

City of Santa Monica

Adopted Budget 2005-2006

Budget Plan 2006-2007

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City of Santa Monica

This certificate recognizes Excellent Achievement in Operational Budgeting and reflects an outstanding budget document and the underlying budgeting process through which the budget is implemented.

February 24, 2005



Agnes J. Walker

Agnes Walker
Chair, Budgeting & Financial Management

Dedicated to Excellence in Municipal Financial Management

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**CITY OF SANTA MONICA
ADOPTED BUDGET**

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Office of the City Manager
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City of
Santa Monica™

July 1, 2005

Mayor and City Council:

The adopted budget for Fiscal Year 2005-06 and the budget plan for Fiscal Year 2006-07 reflect an improving economy, focus resources on community priorities confirmed by the City Council earlier this year and maintain financial flexibility critical to meeting the changing needs of the community over time.

An Improving Economy

On the national level, although there are mixed signals, most economists predict growth in the 3-3.5% range for the balance of 2005. Employment is expected to continue growing at reduced rates and unemployment to remain flat. Rising oil prices appear to be the most significant near-term challenge to economic growth. Inflation is the subject of some concern as the national rate has climbed above 3% and in Los Angeles/Orange County is even higher at 4%.

While the State economy has improved and revenues are exceeding expectations, inflation, rising oil prices and higher interest rates could affect recovery and the State has not addressed its continuing structural budget deficit. The November 2004 passage of Proposition 1A provides protections to local government revenues, but the State has taken steps to skirt such protections in the past and local revenues could again be targeted.

Within this broader context, the City's economy is expected to improve moderately in FY2005-06 and FY2006-07 from the levels of the past few years. Transient Occupancy Tax (TOT) and Sales Tax revenues appear to have returned to pre-recession levels. Additionally, voters approved a 2% increase in the TOT in November 2004, increasing tax revenue by an anticipated \$1.6 million for half of FY2004-05 and \$3.8 million for the full FY2005-06. Higher costs for fuel, utilities, retirement and health care counter in significant part the anticipated revenue expansion.

Focus on Community Priorities

In any economic climate, delivering a budget that supports the basic responsibilities of local government, the policy interests of City Council Members and the diverse concerns of residents is challenging. Organizational focus is required to address significant community issues and difficult choices must usually be made among competing priorities as the budget process advances. Santa Monica identifies key priorities of the community early in budget development, noting communications received during the year, tracking issues raised at regular City Council meetings, conducting a telephone survey to measure satisfaction with city services, and holding a public hearing early in the calendar year. The City Council formally adopts a short list of critical priorities to ensure appropriate organizational focus. Work plans are developed for each and budget resources are identified for their execution.

The two-year work plans for priorities short-listed by Council earlier this year appear in this budget document in the "Community Priorities" section. Except as noted below, the resources necessary to accomplish the work plans are incorporated in the adopted budget before you.

Address the impacts of homelessness on the community. The impact of homelessness on Santa Monica is consistently referenced as a top concern by residents. A societal problem, requiring national and regional solutions, the situation must nevertheless be addressed here at home. The work plan advances strategies developed over the last twelve months and reflects the most recent City Council discussions.

The adopted budget appropriates funding for a two year period to engage an individual of stature to address homelessness issues regionally. In addition, the budget authorizes six new staff positions to implement the work plan. They include two human services positions, two police officers and two park rangers.

Enhance the quality of life, safety and community involvement of residents of the Pico Neighborhood. The work plan for this objective reflects the outcome of two community workshops on gang violence in Santa Monica as well as addressing broader neighborhood issues. A number of the initiatives involve working with “action partners” with the City assuming a coordinating role to ensure the communication between partners necessary for success. A reallocation of resources to site a coordinating position at Virginia Avenue Park is included in the adopted budget.

Ensure that the public receives timely and responsive service from all departments and that the city’s regulatory processes are fairly, efficiently and courteously administered with a high degree of predictability. Significant advances have been made to-date in implementing recommendations of the 2004 Matrix study, including reduced processing time for plan check, permit and inspection customers and availability of service every Friday. Additional space and operating enhancements stemming from that study will be implemented through the work plan, which also addresses initiation of Wi-Fi “hot spots” at Virginia Avenue Park and the new Main Library as well as customer service training linked to a citywide effort.

Incorporate ways to achieve the goals of the Sustainable City Plan into daily activities and special projects. The City itself has made significant progress over the years in the incorporation of sustainable practices and those “internal” efforts will continue. With the assistance of the Sustainable City Task Force and a staff advisory group, broader community participation in sustainable practices and incorporation of sustainability principles in the Land Use and Circulation elements will be achieved.

Capitalize on Santa Monica's climate and community amenities to promote Active Living. Conceptualization of City programs and services and the design of capital projects will encourage fitness activity in the daily lives of residents.

A Responsive and Responsible Adopted Budget and Budget Plan

The City's practice of projecting revenues and expenditures over a five year period serves to ensure that the longer term consequences of fiscal decisions are foreseen. The projections in recent years noted the points at which the community would realize the significant benefits and operating costs of capital projects such as the new Main Library, Virginia Avenue Park and the Civic Center Parking Structure. The escalation of retirement and health insurance costs well above the general cost of living was factored in to the projections. Spending on new and existing departmental operations and services was constrained during the past three budget years so that anticipated revenue recovery would cover the expenditure projections for the five year period. Ongoing funding for capital needs, principally the maintenance of infrastructure, was significantly reduced over the period for the same purpose.

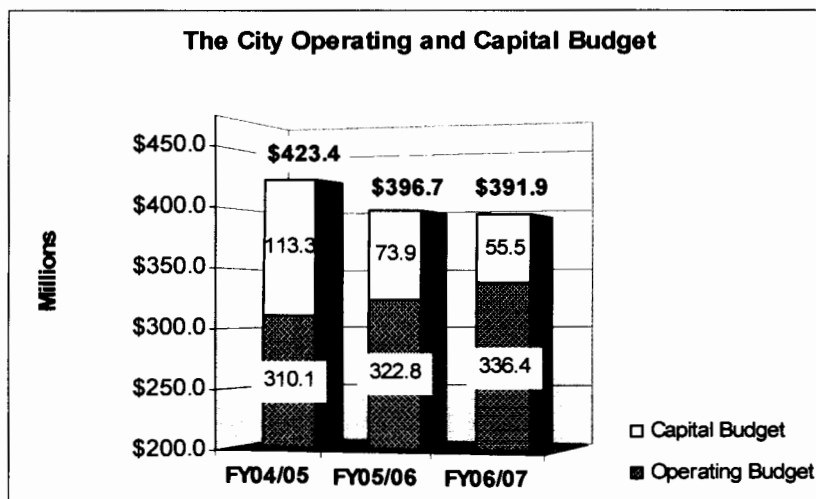
For FY2005-06, limited ongoing resources are available above the projected five year need trend line, with more significant funding available for one-time purposes. In preparing their budgets, departments were asked to "re-tool" by allocating the additional ongoing resources to areas of greatest operational and service need. For example, a cost of living increase for arts and social services grantees, enhancement of public landscape such as medians and the face of the Palisades bluffs, and support of Wi-Fi "hot zones" at the Pier and Promenade are made possible through growth of ongoing revenue. The work plans for the Community Priorities are largely funded in this manner. One-time funding can make possible a partnership with Borderline neighbors similar to that which addressed Yale Street improvements as well as development of a Cultural Arts Master Plan, replacement of the Pier restrooms and infrastructure improvements to the Bayside District, including the appearance of downtown parking structures.

Other significant obligations of the General Fund are addressed in the budget. The General Fund will repay loans from the Water and Wastewater funds for the purchase of property adjacent to Memorial Park. Costs for retaining the Access Center on the BBB campus above the project's transit funding are provided for in the General Fund.

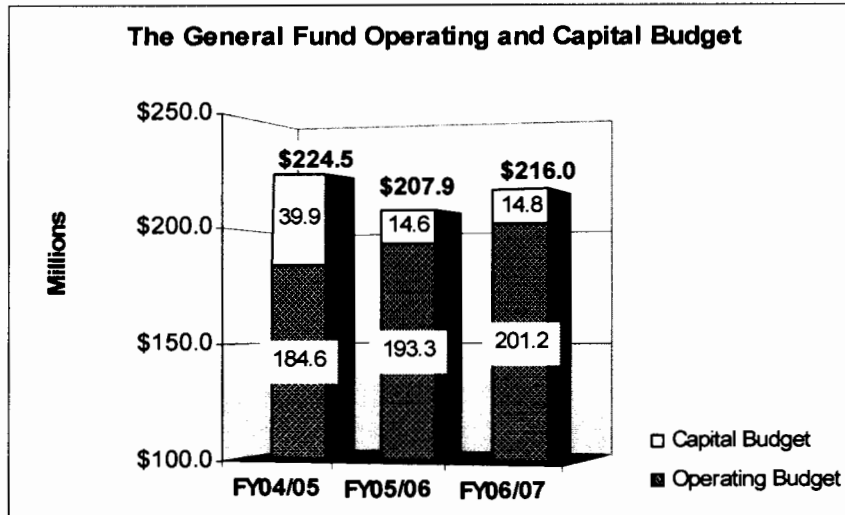
Several enterprise funds including Water and Solid Waste require rate increases to maintain a sustainable fund balance. Expenditure trends for those funds are outpacing the annual CPI adjustments currently applied to rates, and reserves are depleting. The budget reflects interim rate increases for Water and Solid Waste funds approved by Council on June 21. The Wastewater fund is also experiencing a declining fund balance and strategies to maintain compliance with bond requirements will be developed over the course of this fiscal year. As a follow-up to Council's direction on July 21, utility costs and operating efficiencies will be identified.

Budget Overview

The total City operating and capital improvement budget for FY2005-06 is \$396.7 million, a decrease of \$26.7 million or 6.3% from the revised budget for FY2004-05. The decrease primarily reflects reductions in the General (\$16.6) and Big Blue Bus Funds (\$22.7), partially offset by increases in the Charnock (\$5.6) and Wastewater Funds (\$5.6). The total City budget plan for FY2006-07 is projected to be \$391.9 million, a decrease of \$4.8 or 1.2%.



The FY2005-06 General Fund budget for operating and capital improvements is \$207.9 million, a decrease of \$16.6 or 7.4% from the revised FY2004-05 budget, reflecting a \$25.3 million drop in capital appropriations as major projects are now funded and in progress. Operating expenditures increase by \$8.8 or 4.7% over FY2004-05. The expenditure growth includes enhanced effort for the homelessness work objective and operating costs for the new Main Library and the re-opening of the Virginia Avenue Park.



For FY2006-07, the General Fund budget plan shows an increase of \$8.1 million or 3.9%. This reflects a full year of operations of the Main Library and Virginia Avenue Park in addition to preliminary operating costs for Airport Park, Euclid Park and the Civic Center Parking Structure.

Working for the Community

The budget before you directs available resources to address the community's and Council's expectations. The staff of all City departments are prepared to use these resources efficiently and to deliver service, programs and projects professionally.

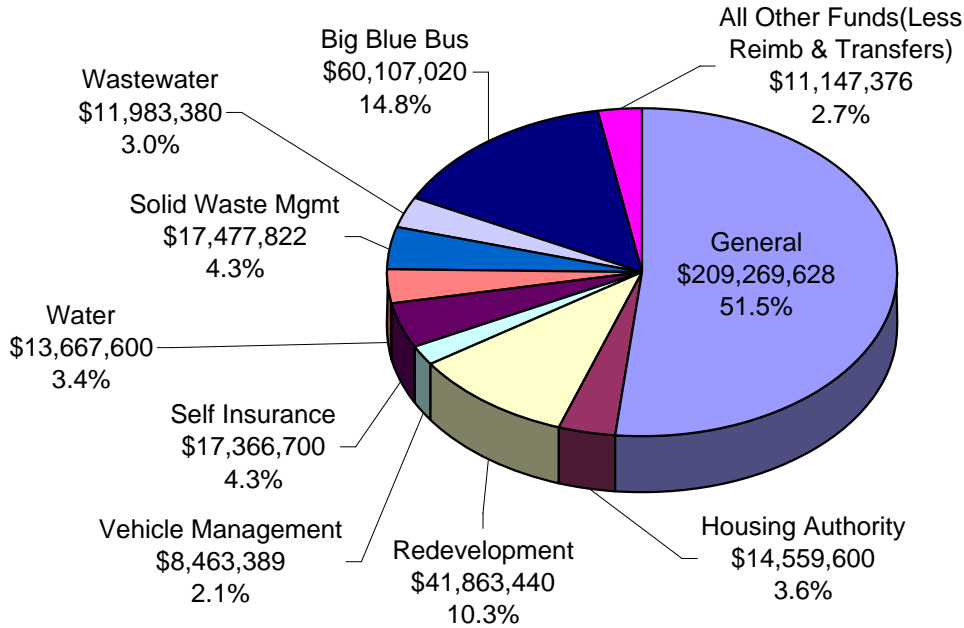


Susan E. McCarthy
City Manager

FY2005-06 REVENUE AND EXPENDITURE SUMMARY: ALL FUNDS

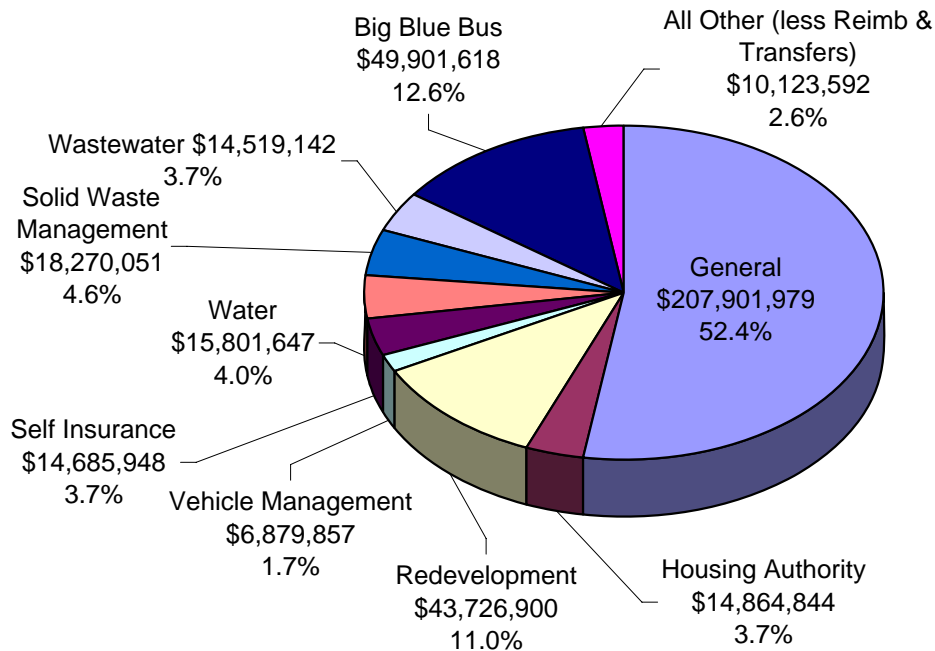
REVENUES: \$405,905,955

Excludes Disaster Relief Fund
(Northridge Earthquake)



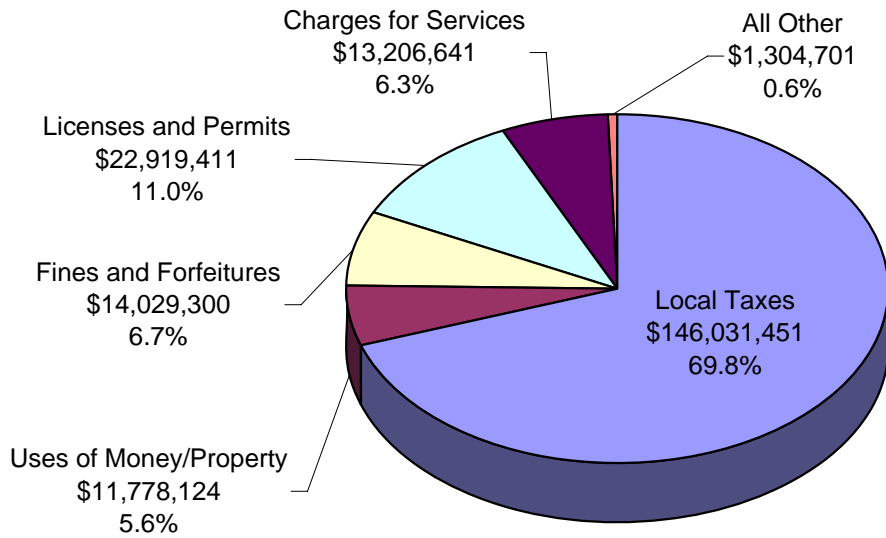
EXPENDITURES/EXPENSES: \$396,675,578

Excludes Disaster Relief Fund
(Northridge Earthquake)

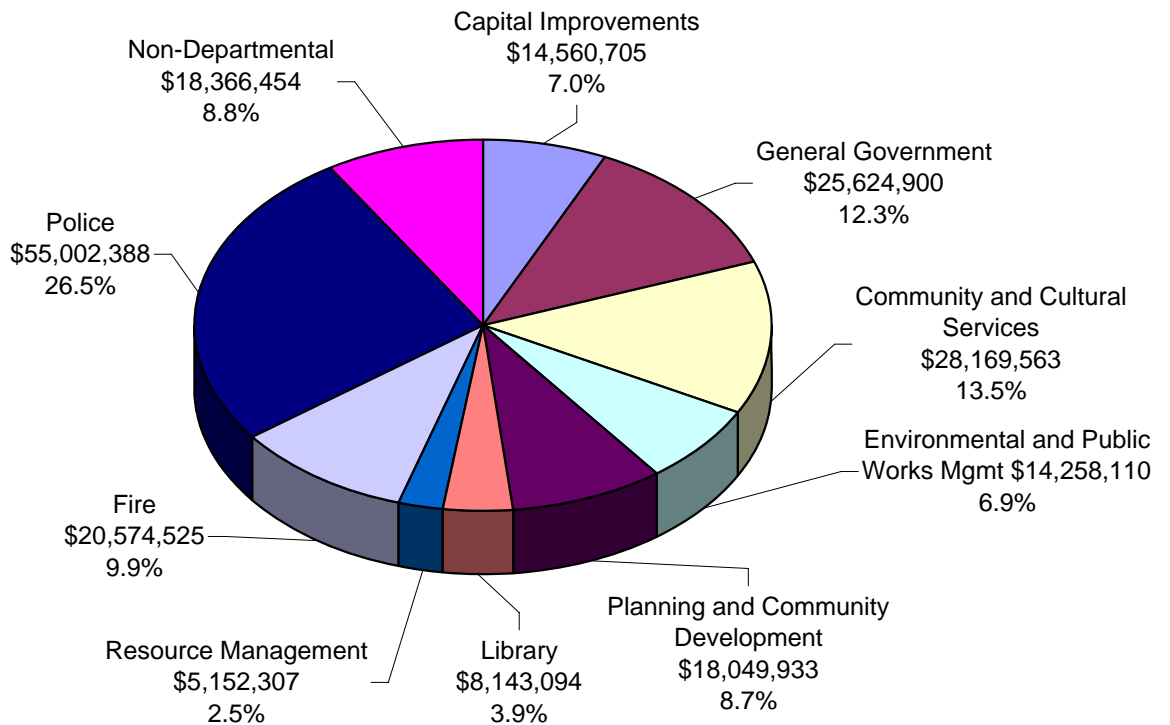


FY2005-06 REVENUE AND EXPENDITURE SUMMARY: GENERAL FUND

REVENUES \$209,269,628



EXPENDITURES \$207,901,979



COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

Address the impacts of homelessness on the community.

