.0	2.0
Project Support Assistant	3.0	3.0	2.0	2.0	2.0
Public Works Construction Specialist	1.0	1.0	-	-	-
Public Works Inspector	1.0	2.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	2.0	1.0	1.0	1.0
Senior Public Works Inspector	3.0	3.0	3.0	3.0	3.0
	5.0	5.0	5.0	5.0	5.0

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Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Staff Assistant II	_	1.0	-	_	-
Street Services Crew Leader	-	2.0	2.0	2.0	2.0
Street Services Superintendent ^g	-	1.0	1.0	1.0	1.0
Street Services Supervisor	-	2.0	1.0	1.0	1.0
Street Services Worker I	-	7.0	5.0	5.0	5.0
Street Services Worker II	-	3.0	3.0	3.0	3.0
Supervising Civil Engineer	1.0	1.0	2.0	2.0	2.0
Trades Intern	-	2.0	-	-	-
Division Summary					
Permanent Employees	27.0	53.0	39.0	39.0	38.0
Temporary Staffing	-	0.4	-	-	-
Engineering & Street Services Total	27.0	53.4	39.0	39.0	38.0
Facilities Maintenance					
Facilities Maintenance Manager	1.0	-	-	-	-
Administrative Analyst	1.0	1.0	-	-	-
Aquatics Maintenance Worker	1.0	-	-	-	-
Building Systems Technician	1.0	3.0	3.0	3.0	3.0
Carpenter	3.0	3.0	1.0	1.0	1.0
Carpenter Crew Leader	1.0	1.0	1.0	1.0	1.0
Custodial Services Administrator	1.0	1.0	1.0	1.0	1.0
Custodial Supervisor	6.0	4.0	2.0	2.0	2.0
Custodian I	32.5	31.0	31.0	31.0	31.0
Custodian II	8.0	8.0	8.0	8.0	8.0
Electrical Crew Leader	1.0	1.0	1.0	1.0	1.0
Electrician II	4.0	4.0	3.0	3.0	3.0
Equipment Operator I	-	8.0	8.0	8.0	8.0
Facilities Maintenance Contracts Administrator	1.0	1.0	-	-	-
Facilities Services Administrator	1.0	1.0	1.0	1.0	1.0
Facilities Supervisor	2.0	2.0	2.0	2.0	2.0
Graffiti Removal Technician	4.0	4.0	2.0	2.0	2.0
HVAC Assistant	-	2.0	2.0	2.0	2.0
HVAC Crew Leader	1.0	1.0	1.0	1.0	1.0
HVAC Technician	4.0	2.0	1.0	1.0	1.0
Maintenance Assistant	1.0	1.0	-	-	-
Maintenance Crew Leader	-	2.0	2.0	2.0	2.0
Maintenance Worker	-	12.0	11.0	11.0	11.0
Painter	2.0	2.0	-	-	-
Painter Crew Leader	1.0	1.0	-	-	-
-					

	2018-19	2019-20	2020-21	2021-22	2022-23
Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	Revised Budget	Revised Budget	Revised Budget	Adopted Budget	Budget Plan
Plumber	3.0	3.0	2.0	2.0	2.0
Plumber Crew Leader	1.0	1.0	1.0	1.0	1.0
Promenade Maintenance Supervisor	-	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	2.0	2.0	2.0	2.0	2.0
Trades Intern ^a	5.0	5.0	-	-	-
Division Summary	00.5	400.0	00.0	00.0	00.0
Permanent Employees	89.5	109.0	88.0	88.0	88.0
Temporary Staffing Facilities Maintenance Total	6.1 95.6	6.1 115.1	- 88.0	- 88.0	- 88.0
Fleet Management	30.0	110.1	00.0	00.0	00.0
Fleet Maintenance Superintendent	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0	1.0
-	2.0	2.0	2.0		2.0
Fleet Maintenance Supervisor				2.0	
Fleet Services Writer	1.0	1.0	1.0	1.0	1.0
Fleet Storekeeper	2.0	2.0	-	-	-
Mechanic I/II	17.0	17.0	13.0	13.0	13.0
Senior Mechanic	2.0	2.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Trades Intern	1.0	1.0	-	-	-
Welder Fabricator	1.0	1.0	1.0	1.0	1.0
Division Summary	00.0	00.0	04.0	04.0	04.0
Permanent Employees	29.0	29.0	21.0	21.0	21.0
Temporary Staffing Fleet Management Total	0.3	0.3	21.0	21.0	21.0
Office of Sustainability & the Environment	20.0	20.0	21.0	21.0	21.0
Chief Sustainability Officer	_	1.0	1.0	1.0	1.0
Administrative Staff Assistant - Environmental Programs	1.0	1.0	-	-	-
Community Services Program Coordinator	1.0	1.0	- 1.0	- 1.0	- 1.0
Equity and Communications Coordinator ^h	-	-		1.0	1.0
	-	-	1.0	-	-
Project Support Assistant	2.0	2.0	-	-	-
Recycling Assistant	1.0	1.0	-	-	-
Senior Administrative Analyst	1.0	1.0	-	-	-
Senior Sustainability Analyst	4.0	4.0	2.0	2.0	2.0
Sustainability Administrator	1.0	-	-	-	-
Sustainability Analyst	5.0	5.0	4.0	5.0	5.0
Sustainable Building Advisor	1.0	1.0	-	-	-
Sustainable Outreach Coordinator	1.0	1.0	-	-	-

FY 2021-23 ADOPTED BIENNIAL BUDGET

PERSONNEL AND STAFFING - PERSONNEL BY DEPARTMENT AND DIVISION

epartment / Division / Title All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Sustainable Procurement Advisor	1.0	1.0	-	-	-
Water Resources Specialist ⁱ	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	19.0	19.0	9.0	9.0	9.0
Temporary Staffing	- 19.0	- 19.0	-	-	-
Office of Sustainability & the Environment Total Pier Maintenance	19.0	19.0	9.0	9.0	9.0
Pier Maintenance Crew Leader	1.0	1.0	_	-	_
Carpenter	1.0	1.0	1.0	1.0	1.0
Custodian I	3.0	3.0	-	-	-
Painter	1.0	1.0	1.0	1.0	1.0
Pier Maintenance Worker	2.0	2.0	2.0	2.0	2.0
Trades Intern	1.0	1.0	-	-	-
Division Summary	1.0	1.0			
Permanent Employees	9.0	9.0	4.0	4.0	4.0
Temporary Staffing	-	-	-	-	-
Pier Maintenance Total	9.0	9.0	4.0	4.0	4.0
Public Landscape					
Public Landscape Manager	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	-	-	-
Aquatics Maintenance Worker	-	1.0	1.0	1.0	1.0
Beach Maintenance Supervisor	-			1.0	1.0
Custodial Supervisor	-	2.0	1.0	-	-
Equipment Operator I	14.0	6.0	6.0	6.0	6.0
Groundskeeper	22.0	22.0	22.0	22.0	22.0
Irrigation Crew Leader	1.0	1.0	-	-	-
Irrigation Technician	4.0	4.0	4.0	4.0	4.0
Maintenance Assistant	-	-	3.0	3.0	3.0
Maintenance Crew Leader	2.0	-	-	-	-
Maintenance Worker	12.0	-	-	-	-
Parks Equipment Technician	1.0	1.0	1.0	1.0	1.0
Parks Maintenance Crew Leader	4.0	4.0	2.0	2.0	2.0
Parks Maintenance Supervisor	5.0	4.0	3.0	3.0	3.0
Promenade Maintenance Supervisor	1.0	-	-	-	-
Public Landscape Administrator	1.0	2.0	2.0	2.0	2.0
Senior Administrative Analyst	-	-	1.0	1.0	1.0
Senior Administrative Analyst - Open Space Management	1.0	1.0	-	-	-
Staff Assistant III	2.0	2.0	1.0	1.0	1.0

Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Tree Trimmer	2.0	2.0			_
Urban Forest Administrator	1.0	-	_	_	_
Urban Forest Supervisor	2.0	2.0	2.0	2.0	2.0
Division Summary	2.0	2.0	2.0	2.0	2.0
Permanent Employees	77.0	56.0	50.0	50.0	50.0
Temporary Staffing	-	-	-	-	-
Public Landscape Total	77.0	56.0	50.0	50.0	50.0
Resource Recovery & Recycling					
Resource Recovery & Recycling Manager	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Bin Truck Driver	7.8	7.0	7.0	7.0	7.0
Customer Services Assistant	2.0	1.0	1.0	1.0	1.0
Dispatcher	2.0	2.0	1.0	1.0	1.0
Equipment Operator I	4.0	4.0	4.0	4.0	4.0
Hazardous Materials Technician	1.0	1.0	1.0	1.0	1.0
Lead Customer Services Assistant	1.0	1.0	1.0	1.0	1.0
Lead Resource Recovery & Recycling Billing Specialist	1.0	1.0	1.0	1.0	1.0
Maintenance Assistant	-	-	3.0	3.0	3.0
Maintenance Worker	2.0	2.0	2.0	2.0	2.0
Motor Sweeper Operator	7.0	5.0	4.0	5.0	5.0
Principal Public Works Analyst	1.0	1.0	-	-	-
Project Support Assistant	1.0	1.0	2.0	2.0	2.0
Resource Recovery & Recycling Administrator	1.0	1.0	1.0	1.0	1.0
Resource Recovery & Recycling Billing Specialist	1.0	1.0	-	-	-
Resource Recovery & Recycling Business Supervisor	1.0	1.0	-	-	-
Resource Recovery & Recycling Collection Superintendent	1.0	1.0	-	-	-
Resource Recovery & Recycling Crew Leader	-	2.0	2.0	2.0	2.0
Resource Recovery & Recycling Equipment Operator ^j	42.2	42.0	42.0	44.0	44.0
Resource Recovery & Recycling Safety & Training Officer	1.0	1.0	-	-	-
Resource Recovery & Recycling Supervisor	5.0	5.0	4.0	4.0	4.0
Senior Administrative Analyst	_	-	1.0	1.0	1.0
Senior Sustainability Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Trades Intern ^k	-	-	-	2.0	2.0
Division Summary				2.0	2.0
Permanent Employees	86.0	84.0	81.0	86.0	86.0
Temporary Staffing	5.3	4.3	-	2.9	2.9
Resource Recovery & Recycling Total	91.3	88.3	81.0	88.9	88.9

Pepartment / Division / Title All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Street & Fleet Services ^e					
Street and Fleet Services Manager	1.0	-	-	-	-
Administrative Analyst	1.0	-	-	-	-
Concrete Finisher	3.0	-	-	-	-
Electrical Crew Leader	1.0	-	-	-	-
Electrician II	2.0	-	-	-	-
Parking Meter Crew Leader	1.0	-	-	-	-
Parking Meter Technician	2.0	-	-	-	-
Senior Administrative Analyst	1.0	-	-	-	-
Staff Assistant II	1.0	-	-	-	-
Street Services Crew Leader	3.0	-	-	-	-
Street Services Supervisor	2.0	-	-	-	-
Street Services Worker I	7.0	-	-	-	-
Street Services Worker II	3.0	-	-	-	-
Trades Intern	3.0	-	-	-	-
Traffic Painter	5.0	-	-	-	-
Traffic Painter Crew Leader	1.0	-	-	-	-
Division Summary					
Permanent Employees	37.0	-	-	-	-
Temporary Staffing	0.4	-	-	-	-
Street & Fleet Services Total Wastewater	37.4				
		1.0	1.0	1.0	1
Water Resources Protection Programs Coordinator	-	1.0	1.0	1.0	1
Senior Water Resources Protection Specialist Sewer Maintenance Worker I	1.0	2.0	2.0	1.0	1
Sewer Maintenance Worker I Sewer Maintenance Worker II	6.0 6.0	6.0 6.0	5.0	5.0 6.0	5
			6.0		6
Staff Assistant III	1.0	1.0	1.0	1.0	1
Wastewater Crew Leader	1.0	1.0	2.0	2.0	2
Wastewater Supervisor	1.0	1.0	1.0	1.0	1
Wastewater Treatment Plant Operator	2.0	2.0	2.0	2.0	2
Water Resources Protection Specialist Division Summary	3.0	1.0	1.0	1.0	1
Permanent Employees	21.0	21.0	21.0	20.0	20
Temporary Staffing	-	-	-	-	-
Wastewater Total	21.0	21.0	21.0	20.0	20

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Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Water Resources	Duuyet	Budget	Budget	Budget	r idli
Water Resources Manager	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0	1.0
CIP Project Manager	-	-	-	1.0	1.0
Civil Engineer	1.0	1.0	1.0	1.0	1.0
Environmental Remediation Coordinator	1.0	1.0	1.0	1.0	1.0
Field Inspector I	1.0	1.0	1.0	1.0	1.0
Field Inspector II	1.0	1.0	1.0	1.0	1.0
Groundskeeper	1.0	1.0	-	-	-
Lead Water Chemist	1.0	1.0	1.0	1.0	1.0
Lead Water Production and Treatment Plant Operator	1.0	2.0	2.0	2.0	2.0
Pipe Fitter	2.0	2.0	2.0	2.0	2.0
Principal Civil Engineer	1.0	1.0	1.0	1.0	1.0
Process Engineer	-	-	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	2.0	2.0	2.0	2.0	2.0
Sustainability Analyst ⁱ	-	-	2.0	1.0	1.0
Trades Intern ^k	-	-	-	1.0	1.0
Underground Utility Safety Coordinator	1.0	1.0	1.0	1.0	1.0
Water Chemist	2.0	2.0	2.0	2.0	2.0
Water Crew Leader	3.0	3.0	3.0	3.0	3.0
Water Maintenance Worker	5.0	5.0	5.0	5.0	5.0
Water Production and Treatment Administrator	1.0	1.0	1.0	1.0	1.0
Water Production and Treatment Operator	6.0	5.0	6.0	6.0	6.0
Water Production and Treatment Plant Supervisor	1.0	1.0	1.0	1.0	1.0
Water Quality Analyst I/II	1.0	1.0	1.0	1.0	1.0
Water Resources Crew Leader	1.0	1.0	1.0	1.0	1.0
Water Resources Specialist ¹	-	-	1.0	1.0	1.0
Water Resources Technician	5.0	5.0	5.0	5.0	5.0
Water Supervisor - Construction	1.0	1.0	1.0	1.0	1.0
Water Supervisor - Meters	1.0	1.0	1.0	1.0	1.0

Department / Division / Title (All Titles in Alphabetical Order, except for the divisio	n lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Water Systems Equipment Operator		3.0	3.0	3.0	3.0	3.0
Water/Wastewater Administrator		1.0	1.0	1.0	1.0	1.0
Division Summary Permanent Employees Temporary Staffing		47.0 -	47.0 -	51.0 -	52.0 -	52.0 -
	Water Resources Total	47.0	47.0	51.0	52.0	52.0
Department Summary Permanent Employees Temporary Staffing		530.5 14.0	513.0 12.9	438.0 -	441.0 2.9	440.0 2.9
	Public Works Total	544.5	525.9	438.0	443.9	442.9

a. General Fund Trades Intern program ended June 30, 2021.

b. Includes 1.0 FTE limited-term position ending December 31, 2028.

c. General Fund position transfer from Community Development Department to Aiport Fund in FY 2021-22.

d. Airport Fixed Base Operator defunded in FY 2019-20.

e. Department reorganization transferred Streets Signs & Markings and Parking Meter Repair to Community Development Department, and remaining staff to Engineering & Street Services.

f. 1.0 FTE limited-term position ending July 31, 2022.

g. Correction to reflect no change to the 1.0 FTE Street Services Superintendent position. It was listed incorrectly as a Street Maintenance Superintendent in the Proposed Budget.

- h. Position transfer to City Manager's Office in FY 2021-22.
- i. Limited-term position(s) ending June 30, 2023.
- j. Includes 2.0 FTE limited-term positions ending June 30, 2023.
- k. Two-year Enterprise Fund Trades Intern program ends June 30, 2023.

TRANSPORTATION (formerly Big Blue Bus) ^a

Finance & Administrative Services ^b

Director, Department of Transportation	-	-	-	1.0	1.0
Director of Transit Services	1.0	1.0	1.0	-	-
Accountant I	1.0	1.0	1.0	-	-
Accountant II	-	-	-	1.0	1.0
Administrative Services Officer	1.0	1.0	1.0	1.0	1.0
Assistant Director, Department of Transportation	-	-	-	1.0	1.0
Assistant Director of Transit Services	-	1.0	1.0	-	-
Customer Experience and Innovation Administrator	-	1.0	1.0	1.0	1.0
Customer Service Supervisor	1.0	1.0	-	-	-
Customer Services Assistant	4.8	4.8	-	-	-
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Fiscal Staff Assistant II	1.0	1.0	-	-	-
Fiscal Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Lead Customer Services Assistant	1.0	1.0	-	-	-

Department / Division / Title	2018-19 Revised	2019-20 Revised	2020-21 Revised	2021-22 Adopted	2022-23 Budget Plan
(All Titles in Alphabetical Order, except for the division lead)	Budget	Budget	Budget	Budget	Plan
Principal Administrative Analyst	-	1.0	1.0	-	-
Senior Administrative Analyst	2.0	2.0	1.0	2.0	2.0
Senior Administrative Analyst - Transit Grants	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Storekeeper	3.0	3.0	-	-	-
Storekeeper II	2.0	2.0	-	-	-
Transit Advertising Coordinator	1.0	-	-	-	-
Transit Chief Administrative Officer	1.0	-	-	-	-
Transit Finance and Grants Manager	1.0	1.0	1.0	1.0	1.0
Transit Government Relations Officer	1.0	1.0	-	-	-
Warehouse Supervisor	1.0	1.0	-	-	-
Division Summary		07.0	40.0	40.0	40.0
Permanent Employees	26.8 1.5	27.8 1.5	12.0	12.0	12.0
Temporary Staffing Finance and Administrative Services Total	28.3	29.3	12.0	12.0	12.0
Community Engagement & Customer Experience ^b					
Community Engagement & Customer Experience Manager	-	1.0	1.0	1.0	1.0
Community Engagement Administrator	-	1.0	1.0	1.0	1.0
Customer Services Assistant	-	-	4.8	4.8	4.8
Graphic Designer	1.0	1.0	1.0	1.0	1.0
Transit Community Engagement Coordinator	1.0	-	-	-	-
Transit Community Engagement Officer	1.0	-	-	-	-
Transit Government Relations Officer	-	-	1.0	1.0	1.0
Transit Marketing Coordinator	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	4.0	4.0	8.8	8.8	8.8
Temporary Staffing	1.9 5.9	1.9 5.9	0.5 9.3	0.5 9.3	- 8.8
Community Engagement & Customer Experience Total Maintenance ^b	5.9	5.9	9.0	9.5	0.0
	1.0	1.0	1.0		
Transit Maintenance Manager Administrative Analyst	1.0 1.0	1.0 1.0	1.0 1.0	-	-
Administrative Analyst Administrative Staff Assistant	1.0	1.0	1.0	- 1.0	- 1.0
Custodian I	1.0	1.0	1.0	1.0	1.0
Electronic Communications/Farebox Technician	1.0	1.0	-	-	-
LCNG Technician	1.0	1.0	- 1.0	- 1.0	- 1.0
Motor Coach Cleaner	20.0	19.0	17.0	17.0	17.0
Senior Transit Maintenance Worker	20.0	2.0	3.0	3.0	3.0
Storekeeper	-	-	3.0	3.0	3.0

Den entre ent / Division / Title	2018-19	2019-20	2020-21	2021-22	2022-23
Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	Revised Budget	Revised Budget	Revised Budget	Adopted Budget	Budget Plan
	Daagot				
Storekeeper II Trades Intern ^c	-	-	1.0	1.0 2.0	1.0 2.0
Transit Facilities Maintenance Officer	1.0	1.0			2.0
Transit Facilities Maintenance Supervisor	1.0	1.0	-	- 1.0	- 1.0
Transit Maintenance Administrator	_	-	-	1.0	1.0
Transit Maintenance Quality Assurance Coordinator	1.0	1.0	1.0	1.0	1.0
Transit Maintenance Worker	2.0	2.0	1.0	1.0	1.0
Transit Mechanic I/II	47.0	47.0	46.0	46.0	46.0
Transit Mechanic Supervisor	6.0	6.0	6.0	6.0	6.0
Transit Vehicle Maintenance Superintendent	-	-	-	1.0	1.0
Warehouse Supervisor	-	_	1.0	1.0	1.0
Division Summary					
Permanent Employees	85.0	84.0	83.0	86.0	86.0
Temporary Staffing	2.4	2.4	-	-	-
Maintenance Total	87.4	86.4	83.0	86.0	86.0
Mobility ^a					
Assistant Director-CDD/Chief Mobility Officer	-	-	1.0	1.0	1.0
Lead Traffic Signal Technician	-	-	1.0	1.0	1.0
Parking Meter Crew Leader	-	-	1.0	-	-
Parking Meter Technician	-	-	2.0	-	-
Principal Traffic Engineer	-	-	1.0	1.0	1.0
Principal Transportation Planner	-	-	1.0	1.0	1.0
Senior Transportation Planner	-	-	3.0	3.0	3.0
Senior Transportation Planner - Bicycle Program	-	-	1.0	1.0	1.0
Staff Assistant III	-	-	1.0	1.0	1.0
Traffic Operations Supervisor	-	-	1.0	1.0	1.0
Traffic Painter Crew Leader	-	-	1.0	1.0	1.0
Traffic Signal Technician	-	-	2.0	2.0	2.0
Transportation Engineer	-	-	1.0	1.0	1.0
Transportation Management Coordinator	-	-	1.0	1.0	1.0
Transportation Management Specialist	-	-	2.0	2.0	2.0
Transportation Planning Assistant	-	-	2.0	2.0	2.0
Transportation Planning Associate	-	-	4.0	4.0	4.0
Transportation Planning Technician	-	-	0.5	0.5	0.5
Division Summary					
Permanent Employees	-	-	26.5	23.5	23.5
Temporary Staffing	-	-	-	-	-
Mobility Total	-	-	26.5	23.5	23.5