It is estimated that 1000 or more homeless individuals are in Santa Monica on any given day. The circumstances endured by the homeless and their impact on City residents, visitors and businesses are a principal source of concern and frustration for the community. A network of social services, supportive housing, model program design and substantial City funding have changed the circumstances of individual homeless persons for the better, but the magnitude of the problem persists. Many other communities do not share the burden.

Work Plan

- Appoint a person with the stature, focus and skills to achieve substantial progress in ending chronic homelessness.
- Extend the Chronic Homeless Pilot Program to serve additional service resistant individuals who have been in the community for a number of years; target existing resources, services and housing priorities to this population to achieve success.
- Develop strategies to reduce chronic public inebriation including a sobering center; stationing outreach staff at the Santa Monica jail; involving hospitals in advocacy and funding; and advocating for ending the early release of alcohol offenders from LA County jail. Determine the feasibility for Santa Monica of alternative sentencing and other community-based models.
- Engage Bring LA Home, the Westside Cities COG, federal and state representatives to achieve year-round homeless shelters and housing on the Veterans Administration property in West Los Angeles and other Westside locations as necessary to accommodate the regional burden.
- Conduct a systemwide evaluation and re-structure program elements as necessary of Santa Monica's continuum of care to address chronic homelessness in the community.
- Create a new homeless unit within CCS with the addition of 2 new positions to provide strategic focus and secure substantial progress on the workplan.
- Enhance enforcement of quality of life ordinances through the addition of 2 HLP Officers and 2 Park Rangers.
- Advocate for changes in federal, state, and regional laws, regulations, programs, and systems to more equitably share the challenge of ending homelessness.

COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

- Develop regional supportive housing options for chronic homeless people.
- Reassess local ordinances and regulations to determine if revisions would assist in addressing homelessness and its impacts.
- Assess models in other communities for enforcing quality of life violations
- Link food providers with indoor service facilities.
- Advocate for creation of Federal/State funding incentives and sanctions for communities to encourage shouldering a fair share of the burden of ending homelessness.
- Advocate for change in state law governing mandatory psychiatric assessment and treatment for the gravely disabled homeless.
- Work with the Department of Mental Health and neighboring jurisdictions to locate a psychiatric urgent care facility on the Westside.
- Conduct community education to inform residents of the City's efforts and progress towards ending homelessness in Santa Monica.

Enhance the quality of life, safety and community involvement of residents of the Pico neighborhood.

Pico is a neighborhood rich in racial, ethnic, and income diversity. Challenges faced by the neighborhood are best addressed through collaborative efforts of residents, businesses, religious and cultural institutions, community-based organizations and government agencies.

Coordination

- Exercise a coordinative role with "action partners" to implement strategies developed at the two community workshops held in early 2005 to reduce gang violence and improve the neighborhood.

COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

Jobs

- Partner with the California Employment Development Department, the Building & Construction Trades Council of California (AFL-CIO) and the Chamber of Commerce on youth employment and mentoring strategies to target at-risk youth for potential jobs.
- Increase the City's Maintenance Management Division Trades Intern program from 8 to 9 positions, providing at-risk older youth with combined job training and experience, counseling, school continuation through the Regional Occupation Program, and referrals to other apprenticeship programs.
- Collaborate with experienced County funded job development and preparation programs to ensure that services such as summer job fairs and year round employment preparation /job opportunities are available in Santa Monica.

Neighborhood Appearance

- Maintain a safe and well-maintained community by conducting neighborhood assessments, providing safe walking paths, involving businesses in beautification projects and establishing volunteer community clean-up initiatives.
- Expand the City's graffiti removal services from 2 to 3 positions; continue to remove discarded goods from alleys, maintain signs and trim trees in the neighborhood; enforce building codes.
- Improve street and alley lighting in the neighborhood.
- Design a streetscape improvement on 20th Street following community input.

Community Programs

- Reopen and celebrate the expanded Virginia Avenue Park in November 2005, offering a phased program of events, activities and services to the surrounding neighborhoods.
- Offer a Santa Monica Museum of Art two-week spring break arts experience for neighborhood teens at Fairview Branch Library and sustain arts programming at PAL.
- Continue neighborhood and bilingual outreach at the Fairview Branch Library, working with Head Start, Reading is Fundamental and SMMUSD Infant and Family Support programs; provide homework assistance with Tutor.com at the branch.

COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

Public Safety

- Staff and welcome the public to the Virginia Avenue Park substation. Engage with the community daily throughout the park.
- Continue police participation at neighborhood meetings of PNA, PYFC, PAL, PTA, and Community Violence Prevention Coalition.
- Encourage use of We Tip, a call-in program that allows residents to identify public safety threats anonymously to reduce fear of reprisal.
- Work with the Superintendent of Schools to identify and implement strategic responses to school related incidents of violence.
- Provide community service opportunities to referrals from Juvenile Court and City staff.
- Continue patrol during peak activity hours for the neighborhood, using overtime assignments as required.

Community Engagement

- Expand and publicize mechanisms for dialogue between the community and the police to increase access to the police department and enhance community partnerships in Neighborhood Centered Policing to develop strong relationships with neighborhood residents.
- Inform residents of the Pico neighborhood about opportunities for becoming involved in civic life through participation on and with boards and commissions.
- Use all public information vehicles to communicate ways residents can connect positively with the City staff including the police.
- Encourage participation in Police Citizen Academy classes, including a Spanish-language Police Citizen Academy class and a Junior Police Academy, and in three Leadership courses on general municipal topics of interest, in FY05-06.
- Provide resources and support to achieve more effective community input from people who may have primary languages other than English.

COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

Ensure that the public receives timely and responsive service from all departments and that the City's regulatory processes are fairly, efficiently and courteously administered with a high degree of predictability for customers moving through a process.

City government exists to meet public needs for service and order. Perception of the value received for the public dollar is always important.

Training

- Provide customer service training that will ensure a positive “Santa Monica experience” at City Hall and citywide, in cooperation with other community organizations.

Process Improvements

- Implement additional permit processing improvements recommended by the Matrix Evaluation including a service queuing system; organizational changes as required; and a system to gauge satisfaction of applicants, developers, architects.
- Complete redesign and updating of the website and public information handouts.
- Enhance functionality of software systems to increase staff efficiency and timely availability of information to applicants.
- Improve the permit counter and waiting areas to enhance service and convenience.
- Implement website improvements and self service kiosks for public to access permit information, online permit applications, document imaging and online payment systems.
- Implement wireless communications equipment for improved inspection services.

COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

Incorporate ways to achieve the goals of the Sustainable City Plan into daily activities and special projects.

In 2002, the City Council adopted a new 10-year Sustainable City Plan, setting goals in the areas of Resource Conservation, Environmental and Public Health, Transportation, Community and Economic Development, Housing, Open Space and Land Use, Community Education and Civic Participation and Human Dignity.

Community Engagement

- Complete an implementation plan with the Sustainable City Task Force and city staff advisory group.
- Address “Green building” techniques and urban runoff in the Land Use Element.

City Construction Projects

- Foster frequent use and positive interaction with the natural environment in public open spaces, parks and beaches in development of plans for 415 PCH, the Civic Center, Virginia Avenue Park, Euclid Avenue Park and Airport Park.
- Encourage the use of environmentally sensitive ("green") building materials and systems in affordable housing developments by including a “Green Building” checklist in loan application packages and in development practices related to energy efficiency; landscaping; framing and carpentry; indoor air quality; and other building systems and materials.
- Achieve Silver LEED certification for the Main Library, Virginia Avenue Park expansion and the Big Blue Bus Campus expansion.
- Complete a “beach greening” demonstration project at two beach parking lots and evaluate long-term sustainability.

City Operational Practices

- Complete the phased Ashland Demonstration Garden project between Neilson and Barnard Ways to demonstrate efficient irrigation, drought tolerant and native planting, and best practices for care and maintenance.
- Maintain landscaping at the new Main Library with the 200,000 gallon cistern located below the parking structure that collects rain and landscape irrigation water for re-use.

COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

- Expand use of centralized weather-based system to achieve more efficient irrigation of medians and open space landscaping.
- Evaluate the effectiveness of the competitive grant program which provides partial funding for sustainable garden designs.
- Replace additional incandescent traffic signal indications with more efficient LED.
- Promote the use of energy efficient and alternatively fueled vehicles.

Housing

- Increase transitional housing under the HOME funded program from 29 to 34 vouchers

Capitalize on Santa Monica's climate and community amenities to promote "Active Living"

National attention is focused on an alarming trend toward inactivity, obesity and disease stemming from poor lifestyle choices. Santa Monica enjoys good weather year round making active lifestyles easier to achieve than in many cities nationwide. Walking is the community's favored recreational activity according to survey responses during Recreation and Parks Master Plan development. "Active Living" integrates physical activity into daily routines to promote fitness and wellness for community members of all ages.

- Develop community partnerships with local schools and community-based organizations to promote youth fitness through daily physical activity.
- Integrate the concept of active living in the design and program planning for 415 PCH.
- Enhance the 10,000 Steps Campaign launched at the Santa Monica Festival in May 2005, by adding and marketing new walking routes and adapting the program to other forms of exercise including swimming and biking.

COMMUNITY PRIORITIES & COMMON WORK OBJECTIVES FOR FISCAL YEAR 2005-06 & BEYOND

- At the new Main Library, showcase materials on healthy living including a wide range of publications featuring health, fitness, and sports; a large collection of books and videos on nutrition, physical fitness, and exercise; and Health & Wellness Resource Center online database; and recreational class information and maps of bikeways. Promote “healthy living” collections with book and multi-media displays, web resources, and educational displays.
- Provide bicycle parking areas for customers and bicycle storage for staff at all city facilities.
- Emphasize pedestrian and bicycle opportunities citywide and include implementation plans in the Circulation Element.
- Build on the successful youth outreach for “Shape the Future 2025” to create events and programs that encourage and support student cycling.
- Complete Phase III of the crosswalk enhancement program to encourage pedestrian activity.
- Form a City interdepartmental working group to share and develop new active living strategies and to implement a coordinated marketing initiative.

ACCOMPLISHMENTS

COMMUNITY PRIORITIES FISCAL YEAR 2004-05

Enhance the quality of life, safety and community involvement of residents of the Pico neighborhood.

Pico is a neighborhood rich in racial, ethnic, and income diversity. Challenges faced by the neighborhood are best addressed through collaborative efforts of residents, businesses, religious and cultural institutions and government agencies.

Jobs

- The City's Trades Intern program was increased from 6 to 8 positions. This intensive program targets at-risk older youth and combines job training and experience in skilled positions, counseling and school continuation through the SMMUSD Regional Occupation Program
- In May, 2005, City staff, in partnership with the Chamber of Commerce, offered a summer Youth Employment Job Fair along with outreach and training for Pico neighborhood youth. Staff is working with County funded job development programs to extend these services in Santa Monica.
- City staff has launched a Youth Apprentice Program where 45 youth between the ages of 14 and 24 years fill existing youth worker positions within the City, including Administrative Trainee, Junior Lifeguard, Police Cadet, Student Worker, and Trades Intern. Staff is also providing training workshops, case management and job search support for youth apprentices. The City is also developing an outreach strategy to increase participation in this program among Pico neighborhood youth.

Neighborhood Appearance

- City crews paid special attention to removing discarded goods from alleys, prompt graffiti removal and tree trimming in the neighborhood.
- An assessment of street and alley lighting has been completed by Police and Environmental and Public Works Management and capital improvements are proposed in the 2005/06 budget.
- Funding sources have been identified for streetscape improvements on 20th Street, steps are underway to secure commitments from Caltrans and MTA, and a design will be finalized.
- The expanded Virginia Avenue Park is scheduled to open in fall 2005 with a full range of recreational, educational and community resources.

ACCOMPLISHMENTS

COMMUNITY PRIORITIES FISCAL YEAR 2004-05

Arts Programming and Library Services

- In addition to ongoing arts programming at PAL, the Santa Monica Museum of Art will offer a two-week spring break arts experience for teens at Fairview Branch Library.
- Fairview Branch Library continues neighborhood and bilingual outreach, working with Head Start, Reading is Fundamental and SMMUSD Infant and Family Support programs. The Youth Technology Center offers computer access and skills training, and homework assistance with Tutor.com is provided.
- The CREST Program provided an array of cultural arts workshops and classes through its enrichment program and summer and school break camps.

Public Safety

- The SMPD Community Service Program for Youth, an intervention program for first offenders, takes referrals from Juvenile Court and City Youth Services investigators to perform community service.
- The Neighborhood Service Area Coordinator (NSAC) officers for the neighborhood attend meetings of PNA, PYFC, PTA, and Community Violence Prevention Coalition and work with other City departments to correct unsafe conditions observed or reported.
- We Tip, a call-in program that allows residents to identify public safety threats anonymously was implemented to reduce fear of reprisal.
- The City Manager and Police Chief continue to work with the Superintendent of Schools to identify and implement strategic responses to the violent incident in the area of Edison Language Academy.
- An intensive police overtime detail during peak activity hours is deployed to the neighborhood.

Community Engagement

- Two Police Citizen Academy classes, a Spanish-language Police Citizen Academy class, a Junior Police Academy, and five Leadership courses on general municipal topics of interest have involved 150 participants from the community.

ACCOMPLISHMENTS

COMMUNITY PRIORITIES FISCAL YEAR 2004-05

- The City web site was redesigned for improved navigation and access to information for the public.
- Technology to display and index closed captions on the streaming videos of the City Council and Planning Commission meeting sessions was upgraded and streaming video sessions archived to provide on demand playback services by the public.
- Expanded election programming was provided on City TV.
- Channel 20 was soft-launched to continuously rerun meetings of the City Council, Planning Commission, Rent Control Board and School Board.
- Two community meetings were held on February 26 and April 9, 2005 to bring together neighbors, school and college representatives, business representatives, social service grantees and other interested community members to define strategies for reducing gang violence in Santa Monica. Staff will exercise a coordination role with “action partners” to implement strategies developed at the community workshop.

Incorporate ways to achieve the goals of the Sustainable City Plan into daily activities and special projects.

In 2002, the City Council adopted a new 10-year Sustainable City Plan, setting goals in the areas of Resource Conservation, Environmental and Public Health, Transportation, Community and Economic Development, Housing, Open Space and Land Use, Community Education and Civic Participation and Human Dignity.

Community Engagement

- The Sustainable City Task Force has been appointed by City Council and is working on an implementation plan with the assistance of an advisory team composed of city staff.
- “Green building” techniques and urban runoff will be addressed during the Land Use Element/Zoning Ordinance process.

ACCOMPLISHMENTS

COMMUNITY PRIORITIES FISCAL YEAR 2004-05

City Construction Projects

- Staff encourages the use of environmentally sensitive ("green") building materials and systems in affordable housing developments by including a "Green Building" checklist in loan application packages and in development practices related to energy efficiency; landscaping; framing and carpentry; indoor air quality; and other building systems and materials.
- The Main Library is expected to qualify for Silver LEED certification and will be a demonstration site for sustainable building methods. Facility tours, sustainable feature programs, displays and handouts and postings through the Library website will help to educate the public on sustainability practices. The Library's resource collection on sustainability and the creation of custom web links will improve access to sustainability resources.
- The designs for the Virginia Avenue Park expansion and Big Blue Bus Campus expansion should qualify the projects for Silver LEED certification. Another project in progress that is expected to achieve a level of LEED certification is the Civic Center Parking Structure.
- Site planning is underway for the "beach greening" project to "pilot" two different surface treatments at two beach parking lots. Public review of the proposed alternatives will occur in FY2005-06. Funding for the project has been obtained through a grant from the State.

City Operational Practices

- The Ashland Demonstration Garden project between Neilson and Barnard Ways is being designed to demonstrate efficient irrigation, drought tolerant and native planting, and best practices for care and maintenance. Public outreach has been conducted and input will be included in design plans.
- Integrated Pest Management practices are used in all parks. Landscape fabric was installed in Joslyn Park to retard weed growth and eliminate the need for the use of herbicides.
- Maintenance of landscaping at the new Main Library will be aided by the 200,000 gallon cistern located below the parking structure. This feature is designed to collect rain and landscape irrigation water at the site. The collected water will be filtered and re-used for irrigation.
- City staff and teachers from SMMUSD worked on developing Web resources to support the Sixth Grade curriculum on Earth Sciences.

ACCOMPLISHMENTS

COMMUNITY PRIORITIES FISCAL YEAR 2004-05

- Median and open space landscaping irrigation is managed by a centralized system using weather-based programs to create greater efficiencies and more targeted irrigation.
- A competitive grant program which provides partial funding for new or remodeled innovative garden designs that demonstrate sustainable practices was initiated and first awards announced.

Housing

- The maximum number of Vouchers authorized by HUD are leased and the number of tenants housed through the Shelter Plus Care Program has increased by 10%. The number of vouchers approved for transitional housing under the HOME funded program has been increased from 12 to 29.

Legislative Advocacy

- COG advocacy for light rail to the Westside is underway and Council selected a city representative to the Expo construction Authority Board. Efforts will continue to secure Phase 2 to Santa Monica funding.

Ensure that the public receives timely and responsive service from all departments and that the City's regulatory processes are fairly, efficiently and courteously administered with a high degree of predictably for customers moving through a process.

City government exists to meet public needs for service and order. Public perception of the value received for the public dollar is always important, but never more so than in times of fiscal challenge.

Training

- Interdepartmental planning for customer service training began in September and efforts are underway to identify appropriate training opportunities.