Operations b Description Description <thdescription< th=""> <thdescription< th=""></thdescription<></thdescription<>	Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)		2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Chief Operations Officer 1.0 - - 1.0 1.0 Administrative Staff Assistant - 1.0 1.0 1.0 1.0 Motor Coach Operator 298.4 287.4 271.5 271.5 271.5 Motor Coach Operator Supervisor 20.0 19.0 18.0 18.0 Senior Transit Operations Analyst 1.0 1.0 1.0 1.0 Staff Assistant II - - 1.0 1.0 1.0 Staff Assistant II 2.0 2.0 - - - Transit Operations Superintendent 2.0 - - 1.0 1.0 Division Summary 0.5 0.5 - - - - Permanent Employees 324.4 311.4 294.5 294.5 294.5 294.5 Parking Manager - - 1.0 1.0 1.0 1.0 Customer Service Supervisor - - 1.0 1.0 1.0 1.0 Parking Meter Crew Leader - - 1.0 1.0 1.0 1.0			Duugot	Budgot	Duugot	Duugot	
Administrative Staff Assistant - 1.0 1.0 1.0 1.0 Motor Coach Operator 298.4 287.4 271.5 271.5 271.5 Motor Coach Operator Supervisor 20.0 19.0 19.0 18.0 18.0 Senior Transit Operations Analyst 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0			1.0	-	-	1.0	1.0
Motor Coach Operator 298.4 287.4 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5 271.5	•		-	1.0	1.0		
Motor Coach Operator Supervisor 20.0 19.0 19.0 18.0 18.0 Senior Transit Operations Analyst 1.0 1.0 1.0 1.0 1.0 Staff Assistant II 2.0 2.0 - - - - Transit Operations Manager - 1.0 1.0 1.0 1.0 1.0 Transit Operations Superintendent 2.0 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Motor Coach Operator		298.4				
Senior Transit Operations Analyst 1.0 1.0 1.0 1.0 1.0 1.0 1.0 Staff Assistant II - - 1.0 1.0 1.0 1.0 Staff Assistant III 2.0 2.0 - - - Transit Operations Manager - 1.0 1.0 1.0 1.0 Transit Operations Superintendent 2.0 - - - - Division Summary 20.5 0.5 - - - - Permanent Employees 324.4 311.4 294.5 294.5 294.5 294.5 Temporary Staffing 0.5 0.5 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	·		20.0	19.0	19.0	18.0	18.0
Staff Assistant II - - 1.0 1.0 1.0 Staff Assistant III 2.0 2.0 - - - Transit Operations Manager - 1.0 1.0 - - Transit Operations Superintendent 2.0 - - 1.0 1.0 - Division Summary Permanent Employees 324.4 311.4 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5			1.0	1.0	1.0	1.0	1.0
Transit Operations Manager - 1.0 1.0 - - Transit Operations Superintendent 2.0 - - 1.0 1.0 Division Summary Permanent Employees 324.4 311.4 294.5 294.5 294.5 Temporary Staffing 0.5 0.5 - - - - Parking (formerly Parking Operations) - - 1.0 1.0 1.0 1.0 Parking Manager - - 1.0 1.0 1.0 1.0 1.0 Customer Service Supervisor - - 1.0 1.0 1.0 1.0 Parking Meter Technician - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Division Summary - - - 0.0 9.0 9.0 Permanent Employees - -<			-	-	1.0	1.0	1.0
Transit Operations Superintendent 2.0 - 1.0 1.0 Division Summary Permanent Employees 324.4 311.4 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 20.5 20.5 20	Staff Assistant III		2.0	2.0	-	-	-
Division Summary Permanent Employees Temporary Staffing324.4311.4294.5294.5294.5Operations Total324.9311.9294.5294.5294.5294.5Parking (formerly Parking Operations)aParking Manager1.01.0Customer Service Supervisor1.01.0Parking Meter Crew Leader1.01.0Parking Operations Specialist1.01.0Parking Permits Assistant1.01.0Principal Administrative Analyst1.01.0Division Summary Permanent Employees5.09.0Permorary Staffing5.09.09.0Planning & Performance b5.09.09.0Transit Planning and Performance Manager Administrative Analyst1.01.01.01.0Policy and Performance AnalystDivision Summary Permanent Employees5.09.09.0Temporary StaffingPlanning and Performance Manager Administrative Analyst1.01.01.01.01.0Policy and Performance AnalystPolicy and Performance AnalystPolicy and Performance Analyst-1.0 <td>Transit Operations Manager</td> <td></td> <td>-</td> <td>1.0</td> <td>1.0</td> <td>-</td> <td>-</td>	Transit Operations Manager		-	1.0	1.0	-	-
Permanent Employees Temporary Staffing 324.4 311.4 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5	Transit Operations Superintendent		2.0	-	-	1.0	1.0
Temporary Staffing 0.5 0.5 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0	-	-					
Operations Total 324.9 311.9 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5 294.5					294.5	294.5	294.5
Parking (formerly Parking Operations) a Parking Manager - - 1.0 1.0 1.0 Customer Service Supervisor - - 1.0 1.0 1.0 Parking Meter Crew Leader - - 1.0 1.0 1.0 Parking Meter Technician - - 1.0 1.0 1.0 Parking Operations Specialist - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Senior Administrative Analyst - - 1.0 1.0 1.0 Division Summary - - 5.0 9.0 9.0 Temporary Staffing - - 5.0 9.0 9.0 Planning & Performance b - - 5.0 9.0 9.0 Transit Planning and Performance Manager 1.0 1.0 1.0 1.0 1.0 Administrative Analyst 1.0 1.0 1.0 1.0	Temporary Staffing	Operations Total			-	-	-
Parking Manager - - 1.0 1.0 1.0 Customer Service Supervisor - - 1.0 1.0 1.0 Parking Meter Crew Leader - - 1.0 1.0 1.0 Parking Meter Technician - - 2.0 2.0 Parking Operations Specialist - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Senior Administrative Analyst - - 1.0 1.0 1.0 Division Summary - - 5.0 9.0 9.0 Permanent Employees - - 5.0 9.0 9.0 Transit Planning and Performance Manager 1.0 1.0 1.0 1.0 1.0 Administrative Analyst 1.0 1.0 1.0 1.0 1.0 1.0 Policy and Performance Analyst	Derking (f) ^a	Operations Total	324.9	311.9	294.0	294.3	294.3
Customer Service Supervisor - - 1.0 1.0 1.0 Parking Meter Crew Leader - - - 1.0 1.0 Parking Meter Technician - - - 2.0 2.0 Parking Operations Specialist - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Senior Administrative Analyst - - 1.0 1.0 1.0 Division Summary - - - 1.0 1.0 Permanent Employees - - 5.0 9.0 9.0 Transit Planning and Performance b - - - - - Transit Planning and Performance Manager 1.0 1.0 1.0 1.0 1.0 Administrative Analyst 1.0 1.0 1.0 1.0 1.0 1.0 Policy and Perf	•				1.0	1.0	1.0
Parking Meter Crew Leader - - - 1.0 1.0 Parking Meter Technician - - - 2.0 2.0 Parking Operations Specialist - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Senior Administrative Analyst - - 1.0 1.0 1.0 Division Summary - - - 1.0 1.0 1.0 Permanent Employees - - 5.0 9.0 9.0 Temporary Staffing - - 5.0 9.0 9.0 Planning & Performance ^b - - 5.0 9.0 9.0 Transit Planning and Performance Manager 1.0 1.0 1.0 1.0 1.0 Administrative Analyst 1.0 1.0 1.0 1.0 1.0 1.0 Policy			-	-			
Parking Meter Technician - - - 2.0 2.0 Parking Operations Specialist - - 1.0 1.0 1.0 Parking Permits Assistant - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Division Summary - - 1.0 1.0 1.0 Permanent Employees - - 5.0 9.0 9.0 Temporary Staffing - - 5.0 9.0 9.0 Planning & Performance b - - 5.0 9.0 9.0 Transit Planning and Performance Manager 1.0 1.0 1.0 1.0 1.0 Administrative Analyst 1.0 1.0 1.0 1.0 1.0 1.0 Policy and Performance Analyst - 1.0 1.0 1.0 1.0 1.0	-		-	-	1.0		
Parking Operations Specialist1.01.01.0Parking Permits Assistant1.01.01.0Principal Administrative Analyst1.01.01.0Senior Administrative Analyst1.01.01.0Division Summary1.01.01.0Permanent Employees5.09.09.0Temporary StaffingParking Total5.09.09.0Planning & Performance b5.09.09.0Transit Planning and Performance Manager1.01.01.01.01.0Administrative Analyst1.01.01.01.01.0Policy and Performance AnalystPolicy and Performance Analyst-1.01.01.01.0	-		-	-	-		
Parking Permits Assistant - - 1.0 1.0 1.0 Principal Administrative Analyst - - 1.0 1.0 1.0 Senior Administrative Analyst - - 1.0 1.0 1.0 Division Summary - - - 1.0 1.0 1.0 Permanent Employees - - 5.0 9.0 9.0 Temporary Staffing - - 5.0 9.0 9.0 Planning & Performance b - - 5.0 9.0 9.0 Transit Planning and Performance Manager 1.0 1.0 1.0 1.0 1.0 Administrative Analyst 1.0 1.0 1.0 1.0 1.0 1.0 Policy and Performance Analyst 1.0 1.0 1.0 1.0 1.0 1.0	-		-	-	-		
Principal Administrative Analyst1.01.01.0Senior Administrative Analyst1.01.01.0Division SummaryPermanent Employees5.09.09.0Temporary StaffingParking Total5.09.09.0Planning & Performance b5.09.09.0Transit Planning and Performance Manager1.01.01.01.01.0Administrative Analyst1.0Assistant Administrative Analyst1.01.01.01.01.0Policy and Performance Analyst-1.01.01.01.0			-	-			
Senior Administrative Analyst1.01.0Division SummaryPermanent Employees5.09.09.0Temporary Staffing5.09.09.0Parking TotalParking Total5.09.09.0Planning & Performance b5.09.09.0Transit Planning and Performance Manager1.01.01.01.01.0Administrative Analyst1.0Assistant Administrative Analyst1.01.01.01.01.01.0Policy and Performance Analyst-1.01.0Output-1.01.01.01.01.01.0Policy and Performance Analyst1.0	0		-	-			
Division Summary Permanent EmployeesTemporary Staffing5.09.09.0Parking TotalParking Total5.09.09.0Planning & Performance bTransit Planning and Performance Manager1.01.01.01.01.0Administrative Analyst1.0Assistant Administrative Analyst1.01.01.01.01.0Policy and Performance Analyst-1.0			-	-			
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Planning & PerformanceTransit Planning and Performance Manager1.01.01.01.01.0Administrative Analyst1.0Assistant Administrative Analyst1.01.01.01.01.01.0Policy and Performance Analyst-1.0		Parking Total	-	-	5.0	9.0	9.0
Administrative Analyst1.0Assistant Administrative Analyst1.01.01.01.01.01.0Policy and Performance Analyst-1.0	Planning & Performance ^b						
Assistant Administrative Analyst1.01.01.01.01.0Policy and Performance Analyst-1.0	Transit Planning and Performance Manager	-	1.0	1.0	1.0	1.0	1.0
Policy and Performance Analyst - 1.0	Administrative Analyst		1.0	-	-	-	-
Policy and Performance Analyst - 1.0	Assistant Administrative Analyst		1.0	1.0	1.0	1.0	1.0
Strategic Transit Planner 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 1.0 <td>Policy and Performance Analyst</td> <td></td> <td>-</td> <td>1.0</td> <td>-</td> <td>-</td> <td>-</td>	Policy and Performance Analyst		-	1.0	-	-	-
	Strategic Transit Planner		1.0	1.0	1.0	1.0	1.0

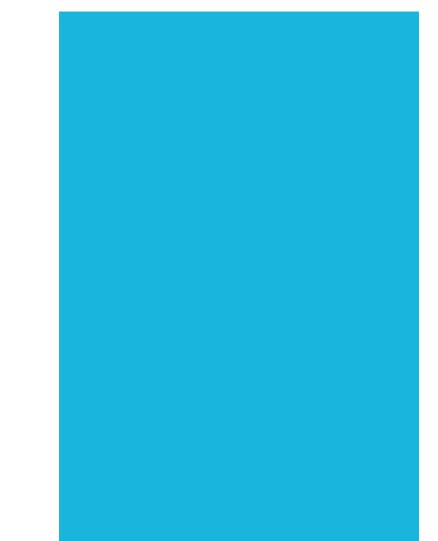
Department / Division / Title (All Titles in Alphabetical Order, except for the division lead)	2018-19 Revised Budget	2019-20 Revised Budget	2020-21 Revised Budget	2021-22 Adopted Budget	2022-23 Budget Plan
Transit Planner	1.0	1.0	1.0	1.0	1.0
Transit Scheduler	1.0	1.0	-	-	-
Division Summary					
Permanent Employees	6.0	6.0	4.0	4.0	4.0
Temporary Staffing	0.5	0.5	-	-	-
Planning & Performance Total	6.5	6.5	4.0	4.0	4.0
Safety & Training ^b					
Transit Safety and Training Manager	1.0	1.0	1.0	1.0	1.0
Lead Transit Training Coordinator	1.0	1.0	1.0	1.0	1.0
Staff Assistant II	2.0	2.0	-	-	-
Transit Maintenance Safety Training Coordinator	1.0	1.0	1.0	1.0	1.0
Transit Safety and Security Coordinator	1.0	1.0	-	-	-
Transit Safety and Security Officer	1.0	1.0	1.0	1.0	1.0
Transit Safety, Security and Training Technician	-	-	1.0	1.0	1.0
Transit Training Coordinator	3.0	3.0	3.0	3.0	3.0
Division Summary					
Permanent Employees	10.0	10.0	8.0	8.0	8.0
Temporary Staffing	-	-	-	-	-
Safety & Training Total	10.0	10.0	8.0	8.0	8.0
Department Summary					
Permanent Employees	456.2	443.2	441.8	445.8	445.8
Temporary Staffing	6.8	6.8	0.5	0.5	-
Transportation Total	463.0	450.0	442.3	446.3	445.8

a. Mobility, Parking Operations, and Traffic Management transfer from Community Development Department.

b. Removed reference to "Transit" in division name as part of the department reorganization.

c. Two-year Enterprise Fund Trades Intern program ends June 30, 2023.

FY 2021-23 ADOPTED BIENNIAL BUDGET CAPITAL IMPROVEMENT PROGRAM



FY 2021-22 THROUGH FY 2024-25 CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program (CIP) budget process is a five-year planning cycle, updated biennially, and facilitated by a CIP Committee comprised of the City Manager, Assistant City Manager and Department Heads. On June 23, 2020, Council adopted the first year and approved the second year of the FY 2020-22 Biennial Capital Improvement Program Budget. In the face of the pandemic's impact on capital project and construction programs, only a very limited number of projects were approved in the FY 2020-22 Biennial CIP Budget cycle. Those projects represented critical infrastructure needs, projects that could not be deferred without compromising essential operations or public health and safety, and projects that would generate revenue. The changes outlined in this addendum are revisions to the second year of the approved Biennial Budget, FY 2021-22. These changes are limited to priority needs that have arisen during the first year of the Biennial Budget and cannot be deferred until the next biennial budget process. However, absent new funding, departments did identify alternative funding options , such as grant resources, special revenue funds and a revenue water bond to fund CIP projects.

FY 2022-25 budget plan amounts are included as a planning tool to demonstrate total anticipated capital funding needs. However, project needs will be re-evaluated during each biennial budget cycle to ensure that budgets are adjusted to fall within available funding limits and to best reflect updated City priorities.

DEFINITION OF CAPITAL PROJECTS

The Capital Improvement Program is a five-year financial plan for the acquisition, expansion or rehabilitation of land, buildings and other major infrastructure. Projects included in the CIP budget are those with costs exceeding \$50,000 and with useful lives of more than three years; most involve public infrastructure construction or major equipment procurement.

FY 2021-22 EXCEPTION-BASED BUDGET

The exception-based budget process occurs in the second year of the biennial budget period, and only projects that are highly urgent are considered. Project requests are submitted to and evaluated by the CIP Committee, which recommends funding or provides feedback for projects best reflecting current City priorities. Capital budget recommendations are presented to City Council and the community for consideration.

Changes to the FY 2021-22 CIP Budget as part of the CIP Exception-Based Budgeting process include:

- New allocation of funds to new projects that require immediate funding
- Increases in allocations to existing projects based on revised estimates
- Allocation of local and grant resources
- Alternative funding from water revenue bonds

REVISED BUDGET SUMMARY

The revised FY 2021-22 CIP Budget totals \$163.7 million. This represents an increase of \$92.3 million from the originally approved FY 2021-22 CIP Budget and an increase of \$69.4 million compared to the FY 2020-21 Adopted CIP Budget. Of the total FY 2021-22 CIP budget, the General Fund portion represents \$9.1 million or 5.6 percent. In the General Fund, this amount reflects a 50% decrease in capital program funding available. Total budget amounts represent major project support to water projects identified in the Sustainable Waster Master Plan, Water and Wastewater Main Replacement projects, and ongoing maintenance projects.

CIP BUDGET SUMMARY BY FUND

FUND	BUDGET	BUDGET PLAN		
	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
(01) General Fund	\$9,116,500	\$11,953,714	\$10,285,519	\$10,417,029
(10) Special Revenue	\$2,425,630	\$200,000	\$200,000	\$200,000
(11) Beach Recreation	\$891,645	\$1,359,565	\$1,086,712	\$1,097,016
(12) Housing Authority	\$12,371	\$12,371	\$12,371	\$12,371
(16) Clean Beaches & Ocean Parcel Tax - Measure V	\$810,000	\$100,000	\$100,000	\$100,000
(19) Community Development Block Grant	\$786,993	-	-	-
(20) Miscellaneous Grants Fund	\$6,071,510	\$1,500,000	\$1,479,471	-
(26) Gas Tax Fund	\$2,119,000	-	-	-
(27) Local Return	\$7,120,000	-	-	-
(50) Water*	\$98,810,548	\$5,490,435	\$9,135,204	\$9,763,171
(51) Wastewater	\$7,361,001	\$6,968,399	\$7,135,816	\$4,207,764
(53) Pier	\$603,761	\$4,277,261	\$2,083,761	\$2,236,342
(54) Resource Recovery & Recycling	\$3,800,227	\$3,928,285	\$4,113,184	\$4,220,496
(57) Airport	\$3,626,368	\$7,957,168	\$3,973,368	\$12,872,246
(59) Cemetery	\$62,882	\$79,133	\$79,133	\$81,818
(60) Big Blue Bus	\$18,747,639	\$1,226,150	\$383,250	\$111,250
(70) Vehicle Replacement	\$7,194,012	\$6,292,362	\$10,010,552	\$5,960,302
(71) Computer Equipment Replacement	\$1,931,940	\$2,731,900	\$2,769,900	\$2,808,600
(75) Risk Management Admin	\$32,433	\$34,148	\$34,148	\$34,148
Total CIP Budget All Funds	\$171,524,559	\$54,110,890	\$52,882,388	\$54,122,552
Less Internal Service Transfers	(\$7,781,622)	(\$12,142,456)	(\$12,625,445)	(\$12,863,405)
Net Total CIP Budget All Funds	\$163,742,937	\$41,968,434	\$40,256,943	\$41,259,147

*FY 2021-22; Alternate funding will be required for the remaining \$78 million for implementation of the Sustainable Water Master Plan projects.

GENERAL FUND BUDGET CHANGES

The CIP Committee evaluated requests and approved \$0.2 million in General Fund budget increases for the Information Security Measures project outlined in the Project Details section and the CIP Budget Matrix. In light of the impacts of COVID-19, funding for new projects is not available.

NON-GENERAL FUND BUDGET CHANGES

The total net change for Non-General Fund budgets is approximately \$92 million. These budget increases are outlined below in the Project Details section and the CIP Budget Matrix. All of the budget increases can be fully supported by an existing enterprise fund balance, grants, alternative funding or special revenue source. The Pier Fund and Computer Equipment Replacement Fund reduced previously planned expenditures by approximately \$3 million in FY 2021-22 as a result of decreased revenues and suspension of internal service contributions resulting from the COVID-19 pandemic.

The FY 2021-22 CIP budget includes \$78 million in net increased budget from alternative funding sources for water projects necessary to implement the Sustainable Water Master Plan including the Arcadia Water Treatment Plant Expansion, Advanced Metering Infrastructure Smart Water Meters, Groundwater Resiliency Well Improvements at Charnock Well Field, Olympic Wellfield Restoration, Olympic Wells Equipping, and the Sustainable Water Infrastructure Project Injection Well. These projects build or improve the infrastructure that delivers water services to Santa Monica households and businesses. The remaining significant Non-General Fund increases are from an appropriation of \$9.2 million in Local Return and Gas Tax revenues for the Annual Paving and Sidewalk Repair Program, Streetlight Modernization and Pier Bridge Replacement, \$6.1 million in Grants for the Broadway Protected Bikeway, Olympic Blvd & 26th St Improvements, Stewart & Pennsylvania Safety Enhancement and Wilshire Active Transportation Project and \$0.8 million in the CDBG Funds toward the Virginia Avenue Park Commercial Kitchen and Park Improvements project. These major budget increases as well as smaller changes are outlined below in the Project Details section and the CIP Budget Matrix.

IMPACTS ON ONGOING OPERATION

Projects that increase or expand City facilities can impact ongoing operating costs. The CIP Exception-Based changes for FY 2021-22 add to the cost of ongoing operations upon construction completion. The project-specific amounts will be incorporated into existing department operating budgets and are subject to Council approval.

PROJECT DETAILS

This section outlines project budget increases described in the revised budget summary and CIP Budget Matrix. Budget increases include additional budget appropriations to projects that have revised estimates, as well as new projects that have urgent budget needs or reflect a priority that cannot be deferred until the next biennial CIP budget process. The following projects are organized by department and then by title.

Community Services

MARINE PARK BASKETBALL COURT IMPROVEMENTS

Project #

Target Completion Date FY 2021-22

Total Project Budget \$85,000

Project Description

This project funds the repair of the two asphalt basketball courts by grinding down the existing asphalt and digging out and filling all major cracks. A new three-inch layer of asphalt will be then added

to the courts along with the appropriate painted markings. It is estimated that this will extend the lifespan of the courts by five to eight years before they would need to be fully reconstructed.

Project Justification

Marine Park basketball courts are the oldest courts in the city (built before 1986) and require repair. If this project is not completed the basketball courts will need to remain fenced off and closed for the foreseeable future.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Special Revenue Fund	C1008110.689000	\$85,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	GET	\$85,000	\$ -	\$ -	\$ -



Community Services

PARK IMPROVEMENTS IN CDBG ELIGIBLE AREAS

Project # C0812

Target Completion Date FY 2021-22

Total Project Budget \$286,993

Project Description

This project provides improvements to City parks located in CDBG-eligible low-moderate income census block groups and service areas. Potential improvements Include functional and aesthetic



improvements to playground safety, energy efficiency, landscaping, safety lighting, public amenities and deferred maintenance eligible projects.

Project Justification

City parks require a variety of functional, aesthetic, and safety improvements which are currently unfunded or are scheduled for future years. Available entitlement funding affords an opportunity to begin work now, improving the experience of Santa Monicans in low-moderate income communities and furthering Council's prioritization of a Clean and Safe Santa Monica.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
CDBG Fund	C1908120.689000	\$286,993	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	ET	\$286,993	\$ -	\$ -	\$ -

Community Services

VIRGINIA AVENUE PARK COMMERCIAL KITCHEN

Project # C0813

Target Completion Date FY 2021-22

Total Project Budget \$600,000

Project Description

This project funds the conversion of the current Virginia Avenue Park Kitchen into a licensed commercial kitchen that will generate economic growth in local neighborhoods through small



business incubation, entrepreneur development, and job-training. The VAP Kitchen will function as an economic driver in the Pico Neighborhood by 1) Giving residents access to a licensed commercial kitchen where they can prepare food for public sale and become official food vendors to cater small and larger City-sponsored events as well as other public and private events; 2) Generating economic growth in local neighborhoods in the form of small business incubation and development, and job-training sites; and 3) Promoting community connectedness, partnership, culture and entrepreneurship. Federal Community Development Block Grant funds will be used for design, construction, and other eligible direct costs. The FY 2020-21 budget included \$100,000 from the Economic Recovery Fund and the additional grant resources will fund the remaining project needs.

Project Justification

Converting the Virginia Avenue Park Kitchen into a commercial kitchen has been one of the key suggestions brought to light by Familias Latinas Unidas and other residents for several years. Santa Monica City Council proposed a comprehensive economic development program declaring "incubating small businesses and entrepreneurs" as one of the plan's five priorities. In March 2021, Council identified cultivating an Equitable and Inclusive Economic Recovery as a key priority following the COVID-19 pandemic.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
CDBG Fund	C1908130.689000	\$500,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	ET	\$500,000	\$ -	\$ -	\$ -

Information Systems Department

INFORMATION SECURITY MEASURES

Project # C0788

Target Completion Date FY 2021-22

Total Project Budget \$963,000

Project Description

This project funds the continued development of the City's cyber security program through the acquisition and implementation of hardware and software security solutions to minimize the



likelihood of a security compromise, or readily detect and eradicate cyberattacks. It is essential to lead the way in cybersecurity prevention, detection, and mitigation; and the robust build out of the cyber security program will allow for a true digital resilient infrastructure. The continued expansion of the City's cyber security program will ensure that Santa Monica has the required security safeguards set-forth by government regulations mandating the proper handling and safeguarding of data. The security solutions will heighten data security protecting the confidentiality, integrity, and availability of the systems that disseminate information the City relies on to conduct business and make decisions. The one-time FY 2021-22 budget of \$193,000 will fund the Cloud Access Security Broker. An additional \$330,000 is included in the FY 2022-23 Budget Plan for Single Sign-On and Active Directory Governance solutions.

Project Justification

The City's digital infrastructure and data are core to the reliability, effectiveness, and efficiency of City services. Information technology use will continue to accelerate as Santa Monica transforms itself into a true 21st century government. As the City expands its digital footprint, it also expands its risk to cyberattacks. A robust cyber security program will ensure that the City has the required security safeguards to properly handle and safeguard City data.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
General Fund	C0107880.689000	\$193,000	\$ 330,000	\$ -	\$ -
TOTAL PROJECT B	UDGET	193,000	\$330,000	\$ -	\$ -

Public Works

ADVANCED METERING INFRASTRUCTURE (AMI) SMART WATER METERS

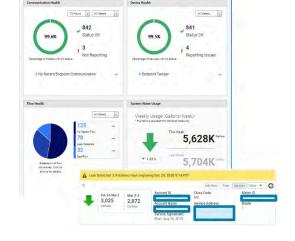
Project # C0820

Target Completion Date FY 2023-24

Total Project Budget \$15,000,000

Project Description

The project will retrofit and replace the City's existing manual water meter reading systems within its service area with Advanced Metering Infrastructure (AMI). The AMI system will allow the



customer to track their individual water use and detect water leaks in real time. The project will include water meter replacement or upgrade for approximately 14,580 manual meters (approximately 80% of the total number of meters), installation of AMI, replacement of meter box lids to allow for AMI signal transmission, upgrade to billing software, and integration of AMI into the City's system.

Project Justification

Implementation of the AMI smart water meter will improve water use efficiency in the City with the ability to track the citywide water usage in real time to minimize water loss in the water distribution system. The AMI smart water meters also provide more accurate meter reads, streamline meter reading and billing, and potentially provide 5-7% in water savings from reduced residential water leaks.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Water Fund (Bond)	C5008200.689740	\$15,000,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDGI	ET	\$15,000,000	\$ -	\$ -	\$ -

Public Works

AIRPORT AVENUE PEDESTRIAN AND BIKE ACCESS ROAD

Project # C0821

Target Completion Date FY 2023-24

Total Project Budget \$258,500

Project Description

This project provides a feasibility study and design of the hillside area at the west end of the runway to provide a safe path for pedestrians and bicyclists visiting the airport from the north to the south and

to connect onto Airport Avenue to avoid 23rd Street which presents traffic hazards to bicyclist and pedestrians. The feasibility study phase will include presentation of the options to community stakeholders for review and ranking of preferences.

Project Justification

This project will provide safe access to Airport Avenue by foot or bike that does not exist for visitors to the airport. Safe access could be provided via a pedestrian/bicycle path across the hillside at the west end of the runway, connecting Clover Court to Airport Avenue and conform to the City's approved Bike Action Plan. This project could be incorporated into the Airport Avenue Improvement Project and would complete access to the northwest corner of the airport for pedestrians and bicyclists.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Airport Fund	C5708210.689000	\$258,500	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	GET	\$258,500	\$ -	\$ -	\$ -



Public Works

ANNUAL PAVING AND SIDEWALK REPAIR PROGRAM

Project # C0460

Target Completion Date
Ongoing

Total Project Budget Ongoing

Project Description

The Annual Paving and Sidewalk Repair Program provides ongoing upgrades and repair to streets, curbs, gutters, curb ramps, bus pads, and other related surface features in the public right of way.

Project Justification

Ongoing street & sidewalk maintenance promotes health & safety by removing pedestrian tripping hazards, constructing accessible facilities such as curb ramps, reducing traffic congestion and accidents by providing adequately paved and striped streets, and promoting alternative transportation options such as walking and bicycles rather than cars.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Gas Tax Funds	C2604600.689610	\$2,119,000	\$ -	\$ -	\$ -
Local Return (Proposition C)	C2704600.689130	\$1,500,000	\$ -	\$ -	\$ -
Local Return (Measure M)	C2704600.689110	\$830,000	\$ -	\$ -	\$ -
Local Return (Measure R)	C2704600.689120	\$1,100,000	\$ -	\$ -	\$ -
Water Fund	C5004600.689000	\$300,000	\$ -	\$ -	\$ -
Wastewater Fund	C5104600.689000	\$265,200	\$ -	\$ -	\$ -
TOTAL PROJECT BUDGET		\$6,114,200	\$ -	\$ -	\$ -



Public Works

ARCADIA WTP EXPANSION AND PRODUCTION EFFICIENCY ENHANCEMENT

Project # C0774

Target Completion Date FY 2022-23

Total Project Budget \$64,600,000

Project Description

The Arcadia Water Treatment Plant (WTP) will be upgraded to enhance its production efficiency and expanded to treat up to 13 million gallons per day

of groundwater. The Arcadia WTP currently operates at approximately 80% efficiency and the existing reverse osmosis process will be upgraded to enhance its recovery to 90% or greater. In addition, the overall plant raw groundwater treatment capacity will be expanded to accommodate additional groundwater from the Olympic Well Field once it is restored to full production capacity. Capacity expansion of the Arcadia WTP will include improvements to the greensand filters, washwater recovery system, chemical storage and feed facilities, addition of a new decarbonation tower, and upgrades to site electrical equipment.

Project Justification

The City of Santa Monica has supplied safe and reliable water service to its residents and businesses for more than 100 years. To ensure the continued safety, reliability and affordability of that service, the City's Sustainable Water Master Plan (SWMP) was updated in 2018 with the goal of achieving water self-sufficiency. This project will decrease the City's reliance on imported water, leading to long-term cost benefits for ratepayers, establishment of a diverse and drought-resilient local water supply, and a reduction in the City's water supply energy footprint.

The production efficiency enhancement and expansion of the Arcadia WTP will increase local groundwater supplies and reduce the City's reliance on imported water supplies.

TOTAL PROJECT BUD		\$47,900,000	\$ -	¢ _	¢ _
Water Fund (Bond)	C5007740.689740	\$47,900,000	\$ -	\$ -	\$ -
Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25



Public Works

GROUNDWATER RESILIENCY WELL IMPROVEMENTS AT CHARNOCK WELL FIELD

Project # C0776

Target Completion Date FY 2023-24

Total Project Budget \$8,700,000

Project Description

This project will replace two groundwater wells (Charnock 13 and Charnock 18) at the City's Charnock Well Field. The replacement wells will be designed to the original design capacity of Charnock 13 and Charnock 18. Charnock 21



would replace Charnock 13 and Charnock 22 would replace Charnock 18. The project will include a new wells, pumps, piping, valves, and appurtenances; power and electrical cabinet for controls and switchgear; chlorination equipment; site lighting; electrical service; connection to communication system for integration with the City's network; standby emergency generator connection for rental generator, if needed; well enclosure to contain sound from well operations; and perimeter site fencing.

Project Justification

Existing Charnock Wells 13 and 18 have been in service since the 1980s and have reached the end of its asset life. The two wells account for approximately 35% of the City's total groundwater pumping capacity and are in need of replacement to restore its pumping capacity as well as to maintain consistent production for the City's potable water system.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Water Fund (Bond)	C5007760.689740	\$8,700,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	ET	\$8,700,000	\$ -	\$ -	\$ -

Public Works

OLYMPIC WELLFIELD RESTORATION

Project # C0775

Target Completion Date FY 2022-23

Total Project Budget \$25,500,000

Project Description

The project will include a new pipeline and advanced water treatment facility for the Olympic Well Field. The new pipeline will separate Olympic

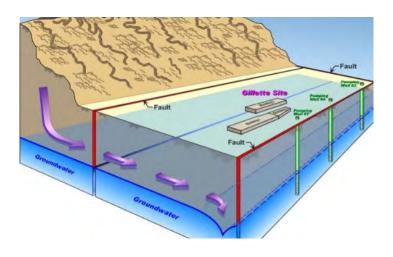
Well Field groundwater from the Charnock Well Field for treatment at the new Olympic Advanced Water Treatment Facility (AWTF). The new Olympic pipeline will convey groundwater from the Olympic Well Field along the Olympic Blvd. to the new Olympic AWTF. The new Olympic AWTF will be co-located at the Arcadia Water Treatment Plant and include ultraviolet light advanced oxidation process and granular activated carbon filters to treat groundwater from the Olympic Well Field.

Project Justification

The City of Santa Monica has supplied safe and reliable water service to its residents and businesses for more than 100 years. To ensure the continued safety, reliability and affordability of that service, the City's Sustainable Water Master Plan (SWMP) was updated in 2018 with the goal of achieving water self-sufficiency. This project would decrease the City's reliance on imported water, leading to long-term cost benefits for ratepayers, establishment of a diverse and drought-resilient local water supply, and a reduction in the City's water supply energy footprint.

The new pipeline and Olympic Advanced Water Treatment Facility will help restore the Olympic Well Field to full capacity, increase local groundwater supply, and remediate the groundwater aquifer.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Water Fund (Bond)	C5007750.689740	\$3,900,000	\$ -	\$ -	\$ -
Water Fund	C5007750.689410	\$13,950,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDGET		\$17,850,000	\$ -	\$ -	\$ -



Public Works

OLYMPIC WELLS EQUIPPING (SM-8 AND SM-9)

Project # C0806

Target Completion Date FY 2021-22

Total Project Budget \$4,600,000

Project Description

The project will equip two new wells, SM-9 and SM-8, along the Olympic Blvd median. These wells will produce an estimated 600 gpm each and will be used to provide water to the entire City. The

wells will be equipped with a pump, artistic well enclosure, piping and all necessary electrical connections to make them fully operational.

Project Justification

The City of Santa Monica has supplied safe and reliable water service to its residents and businesses for more than 100 years. To ensure the continued safety, reliability and affordability of that service, the City's Sustainable Water Master Plan (SWMP) was updated in 2018 with the goal of achieving water self-sufficiency. This project would decrease the City's reliance on imported water, leading to long-term cost benefits for ratepayers, establishment of a diverse and drought-resilient local water supply, and a reduction in the City's water supply energy footprint.

The two new wells, SM-8 and SM-9, would help restore pumping capacity in the Olympic Well Field to increase local groundwater supply and help remediate the groundwater aquifer.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Water Fund (Bond)	C5008060.689740	\$1,600,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	GET	\$1,600,000	\$ -	\$ -	\$ -



Public Works

PIER BRIDGE REPLACEMENT PROJECT (HIGHWAY BRIDGE PROGRAM)

Project # C0527

Target Completion Date FY 2027-28

Total Project Budget \$28,375,000

Project Description

The Pier Bridge Replacement Project will replace the existing, outdated structure with a new bridge or bridges that will provide ADA access to and from the Pier while ensuring vehicular and emergency



access are also improved. This project is currently underway and in the environmental document phase. This project has been approved for funding by the Highway Bridge Program and qualifies for 100% reimbursement. Planning and design funds for the project were appropriated in prior CIP budgets.

Project Justification

The Pier Bridge structural sufficiency rating is very low at 17 out of 100.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Misc. Grants Fund	C2005270.689000	\$500,000	\$1,350,000	\$ -	\$ 23,750,000
Local Return (Measure M)	C2705270.689110	\$1,525,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDGET		\$2,025,000	\$1,350,000	\$ -	\$23,750,000

Public Works

STREET LIGHTING MODERNIZATION PROGRAM - LED LIGHTING

Project # C0459

Target Completion Date
Ongoing

Total Project Budget Ongoing

Project Description

The Annual Street Lighting Modernization Program converts all remaining high-voltage series street lighting circuits and fixtures to modern 120volt multiple circuits with energy efficient LED

fixtures. All new streetlights fixtures are Dark Sky compliant. In addition to continuing the streetlight circuitry conversion, this project will also install LED lights at parks, beach pedestrian pathway, and in some existing streetlights.

Project Justification

Over the past 10-years the City has converted approximately 70% of the existing older series circuits to modern 120V multiple circuits. This program will fund a continuation of that effort to complete conversion of the remaining series circuits to multiple circuits and fixtures which are safer, more reliable, require less costly maintenance, and necessary for the City to take advantage of modern energy-efficient LED technology.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Local Return (Proposition C)	C2704590.689130	\$2,000,000	\$ -	\$ -	\$ -
Local Return (Measure R)	C2704590.689120	\$165,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDGET		\$2,165,000	\$ -	\$ -	\$ -



Public Works

SUSTAINABLE WATER INFRASTRUCTURE PROJECT INJECTION WELL (SM-10I)

Project # C0733

Target Completion Date FY 2021-22

Total Project Budget \$3,991,350

Project Description

A new groundwater injection well will be constructed to support the City's Sustainable Water Infrastructure Project (SWIP). The groundwater injection well, SM-10i, will be in the City's Olympic



SM-10i

injection well will include a concrete pad, piping, artistic well enclosure, and supporting electrical equipment. The CIP Budget previously included \$1.5 million in FY 2018-19 and \$1.5 million in FY 2020-21 for well drilling of SM-8 and SM-9.

Project Justification

To ensure the continued safety, reliability and affordability of that service, the City's Sustainable Water Master Plan (SWMP) was updated in 2018 with the goal of achieving water self-sufficiency. This project would decrease the City's reliance on imported water, leading to long-term cost benefits for ratepayers, establishment of a diverse and drought-resilient local water supply, and a reduction in the City's water supply energy footprint.

The SWIP injection well will recharge local groundwater aquifers with a drought resilient supply to help maintain the sustainable yield at the Olympic Well Field. The Olympic Well Field is the City's second largest well field and provides up to 3,100 acre-feet per year of local groundwater for the City's water supply.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Water Fund (Bond)	C5007330.689740	\$900,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	ET	\$900,000	\$ -	\$ -	\$ -

Department of Transportation

7TH STREET FENCING UPGRADE

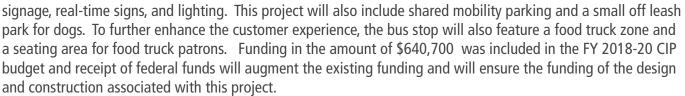
Project # C0738

Target Completion Date FY 2022-23

Total Project Budget \$1,477,789

Project Description

This project will provide additonal funds for new fencing along 7th Street, bus stop amenities designed to improve the customer experience such as the installation of trash receptacles, seating,



Project Justification

This unique and innovative project garnered visibility and support and earned SaMoDoT federal funding in support of the project.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Big Blue Bus Fund	C6007380.689000	\$837,089	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	ET	\$837,089	\$ -	\$ -	\$ -



Department of Transportation

BROADWAY PROTECTED BIKEWAY: 5TH STREET - 26TH STREET

Project # C0814

Target Completion Date FY 2023-24

Total Project Budget \$711,471

Project Description

This project will design and construct a continuous eastbound and westbound parking protected Class IV bikeway along Broadway between 5th St and 26th St. Broadway is one of the busiest bike

corridors and important connection to downtown. The project will significantly enhance safety for existing riders and increase active transportation mode share by creating a protected facility suitable for all ages and abilities.

Project Justification

This project was identified in the Council approved 2020 Bike Action plan Amendment as part of the 5-year vision. Protected facilities on Broadway will provide a critical east-west connection and begin to link major north-south routes (eg 17th Street) to form the backbone of the City's protected bikeway network.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Misc. Grant	C2008140.689290	\$550,000	\$ -	\$161,471	\$ -
TOTAL PROJECT BU	DGET	\$550,000	\$ -	\$161,471	\$ -



Department of Transportation

OLYMPIC BLVD & 26TH ST - FIRST/LAST MILE IMPROVEMENTS

Project # C0816

Target Completion Date FY 2024-25

Total Project Budget \$893,510

Project Description

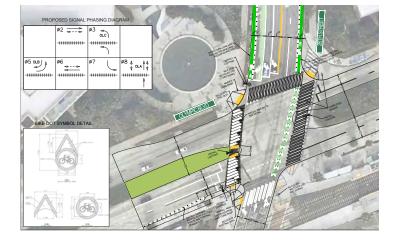
The project will design and construct safety enhancements at the Vision Zero priority intersection of Olympic/26th Street and along 26th

between Olympic and Broadway. The project will provide first/last mile connections to 26th St/Bergamot Station, three SaMoDot routes, Expo Bike Path and Broadway bike lanes. In addition, the project will improve crossing conditions at Olympic in the Pico Neighborhood.

Project Justification

The project was identified by Metro through a screening process using a variety of socio-economic, safety, and health data. The City has also received numerous community requests for improvements at this location and was also identified as the number one priority intersection in the City's Vision Zero Plan.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Misc. Grant	C2008160.689220	\$893,510	\$ -	\$ -	\$ -
TOTAL PROJECT BUDG	ET	\$893,510	\$ -	\$ -	\$ -



Department of Transportation

STEWART & PENNSYLVANIA SAFETY ENHANCEMENT PROJECT

Project # C0817

Target Completion Date FY 2022-23

Total Project Budget \$4,000,000

Project Description

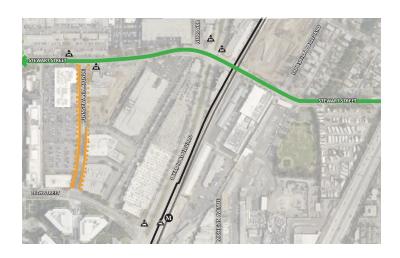
This project will fund the Stewart/Pennsylvania safety enhancement project that will design and construct a protected bikeway along Stewart Street, add new pedestrian scale lighting, add a new

sidewalk on Pennsylvania Avenue, and a new median at the Nebraska/Yale intersection. The project will enhance pedestrian and bicycle safety along the corridor, create a complete street, and allow people of all ages and abilities access to the street.

Project Justification

This project will connect and prioritize safety enhancements for bicyclists/pedestrians and connect community members to high-quality transit and high-density residential and employment areas. This project will leverage outside grant dollars including CalTrans Active Transportation Program and Sub-regional active transportation funds for construction.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Misc. Grant-ATP	C2008170.689250	\$3,196,000	\$ -	\$ -	\$ -
Misc. Grant-MSP	C2008170.689290	\$804,000	\$ -	\$ -	\$ -
TOTAL PROJECT BUI	DGET	\$4,000,000	\$ -	\$ -	\$ -



Department of Transportation

WILSHIRE ACTIVE TRANSPORTATION SAFETY PROJECT

Project # C0818

Target Completion Date FY 2024-25

Total Project Budget \$1,096,000

Project Description

The Wilshire Transportation Safety Project will install transportation safety improvements at seven high crash intersection locations on Wilshire Blvd. The Wilshire Blvd Safety Study identified



these locations based on community input, adjacency to schools and parks, and amount of crash incidents. The project will advance the Council Framework Priority Mobility & Access by reducing crashes, significantly enhancing crossing conditions for people walking, and improving connections to bus service.

Project Justification

This project is key in advancing Santa Monica's Vision Zero Action Plan and Pedestrian Action Plan goal of reducing the occurrence of fatal and severe traffic related injuries. The City's Vision Zero Traffic Safety Analysis identified Wilshire Blvd as a priority corridor for road safety improvements as multiple intersections rank in the top ten citywide for the amount of fatal and severe injuries. The recently conducted Wilshire Blvd Safety Study gathered extensive community input and evaluated crash data and identified seven priority locations for safety improvements.

Fund	Account	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25
Misc. Grant	C2008180.689290	\$128,000	\$ -	\$968,000	\$ -
TOTAL PROJECT BUDG	ET	\$128,000	\$ -	\$968,000	\$ -

EXPLANATION OF CIP BUDGET MATRIX

The FY 2021-22 through FY 2024-25 Capital Improvement Program Matrix on the following pages outlines revisions to the approved budget amounts for FY 2021-22, the second year of the FY 2020-22 Adopted Biennial CIP budget. These amounts do not reflect budgeted amounts for FY 2020-21; if unspent and projects are ongoing, remaining budgets from FY 2020-21 will roll over into FY 2021-22 for expenditure due to the biennial nature of the budget. The FY 2022-23 through FY 2024-25 amounts are included for planning purposes only and will be revisited in future budget processes to ensure that updated City priorities are funded and that adequate funding is available.

The table lists the project number, account number, the project title, the adopted budget for FY 2021-22, and the budget plan for FY 2022-25 for each project. Since the program-wide table is organized by Fund, projects that are funded by multiple sources will be listed under each contributing Fund with that Fund's account number. Account numbers begin with "C" for capital and construction projects and "I" for internal service projects.

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FY 2021-23 ADOPTED BIENNIAL BUDGET CAPITAL IMPROVEMENT PROGRAM - FY 2021-22 - FY 2024-25 BUDGET BY FUND