ACCOMPLISHMENTS COMMUNITY PRIORITIES FISCAL YEAR 2004-05

Process Improvements

- Improvements recommended by the Matrix Evaluation for all participating departments are underway. Counter service is provided five days per week. Staff has reduced the number of sets of plans required for permit processing, and reduced turn-around time for single family plan checks. The Fire Department now has a voice mail scheduling program for fire inspections and now accepts credit card payments for permits.
- Automation of permitting applications has been enhanced and a customer queuing system implemented.
- Review periods have been reduced and consistency in meeting goals has improved and is evaluated continuously.

Active Living

National attention is focusing on an alarming trend toward inactivity, obesity, and disease stemming from poor lifestyle choices. Santa Monica enjoys good weather year round making active lifestyles easier to achieve than in many cities nationwide. Walking is a favored community activity according to survey responses during Recreation and Parks Master Plan development.

- A 10,000 Steps Campaign to promote an active living and healthy aging campaign was launched in May at the Santa Monica festival. The campaign includes designating monthly walks of interest throughout the City and promoting them through calendars, maps, City TV, the Web site, SeaScape and other means.
- The Library promotes and provides fliers, brochures, class announcements for city recreational and fitness programs, and maps of bikeways. It provides a wide variety of materials on healthy living including more than two dozen magazines covering health, fitness, and sports; a large collection of books and videos on every aspect of nutrition, physical fitness, and exercise; and Health & Wellness Resource Center online database. The Library promotes its collections on these topics with book and multi-media displays such as the Health, Diet and Fitness display scheduled for January 2005. A "Healthy Lifestyles" section in the Health & Medicine section of the Library Web Resources site features City resources and other Websites that promote healthy living.

ACCOMPLISHMENTS COMMUNITY PRIORITIES FISCAL YEAR 2004-05

- The Land Use and Circulation Element update will emphasize pedestrian and bicycle opportunities citywide.
- Bicycle parking areas for customers and bicycle storage for staff has been included in the new Main Library.
- The Ken Edwards Center featured an Active Living educational display and Library resource listing.

CITY OF SANTA MONICA FY 2005-06 ADOPTED YOUTH BUDGET

The adopted Youth Budget highlights the City’s commitment to provide an array of services to youth of all ages. City funding supports direct services to the community, such as afterschool programs, children’s library services, and safety programs, and grants to non-profit agencies that provide educational, recreational and cultural programs. Over half of the City’s ongoing youth expenditures fund “School-Based Programs” in partnership with the Santa Monica-Malibu Unified School District (SMMUSD); these programs link to and support children in school settings. “Community-Based Programs” are offered in various parks, non-profit agencies and other local facilities.

	FY 04-05 Ongoing Expenditures	FY 05-06 Ongoing Expenditures	Percent Increase
School-Based Programs	\$10,746,933	\$11,160,362	3.8%
Community-Based (Non-School) Programs	\$7,404,918	\$9,072,324	22.5%
Total	\$18,151,851	\$20,232,686	11.5%

Operating expenditures include direct staff, supplies, maintenance and direct grant costs. Administrative overhead costs (such as City payroll services) are not included. \$19.67 million (97%) of the total ongoing costs are funded by the General Fund. Participant fees provide \$1.3 million of this General Fund support. In addition, the City provides financial assistance, based on family income qualification, for youth to access fee-based programs totaling approximately \$680,000 annually.

The City’s ongoing commitment to youth is indicating an increase of over \$2.0 million in FY 05-06 due to expanded youth programming at the new Main Library (\$601,000) and Virginia Avenue Park (\$634,000), additional funding to the SMMUSD (\$156,000), lifeguard services to Santa Monica College users of the Swim Center (\$73,000, reimbursed by the College), expanded job training and enrichment programming (\$150,000), cost of living increases (\$219,000), restored early childhood education funding (\$60,000), and improved tracking of costs for employee childcare subsidies, classes, afterschool programs and special events (\$180,000).

The City’s commitment to youth is also reflected in its hiring practices and in the three-year Capital Improvement Program Budget. Currently, over 200 youth and young adults (ages 16-24) provide essential support to City departments in paid intern, support and operational positions. Over the past several years, the City has invested over \$13 million for capital projects that significantly benefit youth. These include the new Skate Park, Virginia Avenue Park expansion, Airport Park project, the Swim Center, Reed Park Open Space enhancements and playground and concession stand replacement and renovations.

CITY OF SANTA MONICA FY 2005-06 ADOPTED YOUTH BUDGET

PROGRAM	FY 2004-05 REVISED BUDGET	FY 2005-06 ADOPTED BUDGET	VARIANCE	AGES				PRIMARY LOCATION	
				0-5	6-11	12-17	18-24	School-Based	Community-Based
SMMUSD Funding									
Community Use of School Facilities	\$ 6,000,000	\$ 6,156,000	\$ 156,000	x	x	x	x	x	
Santa Monica High School Graduation Night	8,100	8,100	-			x		x	
	\$ 6,008,100	\$ 6,164,100	\$ 156,000						
After School Programs, Camps and Classes									
Camps (Sports Experience, Rosie's Girls, Camp Santa Monica)	594,676	\$ 581,127	\$ (13,549)		x	x		x	x
Community Classes	319,815	422,568	102,753	x	x	x	x		x
CREST (Childcare, Recreation, Enrichment, Sports Together)									
Childcare	825,141	813,569	(11,572)		x	x		x	
Recreation (Playground Access)	132,204	158,357	26,153		x	x		x	
Enrichment	128,938	185,639	56,701	x	x	x		x	
Sports (Elementary and Middle School)	631,827	658,812	26,985	x	x	x		x	
Police Activities League (PAL)	1,082,614	1,138,012	55,398		x	x			x
Virginia Avenue Park (Youth and Families Programs)	227,903	862,006	634,103	x	x	x	x		x
	\$ 3,943,118	\$ 4,820,090	\$ 876,972						
Literacy Programs									
Computer Access Center	\$ 28,905	\$ 29,628	\$ 723	x				x	
Library Programs (Community-Based)	1,439,034	1,889,850	450,816	x	x	x	x		x
Library Programs (School-Based)	479,678	629,950	150,272		x	x		x	
WISE Senior Services (RSVP/America Reads)	30,750	31,519	769		x	x		x	
	\$ 1,978,367	\$ 2,580,946	\$ 602,579						
Recreation/Health and Fitness Programs									
Community Aquatics	\$ 523,880	\$ 597,424	\$ 73,544	x	x	x	x		x
Farmer's Market Program	16,390	16,065	(325)		x	x		x	
Field Permitting Program	534,036	536,441	2,405		x	x	x		x
Memorial Park Gym	240,625	255,423	14,798	x	x	x	x		x
Playground Partnership	210,162	215,405	5,243	x	x	x	x	x	
Skate Park	106,427	108,953	2,526		x	x	x		x
Tennis Program	33,725	36,115	2,390		x	x	x		x
Therapeutic Programs	39,451	38,833	(618)		x	x	x		x
Volunteer Program	5,535	5,842	307			x			x
	\$ 1,710,231	\$ 1,810,501	\$ 100,270						
Public Safety Prevention and Education									
Crossing Guards (Police Department)	\$ 515,005	\$ 521,574	\$ 6,569		x	x		x	
Fire Safety Educational Tours	25,450	23,406	(2,044)	x	x				x
Police Department Youth Services Division (Community-Based)	370,420	391,636	21,216	x	x	x	x		x
Police Department Youth Services Division (School-Based)	609,510	647,261	37,751		x	x		x	
	\$ 1,520,385	\$ 1,583,877	\$ 63,492						
Youth and Family Counseling (all Community Development Grants)									
Dispute Resolution Services (Youth and Family Program)	\$ 48,175	\$ 49,379	\$ 1,204			x		x	
El Nido Family Center (Edison/Will Rogers Elementary)	110,085	112,837	2,752	x	x			x	
Family Service of Santa Monica (CAL-SAFE)	39,181	40,161	980			x		x	
Family Service of Santa Monica (Muir/McKinley Elementary)	91,840	94,136	2,296	x	x			x	
Family Service of Santa Monica (Agency Based Community Support)	57,605	59,045	1,440	x	x	x	x		x
Jewish Family Service of Santa Monica (Santa Monica High School)	26,138	26,791	653			x		x	
Ocean Park Community Center (Sojourn Services)	58,717	60,185	1,468		x	x			x
Pico Neighborhood Youth & Family Center	289,908	297,156	7,248			x	x		x
Saint John's Child & Family Development Center (Youth Development Project)	175,705	180,098	4,393		x	x	x	x	
Santa Monica College (Pico Partnership/On the Move)	179,875	184,372	4,497	x			x		x
St. Joseph Center (Family Self Sufficiency)	161,875	165,922	4,047	x	x	x	x		x
	\$ 1,239,104	\$ 1,270,082	\$ 30,978						

CITY OF SANTA MONICA FY 2005-06 ADOPTED YOUTH BUDGET

PROGRAM	FY 2004-05 REVISED BUDGET	FY 2005-06 ADOPTED BUDGET	VARIANCE	AGES				PRIMARY LOCATION	
				0-5	6-11	12-17	18-24	School-Based	Community-Based
Early Childhood Education									
Connections for Children	\$ 656,056	\$ 732,457	\$ 76,401	x	x				x
Employee Childcare Subsidies (City)	53,265	117,500	64,235	x	x				x
Growing Place (Marine Park Child Development Center)	181,000	185,525	4,525	x					x
	\$ 890,321	\$ 1,035,482	\$ 145,161						
Cultural Programs									
Cultural/Arts Grants									
Arts Education Transportation Grant	\$ 23,795	\$ 32,164	\$ 8,369		x	x		x	
Organizational Support									
California Heritage Museum	8,957	11,357	2,400		x	x			x
Powerhouse Theatre	6,643	9,124	2,481		x	x			x
Santa Monica Historical Society	6,643	58,032	51,389		x	x			x
Santa Monica Museum of Art	17,737	23,014	5,277		x	x			x
Santa Monica Playhouse	18,911	25,251	6,340		x	x			x
Virginia Avenue Project	25,334	33,470	8,136			x			x
Community Arts (CO-ARTS)									
Celebration Arts	-	4,011	4,011		x	x	x		x
Donna Sternberg & Dancers/Dancesence (Free Performance)	5,202	1,755	(3,447)		x			x	
Powerhouse Theater (KidPower)	6,636	8,275	1,639		x			x	
Powerhouse Theater (Family-Oriented Performances)	6,636	8,526	1,890	x	x	x			x
Santa Monica Museum of Art (Park Studio Outreach Program)	7,928	13,666	5,738			x			x
Santa Monica Playhouse (Third Grader Theater Program)	6,636	9,530	2,894		x			x	
Santa Monica Theatre Guild (Rainbow Factory Youth Theatre Program)	5,202	7,522	2,320		x				x
Virginia Avenue Project (Speak Out: Spoken Word Workshop)	5,202	-	(5,202)			x			x
Verdi Chorus	-	953	953		x	x			x
Miles Memorial Playhouse	255,539	255,993	454	x	x	x			x
	\$ 407,001	\$ 502,643	\$ 95,642						
Employment*									
Growing Place (Mentoring Program)	\$ 10,000	\$ 10,250	\$ 250	x		x		x	
Youth Employment Training Program	193,191	259,719	66,528				x		x
	\$ 203,191	\$ 269,969	\$ 66,778						
Special Events									
Santa Monica Festival (Community-Based)	\$ 47,495	\$ 28,031	\$ (19,464)		x	x			x
Santa Monica Festival (School-Based)	43,924	29,540	(14,384)			x		x	
Stairway to the Stars and other High School Events	55,518	66,375	10,857	x	x	x	x	x	
Thanksgiving Dinner	-	4,823	4,823		x	x	x		x
Santa Monica Symphony	-	19,927	19,927			x	x		
	\$ 146,937	\$ 148,696	\$ 1,759						
Environmental and Public Transportation Awareness									
Baykeeper Kelp Restoration Education Program	\$ 18,384	\$ -	\$ (18,384)			x		x	
Big Blue Bus Marketing Program and Charter Services	5,360	5,100	(260)		x	x		x	
Elementary Student Transportation Art Project	10,700	10,700	-		x			x	
Environmental Programs Summer Institute and Peer Partners	18,884	15,500	(3,384)			x		x	
Key to the Sea	33,384	-	(33,384)		x			x	
School Garden Program	18,384	15,000	(3,384)		x			x	
	\$ 105,096	\$ 46,300	\$ (58,796)						
TOTAL ON-GOING COSTS	\$ 18,151,851	\$ 20,232,686	\$ 2,080,835						

* The City also employs over 200 youth (ages 16-24) in a range of positions such as: Student Worker, Junior Pool Lifeguard, Lifeguard, Police Cadet, Labor Trainee, Video Intern, and Administrative Aide. Through Virginia Avenue Park (staff based at Memorial Park during construction) and Pico Youth and Family Center programs, another 40 young people will be assisted with employment.

YOUTH PROGRAM DESCRIPTIONS

Santa Monica-Malibu Unified School District (SMMUSD) Funding

The City provides \$6.156M in ongoing unrestricted support to SMMUSD and a small grant subsidizing Santa Monica High School graduation night.

After School Programs, Camps and Classes

Camps

Summer youth camps include Sports Experience, a sports camp for youth ages 8-14; Rosie's Girls, a camp for girls in 6-8 grade, designed to build self-esteem and physical confidence; and Camp Santa Monica, offering a full slate of traditional and non-traditional camp activities for youth ages 8-12. Approximately 240 youth take part in these camps. Decrease is due to improved tracking of staff costs.

Community Classes

A variety of youth classes and camps are offered targeting children up to age 15. Classes and camps are offered by contracted instructors at various City facilities, and generally run 8-10 weeks. Examples of class offerings include sports, toddler classes, dance, music, yoga and camps. Over 4,000 youth of all ages attend community classes. Increases in costs in FY 2005/06 are due to more accurate tracking of contractual services for youth.

CREST (Childcare, Recreation, Enrichment and Sports Together)

The CREST Program provides after school structured and unstructured childcare and recreation for youth at seven elementary public school sites; offers an array of after school classes in music, arts, drama, science, health and wellness; and provides skill building and league play for youth in grades K-8. Approximately 3,200 students take part in the CREST Program. Increase in CREST Enrichment is due to the addition of classes, based on student demand.

Police Activities League (PAL)

PAL provides free educational, social, and recreational programs in a safe environment for youth ages 6 to 17 years. Participants take part in enrichment classes, field trips and several large-scale, special events for youth and programs targeting teens, as well as the Summer Lunch Program, which provides nutritious free lunches to low-income youth 17 and under. An estimated 1,800 youth participates in the PAL Program, with approximately 500 participating on a regular basis.

Virginia Avenue Park (Youth and Families Programs)

Virginia Avenue Park offers social service (e.g., case management), employment, educational (e.g., homework assistance for all ages) and recreational programs for youth and families in the Pico and Sunset Park neighborhoods. While programs are focused on young teens during park closure, when the park reopens in fall 2005, programs will be offered for youth of all ages, including infants. Increase is due to the expanded park programs and facilities.

Literacy Programs

Computer Access Center

The program provides services and resources for preschoolers with disabilities, preparing them to successfully enter the K-12 school system. Services include Computer Play Centers equipped with Assistive Technology (AT) at three preschools; AT consultations, training and workshops for families; and professional development for site teachers and staff. The program serves 225 youth ages 0 to 5.

Library Programs

The Santa Monica Public Library has an active Youth Services Department that provides services to youth and families. School-Based Programs include assignment of a youth services librarian to a specific elementary school introducing children to library services, telling stories, and promoting the summer reading programs; supporting middle and high schools' summer reading programs by providing multiple copies of required books; providing support to CREST staff on homework assignments, and allowing CREST staff extended use of library materials; conducting school site visits to do book talks; and conducting library tours for students. Increased youth-related staff and supply costs in FY 05/06 are related to expanded programming at the new Main Library.

Community-Based Programs include a summer reading program; a specialized parenting collection at the Ocean Park Branch; the SMPL Kids Web Page identifying fun and educational internet sites for children and parents, cultural awareness programs, and story time. Attendance in the Library's programs exceeds 38,000 youth per year. Increases in FY 2005/06 youth-related expenditures are associated with expanded programming at the new Main Library.

WISE Senior Services (RSVP/America Reads)

The program recruits, trains and maintains a corps of 100 senior volunteers who tutor 225 low-income children at Muir, Rogers, Edison and McKinley elementary schools, PAL and Fairview Branch Library annually. Services include tutoring, workshops and roundtables, and coordination of the Santa Monica Tutorial Network.

Recreation/Health and Fitness Programs

Community Aquatics

The program provides year-round recreational, instructional and competitive swim activities and oversees operating of the Santa Monica Swim Center through a Joint Use Agreement with Santa Monica College. Swimming lessons, covering the full spectrum of swimming abilities, are offered to over 1,500 youth per year. Increase in FY 2005/06 is due to additional costs, reimbursed by Santa Monica College, for lifeguards monitoring the Center during the College's hours of use.

Farmer's Market Programs

Farmer's Market funds support the School Salad Bar program at 14 schools in Santa Monica-Malibu Unified School District. In addition, staff host weekly student tours of a farm and weekly tours to the Farmer's Market, where each student receives a Farmer's Market coupon to go shopping.

Field Permitting Program

Field space is maintained and made available for youth and adult sports groups, including organizations such as AYSO, Youth Football, Little League, club soccer groups and Bobby Sox, Santa Monica College, Crossroads, Saint Monica's and Santa Monica High School. Other groups using the fields include CREST, private schools, camps and the general community.

Memorial Park Gym

Memorial Park Gym provides youth with drop-in gym opportunities to play basketball and volleyball in a safe environment supervised by staff. Approximately 2,100 youth use the facility. Increased expenditures are due to improved tracking of staff costs.

Playground Partnership

A partnership of the City of Santa Monica and Santa Monica-Malibu Unified School District whereby school-aged youth are allowed unsupervised use of designated school playfields, play equipment, basketball courts, handball courts, and restrooms during certain non-school and non-CREST hours. Total annual attendance (duplicated) for the program is 105,000 youth.

Skate Park

A new 20,000 square foot skating facility at Memorial Park, anticipated to open in mid 2005, will target an anticipated 550 youth per year.

Tennis Program

The tennis reservation program allows youth players to make reservations and play at any of the City's tennis courts for recreational play. Approximately 3,600 youth are served annually.

Therapeutic Programs

Therapeutic Programs encompass recreational activities for people with disabilities, including the Westside Special Olympics (WSO), a year-round sports program for people ages 8 and up with developmental disabilities. Social programs are provided to people with disabilities ages 13 and up. The program serves approximately 90 youth ages 6 to 24.

Volunteer Program

The City provides community service opportunities for youth in its various recreational programs.

Public Safety Prevention and Education

Crossing Guards

Police Department Crossing Guards staff 33 intersections along the routes to eleven schools during the Santa Monica-Malibu Unified School District's school year.