CIP				BUDGET			BUDGET PLAN											
Project	Account Number	Project Title	APPROVED	INCREASE/	ADOPTED				Department									
Number	Account Humber	riged file	BUDGET	(DECREASE)	BUDGET				Department									
			FY2021-22	FY2021-22	FY2021-22	FY2022-23	FY2023-24	FY2024-25										
General Fu																		
C0461	C0104610.689000	Alley Renewal Program Citywide Facilities Renewal Program	300,000 1,000,000	-	300,000 1,000,000	339,710 1,500,000	360,090 1,500,000		Public Works Public Works									
C0458 C0804	C0104580.689000 C0108040.689000	Construction Management Software	50,000	-	50,000	80,000	80,000		Public Works									
C0785	C0107850.689000	Computer Aided Dispatch and Records Management Systems	2,770,000	-	2,770,000	600,000	-	-	Police									
C0464	C0104640.689000	Crosswalk Renewal Program	100,000	-	100,000	100,000	100,000	100,000	SaMoDoT									
C0456 C0788	C0104560.689000 C0107880.689000	Fire Apparatus Replacement Information Security Measures	800,000	- 193,000	800,000 193,000	975,000 330,000	-	-	Fire Information Services									
C0489	C0104890.689000	Maintenance for Parking Structures and Lots	300,000	-	300,000	350,000	350,000		SaMoDot									
C0790	C0107900.689000	Network Infrastructure Replacement Plan	200,000		200,000	-	-		Information Services									
C0791 C0467	C0107910.689000 C0104670.689000	Parking Pay Stations for Parking Lots Swim Facilities Planned Maintenance	- 100,000		- 100,000	42,000 100,000	- 100,000		SaMoDoT Community Services									
C0467	C0104670.689000 C0104650.689000	Urban Forest Renewal	450,000		450,000	450,000	450,000		Public Works									
10003	10100030.689000	Computer Equipment Replacement Program	800,000		800,000	1,668,030	1,668,030	1,668,030	Information Services									
10002	10100020.689000	Telecommunications Services	53,500	-	53,500	264,674	352,899		Information Services									
10001	10100010.689000	Vehicle Replacement Program	2,000,000	-	2,000,000	5,154,300	5,324,500		Public Works									
			8,923,500	193,000	9,116,500	11,953,714	10,285,519	10,417,029										
		Funds Available for General Fund CIP Projects General Fund CIP Allotment	10 679 009		10 679 009	14,000,000	14,000,000	21,000,000										
		City Hall East Debt Service	10,678,008 (1,754,508)		10,678,008 (1,754,508)	14,000,000 (1,620,089)	(1,459,832)	(1,325,228)										
		Total Funds Available for General Fund CIPs		\$ 193,000	\$ 9,116,500	\$ 12,379,911	\$ 12,540,168	\$ 19,674,772										
		Remaining Balance or Unfunded Need		-	-	426,197	2,254,649	9,257,743										
Special Re			200 620		200 620													
C0622 C0811	C1006220.689000 C1008110.689000	4th Street Enhancements-Expo Linkages - TIF Marine Park Basketball Court Improvements- PIF	290,630	- 85,000	290,630 85,000		-	-	SaMoDoT Community Services									
C0667	C1006670.689000	Public Art Conservation & Maintenance	200,000		200,000	200,000	200,000	200.000	Community Services									
C0760	C1007600.689000	Vision Zero and Mobility Project Delivery-TIF	1.850.000		1.850.000				SaMoDoT									
			\$ 2,340,630	\$ 85,000	\$ 2,425,630	\$ 200,000	\$ 200,000	\$ 200,000										
	reation (11)																	
C0689	C1106890.689000	Accessible Walkway	-	-	- 220.245	290,369	-		Community Development									
C0689 C0466 C0467	C1106890.689000 C1104660.689000	Accessible Walkway Beach Parking Lot Improvements Swim Facilities Planned Maintenance	- 329,345 65.000	-	- 329,345 65.000	290,369 500,000 65,000	- 500,000 65.000	500,000	Community Development									
C0466	C1106890.689000	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program	65,000 18,098	-	65,000 18,098	500,000 65,000 18,098	65,000 18,098	500,000 65,000 18,098	Community Development Community Services Information Services									
C0466 C0467 I0003 I0002	C1106890.689000 C1104660.689000 C1104670.689000 I1100030.689000 I1100020.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services	65,000 18,098 6,922		65,000 18,098 6,922	500,000 65,000 18,098 6,922	65,000 18,098 6,922	500,000 65,000 18,098 6,922	Community Development Community Services Information Services Information Services									
C0466 C0467 I0003	C1106890.689000 C1104660.689000 C1104670.689000 I1100030.689000	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program	65,000 18,098 6,922 472,280	-	65,000 18,098 6,922 472,280	500,000 65,000 18,098 6,922 479,175	65,000 18,098 6,922 496,691	500,000 65,000 18,098 6,922 506,995	Community Development Community Services Information Services									
C0466 C0467 I0003 I0002 I0001	C1106890.689000 C1104660.689000 C1104670.689000 I1100030.689000 I1100020.689000 I1100020.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services	65,000 18,098 6,922	- - - - - - - - -	65,000 18,098 6,922	500,000 65,000 18,098 6,922	65,000 18,098 6,922	500,000 65,000 18,098 6,922	Community Development Community Services Information Services Information Services									
C0466 C0467 I0003 I0002 I0001	C1106890.689000 C1104660.689000 C1104670.689000 I1100030.689000 I1100020.689000 I1100010.689000 uthority (12)	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program	65,000 18,098 6,922 472,280 \$ 891,645	- - - - - - - - - - - - - - - - - - -	65,000 18,098 6,922 472,280	500,000 65,000 18,098 6,922 479,175	65,000 18,098 6,922 496,691	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016	Community Development Community Services Information Services Information Services									
C0466 C0467 I0003 I0002 I0001	C1106890.689000 C1104660.689000 C1104670.689000 I1100030.689000 I1100020.689000 I1100020.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services	65,000 18,098 6,922 472,280	- - - - - - - - - - - -	65,000 18,098 6,922 472,280 \$ 891,645	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565	65,000 18,098 6,922 496,691 \$ 1,086,712	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220	Community Development Community Services Information Services Information Services Public Works									
C0466 C0467 I0003 I0002 I0001 Housing At I0003	C1106890.689000 C1104660.689000 C1104670.689000 I1100030.689000 I1100030.689000 I1100010.689000 uthority (12) I1200030.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program	65,000 18,098 6,922 472,280 \$ 891,645 8,220	- - - - - - - - - - - - - - - - - - -	65,000 18,098 6,922 472,280 \$ 891,645 8,220	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220	Community Development Community Services Information Services Public Works Information Services									
C0466 C0467 I0003 I0002 I0001 Housing At I0003 I0002	C1106890.689000 C1104660.689000 C1104660.689000 I1100030.689000 I1100020.689000 I1100010.689000 uthority (12) I1200030.689000 I1200020.689000 ches & Ocean Parcel Tax	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371		65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220 4,151	Community Development Community Services Information Services Public Works Information Services									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Bead C0499	C1106890.689000 C1104660.689000 C1104670.689000 I1100030.689000 I1100010.689000 I1100010.689000 I1100010.689000 I1200030.689000 I1200020.689000 ches & Ocean Parcel Tax C1604990.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000		65,000 18,098 6,922 472,280 \$ 891,645 \$ 891,645 8,220 4,151 \$ 12,371 710,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371	Community Development Community Services Information Services Public Works Information Services Information Services Information Services									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Bead	C1106890.689000 C1104660.689000 C1104660.689000 I1100030.689000 I1100020.689000 I1100010.689000 uthority (12) I1200030.689000 I1200020.689000 ches & Ocean Parcel Tax	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16)	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	<u>-</u> <u>-</u> <u>-</u> -	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000 100,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371	500,000 65,000 18,098 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371	Community Development Community Services Information Services Information Services Public Works Information Services Information Services									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Beac C0499 C0462	C1106890.689000 C110460.689000 C110460.689000 I1100030.689000 I1100020.689000 I1100010.689000 I1100010.689000 I1200030.689000 C1604990.689000 C1604620.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000		65,000 18,098 6,922 472,280 \$ 891,645 \$ 891,645 8,220 4,151 \$ 12,371 710,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371	Community Development Community Services Information Services Public Works Information Services Information Services Information Services									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Beac C0499 C0462 Communit	C1106890.689000 C1104660.689000 C1104660.689000 I1100020.689000 I1100020.689000 I1100010.689000 uthority (12) I1200030.689000 ches & Ocean Parcel Tax C1604990.689000 C1604620.689000 cticologa (12000) C1604620.689000 C1604620.689000	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19)	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	<u>-</u> <u>-</u> <u>-</u> <u>-</u> <u>-</u> <u>-</u> <u>-</u> -	65,000 18,098 6,922 472,280 \$ 891,645 \$ 200 4,151 \$ 12,371 \$ 12,371 710,000 <u>100,000</u> \$ 810,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371	500,000 65,000 18,098 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371	Community Development Community Services Information Services Public Works Information Services Information Services Public Works Public Works Public Works									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Beat C0499 C0462 Communit C0812	C1106890.689000 C1104660.689000 C1104660.689000 I1100030.689000 I1100020.689000 I1100010.689000 I1100010.689000 I1200020.689000 C1604620.689000 C1604620.689000 C1908120.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000		65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371	500,000 65,000 18,098 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371	Community Development Community Services Information Services Public Works Information Services Information Services Information Services Public Works Public Works Public Works									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Beac C0499 C0462 Communit	C1106890.689000 C1104660.689000 C1104660.689000 I1100020.689000 I1100020.689000 I1100010.689000 uthority (12) I1200030.689000 ches & Ocean Parcel Tax C1604990.689000 C1604620.689000 cticologa (12000) C1604620.689000 C1604620.689000	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19)	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	\$ \$ \$ 286,993 500,000	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000 \$ 810,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371	500,000 65,000 18,098 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371	Community Development Community Services Information Services Public Works Information Services Information Services Public Works Public Works Public Works									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Bead C0499 C0462 C0499 C0462 C0812 C0813 Miscelland	C1106890.689000 C1104660.689000 C1104660.689000 I1100030.689000 I1100020.689000 I1100010.689000 I1100010.689000 I1200020.689000 C1604620.689000 C1604620.689000 C1908120.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	\$ - \$ - \$ - \$ - 286,993 500,000 \$ 786,993	65,000 18,098 6,922 472,280 \$ 891,645 \$ 212,371 \$ 12,371 710,000 \$ 810,000 \$ 786,993 \$ 500,000 \$ 786,993 \$ 7	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ 100,000	500,000 65,000 18,098 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371	Community Development Community Services Information Services Public Works Information Services Information Services Information Services Public Works Public Works Public Works									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Beac C0499 C0462 C0812 C0812 C0813 Miscelland C0814	C1106890.689000 C1104660.689000 C1104660.689000 I1100030.689000 I1100020.689000 I1100010.689000 I1100010.689000 I1200020.689000 C1604990.689000 C1604620.689000 C1604620.689000 C1908120.689000 C1908130.689000	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	\$ \$ \$ 286,993 500,000	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000 \$ 810,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 100,000 \$ 100,000	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ >	500,000 65,000 18,098 506,995 \$ 1,097,016 \$ 12,371 \$ 12,371 - - - - - - - - - - - - - - - - - - -	Community Development Community Services Information Services Public Works Information Services Information Services Information Services Public Works Public Works Public Works									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Bead C0499 C0462 C0812 C0812 C0813 Miscelland C0814 C0815	C1106890.689000 C110460.689000 C110460.689000 I1100030.689000 I1100030.689000 I1100010.689000 I1100010.689000 C1604900.689000 C1604620.689000 C1604620.689000 C1908120.689000 C1908120.689000 C1908130.689000 C1908130.689000 C2008140.689290 C2008140.689290 C2008150.689290	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas Virginia Avenue Park Commercial Kitchen Broadway Protected Bikeway: 5th Street - 26th Street Colorado Protected Bikeway: 5th Street - 17th Street	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000		65,000 18,098 6,922 472,280 \$ 891,645 \$ 220 4,151 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 786,993 550,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 \$ 12,371	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ 100,000	500,000 65,000 18,098 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371 - - - - - - - - - - - - - - - - - - -	Community Development Community Services Information Services Public Works Public Works Public Works Public Works Public Works Community Services Community Services SaMoDoT SaMoDoT									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Bead C0499 C0462 C0462 C0812 C0813 Miscelland C0814 C0815 C0816	C1106890.689000 C1104660.689000 C1104660.689000 I1100030.689000 I1100020.689000 I1100010.689000 I1100010.689000 C1604620.689000 C1604620.689000 C1604620.689000 C1908120.689000 C1908130.689000 C2008140.689290 C2008140.689290 C2008160.689290 C2008160.689290	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas Virginia Avenue Park Commercial Kitchen Broadway Protected Bikeway: 5th Street - 26th Street Colorado Protected Bikeway: 5th Street - 17th Street Olympic Blvd & 26th St - First/Last Mile Improvements	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	\$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ -	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 786,993 \$ 550,000 \$ 933,510 \$ 893,510 \$ 100,000 \$ 100,000 \$ 786,993 \$ 550,000 \$ 786,993 \$ 550,	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 \$ 12,371 \$ 100,000 \$ 100,000	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371 - - - - - - - - - - - - - - - - - - -	Community Development Community Services Information Services Public Works Public Works Public Works Public Works Public Works Community Services Community Services SaMoDoT SaMoDoT SaMoDoT									
C0466 C0467 I0003 I0002 I0001 Housing At I0003 I0002 Clean Bead C0499 C0462 C0499 C0462 C0462 C0812 C0813 Miscelland C0814 C0815 C0816 C0527	C1106890.689000 C1104660.689000 C1104660.689000 I1100020.689000 I1100020.689000 I1100010.689000 I1100010.689000 I1200020.689000 C1604620.689000 C1604620.689000 C1908120.689000 C1908130.689000 C1908130.689000 C2008140.689290 C2008140.689290 C2008150.689200 C2008150.689200 C2008150.689200 C2008150.689200 C2008150.689200	Beach Parking Lot Improvements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas Virginia Avenue Park Commercial Kitchen Broadway Protected Bikeway: 5th Street - 26th Street Colorado Protected Bikeway: 5th Street - 17th Street Olympic Blvd & 26th St - First/Last Mile Improvements Pier Bridge Replacement Project (Highway Bridge Program)	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	∑ 5 5 286,993 500,000 5 786,993 550,000 893,510 500,000	65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000 \$ 810,000 \$ 810,000 \$ 786,993 550,000 \$ 786,993 550,000 \$ 786,993 550,000	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 100,000 \$ 100,000	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371 - - - - - - - - - - - - - - - - - - -	Community Development Community Services Information Services Public Works Information Services Public Works Public Works Community Services Community Services SaMoDoT SaMoDoT Public Works									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Bead C0499 C0462 C0812 C0812 C0813 Miscelland C0814 C0815 C0816 C0827 C0817	C1106890.689000 C1104660.689000 C1104660.689000 I1100020.689000 I1100020.689000 I1100010.689000 I1200020.689000 C1604620.689000 C1604620.689000 C1604620.689000 C1908120.689000 C1908120.689000 C1908130.689000 C2008140.689290 C2008160.689290 C2008160.689290 C2008170.689200 C2008170.689200 C2008170.689250	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas Virginia Avenue Park Commercial Kitchen Broadway Protected Bikeway: 5th Street - 26th Street Colorado Protected Bikeway: 5th Street - 17th Street Olympic Blvd & 26th St - First/Last Mile Improvements Pier Bridge Replacement Project (Highway Bridge Program) Stewart & Pennsylvania Safety Enhancement Project (ATP)	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000		65,000 18,098 6,922 472,280 \$ 891,645 8,220 4,151 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000 \$ 786,993 550,000 \$ 786,993 550,000 \$ 786,993 10,000 \$ 786,993 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,000 10,00	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 \$ 12,371 \$ 100,000 \$ 100,000	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 	500,000 65,000 18,098 5,922 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371 - - - - - - - - - - - - - - - - - - -	Community Development Community Services Information Services Public Works Public Works Public Works Community Services Community Services									
C0466 C0467 10003 10002 10001 Housing At 10003 10002 Clean Bead C0499 C0462 C0812 C0812 C0813 Miscelland C0814 C0815 C0816 C0817 C0817	C1106890.689000 C1104660.689000 C1104660.689000 I1100030.689000 I1100030.689000 I1100030.689000 uthority (12) I1200030.689000 C1604900.689000 C1604900.689000 C1604620.689000 C1908120.689000 C1908120.689000 C1908130.689000 C2008140.689290 C2008150.689290 C2008150.689290 C2008150.689290 C2008170.689250 C2008170.689250 C2008170.689290	Beach Parking Lot İmprovements Swim Facilities Planned Maintenance Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services -Measure V (16) Citywide Drainage Improvements Permeable Alleys rant (19) Park Improvements in CDBG Eligible Areas Virginia Avenue Park Commercial Kitchen Broadway Protected Bikeway: 5th Street - 26th Street Colorado Protected Bikeway: 5th Street - 17th Street Olympic Blvd & 26th St - First/Last Mile Improvements Pier Bridge Replacement Project (Highway Bridge Program) Stewart & Pennsylvania Safety Enhancement Project (MSP)	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000		65,000 18,098 6,922 472,280 \$ 891,645 \$ 12,371 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000 \$ 810,000 \$ 786,993 550,000 \$ 786,993 550,000 \$ 786,993 (1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,1,	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 \$ 12,371 \$ 100,000 \$ 100,000	65,000 18,098 6,922 496,691 \$ 1,086,712 8,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ 100,000 \$ - 101,471 350,000 - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	500,000 65,000 18,098 5,922 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371 - - - - - - - - - - - - - - - - - - -	Community Development Community Services Information Services Public Works Information Services Information Services Information Services Information Services Community Services Community Services Community Services Community Services SaMoDoT SaMoDoT SaMoDoT SaMoDoT SaMoDoT SaMoDoT									
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26th Street Colorado Protected Bikeway: 5th Street - 17th Street Olympic Blvd & 26th St - First/Last Mile Improvements Pier Bridge Replacement Project (Highway Bridge Program) Stewart & Pennsylvania Safety Enhancement Project (MSP)	65,000 18,098 6,922 472,280 5 891,645 8,220 4,151 5 12,371 710,000 100,000	∑ S S S S S S S S S S S S S	65,000 18,098 6,922 472,280 \$ 891,645 \$ 220 4,151 \$ 12,371 710,000 100,000 \$ 810,000 \$ 810,000 \$ 786,993 550,000 \$ 786,993 550,000 \$ 786,993 550,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,993 \$ 50,000 \$ 786,000 \$ 6,071,510 \$ 6,071,510 \$ 6,071,510	500,000 65,000 18,098 6,922 479,175 \$ 1,359,565 8,220 4,151 \$ 12,371 \$ 12,371 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000	\$ 100,000 \$ 1,086,691 \$ 1,086,712 3,220 4,151 \$ 12,371 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000 \$ 100,000	500,000 65,000 18,098 6,922 506,995 \$ 1,097,016 8,220 4,151 \$ 12,371 - 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FY 2021-23 ADOPTED BIENNIAL BUDGET CAPITAL IMPROVEMENT PROGRAM - FY 2021-22 - FY 2024-25 BUDGET BY FUND

				BUDGET			BUDGET PLAN		
CIP	A second Alexaders	Destant Title	APPROVED	INCREASE/	ADOPTED				Demonstration
Project	Account Number	Project Title	BUDGET	(DECREASE)	BUDGET				Department
Number			FY2021-22	FY2021-22	FY2021-22	FY2022-23	FY2023-24	FY2024-25	
Local Retu									
C0460 C0460	C2704600.689130 C2704600.689110	Annual Paving and Sidewalk Repair Program-Prop C Annual Paving and Sidewalk Repair Program-Measure M	-	1,500,000	1,500,000 830,000	-	-	-	Public Works Public Works
C0460 C0460	C2704600.689110 C2704600.689120	Annual Paving and Sidewalk Repair Program-Measure M Annual Paving and Sidewalk Repair Program-Measure R	-	830,000 1,100,000	1,100,000	-	-	-	Public Works
C0400 C0527	C2705270.689110	Pier Bridge Replacement-Measure M		1,525,000	1,525,000				Public Works
C0459	C2704590.689130	Streetlight Modernization Program-Prop C	-	2,000,000	2,000,000	-	-	-	Public Works
C0459	C2704590.689120	Streetlight Modernization Program-Measure R	-	165,000	165,000	-	-	-	Public Works
			\$ -	\$ 7,120,000	\$ 7,120,000	\$ -	\$ -	\$ -	
Water (50									
C0820	C5008200.689740	Advanced Metering Infrastructure (AMI) Smart Water Meters*	-	15,000,000	15,000,000	200.000	200.000	200.000	D. I.I. 144
C0460	C5004600.689000	Annual Paving and Sidewalk Repair Program Arcadia Water Treatment Plant Expansion*	300,000	47,900,000	300,000 47,900,000	300,000	300,000	300,000	Public Works Public Works
C0774 C0805	C5007740.689740 C5008050.689000	Green Sand Media Replacement	491,700	47,900,000	47,900,000				Public Works
C0614	C5006140.689000	Groundwater Sustainability Plan (GSP)	109,300		109,300	-	-	-	Public Works
C0776	C5007760.689740	Groundwater Resiliency Well Improvements at Charnock Well Field*	-	8,700,000	8,700,000	-	-	-	Public Works
C0487	C5004870.689000	Non-Potable Water Main Expansion	216,800	-	216,800	238,300	760,500	783,300	Public Works
C0775	C5007750.689410	Olympic Wellfield Restoration	13,950,000	-	13,950,000	-	-	-	Public Works
C0775	C5007750.689740	Olympic Wellfield Restoration*	-	3,900,000	3,900,000	-	-	-	Public Works
C0806	C5008060 689740	Olympic Wells Equipping (SM-8) (SM-9) *	-	1,600,000	1,600,000	-	-	-	Public Works
C0588 C0808	C5005880 689410 C5008080 689000	Olympic Wellfield Management Santa Monica Groundwater Basin Sustainable Yield Analysis	275,000		275,000	275,000	137,500	- 500.000	Public Works Public Works
C0808 C0733	C5007330.689740	Sustainable Water Infrastructure Project Injection Well (SM10i)*	-	900,000	900,000				Public Works
C0735	C5007350.689000	Water Facility Controller and Hardware Upgrades	-	-	-		-	-	Public Works
C0485	C5004850.689000	Water Main Improvements - City Forces	273,200	-	273,200	281,377	289,819	298,514	Public Works
C0484	C5004840.689000	Water Main Replacement	4,556,400	-	4,556,400	3,753,100	6,955,644	7,164,313	Public Works
10003	15000030.689000	Computer Equipment Replacement Program	52,857	-	52,857	52,857	52,857		Information Services
10002	15000020.689000	Telecommunications Services	41,757	-	41,757	41,757	41,757		Information Services
10001	15000010.689000	Vehicle Replacement Program	543,534		543,534	548,044	597,127		Public Works
			\$ 20,810,548	\$ 78,000,000	<u>\$ 98,810,548</u>	\$ 5,490,435	<u>\$ 9,135,204</u>	\$ 9,763,171	
Wastewat C0460	c5104600.689000	Annual Paving and Sidewalk Repair Program	265,200		265,200	273,200	281,400	280.800	Public Works
C0460 C0503	C5105030.689000		205,200	-	205,200	275,200	201,400	269,600	
		Hansen 8 Software Upgrade	- 3 478 700		- 3 478 700	- 2 982 598	3 040 449	-	Public Works
C0457	C5104570.689000	Hyperion Capital Payment	- 3,478,700 3 182 700	-	- 3,478,700 3 182 700	- 2,982,598 3,278,200	- 3,040,449 3 376 500		Public Works
C0457 C0486	C5104570.689000 C5104860.689000	Hyperion Capital Payment Wastewater Main Replacement	3,182,700	-	3,182,700	3,278,200	3,376,500	3,477,800	Public Works Public Works
C0457	C5104570.689000	Hyperion Capital Payment		-		1	3,376,500 43,229	3,477,800 43,229	Public Works
C0457 C0486 I0003	C5104570.689000 C5104860.689000 I5100030.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services	3,182,700 43,229 13,968	-	3,182,700 43,229 13,968	3,278,200 43,229 13,968	3,376,500 43,229 13,968	3,477,800 43,229 13,968	Public Works Public Works Information Services Information Services
C0457 C0486 I0003 I0002	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204	- - - - - - - - -	3,182,700 43,229	3,278,200 43,229	3,376,500 43,229	3,477,800 43,229 13,968	Public Works Public Works Information Services
C0457 C0486 I0003 I0002	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001	- - - - - - - - - - -	3,182,700 43,229 13,968 377,204	3,278,200 43,229 13,968 <u>377,204</u> \$ 6,968,399	3,376,500 43,229 13,968 <u>380,270</u> \$ 7,135,816	3,477,800 43,229 13,968 <u>382,967</u>	Public Works Public Works Information Services Information Services Public Works
C0457 C0486 I0003 I0002 I0001 Pier (53) C0615	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler	3,182,700 43,229 13,968 377,204	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500	3,376,500 43,229 13,968 <u>380,270</u>	3,477,800 43,229 13,968 <u>382,967</u> \$ 4,207,764	Public Works Public Works Information Services Information Services Public Works Public Works
C0457 C0486 I0003 I0002 I0001 Pier (53) C0615 C0675	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 C5306150.689000 C5306150.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade	3,182,700 43,229 13,968 377,204 \$ 7,361,001 2,143,500	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 <u>377,204</u> \$ 7,361,001	3,278,200 43,229 13,968 <u>377,204</u> \$ 6,968,399	3,376,500 43,229 13,968 <u>380,270</u> \$ 7,135,816	3,477,800 43,229 13,968 <u>382,967</u> \$ 4,207,764	Public Works Public Works Information Services Information Services Public Works Public Works Public Works
C0457 C0486 I0003 I0002 I0001 Pier (53) C0615 C0675 C0675	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100010.689000 C5306150.689000 C5306750.689000 C5306740.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program	3,182,700 43,229 13,968 <u>377,204</u> \$ 7,361,001 2,143,500 520,000	<u>\$</u>	3,182,700 43,229 13,968 377,204 \$ 7,361,001	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000	3,376,500 43,229 13,968 <u>380,270</u> \$ 7,135,816 2,000,000	3,477,800 43,229 13,968 <u>382,967</u> \$ 4,207,764 2,155,000	Public Works Public Works Information Services Public Works Public Works Public Works Public Works
C0457 C0486 I0003 I0002 I0001 Pier (53) C0615 C0675 C0674 I0003	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100010.689000 C5306150.689000 C5306750.689000 C5306750.689000 I530030.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$ 7,361,001 2,143,500 520,000 2,419	<u>s</u> - (2,143,500)	3,182,700 43,229 13,968 377,204 \$ 7,361,001	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 - 2,419	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000	Public Works Public Works Information Services Information Services Public Works Public Works Public Works Information Services
C0457 C0486 I0003 I0002 I0001 Pier (53) C0615 C0675 C0674 I0003 I0002	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100010.689000 C5306150.689000 C5306750.689000 C5306740.689000 I5300030.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services	3,182,700 43,229 13,968 377,204 5 7,361,001 2,143,500 2,419 10,168	<u>s</u> . (2,143,500)	3,182,700 43,229 13,968 377,204 \$ 7,361,001 - - - - - - - - - - - - - - - - - - -	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168	3,477,800 43,229 13,968 <u>382,967</u> <u>\$ 4,207,764</u> 2,155,000 - 10,168	Public Works Public Works Information Services Information Services Public Works Public Works Public Works Public Works Information Services Information Services
C0457 C0486 I0003 I0002 I0001 Pier (53) C0615 C0675 C0674 I0003	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100010.689000 C5306150.689000 C5306750.689000 C5306740.689000 I530030.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 520,000 2,419 10,168 71,174	-	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 520,000 2,419 10,168 71,174	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,050,000 2,419 10,168 71,174	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 - 2,419 10,168 71,174	3,477,800 43,229 13,968 <u>382,967</u> <u>\$ 4,207,764</u> 2,155,000 - 10,168 	Public Works Public Works Information Services Information Services Public Works Public Works Public Works Information Services
C0457 C0486 10003 10002 C001 Pier (53) C0615 C0675 C0675 C0674 10003 10002 10001	C5104570.689000 C5104860.689000 I5100030.689000 I5100010.689000 C5306150.689000 C5306750.689000 C5306740.689000 I5300030.689000 I5300020.689000 I5300020.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program	3,182,700 43,229 13,968 377,204 5 7,361,001 2,143,500 2,419 10,168	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204 \$ 7,361,001 - - - - - - - - - - - - - - - - - - -	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168	3,477,800 43,229 13,968 <u>382,967</u> <u>\$ 4,207,764</u> 2,155,000 - 10,168	Public Works Public Works Information Services Information Services Public Works Public Works Public Works Public Works Information Services Information Services
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0675 C0674 10003 10002 10001 Resource F	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100010.689000 C5306150.689000 C5306740.689000 I5300030.689000 I5300020.689000 I5300010.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program	3,182,700 43,229 13,968 377,204 \$ 7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$ 2,747,261	-	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 \$ 77,361,001 \$ 77,361,001 \$ 77,361,001 \$ 603,761 \$ 603,761 \$ 603,761	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - - - - - - - - - - - - - - - - - -	Public Works Public Works Information Services Information Services Public Works Public Works Public Works Information Services Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0675 C0674 10003 10002 10001 Resource F C0454	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000 C5306150.689000 C5306750.689000 C5306740.689000 I5300020.689000 I5300020.689000 Recovery & Recycling (5) C5404540.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000	-	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - 10,168 71,174 \$ 2,236,342 920,000	Public Works Public Works Information Services Public Works Public Works Public Works Public Works Information Services Public Works Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource F C0454 10003	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 C5306150.689000 C5306750.689000 C5306750.689000 I5300020.689000 I5300020.689000 I5300020.689000 C5404540.689000 I5400030.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Refuse & Recycling Container Replacement Program Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$ 7,361,001 2,143,500 2,419 10,168 71,174 \$ 2,747,261 840,000 35,971	-	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000 35,971	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 - 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - - - - - - - - - - - - - - - - - -	Public Works Public Works Information Services Public Works Public Works Public Works Public Works Information Services Public Works Public Works Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000 C5306150.689000 C5306750.689000 C5306740.689000 I5300020.689000 I5300020.689000 Recovery & Recycling (5) C5404540.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000	-	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 2,155,000 3,1,174 \$ 2,236,342 920,000 35,971 7,256	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Public Works Information Services Public Works Information Services Information Services Information Services Information Services
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource F C0454 10003	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000 C5306150.689000 C5306750.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400020.689000 I5400020.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Refuse & Recycling Container Replacement Program Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000 35,971 7,256	-	3,182,700 43,229 13,968 377,204 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000 35,971 7,256	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 2,155,000 3,1,174 \$ 2,236,342 920,000 35,971 7,256	Public Works Public Works Information Services Public Works Public Works Public Works Public Works Information Services Public Works Public Works Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002	C5104570.689000 C5104860.689000 I5100020.689000 I5100020.689000 I5100020.689000 C5306150.689000 C5306740.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400030.689000 I5400030.689000 I5400030.689000 I5400030.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000 35,971 7,256	<u>-</u> <u></u> 	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000 35,971 7,256 2,917,100	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,188 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 - 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 2,155,000 10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Public Works Information Services Public Works Information Services Information Services Information Services Information Services
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002 10001	C5104570.689000 C5104860.689000 I5100020.689000 I5100020.689000 I5100020.689000 C5306150.689000 C5306740.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400030.689000 I5400030.689000 I5400030.689000 I5400030.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000 35,971 7,256	<u>-</u> <u></u> 	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000 35,971 7,256 2,917,100	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,188 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 - 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - - - - - - - - - - - - - - - - - -	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Public Works Information Services Public Works Information Services Information Services Information Services Information Services
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002 10001 Airport (5 C0471 C0471 C0469	C5104570.689000 C5104860.689000 I5100020.689000 I5100020.689000 I5100020.689000 C5306150.689000 C5306740.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400020.689000 I5400020.689000 I5400020.689000 C5704710.689000 C5704710.689000 C5704690.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program	3,182,700 43,229 13,968 377,204 5 7,361,001 2,143,500 2,143,500 2,143,500 2,419 10,168 71,174 5 2,747,261 840,000 35,971 7,256 2,917,100 5 3,800,327	<u>-</u> <u></u> 	3,182,700 43,229 13,968 377,204 5 7,361,001 5 7,361,001 520,000 2,419 10,168 71,174 5 603,761 840,000 35,971 7,256 2,917,100 5 3,800,327 25,300 494,700	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285	3,376,500 43,229 13,968 380,270 5 7,135,816 2,000,000 2,419 10,168 71,174 5 2,083,761 900,000 35,971 7,256 3,169,958 5 4,113,184 685,300 2,637,200	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - 10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270 \$ 4,220,496 154,900 11,574,300	Public Works Public Works Information Services Public Works Public Works Public Works Public Works Information Services Information Services Information Services Information Services Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0675 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002 10001 Airport (5) C0471 C0469 C0470	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100010.689000 C5306750.689000 C5306740.689000 I5300020.689000 I5300010.689000 I5300010.689000 I5400020.689000 I5400020.689000 I5400020.689000 I5400020.689000 I5400010.689000 C5404710.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program 10 Refuse & Recycling Container Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipmen	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000 35,971 7,256 _2,917,100 \$3,800,327	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 \$ 603,761 840,000 35,971 7,256 2,917,100 \$ 3,800,327 \$ 3,800,327 25,300 494,700 216,000	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958 \$ 4,113,184	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - 10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270 \$ 4,220,496 154,900 11,574,300	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Public Works Information Services Public Works Information Services Information Services Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource f C0454 10003 10002 10001 Airport (5 C0471 C0469 C0470 C0421	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100010.689000 C5306750.689000 C5306740.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400030.689000 I5400030.689000 I5400030.689000 I5400030.689000 C5704710.689000 C5704710.689000 C5704690.689000 C5704690.689000 C5704690.689000 C5704690.689000 C5704690.689000 C5704710.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Airfield Pavement Maintenance Airport Building / Facilities Refurbishments Airport Avenue Pedestrian and Bike Access Road	3,182,700 43,229 13,968 377,204 \$ 7,361,001 2,143,500 2,419 10,168 71,174 \$ 2,747,261 840,000 35,971 7,256 2,917,100 \$ 3,800,327 25,300 494,700 216,000	<u>-</u> <u></u> 	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000 35,971 7,256 2,917,100 \$ 3,800,327 25,300 494,700 216,000 258,500	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958 \$ 4,113,184 685,300 2,637,200 216,000	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - 10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270 \$ 4,220,496 154,900 11,574,300	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Public Works Information Services Public Works Information Services Information Services Public Works Public Works Public Works Public Works Public Works Public Works Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002 10001 Airport (5 C0471 C0469 C0471 C0469 C0470 C0821 C0561	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000 C5306730.689000 C5306740.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400020.689000 I5400020.689000 I5400020.689000 C5704710.689000 C5704710.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C570470.689000 C570470.689000 C570470.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Airfield Pavement Maintenance Airport Building / Facilities Refurbishments Airport Avenue Sidewalk, Street and Slope Improvements	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000 35,971 7,256 2,917,100 \$3,800,327 25,300 494,700 216,000	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000 35,971 7,256 2,917,100 \$ 3,800,327 \$ 3,800,327 \$ 3,800,327	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285 \$ 3,928,285	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 - 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958 \$ 4,113,184 685,300 2,637,200 216,000	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 2,155,000 2,155,000 35,971 7,256 3,257,270 \$ 4,220,496 154,900 11,574,300 906,000	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Public Works Information Services Public Works Information Services Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002 10001 Airport (5) C0471 C0469 C0470 C0468	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000 C5306150.689000 C5306740.689000 I5300030.689000 I5300030.689000 I5400030.689000 I5400030.689000 C5704540.689000 C5704690.689000 C5704690.689000 C5704690.689000 C5704690.689000 C5704690.689000 C570510.689000 C570510.689000 C570510.689000 C570510.689000 C570510.689000 C570510.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Refuse & Recycling Container Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Airfield Pavement Maintenance Airport Building / Facilities Refurbishments Airport Building / Facilities Refurbishments Airport Parking Lot Maintenance Airport Avenue Pedestrian and Bike Access Road Airport Avenue Sidewalk, Street and Slope Improvements Airport Reconfiguration	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000 35,971 7,256 2,917,100 \$3,800,327 25,300 494,700 216,000	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 840,000 35,971 7,256 2,917,100 \$ 3,800,322 25,300 494,700 258,500 2,397,000 105,000	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285 \$ 3,928,285	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958 \$ 4,113,184 685,300 2,637,200 216,000 105,000	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - 10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270 \$ 4,220,496 11,574,300 11,574,300 906,000	Public Works Public Works Information Services Public Works Public Works Public Works Public Works Information Services Information Services Information Services Information Services Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0675 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10002 10001 Airport (5 C0471 C0469 C0470 C0470 C0421 C0468 C0468	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 C5306750.689000 C5306750.689000 C5306750.689000 I5300030.689000 I5300030.689000 I5400030.689000 I5400030.689000 I5400030.689000 C5704710.689000 C5704710.689000 C5704710.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000 C5704700.689000	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Airfield Pavement Maintenance Airport Building / Facilities Refurbishments Airport Parking Lot Maintenance Airport Parking Lot Maintenance Airport Avenue Pedestrian and Bike Access Road Airport Avenue Sidewalk, Street and Slope Improvements Airport Reconfiguration Computer Equipment Replacement Program	3,182,700 43,229 13,968 377,204 \$7,361,001 2,143,500 2,419 10,168 71,174 \$2,747,261 840,000 35,971 7,256 2,917,100 \$3,800,327 \$3,800,327 25,300 494,700 216,000 2,397,000 105,000	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204 5 7,361,001 520,000 2,419 10,168 71,174 5 603,761 840,000 35,971 7,256 2,917,100 5 3,800,327 25,300 494,700 216,000 258,500 2,397,000 105,000 19,502	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285 \$ 3,928,285 154,900 7,351,400 216,000 105,000 19,502	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958 \$ 4,113,184 685,300 2,637,200 216,000 105,000 105,000 19,502	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 - - - - - - - - - - - - - - - - - -	Public Works Public Works Information Services Public Works Public Works Public Works Public Works Information Services Public Works Information Services Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works
C0457 C0486 10003 10002 10001 Pier (53) C0615 C0675 C0674 10003 10002 10001 Resource F C0454 10003 10000 10001 Airport (5) C0471 C0469 C0471 C0469 C0470 C0468 10003 10002	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000 C5306750.689000 C5306740.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400020.689000 I5400020.689000 I5400020.689000 C5704710.689000 C5704710.689000 C5704700.689000 C5704690.689000 C5704690.689000 C5704690.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C57048	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Airfield Pavement Maintenance Airport Building / Facilities Refurbishments Airport Avenue Pedestrian and Bike Access Road Airport Avenue Sidewalk, Street and Slope Improvements Airport Reconfiguration Computer Equipment Replacement Program Telecommunications Services	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 2,143,500 2,419 10,168 71,174 \$ 2,747,261 \$ 2,747,261 7,256 2,917,100 \$ 3,800,327 \$ 3,800,327 \$ 25,300 494,700 216,000 \$ 2,397,000 105,000 19,502 16,387	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 8 40,000 35,971 7,256 2,917,100 \$ 3,800,327 \$ 3,800,327 \$ 3,800,327 \$ 3,800,327	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285 \$ 3,928,285 154,900 7,351,400 216,000 105,000 19,502 16,387	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958 \$ 4,113,184 685,300 2,637,200 216,000 105,000 105,000 19,502 16,387	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 2,155,000 3,10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270 \$ 4,220,496 154,900 11,574,300 906,000 - 105,000 19,500 19,500 19,500 16,387	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Information Services Public Works Information Services Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works
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10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270 \$ 4,220,496 154,900 11,574,300 906,000 - - - - - - - - - - - - - - - - - -	Public Works Public Works Information Services Public Works Public Works Public Works Public Works Information Services Public Works Information Services Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works
C0457 C0486 I0003 I0002 I0001 Pier (53) C0615 C0675 C0674 I0003 I0002 I0001 Resource F C0454 I0003 I0002 I0001 Airport (5) C0471 C0469 C0471 C0469 C0470 C0461 C0468 I0003 I0002	C5104570.689000 C5104860.689000 I5100030.689000 I5100020.689000 I5100020.689000 C5306750.689000 C5306740.689000 I5300020.689000 I5300020.689000 I5300010.689000 I5400020.689000 I5400020.689000 I5400020.689000 C5704710.689000 C5704710.689000 C5704700.689000 C5704690.689000 C5704690.689000 C5704690.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C5704680.689000 C57048	Hyperion Capital Payment Wastewater Main Replacement Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Pier Below Deck Fire Sprinkler Pier Deck Upgrade Pier Railing & Light Pole Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Computer Equipment Replacement Program Computer Equipment Replacement Program Telecommunications Services Vehicle Replacement Program Airfield Pavement Maintenance Airport Building / Facilities Refurbishments Airport Avenue Pedestrian and Bike Access Road Airport Avenue Sidewalk, Street and Slope Improvements Airport Avenue Sidewalk, Street and Slope Improvements Airport Reconfiguration Computer Equipment Replacement Program Telecommunications Services	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 2,143,500 2,419 10,168 71,174 \$ 2,747,261 \$ 2,747,261 7,256 2,917,100 \$ 3,800,327 \$ 3,800,327 \$ 25,300 494,700 216,000 \$ 2,397,000 105,000 19,502 16,387	- - - - - - - - - - - - - - - - - - -	3,182,700 43,229 13,968 377,204 \$ 7,361,001 \$ 7,361,001 520,000 2,419 10,168 71,174 \$ 603,761 8 40,000 35,971 7,256 2,917,100 \$ 3,800,327 \$ 3,800,327 \$ 3,800,327 \$ 3,800,327	3,278,200 43,229 13,968 377,204 \$ 6,968,399 2,143,500 2,050,000 2,419 10,168 71,174 \$ 4,277,261 870,000 35,971 7,256 3,015,059 \$ 3,928,285 \$ 3,928,285 154,900 7,351,400 216,000 105,000 19,502 16,387 93,979	3,376,500 43,229 13,968 380,270 \$ 7,135,816 2,000,000 2,419 10,168 71,174 \$ 2,083,761 900,000 35,971 7,256 3,169,958 \$ 4,113,184 685,300 2,637,200 216,000 105,000 105,000 19,502 16,387	3,477,800 43,229 13,968 382,967 \$ 4,207,764 2,155,000 2,155,000 3,10,168 71,174 \$ 2,236,342 920,000 35,971 7,256 3,257,270 \$ 4,220,496 154,900 11,574,300 906,000 - 105,000 19,500 19,500 19,500 16,387	Public Works Public Works Information Services Public Works Public Works Public Works Information Services Information Services Public Works Information Services Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works Public Works

FY 2021-23 ADOPTED BIENNIAL BUDGET CAPITAL IMPROVEMENT PROGRAM - FY 2021-22 - FY 2024-25 BUDGET BY FUND

					BUD	GET					BUDGET PLAN		
CIP Project Number	Account Number	Project Title	BL	ROVED IDGET 021-22	INCRI (DECR FY202	EASE)	ADOPTE BUDGET FY2021-2	т	FY2022-2	3	FY2023-24	FY2024-25	Department
Cemetery													
10003	15900030.689000	Computer Equipment Replacement Program		5,500		-		5,500		500	5,500		500 Information Services
10002	15900020.689000	Telecommunications Services		3,093		-		3,093		093	3,093		093 Information Services
10001	15900010.689000	Vehicle Replacement Program		54,289		-		4,289	70,		70,540		225 Public Works
			\$	62,882	\$	-	\$ 62,	,882	\$ 79,1	33 9	\$ 79,133	\$ 81,8	18
Big Blue Bu													
C0738	C6007380.689000	7th Street Fencing Upgrade		242,400		594,689		7,089			-		- SaMoDoT
C0740	C6007400.689000	Administration Building Upgrades		1,500,000		-		0,000			-		- SaMoDoT
C0475	C6004750.689000	Bus Components - BBB		6,270,300		-		0,300		-	-		- SaMoDoT
C0481	C6004810.689000	Bus Replacements Program Customer Experience Technology Enhancements		5,582,500		-	5,58.	2,500	257.	-	- 262,000		 SaMoDoT SaMoDoT
C0747	C6007470.689000	Facilities Upgrades & Renovations		- 542,400		-	E A	- 2,400	257,	000	262,000		- SaMoDoT - SaMoDoT
C0483	C6004830.689000 C6006790.689000	Federal Civil Rights Plan - BBB		3,400		-		3,400		-	-		- SaMoDoT
C0679 C0477	C6008790.689000	Intelligent Transportation Systems/Information Technology Program		1,473,800				3,400	850,	-	70,000	60	000 SaMoDoT
C0477 C0474	C6004770.689000 C6004740.689000	Radio Tower Equipment		80,000				0,000	050,	500	70,000	00	- SaMoDoT
C0479	C6004790.689000	Service Vehicles - BBB		140,000		-		0,000		-	-		- SaMoDoT
C0482	C6004820.689000	Shop Equipment		200,000		-		0,000		-	-		- SaMoDoT
C0402	C6006780.689000	Two-Way Communications with AFMS		2,000,000		-		0,000		-	-		- SaMoDoT
C0476	C6004760.689000	Yard Improvements		66,900		-		6,900	67,	500	-		- SaMoDoT
10002	16000020.689000	Telecommunications Services		51,250		-	5	1,250	51,	250	51,250	51	250 Information Services
			\$ 18	3,152,950	\$	594,689	\$ 18,747,		\$ 1,226,1			\$ 111,2	
Vehicle Ma	anagement (70)			<u> </u>	<u>.</u>			-					
C0001	C7000010.689000	Vehicle Replacement Program		7,168,630		-	7.16	8,630	6,266,	980	9,985,170	5,934	920 Public Works
10003	17000030.689000	Computer Equipment Replacement Program		15,742		-		5,742	15,		15,742		742 Information Services
10002	17000020.689000	Telecommunications Services		9,640		-		9,640		540	9,640		640 Information Services
			\$ 7	7,194,012	\$	-	\$ 7,194		\$ 6,292,3		\$ 10.010.552	\$ 5,960,3	
Computer	Equipment Replacemen	st (71)	<u> </u>	7.5.70.12	.		\$ 1715 1	/012	¢ 0 252 5			\$ 575 6 6 72	<u> </u>
C0003	C7100030.689000	Computer Equipment Replacement Program		2,007,100		(624,260)	1 38	2,840	1,964,	800	1,984,400	2 004	300 Information Services
C0002	C7100020.689000	Telecommunication Services		749,100		(200,000)		9,100	767,		785,500		300 Information Services
C0002	C7100020.005000	relecontinuation services	\$ 3	2,756,200	\$	(824,260)	\$ 1,931,		\$ 2,731,9			\$ 2,808,6	
Rick Mana	gement (75)		3 4	2,730,200	.	(824,200)	3 1,931,	,940	\$ 2,731,9		\$ 2,769,900	\$ 2,808,6	00
10003	17500030.689000	Computer Equipment Replacement Program		22,971			2.	2,971	22,	771	22,971	22	971 Information Services
10003	17500030.689000	Computer Equipment Replacement Program Telecommunications Services		6,417		-		6,417		971 417	6,417		417 Information Services
	17500020.689000					-		6,417 3.045		417 760	4.760		
10001	1/200010.069000	Vehicle Replacement Program		3,045	\$	<u> </u>			/				760 Public Works
			\$	32,433	>	-	\$ 32,	,433	\$ 34,1	48 3	\$ 34,148	\$ 34,1	48
		TOTAL CIP BUDGET ALL FUNDS	¢ 70	9,263,627	¢ 07	,260,932	\$ 171,524,	560	\$ 54,110,8	<u>an</u> 4	\$ 52,882,388	\$ 77,872,5	52
			<u> </u>		÷ 92	,200,932							
		Less Internal Service Transfers		(7,781,622)		<u> </u>		1,623)	(12,142,		(12,625,445)	(12,863	
		NET GRAND TOTAL CIP BUDGET ALL FUNDS	\$ 7 1	482,005	<u>\$92</u>	,260,932	<u>\$ 163,742,</u>	,937	\$ 41,968,4	34 9	\$ 40,256,943	\$ 65,009,1	47

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX

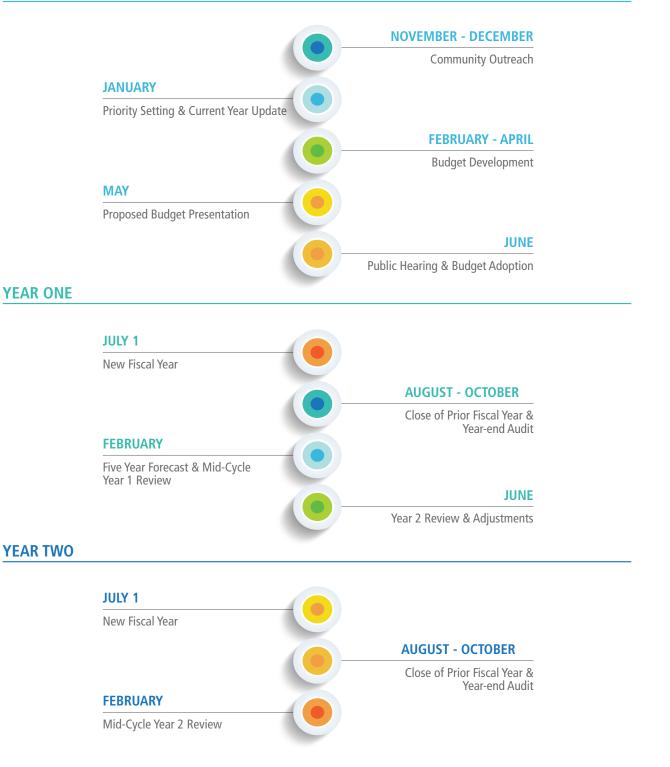


FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - BUDGET CALENDAR AND MILESTONES

January 2021	Five-year financial forecastFY 2020-21 mid-cycle budget review
February — April 2021	 Public input and Council confirms budget priorities for FY 2021-23 Allocate funding and develop Proposed Budget for FY 2021-23 Preview funding decisions for Proposed Budget
May 2021	 Proposed Budget presentation
June 2021	 Public hearing and budget adoption
July 1, 2021	• Start of new Fiscal Year 2021-22
August — October 2021	 Close of Fiscal Year 2020-21 & year-end audit
February 2022	 Five-year financial forecast FY 2021-22 mid-cycle budget review
June 2022	• FY 2022-23 budget review and budget adjustments
July 1, 2022	• Start of new Fiscal Year 2022-23
August — October 2022	 Close of Fiscal Year 2020-21 & year-end audit
November — Dec. 2022	Biennial budget community outreach
February 2023	 Five-year financial forecast FY 2022-23 mid-cycle budget review Public comment and discussion on budget priorities for FY 2023-25
February — April 2023	 Allocate funding and develop Proposed Budget
May 2023	 Proposed Budget presentation
June 2023	 Public hearing and FY 2023-25 budget adoption
July 1, 2023	• Start of new Fiscal Year 2023-24
August — October 2023	Close of Fiscal Year 2022-23 & year-end audit

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - BUDGET CALENDAR AND MILESTONES

BEFORE BIENNIAL BUDGET BEGINS



GENERAL POLICIES

The City will maintain sound financial practices in accordance with all Federal, State and local laws and direct its financial resources towards meeting the City's long-term goals.