Fire Safety Educational Tours

Staff conducts 120 planned and over 180 unplanned fire station tours per year at each of 4 stations, and provides fire and safety education supplies and materials for all education programs provided to Santa Monica youth.

Police Department Youth Services Division (YSD)

The program provides school-based and community-based activities and services that include teaching students and school personnel about crime prevention and personal safety, being available for advice, referrals and corrective action related to problems that are threatening the safety and security of the City's youth, and actively participating in and expanding the network of youth service providers able to assist youth with quality of life problems.

Youth and Family Counseling

The City funds the following programs through Community Development Grants.

Dispute Resolution Services (Youth & Family Program)

The program provides conflict resolution training, mediation, workshops and seminars on campus to approximately 2,350 youth at John Adams Middle School and Lincoln Middle School. A total of 45 peer mediators are trained and 40 mediations are performed.

El Nido Family Center (Edison/Will Rogers Elementary)

The program provides counseling, case management and parent education services to 140 individuals (children and parents) at Edison and Will Rogers Elementary Schools. Services include meeting with all incoming kindergarten students and their families to identify potential needs.

Family Service of Santa Monica (CAL-SAFE)

The program provides case management and counseling services to 50 pregnant and parenting teen mothers and fathers to support their academic progress, future self-sufficiency and parenting. The program participants are students enrolled in Cal-Safe through Santa Monica-Malibu Unified School District.

Family Service of Santa Monica (Muir/McKinley Elementary)

The program provides school-based case management and counseling services to children and their families at John Muir and McKinley Elementary Schools. Services include meeting students to identify potential needs, prevention and early intervention services, home visits, counseling, case management, classroom consultation, parenting groups and children's groups on conflict resolution.

Family Service of Santa Monica (Agency-Based Community Support)

The program provides agency based telephone intake and referral for long-term counseling and case management services to 120 low-income Santa Monica residents. Services also include mental health and group counseling and community consultations and workshops.

Jewish Family Service of Santa Monica (Santa Monica High School)

The program provides individual, group and family counseling, discussion groups, crisis intervention, and child abuse assessments to 260 individuals (students, parents and faculty) at Santa Monica High School year-round.

Ocean Park Community Center (Sojourn Services)

The program provides shelter-based empowerment playgroups and clinical play therapy for 60 children. Services also include healthy relationship workshops for youth.

Pico Neighborhood Youth and Family Center

The program serves 180 at-risk residents of the Pico Neighborhood, with a targeted emphasis on serving youth ages 16 to 24 and their families. Services include case management for 30 core youth, employment readiness and job development, counseling, leadership development, community events, tutoring and training in computer skills and music production.

Saint John's Child and Family Development Center (Youth Development Project)

The program provides school-based, home-based and community-based intervention and counseling services to 200 Santa Monica Middle School students, Olympic Continuation School students, faculty and parents and 20 older youth and young adults between the ages of 15 and 24 at the Pico Youth and Family Center.

Santa Monica College (Pico Partnership/On the Move)

The program provides recruitment and information, childcare assistance, personal and academic counseling, employment and career services, tutoring, financial aid application assistance and book vouchers to 100 Santa Monica students.

St. Joseph Center (Family Self Sufficiency)

The program provides support to 130 families participating in the Housing Authority's Family Self-Sufficiency Program. Services include crisis intervention, case management and advocacy, housing placement and assistance, job training and employment assistance, and information and referral.

Early Childhood Education

Connections for Children

The program provides childcare subsidies for preschool children, assisting low-income Santa Monica families to afford quality care. The program offers parenting support and education fostering early childhood development and school readiness. Through training workshops, technical assistance and grants, the program further supports professional advancement for center-based teachers and family childcare providers, improving the quality of care and nurturing children's early learning. In FY2005-06 there was a restoration of \$60,000 in funding to this program.

Employee Childcare Subsidies

The City Dependent Care Assistance Program provides subsidies to 35 employees for childcare services.

The Growing Place (Marine Park Child Development Center)

The program provides full-day, early childhood/child care for 12 infants, 20 toddlers and 21 preschoolers to Santa Monica City employees and residents of Santa Monica.

Cultural Programs

Cultural/Arts Grants

Arts Education Transportation Grant

Proposition A funding is provided to local classrooms for transportation of approximately 2,400 Santa Monica students ages 6 to 17 to cultural/arts activities throughout Los Angeles County. The increase in FY 2005/06 is due to increased Proposition A funding.

Organizational Support

Grant funding provided to the following Santa Monica resident nonprofit arts agencies for ongoing organizational/administrative support.

California Heritage Museum

The program provides outreach programs to Santa Monica schools, as well as free admission for school field trips and other educational activities.

Powerhouse Theatre

The program provides educational activities, including artist residencies to local classrooms.

Santa Monica Historical Society

The program provides free admission to local schools for field trips and other educational activities. Increase is due to additional \$50,000 in grant funds provided for preservation activities.

Santa Monica Museum of Art

The program provides free admission to local classrooms, as well as free arts education support materials to Santa Monica-Malibu Unified School District teachers.

Santa Monica Playhouse

The program provides youth with both in-school and after-school theater education programming.

Virginia Avenue Project

The program provides PAL youth the opportunity to work with professional actors, writers and directors to write and perform their own plays.

Community Arts (CO-ARTS)

Grant funding provided to Santa Monica resident nonprofit arts agencies for community-based arts programming.

Donna Sternberg & Dancers/Dancesence (Free Performance)

The creation and performance of a work merging cultural influences from many parts of the world is performed for elementary schoolchildren.

Powerhouse Theater

KidPower provides a series of 8-week school residences in which artists teach theater workshops culminating in a classroom performance. Also provided by the Powerhouse Theater is a production for children and their families exploring the stories of one Mexican-American family. Using music, ritual, dance and folklore both ancient and modern, this play brings the culture of Mexican-Americans to life in an accessible, interactive way.

Santa Monica Museum of Art (Park Studio Outreach Program)

An open admission outreach program for at-risk youth held during Spring Break. Park Studio has been highly successful in reaching large numbers of Latino children and broadening their exposure and access to the arts.

Santa Monica Playhouse (Third Grader Theater Program)

A series of field trips in which 1,000 Santa Monica-Malibu Unified School District third graders participate in professional musical productions and workshops, with hands-on lighting, costuming and make-up experiences.

Santa Monica Theatre Guild (Rainbow Factory Youth Theatre Program)

Twenty-four Rainbow Factory youth productions provided free of charge to youth ages 12 and under. This project provides nearly 5,000 children an opportunity to see quality, full-scale productions of new and classic theatre.

Virginia Avenue Project (Speak Out: Spoken Word Workshop)

A workshop focusing on writing, performance technique, music and movement, allowing kids to embody their poems and become activated by the power of their works in performance culminating in a public performance. This program is no longer funded.

Miles Memorial Playhouse

Approximately 14 non-profit organizations use the theater for productions spanning preschool age through college. The Playhouse also hosts Downbeat 720, a program specifically designed for 9th–12th grades. Occurring every second and fourth Tuesday of every month, the event provides an open stage for any and all area teens. Approximately 1,600 youth are served per year.

Employment

The Growing Place (Mentoring Program)

The City provides Community Development Program grant funding to the Growing Place for its job training and mentor program. 12 Santa Monica High School students receive training as early childhood assistants in an accredited childcare setting.

Youth Employment Training Program

The Maintenance Management Division manages the Trades Intern Program in conjunction with the Department of Community and Cultural Services, the Santa Monica-Malibu Unified School District and the Los Angeles County Regional Occupation Program. Eight (8) at-risk youth over the age of 18 attend classes and obtain their GED. The program teaches youth a skilled trade including carpentry, welding, plumbing, painting, electrical, asphalt paving, concrete finishing and auto mechanics. The program for each participant is two years, after which the intern is expected to obtain a job in the private sector utilizing trades skills obtained during the two years. Increase is due to the increase of 2 youth in the program.

Special Events

Santa Monica Festival (Community-Based)

Annual multicultural festival with performances, arts and craft workshops, environmental workshops and other family-oriented activities. Approximately 50% of the festival programming is directed toward youth and serves approximately 4,000 youth, from ages 0 through 24. Funding for this event was decreased for FY 05/06.

Santa Monica Festival (School-Based)

At the Middle School level, the program funds the development of Festival-related art projects. Environmental consultants and artists work with approximately 200 students to develop environmental art projects that are displayed at the Santa Monica Festival. At the High School level, the program provides funding for an artist and teacher to provide education on the environmental benefits of public transportation, and offers the students a creative outlet of expression to demonstrate what they have learned. This year will feature artwork for the parade that will open the Santa Monica Festival. Approximately 100 students participate in this program.

Stairway of the Stars and other High School Events

The City waives the rent for the Stairway of the Stars event annually at the Civic Auditorium. In addition, the Civic parking lot is used for overflow parking at no charge for Santa Monica High School graduation, Career Night, Back to School Night and other school related events.

Thanksgiving Dinner

The City provides planning and set-up assistance, as well as space and equipment, to support the annual Thanksgiving Dinner, provided by the Santa Monica Vineyard Christian Fellowship. This program serves individuals and families and is being identified as a youth program for the first time this year.

Santa Monica Symphony

Santa Monica Symphony performs 4 concerts per year at the Civic Auditorium. This program is being identified as a youth program for the first time this year.

Environmental and Public Transportation Awareness

Baykeeper Kelp Reforestation Education Program

This program introduces approximately 200 middle school students to giant kelp biology, local coastal ecosystems, and increases student awareness about human impacts to ecosystems. Students cultivate giant kelp spores in the classroom and visit a kelp restoration site in Santa Monica Bay where the spores are transplanted by divers. This program is no longer funded.

Big Blue Bus Marketing Program and Charter Services

The Big Blue Bus (BBB) sponsors a variety of school events or youth teams via advertisement in an event program or sporting event. This year, Santa Monica High School will also promote the opening of their new on-campus theater with interior car cards on all buses. The BBB also

provides transit services to schools and for special youth events and field trips. The sponsorship program is no longer funded.

Elementary Student Transportation Art Project

The program provides 1,000 youth with a creative opportunity to develop their artistic talents along with exhibition space of their art projects. Through classroom activities, elementary students are invited to produce an interior bus art card to be mounted for display on the interior of a Big Blue Bus. Students also participate in a bus tour and reception at the Big Blue Bus operations facilities. The students gain first hand knowledge of the Big Blue Bus operations, receive a safety presentation, and participate in the artists' reception.

Environmental Programs Summer Institute and Peer Partners

The Summer Institute Program trains District teachers in environmental issues and provides them with resources necessary to include these issues in their curricula. The Peer Partners Program assists in educating and training high school students about local environmental issues so that they may in turn teach elementary school children about these issues. Approximately 200 high school students participate in this program per year.

Key to the Sea

The program provides a curriculum and field trip based school program conducted by Heal the Bay to educate 1,000 Santa Monica elementary school children on ocean and coastal environmental and quality of life conditions. The program is no longer funded.

School Garden Program

The program provides educational activities to 800 elementary school children regarding natural sciences as learned through the installation and care of organic gardens. The City provides funding directly to the SMMUSD Food and Nutrition Services department to support implementation of this program at all SMMUSD schools.

ABOUT THE CITY OF SANTA MONICA



Santa Monica is a city rich in tradition and diversity. The city grew from Spanish roots in the 1600's into a Victorian era playground in the late 1800's and blossomed with movie star glamour in the 1920's and beyond. Today Santa Monica mixes all these eras and influences with a striking contemporary style and attitude that is unique among its rivals.

Santa Monica is comprised of 8.3 square miles with a balance of vibrant commercial districts, neighboring residential communities, recreational and art venues, beaches, high profile corporate headquarters, a large hi-tech and entertainment sector, small entrepreneurial start-ups, and retail businesses. It is a stimulating atmosphere for living and a dynamic place for business.

The City is situated on the west side of Los Angeles County, about 16 miles from downtown Los Angeles, where Pacific Coast Highway and Interstate Highway 10 meet. It is bordered by the City of Los Angeles on three sides and the Pacific Ocean on the west.

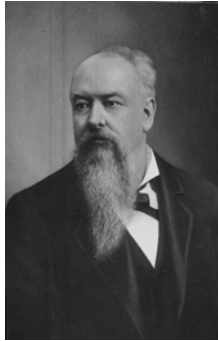
Santa Monica offers convenient access to major freeways, bus lines and airports. It is served by two freeways, Santa Monica (Interstate 10) and San Diego (405); and by four major east-west thoroughfares: Santa Monica (Route 66), Wilshire, Olympic and Pico Boulevards. It is located approximately six miles from Los Angeles Airport.



History

According to legend, the name "Santa Monica" was given to the spot where soldiers camped at an Indian village near two springs (probably the present day location of the Veterans Administration at Wilshire and Sawtelle) because a padre accompanying the expedition said the waters of the springs reminded him of the tears shed by St. Monica over her wayward son, St. Augustine, before his conversion. Although no one knows the truth of this legend, it is generally cited as the origin of the City's name.

The name “Santa Monica” does not appear in records until Don Francisco Sepulveda and Augustin Machado petitioned for the San Vicente y Santa Monica land grant in 1827.



Senator John P. Jones

In 1872, Colonel Robert Baker bought the property from the descendants of Francisco Sepulveda. On July 10, 1875, Colonel Baker and his partner, Senator John P. Jones, recorded a map for the town of Santa Monica at the Los Angeles County Recorder’s office.

When Col. Baker died, his wife, Arcadia, inherited his estate. Arcadia Bandini de Stearns Baker was the daughter of Juan Bandini, one of the wealthiest and most distinguished of the early Californians. She was the widow of Don Abel Stearns, one of the earliest American settlers of Southern California, when she met and later married Colonel Baker.



Arcadia Bandini de Stearns Baker

Arcadia and Senator Jones first envisioned Santa Monica as the “Port of Los Angeles.” In 1891 the “Long Wharf” was built so that trains could reach the ships waiting in the harbor. San Pedro eventually became the port for Los Angeles but Santa Monica grew as a beach town where many people came to vacation or to live in summer cottages. Piers, bath houses, and fine hotels were built to attract and entertain visitors from the East.

Santa Monica’s climate and location attracted more than summer visitors. It was important in the new airplane industry. In 1919 the city leased 15 acres of land to be used for aviation and in 1920 awarded rights to build hangars and fly passengers from the new flying field. The airport was named Clover Field in 1922 to honor Lt. Greayer Clover. The first pilots to fly around the world took off from Clover Field in 1924.



Clover Field, Santa Monica, 1924

Santa Monica attracted movie makers from the beginning of the industry. Thomas Ince made films in the area in the early 1900s and the Vitagraph studios later became the home of Douglas Aircraft.



Later, movie stars found the beach attractive and built homes along the Gold Coast, a stretch of beach along Palisades Beach north of Santa Monica Pier to Santa Monica Canyon. Many of the homes have since been torn down or put to other uses. Marion Davies’ home, Oceanhouse, was a tourist attraction. The Sand and Sea Club occupied the Oceanhouse site from 50s to 90s. The City of Santa Monica took over the property in 1991, renamed it 415 PCH, and is presently considering its future use.

“Gold Coast” and Marion Davies home

The legendary Muscle Beach was not planned by the City. In the mid 1930s, men and women interested in fitness began to congregate at a spot on the beach just south of Santa Monica Pier. Most of the beach areas were christened by local residents for some feature or aspect of use so the interests and physiques of those who gathered at Muscle Beach soon provided its name. By the late 1930s the beach was drawing crowds to watch the muscle men and women perform. The equipment and stage were removed in 1958 and when the beach area reopened in 1959 there was no weight lifting equipment. The original Muscle Beach no longer existed. Eventually the “body builders” found a spot on Venice Beach but it never attained the following of the original site.



Muscle Beach

Santa Monica’s population grew steadily and by 1960 the population reached 83,249. The beach remained a prime attraction but the city was no longer a quiet beach town -- it had become metropolitan.

Government and Administration

The City of Santa Monica was incorporated November 30, 1886 and subsequently adopted a City Charter in 1945. In 1947, a Council-Manager form of government was established following a vote of the City’s residents and approval by the California legislature.

The City Council consists of seven members elected by the community at large. Council terms are for four years. Elections are held every two years at which time either three or four Council members are elected. The Council selects from its members the Mayor, and appoints a City Manager to administer the affairs of the City, as well as a City Attorney and a City Clerk. The City Council also serves as the governing bodies for the City of Santa Monica Redevelopment Agency and the Housing and Parking Authorities.

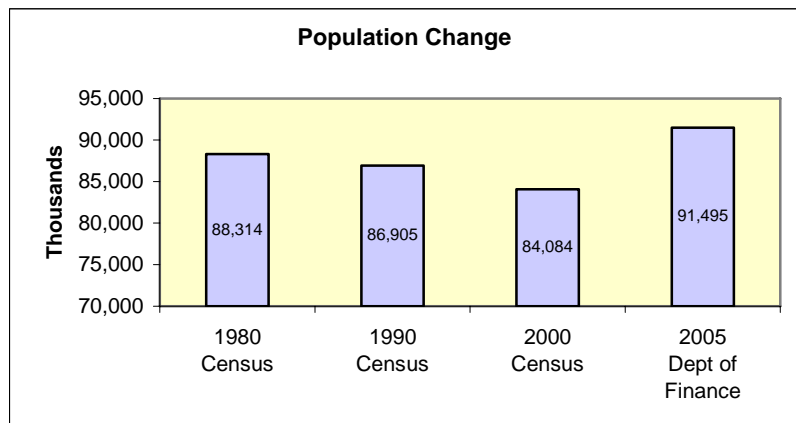
Climate

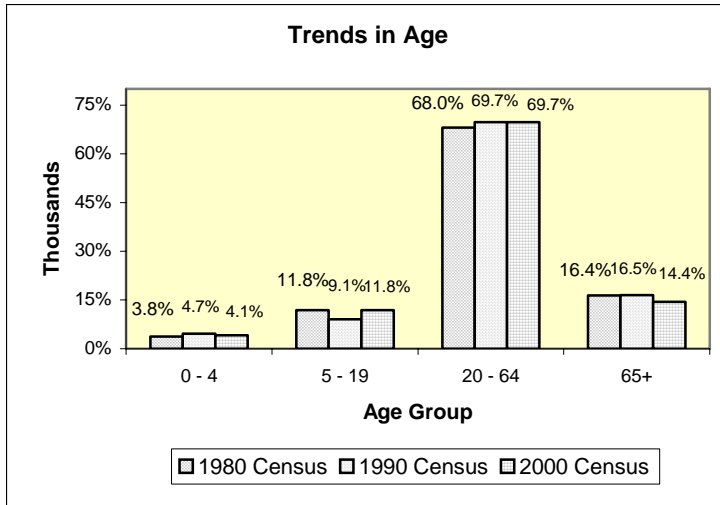
Santa Monica’s coastal Mediterranean climate provides an ideal atmosphere for taking advantage of the famous California lifestyle. Centered on three miles of wide, white sandy beaches, the City enjoys a generally mild climate with average temperatures about 68 degrees Fahrenheit year-round. Air quality is consistently good in the coastal district that surrounds Santa Monica.