The City will maintain and further develop programs to assure its long-term ability to pay the costs necessary to provide the level and quality of service required by its citizens.

The City of Santa Monica annually adopts a budget for the upcoming fiscal year. Through this budget, City Council establishes public policy by setting funding levels for departments and exercises control over City spending. The budget further serves as a financial planning tool to ensure that the inflow of resources (revenues) is adequate to meet both anticipated and unanticipated needs (expenditures).

FISCAL SUSTAINABILITY PHILOSOPHY

Santa Monica is committed to fiscal sustainability.

Fiscal sustainability means maintaining a long-term view of financial planning that anticipates and proactively addresses risks to preserve and enhance quality of life and service provision as identified and prioritized through community input.

The City commits to:

1. Informed decision-making

City staff will identify and evaluate immediate and long-term economic, social, and environmental impacts of all issues provided for Council consideration.

2. Transparency

The City will conduct all business with transparency pursuant to applicable laws and regulations. Santa Monica will proactively pursue ways to make financial information publicly available, accessible, and easy to understand.

3. Aligned investments

Santa Monica pursues opportunities within the legal framework to align investments with the City's values and priorities as established in the Framework for a Sustainable City of Wellbeing.

4. Pursuing diversified revenue sources

The City will pursue diversified revenue sources that align with community priorities and support expenditures.

5. Managing long-term liabilities

The City will proactively identify and monitor long-term financial liabilities, including unfunded pension obligations, and commits to taking actions to manage these commitments that prioritize the City's long-term financial sustainability.

6. Shared responsibility

The City recognizes a shared responsibility between the employee and employer to appropriately fund employee benefits to attract and retain employees while maintaining a long-term sustainable and balanced budget.

7. Seeking efficiency and effectiveness

Staff will continuously explore ways to operate more efficiently while preserving effectiveness.

THE BIENNIAL BUDGET

The City will follow a Biennial budget process, emphasizing long-range planning and effective program management. A biennial budget process allows staff to plan ahead, to take advantage of the efficiencies when not recreating the budget document each year to focus on strategic projects and capital budgeting, and has the added benefit of decreasing requested budget increases from one year to the next.

The Biennial Budget will comply with the Charter of the City of Santa Monica, specifically Article XV—Fiscal Administration, which provides the framework for the preparation and adoption of an annual budget for each fiscal year. This includes:

- Fiscal Year definition July 1 through June 30.
- Proposed budget preparation by the City Manager, in consultation with each department head.
- Proposed budget submission to City Council at least 35 days prior to the beginning of each fiscal year.
- Budget adoption by City Council on or before June 30 following a public hearing where stakeholders are given an opportunity to comment on the proposed budget.

Before the beginning of the second year of the two-year cycle, the Council will consider and approve the exception-based budget for the second year.

The mid-year budget review analyzes the budget status at the mid-point of the year and provides an opportunity to adjust revenue projections and make expenditure appropriation changes.

The year-end budget review makes budget transfers and additional appropriations, as necessary, to ensure that expenditures are within budget authority.

Budget modifications may occur as necessary at any City Council meeting through staff report proposals that receive five affirmative votes from the members of the Council.

OPERATING BUDGET POLICIES

- The City will adopt a balanced budget annually by June 30.
- The City will make all current, ongoing expenditures with current, ongoing revenues, avoiding procedures that balance current budgets by postponing needed expenditures or accruing future revenues.
- The City will estimate revenues using an objective and analytical process; in the case of assumption uncertainty, conservative projections will be used.
- The City will maintain a level of expenditures that support essential services and promote quality-of-life to its citizens.
- The City will forecast its General Fund and other major fund expenditures and revenues for a ten-year period and will update the forecast semi-annually. The forecast will be taken into consideration when preparing budget recommendations. (On June 9, 2020, responding to the severe economic downturn resulting from the COVID-19 pandemic, the City Council authorized suspension of 10-year forecasting from July 1, 2020 to June 30, 2023; 5-year forecasts will be conducted during this time.)
- The City will endeavor to maintain a diversified and stable revenue system to minimize the impact of short-term fluctuations in any one revenue source.
- The City will avoid targeting revenues for specific purposes whenever possible, allowing maximum flexibility in funding decisions on an annual basis.
- One-time revenues will be used for one-time expenditures only.
- The City will investigate potential new revenue sources, particularly those that will not add to the tax burden of residents and local businesses.
- The City will implement expenditure control budgeting. At the end of each fiscal year, the City will reappropriate one-third of each General Fund Department's non-salary operating budget savings to each department, to be used as the Department Head decides to fulfill the mission of the department. The remaining two-thirds of the non-salary savings will be incorporated into the General Fund fund balance. (On June 9, 2020, responding to the severe economic downturn resulting from the COVID-19 pandemic, the City Council authorized suspension of Expenditure Control Budgeting from July 1, 2020 to June 30, 2023.)
- Beginning in FY 2019-20, the City will follow an accelerated pay down of its unfunded pension liability as of June 30, 2019. The acceleration will be for a period of 13 years as further detailed in the Section below titled Principles for Pension Funding. These payments will be in addition to the Annual Required Contribution. (On May 5, 2020, responding to the severe economic downturn resulting from the COVID-19 pandemic, the City Council authorized suspension of the FY 2020-21 and FY 2021-22 accelerated payments and a shift from a 13-year to a 15-year schedule.)

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - FISCAL POLICIES

- The City will prefund other post-employment benefit obligations (OPEB) each year, setting aside the equivalent of the actuarially-determined annual required contribution (ARC) in an irrevocable trust. (On June 9, 2020, responding to the severe economic downturn resulting from the COVID-19 pandemic, the City Council authorized suspension of OPEB prefunding payments, as necessary, for two years.)
- The biennial budget will establish measurable goals and objectives and allow reasonable time to accomplish those objectives.
- The City will work proactively with the League of California Cities and local communities to monitor and impact legislation that may impact the City financially.

CAPITAL IMPROVEMENT PROGRAM (CIP) BUDGET POLICIES

- Beginning with the FY 2020-22 biennial budget, the City will biennially plan for capital improvements for a ten-year period. The CIP budget will incorporate Council priorities, community objectives, and projects that will improve operational efficiency. The CIP Biennial Budget will be presented to Council in the second year of the Operating Biennial Budget. (On June 9, 2020, responding to the severe economic downturn resulting from the COVID-19 pandemic, the City Council authorized suspension of 10-year forecasting from July 1, 2020 to June 30, 2023; 5-year forecasts will be conducted during this time.)
- Future operating costs associated with new capital improvements will be projected and included in the Operating Budget forecasts.
- An inventory of the City's physical assets, their condition, and remaining useful life will be maintained.
- The City will maintain all assets at a sufficient level to protect the City's capital investment and to minimize future maintenance and replacement costs.

BUDGETARY CONTROL

The City Council is required to adopt an annual budget for all City departments and funds with the exception of the Rent Control Fund. The City Council also serves as the governing body for the Santa Monica Redevelopment Successor Agency, the Housing Authority, the Parking Authority, and the Public Financing Authority, which adopt budgets for the Redevelopment Successor Agency, the Housing Authority Funds..

Adoption of the budget requires a majority Council vote (4 of 7 Council members).

The City Council approves any revisions that increase the total budgeted expenditures or revenues of any department and fund, and any changes to staffing levels, including budgeted permanent and as-needed full-time equivalent positions. The City Manager is authorized by the City Council to allocate the budget to more detailed levels of control for administrative purposes. This includes changes between major object or program categories (i.e., Salaries & Wages, Supplies & Expenses including Capital Outlay, or Capital Improvements) within a

department. Budget changes to capital improvement program accounts that change or increase project scope must be approved by Council.

Changes to the budget due to emergency work, additional project costs exceeding the budget authority, or receipt of a grant, take place throughout the year through semi-monthly Council meetings. Citywide comprehensive budget review takes place twice a year.

To change the budget after it is adopted requires a super majority Council vote (5 of 7 Council members).

COMMUNITY INVOLVEMENT

Essential to the development of Santa Monica's annual budget is feedback from individuals and organizations regarding issues or programs that they believe need to be addressed with additional resources. Input from the community is received through Santa Monica's 311 Program, and through the various forums presented by City boards, commissions and community groups. Additional opportunity for public comments occurs at City Council meetings when various budget updates are presented and during the formal public hearing on the proposed budget each June.

CITY OF SANTA MONICA PERFORMANCE MANAGEMENT POLICY

The City of Santa Monica City Council supports the use of data to drive and inform decision making processes and deliver reliable results to create a model 21st Century government and a sustainable city of wellbeing that works for everyone. The City will manage performance and focus resources to achieve the community-focused outcomes included in the Framework for a Sustainable City of Wellbeing.

PRINCIPLES FOR PENSION FUNDING

(On May 5, 2020, responding to the severe economic downturn resulting from the COVID-19 pandemic, the City Council authorized suspension of the FY 2020-21 and FY 2021-22 accelerated payments and a shift from a 13-year to a 15-year schedule.)

In view of continuing pension challenges, and following resident interest in the City's plan to manage pensions, in November 2018 the City Manager established an ad hoc advisory committee made up of residents and City employees to discuss the City's pension obligation. The Committee's purpose was to study the issue, look at alternatives, and develop sensible recommendations for the City Manager to consider in the development of a proposed sustainable budget for community and City Council consideration. The Committee considered scenarios from the independent actuary; information from City staff on the budget process, past actions, and City's financial status and resources; other cities' practices and experiences; and research from group members. The Committee unanimously voted to recommend principles for an approach to pension obligation management that minimizes total funds spent over time by decreasing the interest accrued. Moreover, the Pension Advisory Committee recommended an accelerated plan to pay down the City's current pension unfunded liability over 13 years, to conclude in 2032-33. The following are the Principles:

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - FISCAL POLICIES

- The GFOA and the California Actuarial Advisory Panel (CAAP) believe it is financially advantageous to repay or amortize unfunded pension liabilities. The Pension Advisory Committee believes the unfunded liability represents a looming threat to Santa Monica's safety and quality of life through erosion of vital services; undermining workforce compensation and job security; and damaging the City's long-term fiscal health.
- The Pension Advisory Committee believes the City should maintain prudent funded status levels and an aggressive repayment plan to ensure that funds are available in the long run to meet City obligations and preserve financial flexibility to meet or maintain City obligations consistent with values of the City.
- The Pension Advisory Committee believes the City should formally commit to a repayment period of notto-exceed 13 years for the current unfunded pension liability, concluding in 2032-33. By following this recommendation, the City is projected to save approximately \$100 million.
- In the event of a fiscal emergency, the Council would have the option to reduce the annual payment for that fiscal year to the amount required for a 15-year repayment schedule (as calculated in 2019), concluding in 2034-35, only after holding a public hearing and making appropriate findings.

BASIS OF BUDGETING

Basis of budgeting for the City's budget is consistent with the Comprehensive Annual Financial Report (CAFR) with a few exceptions, primarily in non-cash adjustments.

Governmental funds, including general, special revenue, and capital project funds, are budgeted on a modified accrual basis with a focus on near-term inflows and outflows of financial resources. Revenues are recognized when they are measurable and available, while expenditures are recognized as soon as liabilities are incurred, except for debt service, capital lease obligations, inventories, and prepaid items. Year-end encumbrances are included in the fiscal year's expenditures (actual, budgetary basis), as they represent financial resources committed for goods or services to be delivered in the near future (usually within one or two months). However, many multi-year capital projects are budgeted on a full cost basis. Year-end remaining capital budgets for active projects are continued to the next fiscal year until the completion of the project.

Proprietary funds, including enterprise and internal service funds, are budgeted on an accrual basis similar to private-sector businesses, with a focus on total economic resources. Revenues are recognized when they are earned, while expenses are recognized when the liability is incurred. Year-end encumbrances are excluded from the fiscal year's expenses, for the transactions have not yet occurred. However, non-cash items, such as investment adjustments to market value, depreciation, amortization and bad debt expense are not budgeted. Just as with the governmental funds, multi-year capital projects are often budgeted on a full cost basis and the year-end active project budgets are continued to the next year until the completion of the project.

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - FISCAL POLICIES

	General Fund Special Revenue Funds Capital Project Funds	Enterprise and Internal Service Funds
Basis of Accounting Modified Accrual		Accrual
Exceptions:	 Multi-year capital project budgets are generally budgeted on a full cost basis 	 Multi-year capital project budgets are generally budgeted on a full cost basis
	 Non-cash items, such as investment adjustments to market value, are not budgeted 	 Non-cash items, such as investment adjustments to market value, depreciation, amortization, bad debt expense, are not budgeted

APPROPRIATIONS LIMIT

The Council will annually adopt a resolution establishing the City's appropriations limit (the Gann Limit) calculated in accordance with Article XIII-B of the Constitution of the State of California, Section 7900 et seq. of the State of California Government Code, and any other voter approved amendments or state legislation that affect the City's appropriations limit. Under the Gann Limit, a maximum amount is established for tax-funded government services. That amount is to be adjusted each year depending on city population, changes in non-residential assessed value, and the transfer of financial responsibility for various governmental activities from one level of government to another. Any significant amount of state tax revenue received above that Gann Limit is to lead to future tax rebates or tax cuts.

The supporting documentation used in calculating the City's appropriations limit and projected appropriations subject to the limit will be available for public and Council review at least 15 days before Council consideration of a resolution to adopt an appropriations limit. The Council will generally consider this resolution in connection with final approval of the budget.

FUND POLICIES

GENERAL FUND

The City will maintain at the end of each fiscal year a General Fund Operating Contingency at a level that is equal to at least 12.5% of the following year's General Fund annual operating and capital expenditure budget and subsidies to other funds covered by ongoing revenues as originally adopted by Council. Council approval will be required before expending funds from the Operating Contingency.

In addition to the General Fund Contingency, the City's goal is to maintain an Economic Uncertainty balance operating with the level to be established as needed.

The City will maintain a balance in the General Fund for earned vacation benefits of General Fund employees. Compensated absences for all General Fund employees are recorded in the respective funds.

The City will seek to maintain sufficient funds in its fund balance to act as potential capital contingency fund balance. This balance is intended to be used for major capital repair where facility failure, unexpected hazards, or destruction of City property has occurred and where repair or replacement is not planned within the established capital, operations, or other replacement funds.

EQUIPMENT REPLACEMENT FUNDS

The City will maintain a Fleet Replacement Fund to provide for the timely replacement of vehicles and related equipment. To the extent possible, the City will maintain a minimum fund balance in the Fleet Replacement Fund of at least 15% of the original purchase cost of the items accounted for in this fund. The annual contribution to this fund will generally be based on the annual use allowance, which is determined based on the estimated life of the vehicle or equipment and its original purchase cost. Interest earnings and sales of surplus equipment as well as any related damage and insurance recoveries will be credited to the Fleet Replacement Fund.

The City will maintain a Computer Equipment Replacement Fund to provide for the timely replacement of information hardware technology. The annual contribution to this fund will generally be based on the annual use allowance, which is determined based on the estimated life of the equipment and its original purchase cost. To the extent possible, the City will maintain a minimum fund balance in the Computer Equipment Replacement Program of at least 25% of the original purchase costs of the items accounted for in this fund.

WATER, WASTEWATER AND RESOURCE RECOVERY AND RECYCLING FUNDS

The City will maintain reserves for the purposes of offsetting unanticipated fluctuations in Water, Wastewater or Resource Recovery and Recycling Fund revenues and expenditures to provide financial stability, including the stability of revenues and the rates and charges related to each Enterprise. The reserves are based on the following:

Water Fund

- Operating and capital reserves based on industry and bond rating agency best practices.
- A rate stabilization reserve based on industry best practices.

Wastewater Fund

- Operating and capital reserves based on industry and bond rating agency best practices.
- A rate stabilization reserve based on industry best practices.

Resource Recovery and Recycling Fund

• Operating and capital reserves based on industry and bond rating agency best practices.

FUND BALANCE CLASSIFICATIONS

The City's fund balance is made of the following components, or classifications:

- Non-spendable fund balance typically includes inventories, prepaid items and other items, that by definition cannot be appropriated.
- The restricted fund balance category includes amounts that can be used only for the specific purposes stipulated by constitution, external resource providers, or through enabling legislations.
- The committed fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the City Council. The City Council has authority to establish, modify, or rescind a fund balance commitment.
- Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. The City Manager or designee has the authority to establish, modify or rescind a fund balance assignment.
- Unassigned fund balance is the residual classification for the City's funds and includes all spendable amounts not contained in the other classifications.

The City considers restricted or unrestricted amounts to have been spent when an expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available.

The City's committed, assigned, or unassigned amounts are considered to have been spent when an expenditure is incurred for purposes for which amounts in any of those unrestricted fund balance classification could be used.

INTERFUND TRANSFERS AND LOANS

In order to achieve important public policy goals, the City has established various special revenue, capital project, debt service and enterprise funds to account for revenues whose use should be restricted to certain activities. Accordingly, each fund exists as a separate financing entity from other funds, with its own revenue sources, expenditures and fund equity.

Any transfers between funds for operating purposes are clearly set forth in the Biennial Budget. From time to time, interfund borrowing may be appropriate; however, this is subject to the following criteria in ensuring that the fiduciary purpose for that fund is met: The Council must approve temporary interfund loans, while the Director of Finance and the City Manager are authorized to negotiate and approve terms and conditions of those loans.

INDIRECT COST ALLOCATION FOR GENERAL FUND SERVICES

Proprietary and special revenue fund programs, which are financed by service user fees or grant funding, are

assessed administrative costs to reflect the true costs of doing business through the City's indirect cost allocation plan. This plan provides a reimbursement to the General Fund for central services costs such as custodial services, personnel services, financial services, facilities maintenance, legal services, and administrative time, which is directly applicable to enterprise and special revenue fund operations. Data used in determining cost allocation is gathered from the last audited annual financials. Cost allocation plan updates will occur, at a minimum, every five years. During years between updates, a factor reflecting a blended expenditure increase will be added to the existing amount.

USER FEE COST RECOVERY GOALS

City policy is to charge for the full costs of services provided by City Staff when such services benefit individual users rather than members of the community as a whole. The City has calculated the cost of providing various recreational services and opportunities to individuals and has discounted those costs to ensure that individuals will be able to utilize these services and opportunities. Fees will be reviewed and updated on an ongoing basis to ensure that they keep pace with cost of living and service delivery changes. A comprehensive analysis of City costs and fees should be made at least every five years. In the interim, fees will be increased annually by a factor based on the annual increase in total compensation costs, unless otherwise stated for specific fees. Fees may also be adjusted during this interim period based on supplemental analysis whenever there have been significant changes in the method, level or cost of service delivery.

ENTERPRISE FUND RATES

Water, Wastewater, Resource Recovery & Recycling

The City will set rates at levels that fully cover the total direct and indirect costs, including operations and maintenance, capital outlay, and debt service of the Water, Wastewater, and Resource Recovery and Recycling programs.

Parking

The City will set rates at levels that are needed to cover the costs to operate and maintain parking operations and structures, taking into account market conditions and City policies to encourage use of alternate transportation methods.

Big Blue Bus

Based on targets set under the Transportation Development Act, the City will strive to cover at least twenty percent of transit operating costs with fare revenues.

REPORTING POLICIES

ANNUAL REPORTING

The City will prepare annual financial statements as follows:

- In accordance with Charter requirements, the City will contract for an annual audit by a qualified independent certified public accountant. The City will strive for an unqualified auditors' opinion.
- A Comprehensive Annual Financial Report will be prepared and audited by a qualified independent public accounting firm.
- The City will issue audited financial statements within 180 days after fiscal year end.
- The City's accounting and financial reporting systems will be maintained in conformance with generally accepted accounting principles and standards of the Government Accounting Standards Board, and reports will strive to meet the requirements of the GFOA's Award for Excellence in Financing Reporting program.

INTERIM REPORTING

The City will prepare and issue timely interim reports on the City's fiscal status to the Council and staff. This includes:

- Online access to the City's financial management system by City staff
- Monthly online reports for City staff use
- Midyear and year end reviews to Council and staff

INVESTMENT POLICY

An investment policy will be submitted annually to the City Council for review and adoption.

The City will invest public funds in a manner that will provide a market rate of return after ensuring optimum safety and meeting the daily cash flow demands of the City.

DEBT POLICY

BACKGROUND

The City of Santa Monica (City) maintains conservative financial policies to assure strong financial health both in

the short- and long-term. The City issues debt primarily to finance large capital investments such as construction of public infrastructure or property acquisitions.

Maintaining the City's bond rating is an important objective of the City's financial policies. To this end, the City is constantly working to improve its financial policies, budgets, forecasts, and financial health.

Effective January 1, 2017, and in accordance with Section 8855 of the Government Code, California public agencies that issue public debt are required to certify prior to the issuance of debt that they have adopted debt policies concerning the use of debt and that the contemplated debt issuance is consistent with those local policies. The City's Debt Policy set forth below complies with the requirements of Section 8855.

This debt policy shall apply to obligations issued by the City, the Santa Monica Public Financing Authority, the Santa Monica Parking Authority, and the Successor Agency to the Santa Monica Redevelopment Agency.

PURPOSE OF POLICY

This policy sets forth the criteria for issuance and repayment of debt. The primary objective of the Debt Policy is to establish criteria that will protect the City's financial integrity while providing a funding mechanism to meet the City's capital needs. The underlying approach of the City is to borrow only for capital improvements that cannot be funded on a pay-as-you-go basis. The City will not issue long-term debt to finance current operations.

All debt issued will be in compliance with this policy, the debt limit noted in Article VI of the City Charter and with all other relevant state and federal regulations.

A biennial review of the Debt Policy will be performed and any changes to the Debt Policy will be brought forward for City Council consideration and approval. Further, in the event there are any recommended deviations or exceptions from the Debt Policy when a certain bond issue is structured, those exceptions will be discussed in the staff reports when the bond issue is presented for City Council's consideration.

RESPONSIBILITY

Authority to issue debt is given by the City Council, exercising the powers reserved to the City under Section 6 of Article XI of the Constitution of the State of California and Section 400 of the City Charter of the City of Santa Monica. The Treasurer and designated staff, including the Assistant City Treasurer, assist in the duties of debt issuance, interest payments, principal repayments and other debt-related activities.

The Finance Director is responsible for assuring that the activities related to the issuance and payment of bonds or other obligations will not jeopardize the bond rating.

PURPOSE OF FINANCING

The City borrows money primarily to fund long-term capital improvement projects and to refinance existing debt. The issuance of debt to fund operating deficits is not permitted. While the preferred means of financing projects is the "pay-as- you-go" method of using current revenues to pay for capital projects because it avoids interest payments, the City would be able to undertake capital projects under this method only if sufficient cash accumulates. Prudent use of debt financing rather than pay-as- you-go funding of capital projects can distribute the cost of a project over its useful life, facilitate better allocation of resources and increase financial flexibility. Debt can also be used in conjunction with pay-as-you-go financing to pay only a portion of the project using debt if insufficient funds are available from non-debt sources.

The Treasurer, working with the Assistant Treasurer, will periodically evaluate the City's existing debt and execute, upon approval of the City Council, a refinancing when economically beneficial. A refinancing includes the issuance of bonds to refund existing bonds.

See "Bond Refunding" for refunding considerations.

BUDGETING AND CAPITAL PLANNING

The City shall develop and maintain a Ten-Year capital planning process (beginning with the FY 2020-22 Biennial Capital Improvement Program Budget) that includes a Biennial Capital Improvement Program budget and is approved and adopted by the City Council as part of the budget process. The capital plan is informed by the City's Ten-Year forecasting process. (On June 9, 2020, responding to the severe economic downturn resulting from the COVID-19 pandemic, the City Council authorized suspension of 10-year forecasting from July 1, 2020 to June 30, 2023; 5-year forecasts will be conducted during this time.)

The decision to utilize debt to fund all or a portion of a capital project first requires an analysis by the Finance Department of how the debt will be repaid. The source of revenues to repay the debt must be identified and the impact of repayment of the debt on existing budget commitments must be assessed.

The Finance Department is responsible for coordinating and analyzing the debt requirements. This will include timing of debt, calculation of outstanding debt, debt limitation calculations and compliance, impact on future debt burdens, and current revenue requirements.

ASSET LIFE

Generally, no debt will be issued for periods exceeding the useful life or average useful lives of projects to be financed.

TYPES OF DEBT

The following is a description of the types of long-term debt the City may issue:

General Obligation Bonds

General Obligation (GO) bonds are secured by a pledge of full faith and credit of an issuer and a promise to levy taxes in an unlimited amount as necessary to pay debt service. GO bonds usually achieve lower rates of interest than other financing instruments since they are considered to be a lower risk.

California State Constitution, Article 16 - Public Finance, Section 18, requires that the issuance of a GO bond by the City must be approved by a two-thirds majority of those voting on the bond proposition. Uses of bond proceeds are limited to the acquisition and improvement of real property.

Lease Obligations

Lease financings are long-term obligations that include Lease Revenue Bonds and Certificates of Participation. Lease Revenue Bonds (LRBs) are lease obligations secured by an installment sale or by a lease-back arrangement between the City and the City's Public Financing Authority, a joint powers authority, where City revenues are pledged to pay the lease payments, which are, in turn, used to pay debt service on the LRBs. Alternatively, Certificates of Participation (COPs) are lease obligations secured by a financing lease between the lessee, which would be the City, and a lessor, which may be the City's Public Financing Authority, that undertakes the construction of a project. These obligations do not constitute indebtedness under the state constitutional debt limitation and, therefore, are not subject to voter approval.

Payments to be made under valid leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. Lease financing requires the fair market rental value of the leased property to be equal to or greater than the required debt service or lease payment schedule. The governmental lessee is obligated to place in its Annual Budget the rental payments that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds

Revenue bonds are obligations payable from revenues generated by an enterprise as defined in Section 54300 et seq. of the California Government Code. City issuance of revenue bonds is specifically authorized by Chapter 2.36 of the City's Municipal Code. Since the debt service is directly paid by the enterprise, such debt is considered self-liquidating and generally is not considered as part of the maximum debt capacity of the issuer.

The City's utility Revenue Bonds are payable solely from the appropriate City Enterprise Fund and are not secured by any pledge of ad valorem taxes or general fund revenues of the City. In accordance with the agreed upon bond covenants, the revenues generated by these Enterprise Funds must be sufficient to maintain required coverage levels, or the customer rates of the enterprise have to be raised to maintain the coverages. The issuance of revenue bonds does not require voter approval.

Bank Loans

Under certain circumstances, it may be advantageous to obtain financing through a direct bank loan. Bank loans can be in the form of fixed rate or variable rate loans with defined maturities or lines of credit that have variable interest rates and flexible payment provisions. One potential advantage of bank loans is that the process for execution is generally simpler and can be less expensive to issue than a public bond issue. Additionally, a bank loan can often be structured in a manner that more closely conforms with specific project or repayment considerations than a bond issue. However, since bank loans are issued in an environment less transparent than a public debt issue, it is more difficult to assess how the proposed loan rates, fees, and terms compare to the market. The City Treasurer will consult with the City's Financial Advisor to determine when a bank loan is the appropriate financing measure.

Assessment District Financing

The Municipal Improvement Act of 1913 provides for a local agency to form an Assessment District to finance certain infrastructure, including roadways, water and sewer facilities, storm drains, and other improvements often required in connection with new development. An Assessment District must include all properties that will benefit directly from the improvements to be constructed, and formation of the district requires an election in which at least 50% of property owners vote in favor of the district. If an Assessment District is formed, the City may levy assessments that can be utilized to directly finance the public improvements, or may be pledged to support debt service on bonds, which may be issued under the Improvement Bond Act of 1915. The assessments that are levied upon each parcel must be based upon the direct and special benefit received by the property.

LIMITATION OF INDEBTEDNESS

The City's indebtedness is limited by Article VI of the City Charter, which states that the bonded indebtedness of the City may not exceed the sum of ten (10%) percent of the total assessed valuation of property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purpose of acquiring or establishing a system of waterworks for the supplying of water, or for the purpose of constructing sewers or drains in the City, for which purposes a further indebtedness may be incurred by the issuance of bonds, subject only to the provisions of the State Constitution and of this Charter. The City will include all lease obligations when calculating its compliance under this debt limit even though they may not constitute bonded indebtedness.

AFFORDABILITY TARGETS

General Obligation Debt

The decision on whether or not to assume new general obligation debt shall be based on costs and benefits, current conditions of the municipal bond market, and the City's ability to afford new debt and service it as determined by an objective analytical approach. This process shall compare generally accepted measures of affordability to the current values for the City. These measures shall include:

- Debt per capita: the outstanding principal as a percentage of population.
- Debt as a percent of assessed valuation: outstanding principal as a percentage of assessed valuation.

General Fund-Supported Debt

The most important affordability ratio used in analyzing the City's debt position with respect to General Fund supported debt (e.g., lease obligations) is the Annual General Fund debt service/lease payment (e.g., payment on lease revenue bonds) as a percentage of available revenue or expenditures. This ratio, which pertains to only general fund backed debt, is often referred to as "lease burden." This analysis excludes enterprise revenue bonds and other obligations supported by dedicated revenue pledges. Additionally, this analysis may exclude other General Fund liabilities such as loan obligations or the City's annually required contribution to the pension system or retiree health care costs. Liabilities of the City's related agencies are also excluded from the debt affordability ratios.

Credit rating agency guidelines recommend a lease burden ratio of no more than 12%; the City shall strive to maintain its lease burden ratio below 10%. Affordability analysis as determined by this measure will be undertaken before new General-Fund supported debt is issued.

In addition to the City's direct debt burden, debt levels of underlying and overlapping entities such as counties, school districts, and special districts add to a City's overall debt burden. The City's proportional share of the debt of other local governmental units, which either overlap it or underlie it, is called the overlapping debt. Overlapping debt is generally apportioned based upon relative assessed value. While the City does not control debt issuance by other entities, it recognizes that its taxpayers share the overall debt burden. The City shall include a statement of overlapping debt in its initial and continuing disclosure.

Revenue Bonds

In determining the affordability of proposed revenue bonds, the City will perform an analysis comparing projected annual net revenues (after payment of operating and maintenance expense) to estimated annual debt service. Generally, legal covenants requiring a minimum coverage ratio are set forth in the bond documents, and are based on the level of security provided to the bondholders. The City's revenue bonds require a legal coverage ratio of at least 120% for senior bonds and a coverage ratio of at least 100% for senior and subordinate debt combined. Credit rating agencies point to a target coverage ratio of 200% for programs with large ongoing capital needs and 150% for programs without such needs, using historical and/or projected net revenues to cover annual debt service for bonds issued on a subordinate basis which have a 100% legal coverage ratio requirement. The City will require a rate increase to cover both operations and debt service costs, and create debt service reserve funds to maintain the required coverage ratios.

STRUCTURE OF DEBT

Term of Debt

Debt will be structured consistent with a fair allocation of costs to current and future beneficiaries or users. Borrowings by the City should be of a duration that does not exceed the useful life of the improvement that it finances and where feasible, should be shorter than the projected economic life. The standard term of long-term borrowing is typically 15-30 years.

Debt Repayment

The City shall pay all interest and repay all debt in accordance with the terms of the bond ordinance and bond covenants. To the extent possible, the City will seek level or declining debt service repayment schedules.

Variable-Rate Securities

When appropriate, the City may choose to issue securities that pay a rate of interest that varies according to a predetermined formula or results from a periodic remarketing of the securities. Due to the potential volatility of such instruments, the City will limit the use of variable-rate debt to the greater of \$50 million or 20% of outstanding principal.

Derivatives

The City will not use derivatives when structuring debt.

Capitalized Interest

Where appropriate, interest may be capitalized for the construction period of a revenue-producing project so that debt service expense does not begin until the project is expected to be operational and producing revenues.

In addition, for lease back arrangements, such as those used for lease revenue bond transactions, interest may be capitalized for the construction period, until the asset is operational. Only under extraordinary circumstances will interest be capitalized for a period longer than the construction period. Capitalized interest is sometimes referred to as "funded interest."

Call Options/Redemption Provisions

A call option, or optional redemption provision, gives the City the right to prepay or retire debt prior to its stated maturity. This option may permit the City to achieve interest savings in the future through refunding, or in some cases, full or partial redemption of the bonds. Generally, fixed rate tax-exempt municipal bonds are structured with a 10-year call at par (no premium). Because the cost of call options can vary widely, depending largely on market conditions, an evaluation of factors such as the following will be conducted in connection with each issuance:

- The time until the bonds may be called
- The price at which the bonds may be called
- The potential to generate future interest cost savings (or call option value)
- Any need for additional flexibility with respect to repayment

METHOD OF SALE

The City will generally issue its debt through a competitive process but may use a negotiated process under the following conditions.

- The bond issue is, or contains, a refinancing that is dependent on market/interest rate timing.
- At the time of issuance, the interest rate environment or economic factors that affect the bond issue are volatile.
- The nature of the debt is unique and requires particular skills from the underwriter(s) involved.
- The debt issued is bound by a compressed time line due to extenuating circumstances such that time is of the essence and a competitive process cannot be accomplished, or a competitive process might result in selection of an underwriter or other situations inconsistent with City policies.

When determined appropriate by the City Treasurer, the City will negotiate financing terms with banks and financial institutions for specific borrowings on a private offering basis. Typically, private placements are carried out by the City when extraneous circumstances preclude public offerings, such as an interim financing, or to avoid the costs of a public offering for smaller issuances.

The City Treasurer will consult with the City's Financial Advisor on an issue by issue basis to determine the appropriate method of sale to be used.

PROFESSIONAL SERVICES

The City's Finance Department shall be responsible for the solicitation and selection of professional services that are required to administer the City's debt program, which will follow the City's Procurement Policy. The City Attorney's Office will take the lead to solicit and select bond counsel. The financial advisor, bond and disclosure counsel, and trustee costs associated with the bond issuance will be paid with bond proceeds. Eligible City staff costs related to issuance of long term bonds may also be reimbursed from bond proceeds.

Financial Advisor

A Financial Advisor(s) will be used to assist in the issuance of the City's debt. The Financial Advisor will provide the City with objective advice and analysis on debt issuance. This includes, but is not limited to, monitoring market opportunities, structuring and pricing debt, and preparing official statements of disclosure.

Bond Counsel

The City Attorney's Office will take the lead in selecting and contracting with the Bond Counsel and Disclosure Counsel. All debt issued by the City will include a written opinion by bond counsel affirming that the City is authorized to issue the proposed debt. The opinion shall include confirmation that the City has met all City and state constitutional and statutory requirements necessary for issuance, a determination of the proposed debt's federal income tax status and any other components necessary for the proposed debt. Bond counsel is also responsible for preparing all financing documents including Trust Indentures and Bond resolutions and assists in preparation of Official Statements. Disclosure Counsel shall be required to deliver a customary 10(b)-5 opinion on City offering documents. The Disclosure Counsel will work with City staff to draft all disclosure documents for a bond financing. The City Attorney's Office may engage separate firms in the capacity of Bond and Disclosure Counsel or one single firm to perform bond and disclosure counsel functions.

Underwriters

An Underwriter(s) will be used for all debt issued in a negotiated or private placement sale method. The Underwriter is responsible for purchasing negotiated or private placement debt and reselling the debt to investors.

Trustee/Fiscal Agent

A Fiscal Agent and or Third Party Trustee will be used to provide accurate and timely payment to bondholders and securities processing. If there are unspent bond proceeds, funds will be held by the third party trustee. The Finance Department will monitor funds held by third party trustees and review trustee bank statements on a monthly basis to ensure any expenditures from the trustee accounts are in accordance with the intended use of the bonds.

CREDIT RATINGS

The City will maintain good communication with bond rating agencies about its financial condition. This effort will include providing periodic updates on the City's general financial condition, coordinating meetings, and presentations in conjunction with a new issuance. The City will continually strive to maintain its bond rating by improving financial policies, budgets, forecasts and the financial health of the City.

Credit enhancements may be used to improve or establish a credit rating on a City debt obligation. Credit enhancements should only be used if cost effective.

REFUNDING DEBT

A debt refunding is a refinance of debt typically done to take advantage of lower interest rates.

Current Refunding

A current refunding is one in which the refunding bonds are issued no more than 90 days before the date upon which the refunded bonds will be redeemed.

Advance Refunding

An advance refunding is one in which the refunding bonds are issued more than 90 days prior to the date upon which the refunded bonds will be redeemed. Advance refundings are used to refinance outstanding debt before the date the outstanding debt becomes due or callable. Internal Revenue Code §149(d)(3) provides that governmental bonds issued after 1985 may only be advanced refunded once over the life of a bond issuance. Changes to the Federal tax law enacted in 2017 prohibit the issuance of advance refunding bonds after December 31, 2017; however, it is possible this prohibition will be removed in the future.

Unless otherwise justified, such as a desire to remove or change a bond covenant, a debt refunding will require a minimum present value savings of 3%. This savings requirement for a refunding may be waived by the City Treasurer upon a finding that such a refunding is in the City's overall best financial interest.

DEBT SERVICE RESERVE FUND/SURETY POLICY

In instances where there is no market or credit rating agency requirement to fund a debt service reserve, or where there is an economic cost associated with borrowing to fund a reserve fund, the City will attempt to avoid their use. If a debt service reserve funded by bond proceeds is determined to be necessary or in the City's best interest, the debt service reserve fund will be held by and available to the Trustee to make principal and interest payments to bondholders in the event that pledged revenues are insufficient to do so. The maximum size of the reserve fund is generally governed by tax law, which permits the lesser of: 1) 10% of par; 2) 125% of average annual debt service; and 3) 100% of maximum annual debt service. Reserve funds are typically equal to approximately one year's maximum debt service on the bonds. On a case-by-case basis, assuming there is no economic or credit disadvantage, the City may issue bonds with a debt service reserve fund that is sized at a lower level.

The reserve fund requirement may also be satisfied by a surety policy, a form of insurance provided by a bond insurer to satisfy a reserve fund requirement for a bond issuance. Under this arrangement, instead of depositing cash in a reserve fund, the issuer buys a surety policy by paying a one-time premium equal to a percentage of the face amount of the policy. The City may use a surety policy instead of a debt service reserve fund when economically feasible.

The City will not rely on any uncollateralized credit instruments for any reserve requirement unless justified by significant financial advantage.

ARBITRAGE REBATE MONITORING AND REPORTING

The City will, unless otherwise justified, use bond proceeds within the established time frame pursuant to the bond ordinance, contract or other documents to avoid arbitrage rebate. Arbitrage is the interest earned on the investment of the bond proceeds at a rate above the interest rate paid on the debt. If arbitrage occurs, the City may be required to pay the amount of the arbitrage to the Federal Government as required by Internal Revenue Service Regulation 1.148-11. The City will maintain a system of recordkeeping and reporting to meet the arbitrage rebate compliance requirement of the IRS regulation. For each bond issue not used within the established time frame, the recordkeeping shall include tracking investment earnings on bond proceeds, calculating rebate payments, and remitting any rebatable earnings to the federal government in a timely manner in order to preserve the tax-exempt status of the outstanding debt.

TAX CERTIFICATE COMPLIANCE

The City will comply with requirements imposed in any tax certificate to maintain the tax-exempt status of the City's bonds.

COVENANT COMPLIANCE

The City will comply with all covenants stated in the bond ordinance, contract, etc.

DEBT ISSUANCE REPORTING

The City will comply with all state reporting requirements for issuance of debt, including a report to the CDIAC of any proposed debt issuance no later than 30 days prior to the sale of any debt issue. The report shall include a certification by the issuer that it has adopted local debt policies concerning the use of debt and that the contemplated debt issuance is consistent with these policies. The City shall also submit a report to CDIAC of final sale no later than 21 days after sale of debt, by any method approved by the CDIAC. The report on final sale shall include a copy of the official statement for the issue or, if there is no official statement, the other disclosure documents and indenture.

ONGOING DISCLOSURE

The City will meet secondary disclosure requirements in a timely and comprehensive manner, as stipulated by the SEC Rule 15c2-12. The City Treasurer shall be responsible for providing ongoing disclosure information to the Municipal Securities Rulemaking Board's (MSRB's) Electronic Municipal Market Access (EMMA) system, the central depository designated by the SEC for ongoing disclosures by municipal issuers. The City Treasurer is responsible for maintaining compliance with disclosure standards promulgated by state and national regulatory bodies, including the Government Accounting Standards Board (GASB), the National Federation of Municipal Analysts, the Securities and Exchange Commission (SEC), and Generally Accepted Accounting Principles (GAAP). The City may also employ the services of firms that improve the availability of or supplement the City's EMMA filings. The City will also complete and file an annual Debt Transparency Report with the California Debt Investment Advisory Commission (CDIAC) in compliance with Section 8855 of the Government Code.

INVESTMENT OF BOND PROCEEDS

The proceeds of the bond sales will be invested until used for the intended project in order to maximize utilization of the public funds. The investments will be made to obtain the highest level of safety. The City of Santa Monica Investment Policy and the bond indentures govern objectives and criteria for investment of bond proceeds. The City Treasurer and Assistant City Treasurer, or the bond trustees under the direction of the City Treasurer or Assistant City Treasurer, will invest the bond proceeds in a manner to avoid, if possible, and minimize any potential negative arbitrage over the life of the bond issuance, while complying with arbitrage and tax provisions.

In certain cases, particularly for bond reserve funds, it may be fiscally prudent to invest funds using a forward delivery agreement or some other type of guaranteed investment contract. Such agreements should be obtained under a competitive bid process under consultation with the Financial Advisor.

State and Local Government Securities (SLGS) are the preferred investment option rather than open market securities for escrows for refunded bonds to allow for better matching of settlement dates and fewer arbitrage regulation compliance issues.

INTERNAL CONTROL PROCEDURES

The City Treasurer is responsible for ensuring compliance with the Debt Policy.

The Finance Department will monitor the expenditure of bond proceeds in a manner consistent with its monitoring of other City funds and will ensure that bond proceeds are expended exclusively for their authorized purpose. Specifically, the City's Capital Improvement Project budget will include appropriations specifically for the authorized purpose. Disbursement of bond proceeds from the trustee may be made either to reimburse the City for expenditures the City has made to project contractors or directly from the trustee to the contractor. In either case, the Finance Department will prepare the certificate or other required document requesting disbursement of funds by the trustee. Internal control procedures will be reviewed and amended as necessary to ensure compliance.

The City of Santa Monica annually adopts a budget for the upcoming fiscal year. Through this budget, City Council establishes public policy by setting funding levels for departments and exercises control over City spending. The budget further serves as a financial planning tool to ensure that the inflow of resources (revenues) is adequate to meet both anticipated and unanticipated needs (expenditures).

LEGAL DEBT LIMIT AND MARGIN (JUNE 30, 2020)

Total Gross Assessed Value	\$41,220,704,000
Debt limit: 10% of total assessed value (1)	\$4,122,070,400
Amount of debt applicable to debt limit: Total bonded debt\$151,685,000 Less: Assets in debt service funds available for payment bonds\$5,038,085 Total amount of debt applicable to debt limit	\$ <u>146,646,915</u>
Legal debt margin (2)	\$ <u>3,975,423,485</u>

(1) Section 607 of the City Charter limits the bonded indebtedness of the City to 10% of the total assessed valuation of taxable properties within the City, exclusive of any indebtedness incurred for the purpose of constructing water supply, sewer or storm drain systems

(2) As of June 30, 2020, the City's applicable outstanding debt was \$3.97 billion under the legal debt limit. However, issuance of additional debt is not based solely on the legal debt limit, but also on the City's capacity to meet debt payment schedules with available revenue.

Source: County of Los Angeles and City of Santa Monica Finance Department

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - SUMMARY OF LONG-TERM INDEBTEDNESS (JUNE 30, 2020)

	Date of Issue	Original Issue	Final Maturity Date	Interest Rates	Balance June 30, 2020
BONDS SUBJECT TO DEBT LIMIT:					
Lease Revenue bonds:					
Santa Monica Public Finance Authority Lease Revenue Refunding Bonds, Series 2011B (fully paid in FY 2020-21)	Nov 16, 2011	\$8,625,000	Dec 1, 2020	2.00 - 4.00%	\$1,040,000
Santa Monica Public Finance Authority Lease Revenue Bonds, Series 2011A (defeased in May 2021)	Nov 16, 2011	\$32,065,000	June 1, 2031	4.00 - 5.00%	\$22,450,000
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2015 (Civic Center Parking Project)	July 9, 2015	\$26,360,000	July 1, 2033	3.00 - 5.00%	\$22,180,000
Santa Monica Public Finance Authority Lease Revenue Bonds, Series 2017 (City Services Building Project)(Green Bonds)	Sep 14, 2017	\$68,565,000	July 1, 2047	3.00 - 5.00%	\$68,565,000
Santa Monica Public Finance Authority Lease Revenue Bonds, Series 2018 (Downtown Fire Station Project)	Jun 6, 2018	\$34,220,000	July 1, 2048	3.625 - 5.000%	\$34,220,000
Subtotal - Revenue bonds, governmental activities					\$148,455,000
General obligation bonds:					
City of Santa Monica General Obligation Refunding Bonds, Series 2012 (Library Improvement Project)	May 30, 2012	\$11,325,000	July 1, 2022	0.20 - 4.00%	\$3,230,000
Subtotal - General obligation bonds, governmental activities					\$3,230,000
Subtotal - Bonds Subject to Debt Limit:					\$151,685,000
Other Debt:					
Revenue bonds:					
City of Santa Monica Wastewater Refunding Revenue Bonds, Series 2012A	May 30, 2012	\$8,955,000	Feb 1, 2022	2.00 - 4.00%	\$4,615,000
Subtotal - Revenue bonds:					\$4,615,000
Loans:					
State Water Res Control Bd Installment Sale Agreement	Sep 21, 2017	\$75,885,903	Dec 31, 2052	1.80%	\$5,550,789
Subtotal - Loans:					\$5,550,789
Subtotal - Other Debts:					\$10,165,789
Total Management believes it is in compliance with all debt covenants					\$161,850,789
Management believes it is in compliance with all debt covenants.					

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - DEBT SERVICE SCHEDULE

	FY 2021-22			FY 2022-23			
Bond Descriptions	Principal	Interest	Total	Principal	Interest	Total	
General Obligation Refunding Bonds, Series 2012 (Library Improvement Project)	\$1,060,000	\$42,400	\$1,102,400	\$-	\$-	\$-	
Santa Monica Public Financing Authority Lease Revenue Refunding Bonds, Series 2011A (defeased in May 2021)	\$-	\$-	\$-	\$-	\$-	\$-	
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2011B (fully paid in FY 2020-21)	\$-	\$-	\$-	\$-	\$-	\$-	
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2015 (Civic Center Parking Project)	\$1,290,000	\$761,944	\$2,051,944	\$1,350,000	\$697,444	\$2,047,444	
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2017 (City Services Building Project) (Green Bonds)	\$1,420,000	\$2,991,600	\$4,411,600	\$1,495,000	\$2,920,600	\$4,415,600	
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2018 (Downtown Fire Station Project)	\$620,000	\$1,524,638	\$2,144,638	\$655,000	\$1,493,638	\$2,148,638	
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2021A&B	\$-	\$831,908	\$831,908	\$1,840,000	\$719,920	\$2,559,920	
Total - General Fund	\$4,390,000	\$6,152,489	\$10,542,489	\$5,340,000	\$5,831,601	\$11,171,601	
Hyperion Revenue Refunding Bonds 2012	\$2,340,000	\$46,800	\$2,386,800	\$-	\$-	\$-	
Total - Wastewater Fund	\$2,340,000	\$46,800	\$2,386,800	\$-	\$-	\$-	

The City has issued various bonds, primarily to support construction of City capital projects. Below is a summary of the ratings on the City's debt.