Population

According to the 2000 Census, Santa Monica’s population was 84,084 or about 10,100 persons per square mile.

The California Department of Finance estimates that the population in Santa Monica for 2005 at 91,495 an increase of 8.8% over the 2000 Census data.





Although Santa Monica is home to a significant number of older people, Santa Monica is a youthful city.

Its age distribution shows a significant concentration in the 25-44 age group, which comprises 40 percent of the population. The average age is just over 39.

This is also an educated population: of those 25 years and over almost 91 percent have twelve years or more of schooling; over 53 percent are college graduates.

The median household income in Santa Monica in 2000 was \$50,714. Of Santa Monica's employed population, 60% are employed as executives, managers, or professionals.

Municipal Services

Santa Monica operates most of its own municipal services directly, including police, fire, cable television station, streets maintenance, refuse collection and recycling, water and sewer utilities, and transit services.

Public Safety

The Santa Monica **Police Department** employs more than 400 full-time and part-time personnel to provide police services to the city. This includes sworn police officers, civilian employees and police aids. The Police Department provides a full range of services and special details, including K-9 unit, Mounted patrol, harbor unit, animal regulation unit, and bicycle patrol to support the department's emphasis on community policing.

The Santa Monica **Fire Department** maintains four stations strategically located throughout the city to provide quick assistance to area residents. All stations are staffed around the clock. Every station personnel include firefighters who are certified Emergency Medical Technicians. The Fire Department provides a wide variety of services to the public, including fire and medical rescue, fire safety prevention and education, fire safety inspections, disaster preparedness and hazardous materials mitigation.

Transit Services

Santa Monica's easily recognized public bus system has been selected as North America's Best Transit System on three separate occasions. In 2003, the Big Blue Bus carried over 20.6 million revenue passengers on its buses and shuttles. It operates 17 routes 6 days per week Monday through Saturday and eleven lines provide limited Sunday services.



It also operates the WISE dial-a-ride service for adult persons with disabilities and a downtown shuttle service called the TIDE.

Public Library

The Santa Monica Public Library consists of the Main Library and three neighborhood branches. The Santa Monica Main Library was closed in 2003 for the construction of a new library. A temporary Main library is now open at 1324 Fifth Street. The new facility is expected to open in the January 2006.

Santa Monica Pier and Carousel

The world-famous Santa Monica Pier offers great fun for the entire family. Take a walk along the Pier, stroll through the gift shops, visit the restaurants, or be adventurous and ride the giant Ferris wheel at Pacific Park to get a panoramic view of the coastline. Visitors of all ages enjoy the merry-go-round horses at the historic Carousel. Fishing is available in three fishing decks. Many attractions are open at night, especially during the summer and live entertainment is featured in some of the restaurants. The Pier is open year-round, though hours vary by season for the entertainment venues. Pacific Park operates all year long as well.



Santa Monica Airport

The Santa Monica Airport is located in the Southeast corner of the City. A variety of services and attractions are offered at the airport for both aviators and aviation enthusiasts alike, including several flight schools, a pilot supply shop and tie down hangar facilities. The airport site also has several restaurants, public viewing decks, a picnic area, home to the Museum of Flying and the historic Barker Hangar, which hosts events year around. The 5,000 foot runway can accommodate a wide variety of general aviation aircraft and is open 365 days per year.

Housing and Families

Santa Monica is unique in its household and housing cross-section. Approximately 38% of the households in Santa Monica are families and 62% are non-family households, the reverse of the national average of 68% families and 32% non-family households. Of the 48,886 housing units in the City as of 2004, approximately 70% are primarily occupied by renters as opposed to homeowners, again the reverse of the national average of 34% renters and 66% homeowners.



502 Colorado Housing Project

Education

Santa Monica is known for its excellent public and private schools. The quality of education available is outstanding and is a prime reason that many businesses and families choose to locate in Santa Monica. There are ten elementary schools, two middle schools, three high schools and an alternative K-8 school in the **Santa Monica-Malibu Unified School District** which serves both Santa Monica and Malibu residents.

The City is home to **Santa Monica College**, a two-year community college, with 25,000 full-time and part-time students on several campuses offering more than 80 fields of study. The college consistently leads the State's 108 community colleges in placements of transfer students at the University of California. Santa Monica College is one of the most affordable institutions of higher education and is less than two miles from the beach. Its Academy of Entertainment & Technology provides training in key technical entertainment industry fields. It has an extensive Workforce Development Center which provides specialized training for important business sectors.

Health Care

Santa Monica is fortunate to have two highly renowned and respected health facilities within its city's boundaries. For six decades, **Saint John's Health Center** has been providing families with quality health care. Construction of the new Health Center campus is well underway with completion scheduled for 2008. **Santa Monica-UCLA Medical Center** is part of the UCLA Healthcare system and has been serving Santa Monica and West Los Angeles since 1926. The medical Center is highly regarded for its primary and specialty care.



Tourism

Tourism is a key component of the economy and lifestyle of this beachfront community. Over 4.7 million people visit the City each year from outside Los Angeles County for pleasure, vacation, or business. These visitors spend \$840.6 million annually, and bring in hotel tax revenues of \$27.0 million to the City. Approximately 9,380 jobs are supported by the tourist industry. The City's hotel occupancy rate in its 3,500 rooms remains good at 77.8% as of 2004. The City is an international destination, as well as the destination for millions of day-trippers, particularly on weekends, as they throng to our clean beaches, and visit our Pier and special retail destinations.

Shopping Districts

Santa Monica is home to a number of distinctive shopping districts, each with their own personality and character -- and they are all within a few miles of one another.

The open-air **Third Street Promenade** is in the heart of downtown Santa Monica and features four movie theatres, fabulous shopping and a wide eclectic assortment of dining choices. Across from the Promenade is **Santa Monica Place**, an extremely popular shopping mall with some 140 stores and dozen of eateries.

On Santa Monica's **Main Street**, just a few blocks from the Pacific Ocean, you will find eclectic retail shops, antiques, contemporary art, restaurants, coffee houses and evening entertainment all along a twelve blocks from Pico Boulevard to Rose Avenue, just a short walk from the Beach.

On the north end of town, **Montana Avenue** is yet another shopping and Epicurean delight, with numerous boutiques and trendy restaurants lining blocks between Lincoln Boulevard and 20th Street.

Pico Boulevard, just south of the Civic Center, offers exotic cuisines, fine dining, performances and theater venues, as well as specialty shops where you can find vintage records and clothing, ceramic art, quilting fabric, costumes and even exotic pets.

Community Events, Activities, Attractions

Palisades Park approximately 26.4 acres, is located along Ocean Avenue. It is the largest developed park in the city and offers a panoramic view of the city's coastline. Also located in the park is a jogging trail, the Senior Recreation Center, Visitor Center and outdoor restrooms. The park is open year round and closes daily at midnight.



The Santa Monica **Civic Auditorium** is a multi-use facility located at the corner of Pico Boulevard and Main Street. The Auditorium plays host to trade shows, conventions, concerts and many other types of events throughout the year.



The Santa Monica **Pier Aquarium**, a community program of Heal the Bay, is located on the lower level of the Pier at 1600 Ocean Front Walk. It features interactive displays, touch tanks filled with animals found in tide pools and aquaria exhibits are some of the main features. The aquarium offers a unique view into the ocean world just outside its doors and is home to dozen of species of animals and plants of the Santa Monica Bay.

The City of Santa Monica **Swim Center** is located at 2225 16th Street on the Santa Monica College Campus. The swim center features two state-of-the-art "deck level" pools engineered to minimize waves and water resistance, a 50-meter Olympic fitness pool and recreational splash pool.

Over 200 farmers greet as many as 17,500 shoppers each week at Santa Monica's four **Farmers Markets**, which operate year round, rain or shine. Certified California farmers, licensed by state agricultural commissioners, sell more than 350 different items that they have grown or produced including a wide variety of fresh fruits and vegetables, honey, eggs, nuts, flowers and plants.



The **Twilight Dance Series**, live concerts on the Pier run on Thursdays nights from the beginning of July through early September and is a particular favorite of residents and visitors alike.



Every year, Santa Monica's rich cultural heritage comes together with its extraordinary environment when the **Santa Monica Festival** comes to Clover Park, located at 2600 Ocean Park Boulevard. This day-long, family-oriented celebration -- normally held in the spring -- offers an eclectic array of traditional and contemporary music, theater and dance, environmental resources, and international marketplace of artisans and craftsman, mouth-watering variety of savory foods from around the world and hands-on workshops and demonstrations.

The Saturday before the 4th of July, Santa Monica College's Corsair Field presents a star-spangled salute to our nation's independence with **Celebrate America**. This event is the biggest, most sensational patriotic community event on the Westside. Enjoy continuous entertainment and special exhibits and cap off the evening with a spectacular fireworks salute to America.

**CITY OF SANTA MONICA, CALIFORNIA
2000 CENSUS SUMMARY**

<u>Total Population</u>		84,084	<u>Household Composition</u>	
<u>Change in Population 1990-2000</u>		(2,821)	Occupied housing units	44,497
<u>Sex</u>			Family households (families)	16,783 37.7%
Male	40,517	48.2%	Married-couple family	12,216 27.5%
Female	43,567	51.8%	Female householder - no husband present	3,318 7.5%
<u>Age</u>			Nonfamily households	27,714 62.3%
0-4	3,448	4.1%	Householder living alone	22,786 49.6%
5-19	9,948	11.8%	Householder 65 years or over	4,729 10.6%
20-64	58,610	69.7%	<u>Average Household Size</u>	
65+	12,078	14.4%	Average household size	1.83
<u>Median Age</u>			Average family size	2.80
Total	39.3		Average household size - owner-occupied units	2.24
<u>Race/Ethnicity</u>			Average household size - renter-occupied units	1.66
One race	80,609	95.9%	<u>Total Year-Round Housing Units</u>	
White	65,832	78.3%	Vacant housing units	47,863
Black or African American	3,176	3.8%	For seasonal, recreational or occasional use	767 1.6%
American Indian and Alaska native	396	0.5%	Homeowner vacancy rate	1.4%
Asian	6,100	7.3%	Rental vacancy rate	4.3%
Native Hawaiian and Pacific Islander	86	0.1%	<u>Occupancy Status</u>	
Some other race	5,019	6.0%	Occupied owner	13,277 29.8%
Two or more races	3,475	4.1%	Occupied renter	31,220 70.2%
<u>Hispanic or Latino (of any race)</u>		11,304	13.4%	
<u>Relationship</u>				
In households	81,568	97.0%		
In group quarters	2,516	3.0%		

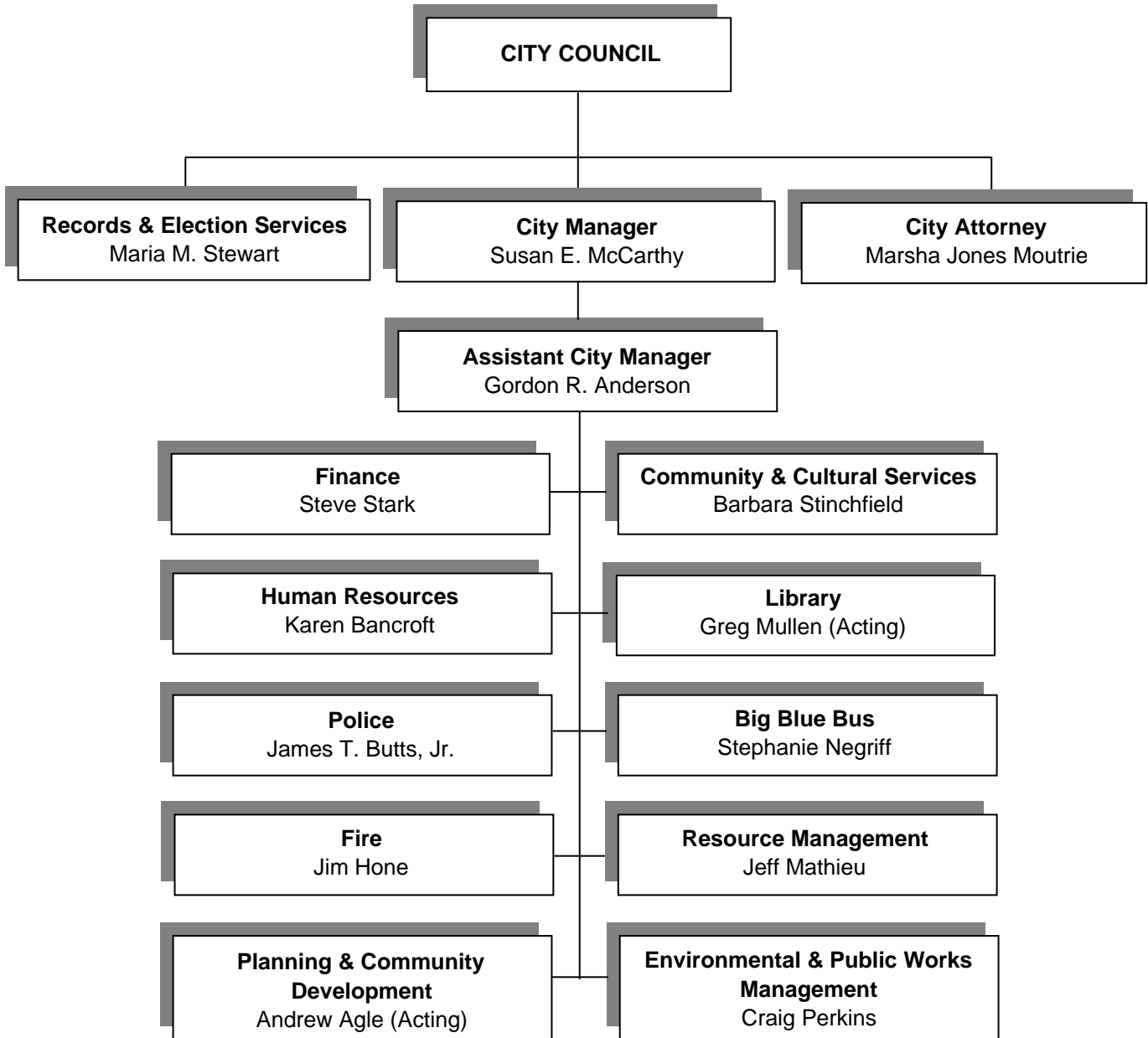
Source: U.S. Census Bureau, Census 2000

**CITY OF SANTA MONICA, CALIFORNIA
PRINCIPAL EMPLOYERS
June 30, 2004**

<u>Employer</u>	<u>Number of employees</u>
City of Santa Monica	1,936
Santa Monica College	1,422
Saint John's Hospital Medical Center	1,200
Santa Monica-Malibu Unified School District	1,164
Santa Monica-UCLA Hospital	1,150
Rand Corporation	927
ET Whitehall	500
Specialty Laboratories, Inc.	475
Metro-Goldwyn Mayer, Inc.	367
Sanford Papermate	310
Total jobs provided by principal employers	<u>9,451</u>
Total jobs in Santa Monica	<u>72,740</u>
Principal employers as percent of total jobs	<u>13.0%</u>

Source: Most recent voluntary reporting of employment levels to the City of Santa Monica by employers. Total jobs is estimated by the City of Santa Monica Economic Development Division, Resource Management Department.

CITY OF SANTA MONICA MANAGEMENT CHART



BUDGET GUIDE

Primary Financial Policies

The following are the primary financial policies that guide preparation of the City's annual budget:

- The City's budget will be balanced; estimated revenues and other financing sources will be sufficient to finance recommended spending.
- Five-year forecasts of revenues and expenditures will be prepared. Budget recommendations will take into consideration their long-term budget impact.
- Public facilities and infrastructure will be appropriately maintained.
- One-time revenues will only be used to finance one-time expenditures. Ongoing expenditures are financed by ongoing revenues.
- Self-insurance programs will be maintained on an actuarially sound basis.
- Telecommunication equipment, computer equipment, and vehicles will be appropriately maintained or replaced.
- A General Fund unreserved/undesignated fund balance of 10% to 15% of expenditures financed from ongoing revenues will be maintained for emergencies or unanticipated financial reversals.
- "Pay-as-you-go" is the preferred method in financing capital projects.
- Debt financing will only be used for major capital projects that will benefit residents in many years to come, and only when annual debt service can be financed from current revenue streams. Amortization of the debt will not exceed the useful life of the project.

The Budget Process

The annual budget preparation process begins in November when staff prepares five-year forecasts of the General and other funds' revenues and expenditures. This information is presented to the City Manager and is used as the basis for development of the proposed budget for the following year and the future year budget plan.

In January, the City Council holds a public hearing to receive input on budget priorities for the following fiscal year and to convey to staff Council priorities for programs and projects. From February through May, City staff prepares the Proposed Budget, and provides it to the City Council and the public during May. In late May, the City Council holds study sessions with staff on the Proposed Budget. The budget includes proposed expenditures and expenses, the means of financing them, Departmental objectives and performance measures.

The capital improvements planning process involves submissions from departments of their capital requests for funding by January. These requests along with implications to the operating budget are reviewed and prioritized by the City's Capital Improvements Committee.

BUDGET GUIDE

Before the end of June, the Council holds a public hearing and adopts the Budget for the forthcoming fiscal year that begins on July 1. Any revisions to the budget, affecting the total expenditure of a department or fund after it has been adopted, must be approved by a supermajority of the City Council.

In accordance with the City Charter, formal budgetary adoption is employed as a management control device during the year for the general and special revenue fund budgets. In addition, yearly operating and capital budgets are adopted for the City's proprietary, capital projects and internal service funds to facilitate management evaluation.

The complete budget schedule for FY2005-06 is shown at the end of this Guide. Major dates of interest to the public include:

- Mid-January: City Council holds a public hearing on Community Priorities and provides guidance to staff for development of the budget for the coming year.
- Late May: City Council holds budget workshops over a two or three day period to hear from each City department their budget proposals.
- Mid June: City Council holds a public hearing and adopts the budget for the fiscal year that begins on July 1.

Budget Documents

The budget for the City of Santa Monica is divided into two documents: Executive Budget and Line Item Detail.

Executive Budget - The Executive Budget document provides an overall summary of the City of Santa Monica's budget. It is organized as follows:

City Manager's Message. Transmits the budget to City Council and provides an overview of the budget, challenges facing the City and highlights significant work efforts and policy changes requiring approval by the City Council.

Community Priorities. These strategic work objectives require collaborative action by several City departments and partnerships with other elements of the community.

Community Profile. This section provides an overview of the City's past, present and future, a brief description of various municipal services, and statistical information about the community.

General Information. This section outlines Budget Policies that govern the development of the City's budget, outlines the Budget Process and Budget Documents that transmit the budget to City Council along with the Budget Schedule.

This section also provides information regarding City Funds, Fund Balance Projections and Technical Information regarding the Basis of Accounting and Legal Level of Budget Control. The Summary of Personnel Changes included in this section compares budgeted personnel

BUDGET GUIDE

authorizations for two prior years (FY2002-03 and FY2003-04), the current year (FY2004-05), budget year (FY2005-06) and following year budget plan (FY2006-07) for all departments and funds.

Revenue Summary - Provides a Summary Comparison of revenues by category and fund for the two prior years actual (FY2002-03 and FY2003-04), the current year revised budget (FY2004-05), the current year estimated actual (FY2004-05), the next year budget (FY2005-06), and the following year budget plan (FY2006-07). Following the Summary Comparison, a Revenue Analysis is provided to explain major changes from the current year estimated actual revenues (FY2004-05) to the next year budget (FY2005-06) and the following year budget plan (FY2006-07).

Expenditure Summary - Provides a Summary Comparison by department and fund for the two prior years actual (FY2002-03 and FY2003-04), the current year revised budget (FY2004-05), the next year budget (FY2005-06) and the following year budget plan (FY2006-07). This section also shows changes between the current year's revised budget and the next year's budget.

Departmental Budgets (Sections A – N) - This section represents the major portion of the document and summarizes each City department including: Department Mission Statement and Organization Chart, Department Objectives and Implementation Strategies, Department Performance Measures (if applicable), Financial Trend and Significant Program Changes, Department Budget Summary, and Division Program Highlights.

Non-Departmental (Section O) - This section contains expenditures that are not otherwise assigned to City departments. These include non-assignable costs, bond debt service expenses, payments to other agencies, and various Interfund transfers and reimbursements.

Capital Improvements Program (CIP) - This section provides

- A five-year capital expenditure summary by fund for the two prior years (FY2002-03 and FY2003-04), the current year revised budget (FY2004-05), the next year budget (FY2005-06) and the following year budget plan (FY2006-07);
- A three-year summary of capital budget and budget plan by frequency and fund; and
- A three-year summary of capital budget and budget plan by project type.

The capital budget includes improvement projects, which cost more than \$50,000 and have a minimum 3-year useful life, or involve public works construction.

Line Item Detail Document - This document provides detailed explanations of budgeted revenues and expenditures at the line item level by division.

BUDGET CALENDAR

FY2005-06 Operating Budget and FY2006-07 Budget Plan FY2005-06 – FY2007-08 Capital Improvement Program Budget

OB = Operating Budget
CIP = Capital Improvement Program Budget

<u>BUDGET</u>	<u>DUE DATE</u>	<u>PARTIES INVOLVED</u>	<u>DESCRIPTION/ACTIVITY</u>
OB	December	Finance Department	Submit 5-year Revenue and Expenditure Projections to City Manager.
OB	1/11/05	City Council	Hold public hearing on Budget and Community Development Program priorities.
CIP	1/31/05	All Departments	Submit FY2005-06/2007-08 Capital Improvement Program requests for evaluation.
OB	2/15/05 and 2/17/05	All Departments	Submit all FY2005-06 and FY2006-07 budget packages, including the youth program budget.
OB/CIP	2/22/05 through 3/31/05	Finance Department	Review Departments' proposed revenue and expenditures budget and prepare budget discussion meeting packets.
OB/CIP	3/7/05 through 4/8/05	City Manager's Office All Departments Finance Department	City Manager conducts budget discussion meetings with departments regarding Operating and CIP Budget requests.
OB/CIP	4/11/05 through 4/22/05	City Manager's Office	Determines Operating and Capital Budget amounts to be included in the Proposed FY2005-06 Budget and FY2006-07 Budget Plan.
OB/CIP	5/17/05	Finance Department	Release Proposed Budget to City Council and Public.

BUDGET CALENDAR

FY2005-06 Operating Budget and FY2006-07 Budget Plan FY2005-06 – FY2007-08 Capital Improvement Program Budget

OB = Operating Budget
CIP = Capital Improvement Program Budget

<u>BUDGET</u>	<u>DUE DATE</u>	<u>PARTIES INVOLVED</u>	<u>DESCRIPTION/ACTIVITY</u>
OB/CIP	5/24/05 through 5/26/05	All Departments	Council Budget Study Sessions.
OB/CIP	6/13/05	City Manager's Office Finance Department	Release Information Report with responses to questions asked by the City Council during the Budget Study Sessions.
OB/CIP	6/21/05	City Council	Public Hearing on Budget Adoption and Community Development Program approval.
OB/CIP	6/22/05 through 7/21/05	Finance Department	Prepare Adopted Budget documents incorporating all final changes approved by City Council.
OB/CIP	8/15/05	Finance Department	Distribute Adopted Budget documents.

TECHNICAL COMMENTS

Basis of Accounting

Basis of accounting for the City's budget is consistent with the Comprehensive Annual Financial Report (CAFR) with a few exceptions. It can be summarized below:

	General Fund/ Special Revenue Funds/ Capital Project Funds	Enterprise and Internal Service Funds
Modified Accrual	X	
Accrual		X
Exceptions:	<ul style="list-style-type: none"> * Interest earnings and grant revenues are budgeted on a cash basis. * Non-cash items such as Investment adjustment to market value is not budgeted. * Year-end encumbrances are included as budgetary expenditures. 	<ul style="list-style-type: none"> * Capital improvement expenses and capital leases are budgeted based on a cash basis. * Non-cash items such as investment adjustment to market value, depreciation, amortization, bad debt, etc. are not budgeted.

Legal Level of Budget Control

The Council is required to adopt an annual budget resolution on or before June 30 each fiscal year for the General Fund and each special revenue fund (except the Asset Seizure Fund and the Rent Control Fund). The City Council also serves as the governing bodies for the City of Santa Monica Redevelopment Agency, the Housing Authority and the Parking Authority which adopt budgets for Redevelopment, Housing Authority and Parking Authority Funds.

To adopt the budget requires a majority Council vote (4 of 7 Council members).

The City Council approves any revisions that alter the total expenditures of any major object or program category (salaries, supplies, capital outlay or capital improvements) within a department or fund (the legal level of budgetary control).

The legal level of budget control is as follows:

- Operating expenditure budget – at major object level (Salaries and Wages, Supplies and Expenses, and Capital Outlay) within department, by fund.
- Revenue budget – at individual account level.
- Capital Improvement Program budget – at fund level.

TECHNICAL COMMENTS

- The City Manager is authorized by the City Council to allocate the budget to more detailed levels of control for administrative purposes.

To change the budget at the legal level of control requires Council approval. Changes due to emergency work, additional project costs exceeding the budget authority, receipt of a grant, etc. take place throughout the year by bi-weekly council meeting. Citywide comprehensive budget review takes place twice a year at mid-term budget review in January and year-end budget review in October.

To change the budget after it is adopted requires a supermajority Council vote (5 of 7 Council members).

Administrative Indirect Charges for General Fund Services

Enterprise and special revenue fund programs, which are financed by service user fees or grant funding, have been assessed to reflect the true costs of doing business through the City's indirect cost allocation plan. This plan provides a reimbursement to the General Fund for central services costs (such as data processing, payroll, facilities maintenance, administrative time, etc.), which are directly applicable to enterprise and special revenue fund operations. The FY2005-06 reimbursements are based on an allocation plan developed during FY2004-05, reflecting actual support service costs for FY2003-04.

FUND DESCRIPTIONS

Classification of Funds

The financial operations of the City are organized into funds for which budgets are prepared. These funds are grouped into four major categories:

The General Fund is used to account for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as police and fire protection, street maintenance, libraries, parks and open space management. Most of the General Fund is financed from tax revenues.

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditures for specified purposes. Two special revenue funds are not discussed in this document: Asset Seizure Fund and Rent Control Fund. The federal guideline for asset seizure funds is that the grantee cannot supplant its budget with asset seizure funds; therefore the City does not budget the fund. The Rent Control Fund budget is separately prepared and presented to the Rent Control Board for budget adoption.

Special Revenue Source (04) Fund – To account for various mitigation funds from developers' agreements primarily on housing, traffic and parking areas.

Charnock (05) Fund – To account for the settlement funds to be received from various oil companies for water and environmental remediation at the Charnock well field.

Beach Recreation (11) Fund - To account for beach parking and concession revenues and expenditures related to beach maintenance and recreation activities.

Housing Authority (12) Fund - To account for the receipt and expenditure of federal funds related to housing programs.

Disaster Relief (13) Fund - To account for Federal and State disaster relief grants and City's recovery expenditures related to the January 17, 1994 Northridge Earthquake.

TORCA (14) Fund – To account for filing fee and conversion tax revenues and expenditures related to various housing programs authorized by Chapter XX of the City Charter.

Community Development Block Grant (19) Fund - To account for Federal entitlements under the Housing and Community Development Act of 1974, as amended. The City Council annually allocates CDBG funds to various programs.

Miscellaneous Grants (20) Fund – To account for the receipt and expenditure of miscellaneous Federal, State and County awarded grants and special allocations provided to the City.

Citizens' Option for Public Safety (22) Fund - To account for the receipt and expenditure of the Citizens' Option for Public Safety program established by AB3229 of 1996.

Annenberg Grant (24) Fund – To account for a major grant from the Annenberg Foundation for the rehabilitation and adaptive reuse of the 415 Pacific Coast Highway building. New fund.

FUND DESCRIPTIONS

Gas Tax (43) Fund – To account for State and County gasoline tax allocations and any Federal funds provided to the City for street-related purposes.

Air Quality Management District (AQMD) (44) Fund – To account for the receipt of Air Quality Management District funds and eligible expenditures.

Parks and Recreation (53) Fund – To account for funds collected under the City's Unit Dwelling Tax. These funds are to be used for the acquisition, improvement and expansion of public parks, playgrounds and recreational facilities.

Capital Projects Funds are used to account for the tax increment revenues and capital projects of the Santa Monica Redevelopment Agency project areas.

Low/Moderate Income Housing (15) Fund – To account for the twenty percent housing set aside of the tax increment revenues from the three redevelopment project areas.

Downtown Redevelopment (16) Fund – To account for the revenues and expenditures of the downtown redevelopment project area of the Santa Monica Redevelopment Agency. The project area includes the Santa Monica Place and the two adjacent parking structures.

Earthquake Redevelopment (17) Fund – To account for the revenues and expenditures of the earthquake redevelopment project area of the Santa Monica Redevelopment Agency. The project area includes approximately 90 percent of all red-tagged and 80 percent of all yellow-tagged buildings damaged by the January 17, 1994 Northridge Earthquake. Recovery project work is ongoing.

Ocean Park Redevelopment (18) Fund – To account for the revenues and expenditures of the Ocean Park Project area of the Santa Monica Redevelopment Agency. The project area includes 1A (two high-rise apartment buildings) and 1B (two senior citizen residential housing complexes).

Proprietary (Enterprise and Internal Service) Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises (a) where the intent is that the costs (expenses, including depreciation) of providing goods or services to the general public or City departments on a continuing basis be financed or recovered primarily through user charges, or (b) where the City has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Water (25) Fund – To account for revenues and expenses of providing water service to the citizens of the City.

Solid Waste Management (27) Fund – To account for revenues and expenses of operating the City's refuse collection, street sweeping and cleaning, and recycling programs.

Pier (30) Fund – To account for revenues and expenses connected with management and development of the Santa Monica Pier.

Wastewater (31) Fund – To account for revenues and expenses associated with maintaining the sanitary sewer and storm drain systems within the City.

FUND DESCRIPTIONS

Civic Auditorium (32) Fund – To account for revenues and expenses connected with management of the Santa Monica Civic Auditorium.

Airport/Special Aviation (33/52) Funds – To account for revenues and expenses connected with management of the Santa Monica Municipal Airport.

Stormwater Management (34) Fund – To account for revenues and expenses associated with storm water management.

Cemetery (37) Fund – To account for revenues and expenses associated with operation of Woodlawn Cemetery.

Big Blue Bus (41) Fund – To account for revenues and expenses related to operation of the City's municipal bus lines.

Cable Communications (51) Fund – Beginning in FY2005-06, the cable operations are merged into the General Fund and the associated budget is transferred to the newly created Community Information Division of the City Manager Department, General Fund.

Vehicle Management (54) Fund – To account for user charges from other funds and expenses related to replacement, maintenance and fueling of City owned vehicles, including specialized mechanical equipment.

Information Technology Replacement and Services (55) Fund – To account for user charges from other funds and expenses related to replacement of computer and telecommunication equipment.

Comprehensive Self-insurance (56) Fund – To account for contributions from other funds and expenses related to the administration and payment of general liability claims.

Bus Self-insurance (57) Fund – To account for contributions from the Big Blue Bus Fund and expenses related to the administration and payment of bus-related liability claims.

Automobile Self-insurance (58) Fund – To account for contributions from other funds and expenses related to the administration and payment of automobile-related liability claims.

Workers' Compensation Self-insurance (59) Fund – To account for contributions from City Departments and expenses related to the administration and payment of workers' compensation claims.

Parking Authority (77) Fund – The Parking Authority is a financing authority for the City's parking structures. The fund provides capital funding for new and improved parking facilities primarily in downtown Santa Monica.

Three other fund types that are included in the City's Comprehensive Annual Financial Report are not budgeted for various reasons:

FUND DESCRIPTIONS

Fiduciary Funds, which consist of General Trust and Agency Fund (80) and Street Light Fund (801), are used to account for resources held for the benefit of parties outside the City. The fund resources are not available to support City programs and therefore they are not budgeted.

Permanent Funds, which consist of Cemetery Perpetual Care (82) Fund and Mausoleum Perpetual Care (89) Fund, are used to report resources that reflect only earnings, not principal, to be used for City programs. Earnings from these two funds are transferred to the Cemetery Fund to support the cemetery operations. While the two perpetual care funds are not budgeted, the Cemetery Fund budgets the transfer amounts.

Debt Service Funds, which consist of City Debt Service Fund and Redevelopment Agency Debt Service Fund, are used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

**FUND BALANCE PROJECTIONS
FY2005-06**

Fund Balance is the amount of financial resources immediately available for use. Generally, it represents the excess of unrestricted current assets over current liabilities. Fund Balance projected for the end of the current fiscal year (FY2004-05) is estimated based on updates of anticipated revenues and expenditures. These updates are used initially to present the City Council with a mid-term status report on the budget. Following the mid-term budget review, estimates of actual FY2004-05 revenues and expenditures are updated to reflect subsequent major changes, as necessary. Projection for FY2005-06 and FY2006-07 is based on budgetary basis.

<u>Fund Category/Type</u>	<u>6/30/05 Projected Fund Balance</u>	<u>Plus 05-06 Budgeted Revenues</u>	<u>Less 05-06 Budgeted Expenditures</u>	<u>Plus Net Balance Sheet Transfers</u>	<u>6/30/06 Projected Fund Balance</u>
<u>General Fund</u>					
General	\$ 30,600,000 a	\$ 209,269,628	\$ 207,901,979	\$ (11,207,219)	\$ 20,760,430
<u>Special Revenue Funds</u>					
Special Revenue Source	13,093,874	1,893,333	1,574,472	37,836	13,450,571
Charnock	0	11,904,054 b	11,904,054	0	0
Beach Recreation	2,843,818	6,181,013	5,974,778	25,000	3,075,053
Housing Authority	752,123	14,559,600	14,864,844	0	446,879
TORCA	1,921,946	350,000	223,000	0	2,048,946
CDBG	0	1,916,611	4,277,713	2,361,102	0
Miscellaneous Grants	6,595,945	12,785,931	5,703,497	(7,082,434)	6,595,945
Citizens' Option for Public Safety	134,889	135,084	0	0	269,973
Gas Tax	2,069,801	1,749,500	1,681,300	0	2,138,001
SCAQMD AB2766	13,528	110,500	0	0	124,028
Parks & Recreation Facilities	33,962	44,700	0	0	78,662
<u>Capital Project Funds</u>					
Redevelopment Agency (All Funds)	5,100,713	41,863,440	43,726,900	0	3,237,253
<u>Enterprise Funds</u>					
Water	3,152,073 c	13,667,600	15,801,647	2,500,000	3,518,026 b
Solid Waste Management	1,048,223	17,477,822	18,270,051	0	255,994
Pier	0	2,815,400	2,815,398	0	2
Wastewater	4,639,263	11,983,380	14,519,142	6,310,000	8,413,501
Civic Auditorium	1,477,146	2,828,800	3,715,986	0	589,960
Airport/Special Aviation	0	4,142,900	3,440,045	(455,200)	247,655
Stormwater Management	1,872,304	2,104,145	1,606,922	(220,003)	2,149,524
Cemetery	130,431	443,300	1,308,790	735,059	0
Big Blue Bus	0	60,107,020	49,901,618	(10,205,402)	0
Parking Authority	3,958,701	232,700	(176,600)	0	4,368,001
<u>Internal Service Funds</u>					
Vehicle Management	11,795,167	8,463,389	6,879,857	0	13,378,699
Info Tech Replacement & Services	1,814,285	1,586,264	1,330,364	0	2,070,185
Comprehensive Self-Insurance	(912,590)	5,218,200	4,244,300	(400,000)	(338,690) d
Bus Self-Insurance	253,483	1,685,000	1,497,500	(150,000)	290,983
Automobile Self-Insurance	1,298,617	657,800	850,400	(100,000)	1,006,017
Workers' Comp. Self-Insurance	(1,432,747)	9,805,700	8,093,748	(1,000,000)	(720,795) d
ALL FUNDS:	\$ 92,254,955	\$ 445,982,814	\$ 431,931,705	\$ (18,851,261)	\$ 87,454,803

a Reflects the undesignated/unreserved portion of the General Fund balance and is net of reserves and designations.

b Excludes estimated interest earnings of \$1 million which would be suspended in litigation.

c Includes a receivable of \$5.7 million from the Charnock Fund.

d Various strategies are placed in FY2005-06 and FY2006-07 to end FY2006-07 with a positive fund balance.

**FUND BALANCE PROJECTIONS
FY2005-06**

FUND BALANCE ANALYSIS AND BALANCE SHEET TRANSFER:

Fund Balance Analysis provides a brief explanation of why a fund's projected ending balance is greater or less than the beginning balance by 10% or more and future or fund manager's ramifications if any.