DESCRIPTION	S&P	FITCH	MOODY'S
General Obligation Bonds			
Main Library Improvements 2012	AAA	AAA	Aaa
Lease Revenue Bonds			
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2021A&B	AA+	AA+	Aa2
Santa Monica Public Financing Authority Lease Revenue Bonds, Series 2015 (Civic Center Parking Project)	AA+	AA+	Aa1
Santa Monica Public Finance Authority Lease Revenue Bonds, Series 2017 (City Services Building Project) (Green Bonds)	AA+	AA+	Aa1
Santa Monica Public Finance Authority Lease Revenue Bonds, Series 2018 (Downtown Fire Station Project)	AA+	AA+	Aa1
Revenue Bonds			
City of Santa Monica Wastewater Refunding Revenue Bonds, Series 2012A	AAA		

The City's long-term financial strength is reflected in these ratings. In March 2021, all three agencies rated Santa Monica's issuance of Santa Monica Public Finance Authority Lease Revenue Bonds, Series 2021 A&B and affirmed other ratings. Santa Monica's consistently high ratings reflect both a strong local economy and the City's history of strong and proactive financial management. Among the elements of the City's financial management that credit agencies often highlight are the following:

- Historically, a very strong and diverse economy
- Very strong management, with strong financial policies and practices
- Very strong budgetary flexibility, with strong reserves
- A multi-year financial forecast that is reviewed and revised regularly
- In anticipation of anticipated pandemic-induced revenue reductions, the city proactively implemented budget adjustments at the onset of the pandemic to limit the impact on reserves. In fiscal 2021, the city has maintained the aforementioned reductions and continues to identify cost cutting and revenue raising opportunities.
- A policy and practice whereby the City makes pension payments towards the unfunded liability that are beyond the annual contribution required by the pension fund administrator

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - GANN APPROPRIATIONS LIMIT

The Gann Limit was approved on November 6, 1979, by California voters. Under the Gann Limit, a maximum amount is established for tax-funded government services. That amount is to be adjusted each year depending on changes in state population, inflation, and the transfer of financial responsibility for various government activities from one level of government to another. Any significant amount of state tax revenue received above that Gann Limit is to lead to future tax rebates or tax cuts.

GANN APPROPRIATIONS LIMIT CALCULATION FOR FY 2021-22

FY 2020-21 Gann Appropriations Limit				\$ 2,449,026,486
Adjustment Factors				
Allowable FY 2020-21 Adjustment				
Non-Residential Assessed Valuation Change		1.04480		
County of Los Angeles' Population Growth	Х	0.99110	=	1.03550
FY 2021-22 Gann Appropriations Limit			_	\$ 2,535,966,926

ACCOUNTS PAYABLE

A short-term liability account reflecting amounts owed to private persons or organizations for goods and services received by a government.

ACCOUNTS RECEIVABLE

An asset account reflecting amounts due from private persons or organizations for goods and services furnished by a government (but not including amounts due from other funds or other governments).

ACCRUAL BASIS OF ACCOUNTING

A basis of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of when cash transactions occur.

ADOPTED BUDGET

The City Council approved annual budget establishing the legal authority for the expenditure of funds as set forth in the adopting Council budget resolution.

AMERICAN RESCUE PLAN ACT OF 2021 (ARPA)

On March 11, 2021, President Joseph R. Biden signed into law the American Rescue Plan Act of 2021, a \$1.9 trillion federal aid package designed to help the American people and American economy recover from the prolonged impacts felt from COVID-19. This legislation provides direct payments to eligible individuals, extends federal supplemental unemployment benefits, increases funding for the Paycheck Protection Program, provides funds for housing stabilization and to address homelessness, and provides funds to help schools reopen safely and for COVID-19 testing, vaccination, and treatment, among a number of other provisions that assist local businesses and individuals who have been impacted by the pandemic. The legislation also includes \$350 billion in direct financial relief for all state, local, tribal, and territorial governments, \$28.6 million of which has been allocated to the City of Santa Monica.

AMORTIZATION

The process of decreasing or allocating a lump sum amount over a period of time, particularly for loans and other forms of finance, including related interest and other finance charges.

APPROPRIATION

Legal authorization, as required by the City Charter, granted to the City Manager by the City Council to expend monies, and/or to incur legal obligations for specific departmental purposes. An appropriation is usually limited in amount, as well as to the time when it may be expended.

ASSEMBLY BILL 32 (AB32)

On September 27, 2006, Governor Schwarzenegger signed AB 32, the Global Warming Solutions Act. The Act caps California's greenhouse gas (GHG) emissions at 1990 levels by 2020. This legislation represents the first enforceable state-wide program in the U.S. to cap all GHG emissions from major industries that includes penalties for non-compliance. It requires the State Air Resources Board to establish a program for statewide greenhouse gas emissions reporting and to monitor and enforce compliance with this program. The Act authorizes the state board to adopt market-based compliance mechanisms including cap-and-trade, and allows a one-year extension of the targets under extraordinary circumstances.

ASSESSED VALUATION

A dollar value placed upon real estate or other property by Los Angeles County as a basis for levying property taxes.

ASSETS

Property owned by a government, which has monetary value.

AUDIT

Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles.

AUTHORIZED POSITIONS

Permanent positions authorized in the budget to be employed during the fiscal year.

BASIS OF ACCOUNTING

The timing of recognition, that is, when the effects of transactions or events are recognized for financial reporting or budgeting purposes. The three basis of accounting for governmental agencies are: (1) cash basis (when cash is received or paid), (2) accrual basis (when the underlying transaction or event takes place), and (3) modified accrual basis (revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability occurred).

BALANCE SHEET

A statement purporting to present the financial position of an entity by disclosing the value of its assets, liabilities, and equities as of a specific date.

BALANCED BUDGET

When the total of revenues and other financing sources is equal to or greater than the total of expenditures and other financing uses, the budget is balanced.

BEGINNING FUND BALANCE

Fund balance available in a fund from the end of the prior year for use in the following year.

BOND

A city may raise capital by issuing a written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a special rate.

BOND RATING

An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full.

BUDGET

A plan of financial and program operation listing an estimate of proposed appropriations or expenses and the proposed means of financing them, for a particular time period. The budget is proposed or preliminary until it has been adopted by the City Council.

BUDGET ADOPTION

Formal action by the City Council, which sets the spending plan for the year.

BUDGET CALENDAR

The schedule of key dates or milestones that a government follows in preparation and adoption of a budget.

BUDGETARY CONTROL

The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

CALPERS

State of California Public Employees' Retirement System.

CAPITAL ASSET

A tangible, fixed asset that is long-term in nature, of significant value, and obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include land, buildings, equipment, improvements to buildings, and infrastructure (i.e., streets, highways, bridges, and other immovable assets). A capital asset is defined as an asset with a useful life extending beyond a single accounting period.

CAPITAL BUDGET

A financial plan of proposed capital improvement projects and the means of financing them for a given period of time.

CAPITAL IMPROVEMENT PROGRAM (CIP)

Improvements that cost over \$50,000 and have a useful life of 3 years or more, or involve public works construction. The City may own completed projects, or the City may maintain a legal interest in the completed project. Examples of projects owned by the City include a new park, street resurfacing, modifications to buildings, and construction of water mains. An example of a project in which the City maintains a legal interest is a privately owned housing project with an outstanding promissory note to the City.

CARES ACT

The Coronavirus Aid, Relief, and Economic Security Act is federal legislation signed into law on March 27, 2020, in response to the COVID-19 emergency. Under the CARES Act, emergency assistance via one-time cash payments, increased and expanded unemployment payments, loans, and grants was provided to individuals and families, businesses, public health, local and state governments, and educational institutions.

CASH BASIS OF ACCOUNTING

A basis of accounting that recognizes revenues and expenses when cash is received or disbursed.

CERTIFICATES OF PARTICIPATION (COPS)

This financing technique provides long-term financing through a lease, installment sale agreement or loan agreement. Certificates of Participation (COPs) allow the public to purchase (in \$5,000 increments) participation in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land or facilities. An example would be COPs sold by the City to finance various Third Street Promenade-related improvements.

CITY CHARTER

Legal authority approved in 1946 by the voters of Santa Monica under the State of California Constitution defining the organization, powers, functions, and essential procedures of the city government. The charter established the current "Council - Manager" form of government.

CITY MANAGER'S MESSAGE

A general discussion of the budget as presented in writing by the City Manager to the City Council. The message contains an explanation of the principal budget items and summarizes the budget relative to the current year adopted budget.

COMMUNITY PRIORITIES

Strategic work objectives that require collaborative action by several City departments and partnerships with other elements of the community.

COMPREHENSIVE ANNUAL FINANCIAL REPORT

The official annual report of the City's financial condition at the conclusion of the fiscal year. The report is prepared to conform to Generally Accepted Accounting Principles (GAAP) for governmental units and presentation of the financial data in conformity with the Adopted Budget.

CONSUMER PRICE INDEX (CPI)

A statistical description of price levels provided by the U.S Department of Labor. The change in this index from year to year is used to measure the cost of living and economic inflation.

CONTINGENCY

A budgetary reserve set aside for emergency or unanticipated expenditures, revenue shortfalls, and/or unknown expenditures.

CERTIFIED UNIFIED PROGRAM AGENCY (CUPA)

Senate Bill 1082, passed in 1993, created the Unified Hazardous Waste and Hazardous Materials Management Regulatory Program (Unified Program), which requires the administrative consolidation of six hazardous materials and waste programs under one agency, a Certified Unified Program Agency (CUPA).

DEPARTMENT

An operational and budgetary unit designated by the City Council to define and organize City operations, or a group of related operations within a functional area.

DEBT

An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, and notes.

DEBT FINANCING

Issuance of bonds and other debt instruments to finance municipal improvements and services.

DEBT SERVICE

Debt service refers to the interest and principal payments on bond issues and Certificate of Participation, and includes the issuance costs related to bond funding.

DEFICIT

The excess of an entity's liabilities over its assets, or the excess of expenditures or expenses over revenue during a single accounting period.

DEPRECIATION

(1) Expiration in the service life of capital outlay assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) The portion of the cost of a capital asset that is charged as an expense during a particular period.

DIVISION

An organizational unit consisting of program(s) or activity(ies) within a department which furthers the objectives of the City Council by providing services or a product.

ENCUMBRANCE

Financial commitments related to unperformed contracts for goods or services for which part of an appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

ENTERPRISE FUND

A type of fund established to account for the total costs of those governmental facilities and services which are operated in a manner similar to private enterprises. These funds are entirely or predominately self-supporting.

ENVIRONMENTAL IMPACT REPORT (EIR)

An analysis of the environmental implications related to a specific action. For example, the increase in traffic in an area proposed for new development.

EXPENDITURE

The payment made for cost of services rendered, materials, equipment, and capital improvements.

EXPENSE

Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest, or other charges.

EXPENSE CATEGORY

Two expense object categories: Salaries and Wages; and Supplies and Expenses.

FEE

The payment for direct receipt of a public service by the party who benefits from the service.

FIDUCIARY FUND

A fund type to report assets held in a trustee or agency capacity for others and which therefore cannot be used to support the government's own programs. The fiduciary fund category includes pension, trust funds, investment trust funds, private-purpose trust funds, and agency funds.

FISCAL YEAR (FY)

A twelve-month accounting period of time to which the budget applies; for Santa Monica, it is July 1 through June 30.

FRAMEWORK

The City's strategic visioning document, organizing departmental work around the achievement of key outcomes.

FRAMEWORK PRIORITIES

Strategic work objectives that require collaborative action by several City departments and partnerships with other elements of the community.

FRINGE BENEFITS

Benefits including employee retirement, social security, health, dental, vision, life insurance, workers' compensation, uniforms, and deferred compensation plans.

FTE

Full Time Equivalent Employee (FTE) Hours per year = 1.0 Full-Time Equivalent position.

FUND

An independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created. There are three major types of fund: Governmental (general, special revenue, debt service, capital projects, and permanent), Proprietary (enterprise and internal service), and Fiduciary (trust and agency).

FUND BALANCE

The amount of financial resources immediately available for use. Generally, this represents the excess of unrestricted current assets over current liabilities.

GANN APPROPRIATION LIMIT

Article XIIIB of the State constitution was amended by Proposition 4 (Gann initiative) in 1979. Article XIIIB limits growth in the spending of tax proceeds to tax proceeds appropriated in the "base year" of 1978-79 times the product of the allowable annual percentage change in a cost-of-living factor and the allowable annual percentage change in a population change factor. The cost-of-living factor is the larger of the annual percentage change in the State per capita personal income or the annual percentage change in the local non-residential assessed valuation due to new construction. The population change factor is the larger of the annual percentage change of the jurisdiction's population or the annual percentage population change of the county in which the jurisdiction is located.

GENERAL FUND

The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include City Council, Police and Fire Departments.

GENERAL OBLIGATION BOND

A type of bond that is backed by the full faith, credit, and taxing power of the City.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB.

GOVERNMENTAL ACCOUNTING

The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)

The authoritative accounting and financial reporting standard-setting body for government entities.

GOVERNMENTAL FUND

A fund type to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT

Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity or facility. An example is the Community Development Block Grant awarded by the Federal government.

INDIRECT COST ALLOCATION PLAN

The City uses an indirect cost allocation plan to ensure that enterprises and certain special revenue supported operations pay for themselves and are not subsidized by City taxpayers. General fund supported central services costs such as payroll, accounting, data processing, personnel, city management and facilities maintenance are allocated to those funds benefiting from these services based on statistical data reflecting use of these support services.

INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend on such as roads, water lines, sewers, public buildings, parks and airports.

INTERFUND TRANSACTIONS

These budgetary transactions consist of quasi-external transactions which would be treated as revenues and expenditures if they involved organizations external to the governmental unit, reimbursements of expenditures initially made in one fund which are attributable to another fund, and operating transfers where monies are appropriated from one fund to another fund to reimburse expenses which are of benefit to the first fund.

INTERNAL SERVICE FUND

Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, on a cost-reimbursement basis.

LEED

The Leadership in Energy and Environmental Design (LEED) Green Building Rating System® is a voluntary, consensus-based national standard for developing high-performance and sustainable buildings.

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - GLOSSARY

LEGAL DEBT LIMIT

Per section 6.07 of the City Charter, bonded indebtedness of the City may not exceed 10% of the total assessed valuation of property within the City, exclusive of any indebtedness incurred for the purpose of water supply or sewers or storm drains.

LIABILITY

Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. Note: This term does not include encumbrances.

LINE ITEM DETAIL

A budget that lists detailed expenditure categories (permanent salaries, utilities, travel, training, etc.) separately, along with the amount budgeted for each specified category.

LONG-TERM DEBT

Debt with a maturity of more than one year after the date of issue.

MEASURES GS AND GSH

Measure GSH, approved by Santa Monica voters in November 2016, increased the City's transaction and use tax rate by half a percent point. Per the advisory Measure GS, one-half of the proceeds from the increased portion of the tax will be used for affordable housing with the other half paid to the Santa Monica/Malibu Unified School District. The tax increase became effective April 1, 2017.

MEASURE R

Measure R increases the sales tax rate by half a percent point in Los Angeles County for 30 years to provide funding for new transportation projects and programs and accelerate the ones already in the works. Aimed to bring traffic relief and transportation upgrades throughout the County, the ballot measure was approved by voters in November 2006 and went into effect July 1, 2009.

MEASURE SM

Measure SM, approved by Santa Monica voters in November 2020, increased the City's one-time real estate transfer tax paid on each sale of property of \$5 million or more, from \$3.00 per \$1,000 of sales price to \$6.00 per \$1,000 of sales price, with affordable housing projects exempt from the increase. Proceeds from the measure will be used for essential services including addressing homelessness, parks and beaches maintenance, public safety, emergency response, senior and tenant protections, libraries, small businesses, food for the hungry, and youth programs. The tax increase became effective March 1, 2021.

MEASURE V

The Clean Beaches and Ocean Parcel Tax was approved by Santa Monica voters in November 2006. The tax raises revenue to be used solely for the purpose of implementing the City's Watershed Management Plan for the health, safety, and general welfare of the residents.

MEASURE Y

Measure Y is a one-half percent transaction and use tax approved by voters in November 2010 which is projected to generate approximately \$12 million in new revenue annually for the City.

MEASURE YY

Measure YY was an advisory measure on the use of revenues from the transaction and use tax proposed under Measure Y. Measure YY specifies that if a local transaction and use tax was enacted in the City of Santa Monica, half of its revenue should be used to support school, educational and afterschool programs, and half of its revenue should be used to fund general City services.

MISSION

A description of the basic purpose and responsibility of the division or department.

MODIFIED ACCRUAL BASIS OF ACCOUNTING

A basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable; expenditures are recognized in the accounting period in which the fund liability is incurred (if measurable), except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

MUNICIPAL CODE

A compilation of City Council approved ordinances currently in effect. The Code defines City policy in various categories, for example, Civil Service rules, traffic regulations, sanitation and health standards, building regulations, and planning and zoning regulations.

OPERATING BUDGET

A financial, programmatic and organizational plan for furthering the goals of the City Council through the departments of the City, which does not include one-time capital improvements projects.

ORDINANCE

A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with any higher form of law such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

PATIENT PROTECTION AND AFFORDABLE CARE ACT

Patient Protection and Affordable Care Act was signed into law by President Barack Obama on March 23, 2010 and is aimed at increasing the rate of health insurance coverage for Americans and reducing the overall costs of health care. The PPACA is commonly referred to as Obamacare.

PAY-AS-YOU-GO BASIS

A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

PERFORMANCE MANAGEMENT

A process of (1) Determining outcomes that benefit Santa Monica residents; (2) Developing goals that align with outcomes; (3) Using data to track whether the organization is achieving its goals; and (4) Using data to determine how resources can be deployed to meet goals and whether goals should be modified.

PROGRAM

An activity or division within a department which furthers the City's objectives by providing services or a product.

PROJECT

A temporary, unique action that has a defined beginning and end, with a defined scope and resources. Success is measured by the completion of milestones.

PROPOSITION A AND PROPOSITION C (PROP A & PROP C)

Proposition A and Proposition C programs are two one-half cent sales tax measures approved by Los Angeles County voters to finance a countywide transit development program.

PROPRIETARY FUND

Funds that focus on the determination of operating income, changes in net assets (cost recovery), financial position, and cash flows. There are two types of proprietary funds: Enterprise and Internal Service Funds.

PURCHASE ORDER

A document issued to authorize a vendor to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

RE-APPROPRIATION

The amount of money that is budgeted for a project in a prior year but is not spent or encumbered and needs to be appropriated again in the current year in order to continue the program originally intended.

REDEVELOPMENT PROPERTY TAX TRUST FUND

When AB 26 was enacted in 2011, redevelopment agencies were dissolved throughout the state. The powers of those agencies were vested in successor agencies, which were required to fulfill all obligations that the former redevelopment agencies had entered into prior to being dissolved. Effective February 1, 2012, the former Santa Monica Redevelopment Agency was dissolved and the City of Santa Monica became the Successor Agency to wind down the affairs of the former Redevelopment Agency. Tax increment funding that had previously gone to the Redevelopment Agency is now placed in the Redevelopment Property Tax Trust Fund (RPTTF).

REIMBURSEMENTS

Payments of amounts remitted on behalf of another party, department or fund. They are recorded as expenditures or expenses in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed (see Interfund Transactions).

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - GLOSSARY

RESERVE

An account used to set aside a portion of the fund balance as legally segregated for a specific use.

RESOLUTION

A special order of the City Council which requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval. A resolution has lower legal standing than an ordinance. The adopted City budget is approved by resolution and requires a majority vote of the Council members present at budget adoption time. During the fiscal year other budget modifications made by the City Council require a majority plus one vote.

REVENUE

Sources of income used to finance City governmental services.

SALARIES AND WAGES

A budget category which generally accounts for full-time, part-time, and temporary employees' salaries, overtime costs, and fringe benefits for a particular division or program.

SELF-INSURANCE

A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or the activity of the agency.

SERVICES

A grouping of activities with common business goals organized by divisions.

SPECIAL REVENUE FUNDS

A Special Revenue Fund is separately administered because restrictions have been placed on how revenues may be spent by the City Council, the State of California or the Federal government. Two examples are the State of California Gas Tax Fund and Federal government Community Development Block Grant funds.

SUPPLIES AND EXPENSES

A budget category which accounts for all non-personnel expenses. Examples include office supplies, utility costs, legal advertising, equipment maintenance, small tool purchases, building/structure maintenance, and contractual services.

TAXES

Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit. This term does not include charges for services rendered only to those paying such charges, for example refuse collection.

TRANSIENT OCCUPANCY TAX (TOT)

A tax on hotel/motel stays thirty days or less. The rate in the City of Santa Monica is currently 14%.

TRUST FUNDS

Types of fiduciary funds which account for assets held by the City in a trustee capacity. The budget does not appropriate fiduciary funds.

VEHICLE LICENSE FEE

Vehicle License Fee (VLF) is an annual fee on the ownership of a registered vehicle in California. It has been assessed on all privately owned registered vehicles in California in place of taxing vehicles as personal property since 1935. The VLF is paid to the Department of Motor Vehicles (DMV) at the time of annual vehicle registration. A portion of VLF had traditionally been apportioned to cities on a per capita basis. However, effective July 1, 2011, virtually all VLF revenues previously apportioned to cities were shifted to fund law enforcement grants as a part of efforts to solve the State's chronic budget problems.

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - ACRONYMS

AB

Assembly Bill

ARPA American Rescue Plan Act of 2021

ATMS Advanced Traffic Management System

AVR Average Vehicle Ridership

B&S Building and Safety

CAC California Arts Council

CALPERS / PERS California Public Employees' Retirement System

CAM Common Area Maintenance

CBB Community Broadband

CDBG Community Development Block Grant

CIP Capital Improvement Program

COG Council of Governments

COLA Cost of Living Adjustment **COPS** Citizens' Option for Public Safety

CPI Consumer Price Index

CRD Community Recreation Division

CREST Childcare Recreation Enrichment Sports Together

CUPA Certified Unified Program Agency

EIR Environmental Impact Report

EOC Emergency Operations Center

ERAF Educational Revenue Augmentation Fund

FEMA Federal Emergency Management Agency

FTE Full Time Equivalent

GAP Grant Acceleration Program

GAAP Generally Accepted Accounting Principles

GASB Governmental Accounting Standards Board GDP Gross Domestic Product

GFOA Government Finance Officers Association

GIS Geographical Information Systems

HHW Household Hazardous Waste

HLP Homeless Liaison Program

HMG Hazardous Mitigation Grants

HMRRP Haz-Mat Response and Reporting Program

HSD Human Services Division

HUD Department of Housing and Urban Development

HOME Federal Home Investment Partnership Program

LACMTA Los Angeles County Metropolitan Transportation Authority

LAEDC Los Angeles County Economic Development Corporation **LEED** Leadership in Energy and Environmental Design

LLEBG Local Law Enforcement Block Grants Program

MOE Maintenance of Effort

MOU Memorandum of Understanding

MTA Metropolitan Transportation Authority

MWD Metropolitan Water District

OEM Office of Emergency Management

OPM Office of Pier Management

OSE Office of Sustainability and the Environment

OTS California Office of Traffic Safety

PAL Police Activities League

PNA Pico Neighborhood Association

PPACA Patient Protection and Affordable Care Act. Frequently referred to as Obamacare.

FY 2021-23 ADOPTED BIENNIAL BUDGET APPENDIX - ACRONYMS

PROP A & PROP C

Proposition A and Proposition C.

VLF Vehicle License Fee

RDA Redevelopment Agency

RPTTF Redevelopment Property Tax Trust Fund

RRR Resource Recovery and Recycling Fund

SA Successor Agency

SB Senate Bill

SCAQMD South Coast Air Quality Management District

SMMUSD Santa Monica-Malibu Unified School District

SMURRF Santa Monica Urban Runoff Recycling Facility

TEA Transportation Equity Act

TDA Transportation Development Act

TDM Traffic Demand Management

TORCA Tenant Ownership Rights Charter Amendment



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Santa Monica

California

For the Biennium Beginning

July 1, 2019

Christophen P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Santa Monica, California for its biennial budget for the biennium beginning July 1, 2019. In order to receive this award, a government unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of two years only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for the biennium beginning July 1, 2021.