Balance Sheet Transfer lists significant increases or decreases of financial resources by balance sheet accounts.

GENERAL FUND

- Fund Balance Analysis:

FY2005-06 fund balance is projected to increase/ (decrease) by \$ (9,839,570) / -32.2%

General Fund's balance reflects a balancing act of prioritizing community needs and adhering to fiscal policies such as maintaining a minimum 10% emergency reserve and using one-time funds for one-time projects. The beginning balance of \$30.6 million is approximately \$9.8 million greater than the 10% reserve policy. The higher balance is primarily due to higher revenue receipts and expenditure savings in FY2003-04, plus higher one-time revenues in FY2004-05 and bond financing for the Civic Center Parking Structure allowing payback of General Fund monies fronted for the project. The additional fund balance is allocated in FY2005-06 primarily toward paying off loans from the Water and Wastewater Funds borrowed in FY2004-05 to bridge financing the purchase of land which became available for City use.

- Balance Sheet Transfer:

2005-06 Transfers In:	31,291	Homeless Designation
	59,656	Trades Intern Designation
	843,400	PSF / Swim Center Designation
	225,000	Library Opening Collection Designation
	2,187,695	Designation for State Revenue Reductions
	588,944	Santa Monica Place Designation
	48,000	Partial loan repayment from the Airport Fund
	522,000	Civic Area Development Designation
2005-06 Transfers Out:	(750,000)	Homelessness Capital Projects Set-Aside
	(1,000,000)	Access Center on BBB Campus Set-Aside
	(200,000)	Navy / Ozone / Longfellow Improvements Set-Aside
	(1,044,000)	415 PCH Set-Aside
	(2,083,900)	Fire Vehicle Replacement Reserve
	(535,305)	Loan to the Cemetery Fund
	(2,500,000)	Water Fund Loan Repayment
	<u>(7,500,000)</u>	Wastewater Fund Loan Repayment
2005-06 Net Transfers	<u>(11,107,219)</u>	

SPECIAL REVENUE FUNDS

• SPECIAL REVENUE SOURCE FUND

- Balance Sheet Transfer:

2005-06 Transfers In:	<u>37,836</u>	Park Beautification Designation
2005-06 Net Transfers	37,836	

• BEACH RECREATION FUND

- Balance Sheet Transfer:

2005-06 Transfers In:	<u>25,000</u>	Lifeguard Headquarters Designation
2005-06 Net Transfers	25,000	

FUND BALANCE PROJECTIONS
FY2005-06

• **HOUSING AUTHORITY FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/ (decrease) by \$ (305,244) / -40.6%

The administrative fees paid by the Department of Housing and Urban Development (HUD) is the primary revenue for the Section 8 housing program. FY2005-06 decrease is due to reduction in administrative fee rates and increases in program costs. If HUD continues to reduce the administrative fees, the City will propose other housing funding sources to maintain the programs at the present levels.

• **CDBG FUND**

- **Balance Sheet Transfer:**

2005-06 Transfers In:	<u>2,361,102</u>	To match revenue and expenditure assumptions
2005-06 Net Transfers	2,361,102	

• **MISCELLANEOUS GRANTS FUND**

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	<u>(7,082,434)</u>	To match revenue and expenditure assumptions
2005-06 Net Transfers	(7,082,434)	

• **CITIZENS' OPTION FOR PUBLIC SAFETY FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/ (decrease) by \$ 135,084 / 100.1%

The Fund receives a per-capita grant for approximately \$132,600 and earns an estimated interest of \$2,500. Depending on the need for eligible expenses, appropriation fluctuates and so does the fund balance. Fund balance increases or decreases by 10% or greater does not impact the City's operation, as the Fund is used to augment public safety related expenses. For FY2005-06, no appropriation is requested yet as the departmental budget is sufficient for public safety activities, requiring no augmentation funds.

• **SCAQMD AB2766 FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/ (decrease) by \$ 110,500 / 816.8%

Funds received from the Southern California Air Quality Management District are restricted for air quality improvement projects such as alternative fuel vehicles and facilities. FY2005-06 growth reflects preserving funds for future CNG station upgrade project.

• **PARKS AND RECREATION FACILITIES FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 44,700 / 131.6%

The Fund receives approximately \$38,400 of Unit Dwelling Tax and \$6,300 of interest earnings for parks and recreation facilities. Depending on the City's work priorities, funds available, and the availability of eligible projects, appropriation fluctuates and so does the fund balance. Fund balance increases or decreases by 10% or greater does not impact the City's operation, as the Fund is used primarily on capital improvement projects. FY2005-06 increase reflects preserving funds for future eligible projects.

**FUND BALANCE PROJECTIONS
FY2005-06**

CAPITAL PROJECT FUNDS

• REDEVELOPMENT FUNDS

"Redevelopment" consists of four funds: Low/Moderate Income Housing (15 Fund), Downtown Project (16 Fund), Earthquake Recovery Project (17 Fund), and Ocean Park Project (18 Fund).

- Fund Balance Analysis:

FY2005-06 fund balance is projected to increase/(decrease) by \$ (1,863,460) / -36.5%

The redevelopment funds are used to finance legal debt, administrative costs, low and moderate income housing (mandated by the redevelopment law), and projects consistent with the Redevelopment Agency's five-year implementation plan (redevelopment projects). Appropriation for redevelopment projects varies depending on funds available (after legal debt obligation, 20% set-aside for housing, and administrative costs), the City's work priorities and the availability of eligible projects, resulting in fund balance fluctuations. FY2005-06 decrease is due to a payment increase from \$2.0 million to \$3.7 to the Parking Authority Fund, reflecting the new Civic Parking Structure Bond debt service schedule.

ENTERPRISE FUNDS

• WATER FUND

- Fund Balance Analysis:

FY2005-06 fund balance is projected to increase/(decrease) by \$ 365,953 / 11.6%

The increase is primarily due to a 6% water rate increase effective July 1, 2005. However, total operating and capital expenses are projected to outpace revenues even after the 6% rate increase. During FY2005-06 a Water Fund study of operations and rate options will be undertaken for implementation in FY2006-07.

- Balance Sheet Transfer:

2005-06 Transfers In:	2,500,000	Repayment of Loan for purchase of Fisher Lumber site
2005-06 Net Transfers	2,500,000	

• SOLID WASTE MANAGEMENT FUND

- Fund Balance Analysis:

FY2005-06 fund balance is projected to increase/(decrease) by \$ (792,229) / -75.6%

The rise in vehicle maintenance and disposal / recycling processing costs are increasing at a greater pace than revenues thus reducing the available fund balance. For FY2005-06 a 10% refuse and transfer station rate increase is approved to address the imminent fund deficit issue. However, total operating and capital expenses are projected to outpace revenues even after the 10% increase. During FY2005-06 a study will be undertaken to review solid waste operations and rate/revenue options for implementation in FY2006-07.

• WASTEWATER FUND

- Fund Balance Analysis:

FY2005-06 fund balance is projected to increase/(decrease) by \$ 3,774,238 / 81.4%

Increases in operating cost including employee benefits and sewage disposal are increasing at a greater pace than revenues thus reducing the available fund balance. However, the FY2005-06 balance is not reflective of a declining balance due to a one-time influx of funds from the General Fund for a loan repayment. During FY2005-06 a study will be undertaken to review wastewater operations and rate options for implementation in FY2006-07.

- Balance Sheet Transfer:

2005-06 Transfers In:	7,500,000	Repayment of Loan for purchase of the 1601 14th Street property
2005-06 Transfers Out:	(1,190,000)	Principal payment on Wastewater Revenue Bond, Series 1993
2005-06 Net Transfers	6,310,000	

**FUND BALANCE PROJECTIONS
FY2005-06**

• **CIVIC AUDITORIUM FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ (887,186) / -60.1%

Revenues fall short of operating expenses by approximately \$169,200 before the capital improvement program, which is projected to be \$718,000 in FY2005-06 and \$131,400 in FY2006-07. As the fund's revenue is negatively impacted by civic center development activities and the fund balance continues to decline, a General Fund subsidy or loan is anticipated in FY2006-07.

• **AIRPORT FUND** (*includes Special Aviation Fund)

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 247,655 / 100.0%

FY2005-06 increase is primarily due to the capital improvement program leveling off, reflecting recurring projects only. Fund balance previously was drained to fund major one-time capital improvement projects, which are now fully funded and in progress. Fund balance is projected to continue to improve by approximately \$200,000 in FY2006-07.

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	(385,000)	Principal payment on Airport Certificates of Participation
	(22,200)	Principal payment on Department of Transportation loans
	<u>(48,000)</u>	Repayment on loan from the General Fund
2005-06 Net Transfers	(455,200)	

• **STORMWATER MANAGEMENT FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 277,220 / 14.8%

The increase is due to a one-time influx of funds from a developer agreement. However, ongoing expenses continue to outpace ongoing revenues which will result in future declining balance. Various strategies will be presented to Council in FY2005-06 to address ways to increase the stormwater management fee.

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	<u>(220,003)</u>	Principal payment on State revolving loan for the SMURRF
2005-06 Net Transfers	(220,003)	

• **CEMETERY FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ (130,431) / -100.0%

The fund is projected to end FY2004-05 with \$130,431 due to better than anticipated cemetery sales. However, the number of available cemetery spaces are limited and sales expansion is not viable. Expense growth continues to outpace the revenue growth, and the fund continues to require a General Fund subsidy at approximately \$0.6 million per year. FY2005-06 decrease reflects depleting the fund balance before requiring General Fund subsidy for cemetery operations .

- **Balance Sheet Transfer:**

2005-06 Transfers In:	199,754	From restricted cash for Perpetual Care eligible expenses
	<u>535,305</u>	Loan from the General Fund
2005-06 Net Transfers	735,059	

• **BIG BLUE BUS FUND**

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	<u>(10,205,402)</u>	Balance sheet adjustment for grant revenue received for previously budgeted CIP projects
2005-06 Net Transfers	(10,205,402)	

**FUND BALANCE PROJECTIONS
FY2005-06**

• **PARKING AUTHORITY FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 409,300 / 10.3%

The fund is a financing authority with a primary function in financing the capital improvement program for the City's parking structures. FY2005-06 increase is due to increased payment by the Redevelopment Agency for the purchase of the downtown parking structures from \$2 million to \$3.7 million per the new Civic Parking Structure Bond debt service schedule, partially offset by a net revenue loss of \$1.4 million as the parking operations are consolidated into the Transportation Management Division of the General Fund.

INTERNAL SERVICE FUNDS

• **VEHICLE MANAGEMENT FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 1,583,532 / 13.4%

The fund balance increases by interest earnings and contributions for the replacement program net of vehicle purchases. Purchases are based on a replacement schedule and vary from year to year. Funds are carefully monitored to ensure adequate funding for the vehicle replacement program.

• **INFORMATION TECHNOLOGY REPLACEMENT AND SERVICES FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 255,900 / 14.1%

The fund balance increases by interest earnings and contributions for the replacement program net of equipment purchases. Purchases are based on a replacement schedule and vary from year to year. Funds are carefully monitored to ensure adequate funding for the computer and telecommunication equipment replacement and services program.

• **SELF-INSURANCE FUNDS**

Self-insurance funds include Comprehensive, Bus, Auto and Workers' Compensation Funds. The City's self-insurance amount is \$1 million which in turn is the fund balance target.

• **COMPREHENSIVE SELF-INSURANCE FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 573,900 / 62.9%

The fund balance has been declining more rapidly than anticipated due to the number of claims and the severity of the claims. For FY2005-06, City department contributions increase by 35% as the key strategy to address the fund deficit. FY2006-07 contributions are expected to increase by additional 5% to eliminate the fund deficit.

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	(400,000)	Reserve Adjustments
2005-06 Net Transfers	(400,000)	

• **BUS SELF-INSURANCE FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 37,500 / 14.8%

The increase is primarily due to a 13% increase from the Big Blue Bus fund contributions, partially offset by increased claims expenses and insurance premiums.

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	(150,000)	Reserve Adjustments
2005-06 Net Transfers	(150,000)	

FUND BALANCE PROJECTIONS
FY2005-06

• **AUTOMOBILE SELF-INSURANCE FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ (292,600) / -22.5%

Fund balance is projected to decrease primarily due to contributions falling short of the budgeted expenses. However, the fund consistently has expense savings of \$200,000 to \$250,000 (30-35%), ending the year with a balance in the neighborhood of \$1 million. Should the expense savings dwindle or disappear, the City will look into the option for increasing department contributions.

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	<u>(100,000)</u>	Reserve Adjustments
2005-06 Net Transfers	(100,000)	

• **WORKERS' COMPENSATION FUND**

- **Fund Balance Analysis:**

FY2005-06 fund balance is projected to increase/(decrease) by \$ 711,952 / 49.7%

A combination of multi-year funding strategies and the workers' compensation reform act of 2004 has significantly improved the fund balance. In FY2004-05, the fund received additional funds of \$5.5 million to reduce the deficit, including department contributions originally earmarked for the auto self-insurance (\$0.5) and a one-time General Fund contribution (\$5.0). In FY2005-06, the claims expenses are projected to decrease by \$1.4 million while the contributions are kept at last year's level, resulting a net increase to the fund balance. The fund balance is projected to turn black in FY2006-07.

- **Balance Sheet Transfer:**

2005-06 Transfers Out:	<u>(1,000,000)</u>	Reserve Adjustments
2005-06 Net Transfers	(1,000,000)	

**FUND BALANCE PROJECTIONS
FY2006-07**

Fund Category/Type	6/30/06 Projected Fund Balance	Plus 06-07 Budgeted Revenues	Less 06-07 Budgeted Expenditures	Plus Net Balance Sheet Transfers	6/30/07 Projected Fund Balance
<u>General Fund</u>					
General	\$ 20,760,430 a	\$ 220,184,916	\$ 216,019,605	\$ (3,610,938)	\$ 21,314,803
<u>Special Revenue Funds</u>					
Special Revenue Source	13,450,571	1,893,333	1,018,200	0	14,325,704
Charnock	0	4,817,000	3,817,000	0	1,000,000
Beach Recreation	3,075,053	5,837,552	6,306,143	215,000	2,821,462
Housing Authority	446,879	14,854,500	15,118,017	0	183,362
TORCA	2,048,946	280,000	174,800	0	2,154,146
CDBG	0	2,495,000	1,924,807	(570,193)	0
Miscellaneous Grants	6,595,945	16,774,128	3,217,160	(13,556,968)	6,595,945
Citizens' Option for Public Safety	269,973	135,084	0	0	405,057
Gas Tax	2,138,001	1,775,800	1,697,600	0	2,216,201
SCAQMD AB2766	124,028	110,500	0	0	234,528
Parks & Recreation Facilities	78,662	23,300	0	0	101,962
<u>Capital Project Funds</u>					
Redevelopment Agency (All Funds)	3,237,253	44,658,700	44,868,900	0	3,027,053
<u>Enterprise Funds</u>					
Water	3,518,026	13,692,480	16,263,539	0	946,967
Solid Waste Management	255,994	17,692,727	18,042,409	0	(93,688)
Pier	2	2,888,300	2,888,251	0	51
Wastewater	8,413,501	11,996,728	16,023,640	(1,255,000)	3,131,589
Civic Auditorium	589,960	2,325,800	3,127,510	201,000	(10,750)
Airport/Special Aviation	247,655	4,205,300	3,551,985	(470,200)	430,770
Stormwater Management	2,149,524	1,695,302	1,718,490	(225,723)	1,900,613
Cemetery	0	442,600	1,196,039	753,439	0
Big Blue Bus	0	65,570,782	49,107,386	(16,463,396)	0
Parking Authority	4,368,001	236,700	(621,731)	0	5,226,432
<u>Internal Service Funds</u>					
Vehicle Management	13,378,699	8,768,474	7,044,326	0	15,102,847
Info Tech Replacement & Services	2,070,185	1,582,944	871,044	0	2,782,085
Comprehensive Self-Insurance	(338,690)	5,503,100	4,390,300	(200,000)	574,110
Bus Self-Insurance	290,983	1,752,000	1,557,500	0	485,483
Automobile Self-Insurance	1,006,017	743,400	878,800	(100,000)	770,617
Workers' Comp.Self-Insurance	(720,795)	10,190,200	8,318,411	(500,000)	650,994
ALL FUNDS:	<u>87,454,803</u>	<u>463,126,650</u>	<u>428,520,131</u>	<u>(35,782,979)</u>	<u>86,278,343</u>

a Reflects only the undesignated/unreserved portion of the General Fund balance and is net of reserves and designations.

**FUND BALANCE PROJECTIONS
FY2006-07**

BALANCE SHEET TRANSFERS:

GENERAL FUND

2006-07 Transfers In:	624,975	Santa Monica Place Designation
	30,672	Trades Intern Designation
	48,000	Partial loan repayment from the Airport Fund
2006-07 Transfers Out:	(578,685)	Loan to the Cemetery Fund
	(201,000)	Loan to the Civic Auditorium Fund
	(534,900)	Fire Vehicle Replacement Reserve
	<u>(3,000,000)</u>	Facility Renewal Reserve
2006-07 Net Transfers	(3,610,938)	

SPECIAL REVENUE FUNDS

• **BEACH RECREATION FUND**

2006-07 Transfers In:	<u>215,000</u>	Lifeguard Headquarters Designation
2006-07 Net Transfers	215,000	

• **CDBG FUND**

2006-07 Transfers Out:	<u>(570,193)</u>	To match revenue and expenditure assumptions
2006-07 Net Transfers	(570,193)	

• **MISCELLANEOUS GRANTS FUND**

2006-07 Transfers Out:	<u>(13,556,968)</u>	To match revenue and expenditure assumptions
2006-07 Net Transfers	(13,556,968)	

ENTERPRISE FUNDS

• **WASTEWATER FUND**

2006-07 Transfers Out:	<u>(1,255,000)</u>	Principal payment on Wastewater Revenue Bond, Series 1993
2006-07 Net Transfers	(1,255,000)	

• **CIVIC AUDITORIUM FUND**

2006-07 Transfers In:	<u>201,000</u>	Loan from the General Fund
2006-07 Net Transfers	201,000	

• **AIRPORT FUND** (*includes Special Aviation Fund)

2006-07 Transfers Out:	(400,000)	Principal payment on Airport Certificates of Participation
	(22,200)	Principal payment on Department of Transportation loans
	<u>(48,000)</u>	Repayment on loan from the General Fund
2006-07 Net Transfers	(470,200)	

• **STORMWATER MANAGEMENT FUND**

2006-07 Transfers Out:	<u>(225,723)</u>	Principal payment on State revolving loan for the SMURRF
2006-07 Net Transfers	(225,723)	

• **CEMETERY FUND**

2006-07 Transfers In:	174,754	From restricted cash for Perpetual Care eligible expenses
	<u>578,685</u>	Loan from the General Fund
2006-07 Net Transfers	753,439	

**FUND BALANCE PROJECTIONS
FY2006-07**

• **BIG BLUE BUS FUND**

2005-06 Transfers Out:	<u>(16,463,396)</u>	Balance sheet adjustment for grant revenue received for previously budgeted CIP projects
2005-06 Net Transfers	(16,463,396)	

INTERNAL SERVICE FUNDS

• **COMPREHENSIVE SELF-INSURANCE FUND**

2006-07 Transfers Out:	<u>(200,000)</u>	Reserve Adjustments
2006-07 Net Transfers	(200,000)	

• **AUTOMOBILE SELF-INSURANCE FUND**

2006-07 Transfers Out:	<u>(100,000)</u>	Reserve Adjustments
2006-07 Net Transfers	(100,000)	

• **WORKERS' COMPENSATION FUND**

2006-07 Transfers Out:	<u>(500,000)</u>	Reserve Adjustments
2006-07 Net Transfers	(500,000)	

**SUMMARY OF PERSONNEL CHANGES
FULL-TIME EQUIVALENT (FTE) POSITIONS**

FUND GROUPING/DEPARTMENTS	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	Change	2006-07 Budget Plan
<u>SUMMARY ALL FUNDS - ALL POSITIONS</u>	2,088.8	2,072.1	2,084.2	2,146.1	61.9	2,145.4
<u>PERMANENT POSITIONS</u>						
GENERAL FUND:						
City Council	2.0	1.6	1.6	1.6	0.0	1.6
City Manager	41.3	42.0	41.0	48.5	7.5	48.5
Records and Election Services	12.0	12.0	12.0	12.0	0.0	12.0
City Attorney	42.5	40.5	40.5	41.0	0.5	41.0
Finance	43.0	43.0	49.0	51.0	2.0	51.0
Human Resources	18.0	17.0	17.0	17.0	0.0	17.0
Planning and Community Development	103.0	106.0	114.0	113.0	(1.0)	112.0
Police	402.1	395.1	391.7	399.1	7.4	399.1
Fire	116.0	115.0	115.0	117.0	2.0	112.0
Community and Cultural Services	165.4	162.3	165.7	176.0	10.3	181.5
Library	60.5	58.0	57.0	68.5	11.5	68.5
Resource Management	29.0	28.0	28.0	29.0	1.0	29.0
Environmental and Public Works Management	<u>109.0</u>	<u>117.0</u>	<u>120.0</u>	<u>124.0</u>	<u>4.0</u>	<u>124.0</u>
Subtotal General Fund	<u>1,143.8</u>	<u>1,137.5</u>	<u>1,152.5</u>	<u>1,197.7</u>	<u>45.2</u>	<u>1,197.2</u>
ALL OTHER FUNDS:						
Resource Management -						
Pier Fund	15.6	15.6	15.6	16.0	0.4	16.0
Airport Fund	10.0	11.0	11.0	11.0	0.0	11.0
Planning and Community Development -						
Parking Authority Fund	0.0	0.0	0.0	0.0	0.0	0.0
Community and Cultural Services -						
Beach Recreation Fund (Beach Div.)	0.0	0.0	0.0	0.0	0.0	0.0
Civic Auditorium Fund	27.2	25.9	25.9	26.0	0.1	26.0
Big Blue Bus Fund	403.4	401.4	400.4	404.4	4.0	404.4
Environmental and Public Works Management -						
Beach Recreation Fund (Beach Maintenance)	11.0	11.0	11.0	11.0	0.0	11.0
Water Fund	50.0	50.0	51.0	51.0	0.0	51.0
Solid Waste Management Fund	91.0	91.0	93.0	95.0	2.0	95.0
Wastewater Fund (Wastewater and Environmental Programs Divisions)	36.0	36.0	36.0	39.0	3.0	39.0
Stormwater Management Fund	0.0	0.0	0.0	0.0	0.0	0.0
Cemetery Fund	9.0	9.0	9.0	9.0	0.0	9.0
Vehicle Management Fund	24.0	24.0	24.0	24.0	0.0	24.0
Police - Pier Fund (Harbor Division)	7.0	7.0	6.0	6.0	0.0	6.0
City Manager -						
Cable Communications Fund	6.0	6.0	6.0	0.0	(6.0)	0.0
Workers' Compensation Fund (Risk Management Division)	<u>11.5</u>	<u>12.0</u>	<u>12.0</u>	<u>12.0</u>	<u>0.0</u>	<u>12.0</u>
Subtotal All Other Funds	<u>701.7</u>	<u>699.9</u>	<u>700.9</u>	<u>704.4</u>	<u>3.5</u>	<u>704.4</u>
TOTAL ALL FUNDS-PERMANENT POSITIONS	<u>1,845.5</u>	<u>1,837.4</u>	<u>1,853.4</u>	<u>1,902.1</u>	<u>48.7</u>	<u>1,901.6</u>

**SUMMARY OF PERSONNEL CHANGES
FULL-TIME EQUIVALENT (FTE) POSITIONS**

<u>FUND GROUPING/DEPARTMENTS</u>	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	Change	2006-07 Budget Plan
<u>OVERTIME AND TEMPORARY POSITIONS</u>						
GENERAL FUND:						
City Council						
Overtime	0.0	0.0	0.0	0.0	0.0	0.0
Temporary	0.2	0.2	0.2	0.2	0.0	0.2
City Manager						
Overtime	0.2	0.1	0.1	0.2	0.1	0.2
Temporary	0.1	0.0	0.7	4.9	4.2	5.2
Records and Election Services						
Overtime	0.1	0.1	0.1	0.1	0.0	0.1
Temporary	0.0	0.0	0.0	0.0	0.0	0.0
City Attorney						
Overtime	0.1	0.1	0.1	0.1	0.0	0.1
Temporary	0.1	0.1	0.1	0.1	0.0	0.1
Finance						
Overtime	0.6	0.2	0.3	0.3	0.0	0.3
Temporary	1.0	1.5	1.5	1.7	0.2	1.7
Human Resources						
Overtime	0.1	0.1	0.1	0.1	0.0	0.1
Temporary	0.1	0.5	0.6	0.9	0.3	0.9
Planning and Community Development						
Overtime	0.9	1.0	0.9	0.6	(0.3)	0.6
Temporary	0.7	0.4	0.1	0.1	0.0	0.1
Police						
Overtime	28.9	28.0	28.0	28.0	0.0	28.0
Temporary	29.1	30.6	30.9	30.9	0.0	30.9
Fire						
Overtime	16.2	16.3	16.3	15.9	(0.4)	15.5
Temporary	0.0	0.0	0.0	0.0	0.0	0.0
Community and Cultural Services						
Overtime	3.4	3.4	2.4	2.4	(0.0)	2.4
Temporary	43.8	41.0	36.8	39.5	2.7	39.5

**SUMMARY OF PERSONNEL CHANGES
FULL-TIME EQUIVALENT (FTE) POSITIONS**

FUND GROUPING/DEPARTMENTS	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	Change	2006-07 Budget Plan
GENERAL FUND (con't):						
Library						
Overtime	0.4	0.4	0.4	0.3	(0.1)	0.3
Temporary	32.6	26.1	26.5	36.6	10.1	36.6
Resource Management						
Overtime	0.1	0.1	0.1	0.1	0.0	0.1
Temporary	1.3	1.3	1.3	1.3	0.0	1.3
Env. and Public Works Management						
Overtime	0.7	0.7	0.5	0.6	0.1	0.6
Temporary	0.3	0.1	0.1	0.1	0.0	0.1
Subtotal General Fund						
Overtime	51.7	50.5	49.3	48.7	(0.6)	48.3
Temporary	109.3	101.8	98.8	116.3	17.5	116.6
Subtotal General Fund	161.0	152.3	148.1	165.0	16.9	164.9
ALL OTHER FUNDS:						
Resource Management						
Pier Fund						
Overtime	0.0	0.0	0.0	0.0	0.0	0.0
Temporary	0.9	0.9	0.9	0.9	0.0	0.9
Airport Fund						
Overtime	0.1	0.1	0.1	0.1	0.0	0.1
Temporary	0.2	0.2	0.2	0.2	0.0	0.2
Planning and Community Development						
Parking Authority Fund						
Overtime	0.0	0.0	0.0	0.0	0.0	0.0
Temporary	0.0	0.0	0.0	0.0	0.0	0.0
Community and Cultural Services - Beach Recreation Fund (Beach Div.)						
Overtime	0.0	0.0	0.0	0.0	0.0	0.0
Temporary	0.0	0.0	0.0	0.0	0.0	0.0
Civic Auditorium Fund						
Overtime	0.6	0.6	0.6	0.6	0.0	0.6
Temporary	8.4	8.4	8.4	8.4	0.0	8.4
Big Blue Bus Fund						
Overtime	37.3	37.3	37.2	37.2	0.0	37.2
Temporary	0.3	0.3	0.3	0.3	0.0	0.3

**SUMMARY OF PERSONNEL CHANGES
FULL-TIME EQUIVALENT (FTE) POSITIONS**

FUND GROUPING/DEPARTMENTS	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	Change	2006-07 Budget Plan
ALL OTHER FUNDS (con't):						
Env. and Public Works Management						
Beach Recreation Fund (Beach Maint. Div.)						
Overtime	1.3	1.3	1.3	1.3	0.0	1.3
Temporary	11.0	11.0	11.0	11.0	0.0	11.0
Water Fund						
Overtime	1.2	1.2	1.2	1.2	0.0	1.2
Temporary	0.0	0.0	0.0	0.0	0.0	0.0
Solid Waste Management Fund						
Overtime	7.0	7.0	7.0	7.8	0.8	7.8
Temporary	4.0	4.0	4.0	4.0	0.0	4.0
Wastewater Fund (Wastewater and Envir. Programs Divisions)						
Overtime	0.4	0.4	0.4	0.4	0.0	0.4
Temporary	0.0	0.0	0.0	0.3	0.3	0.2
Stormwater Management Fund						
Overtime	0.0	0.0	0.0	0.0	0.0	0.0
Temporary	0.0	0.0	0.0	0.0	0.0	0.0
Cemetery Fund						
Overtime	0.1	0.1	0.1	0.1	0.0	0.1
Temporary	0.4	0.4	0.4	0.4	0.0	0.4
Vehicle Management Fund						
Overtime	0.8	0.8	0.8	0.8	0.0	0.8
Temporary	0.0	0.0	0.0	0.0	0.0	0.0
Police - Pier Fund (Harbor)						
Overtime	0.2	0.2	0.2	0.2	0.0	0.2
Temporary	3.0	3.5	3.7	3.7	0.0	3.7
City Manager -						
Cable Communications Fund						
Overtime	0.1	0.1	0.1	0.0	(0.1)	0.0
Temporary	4.7	4.4	4.7	0.0	(4.7)	0.0
Workers' Compensation Fund (Risk Management)						
Overtime	0.2	0.1	0.1	0.1	0.0	0.1
Temporary	0.1	0.1	0.0	0.0	0.0	0.0
Subtotal All Other Funds						
Overtime	49.3	49.2	49.1	49.8	0.7	49.8
Temporary	33.0	33.2	33.6	29.2	(4.4)	29.1
Subtotal All Other Funds	82.3	82.4	82.7	79.0	(3.7)	78.9
TOTAL ALL FUNDS						
Overtime	101.0	99.7	98.4	98.5	0.1	98.1
Temporary	142.3	135.0	132.4	145.5	13.1	145.7
TOTAL ALL FUNDS-OVERTIME & TEMPORARY	243.3	234.7	230.8	244.0	13.2	243.8

**SUMMARY OF PERSONNEL CHANGES
FULL-TIME EQUIVALENT (FTE) POSITIONS**

FUND GROUPING/DEPARTMENTS	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	Change	2006-07 Budget Plan
SUMMARY OF FTE POSITIONS:						
Permanent-General	1,143.8	1,137.5	1,152.5	1,197.7	45.2	1,197.2
Permanent-All Other Funds	701.7	699.9	700.9	704.4	3.5	704.4
Subtotal for Permanent Positions:	<u>1,845.5</u>	<u>1,837.4</u>	<u>1,853.4</u>	<u>1,902.1</u>	<u>48.7</u>	<u>1,901.6</u>
Overtime-General	51.7	50.5	49.3	48.7	(0.6)	48.3
Overtime-All Other	49.3	49.2	49.1	49.8	0.7	49.8
Subtotal for Overtime Positions:	<u>101.0</u>	<u>99.7</u>	<u>98.4</u>	<u>98.5</u>	<u>0.1</u>	<u>98.1</u>
Temporary-General	109.3	101.8	98.8	116.3	17.5	116.6
Temporary-All Other	33.0	33.2	33.6	29.2	(4.4)	29.1
Subtotal for Temporary Positions	<u>142.3</u>	<u>135.0</u>	<u>132.4</u>	<u>145.5</u>	<u>13.1</u>	<u>145.7</u>
General	1,304.8	1,289.8	1,300.6	1,362.7	62.1	1,362.1
All Other	784.0	782.3	783.6	783.4	(0.2)	783.3
Grand Total:	<u>2,088.8</u>	<u>2,072.1</u>	<u>2,084.2</u>	<u>2,146.1</u>	<u>61.9</u>	<u>2,145.4</u>

FTE POSITION CHANGE ANALYSIS:

FY2005-06 Position Allocation Changes

General Fund permanent and temporary staffing changes (62.1 FTE) focus resources on achieving identified community priorities. Position growth includes enhanced efforts to implement the homelessness work objectives (6.0 FTE), staffing for the new Main Library operations (22.5 FTE), staff associated with improving the quality of life and safety in the Pico Neighborhood including the re-opening of the Virginia Avenue Park (16.8 FTE), staffing additions to continue to increase timely and responsive customer service (6.0 FTE) and a department reorganization resulting in the transfer of 10.8 FTE from the Cable Fund to the General Fund.

Exclusive of the transfer of 10.8 FTE from the Cable Fund to the General Fund, the non-General Fund staffing changes (10.6 FTE) focus resources on improving operations and customer service. Position growth includes additional Wastewater (3.3 FTE) staff for sewer operations, additional Solid Waste staff for the new Main Library parking structure operations (2.8 FTE), enhancing Big Blue Bus transit service (4.0 FTE), and improving customer service at the Civic Auditorium (.10 FTE) and the Pier (.4 FTE).

FY2006-07 Position Allocation Changes

In the FY2006-07 Budget Plan the total number of position changes is insignificant (-.70 FTE). Position changes include additional positions for the opening of Airport Park and a full year's programming at Virginia Avenue Park (5.5 FTE) and election related staffing (.3 FTE) offset by a reduction in the Fire Department communication center personnel (-5.4 FTE), a reduction in Planning and Community Development (-1.0 FTE) and a reduction in the staffing supported by the Wastewater Fund (-.10 FTE).

CITY OF SANTA MONICA
GANN APPROPRIATIONS LIMIT

The Gann Limit was approved on November 6, 1979 by California voters. Under the Gann Limit, a maximum amount is established for tax-funded government services. That amount is to be adjusted each year depending on changes in state population, inflation and the transfer of financial responsibility for various government activities from one level of government to another. Any significant amount of state tax revenue received above that Gann Limit is to lead to future tax rebates or tax cuts.

CALCULATION OF FY2005-06 LIMIT

FY2004-05 GANN APPROPRIATIONS LIMIT^(a) **\$475,656,176**

ADJUSTMENT FACTORS

Allowable FY2005-06 Adjustment:

Non-Residential Assessed Valuation Change ^(b)	1.1700 times	
City Population Change ^(c)	1.0700 =	<u>X 1.2519</u>

FY2005-06 GANN APPROPRIATIONS LIMIT **\$595,473,967**

COMPARISON OF GANN LIMIT TO EXPENDITURES/APPROPRIATIONS SUBJECT TO LIMIT, FY'S 2001-02 TO 2005-06

	FY 2001-02	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06
GANN Limit	\$333,300,049	\$363,163,733	\$425,376,656	\$475,656,176	\$595,473,967
Expenditures/ Appropriations Subject to Limit	86,930,909 ^(d)	112,568,243 ^(d)	120,902,608 ^(d)	159,351,631 ^(e)	132,315,245 ^(f)
Amount (Over) /Under Limit	\$246,369,140	\$250,595,490	\$304,474,048	\$316,304,545	\$463,158,722

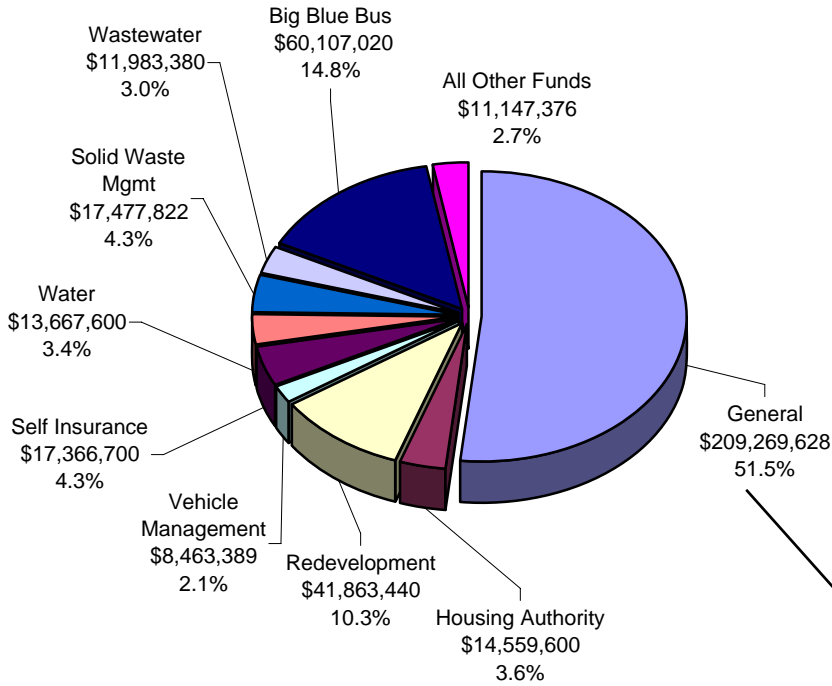
Based on the above analysis, it is unlikely that future expenditures / appropriations subject to limitation will exceed the City's Gann Limit.

-
- (a) As adopted by the City Council on June 15, 2004 (Resolution #9955)
 - (b) Based on assessed valuation data provided by the Los Angeles County Assessor for FY2004-05
 - (c) Per State Department of Finance, May 1, 2005
 - (d) Actual expenditures subject to limitation
 - (e) Estimated actual expenditures subject to limitation
 - (f) Appropriations subject to limitation

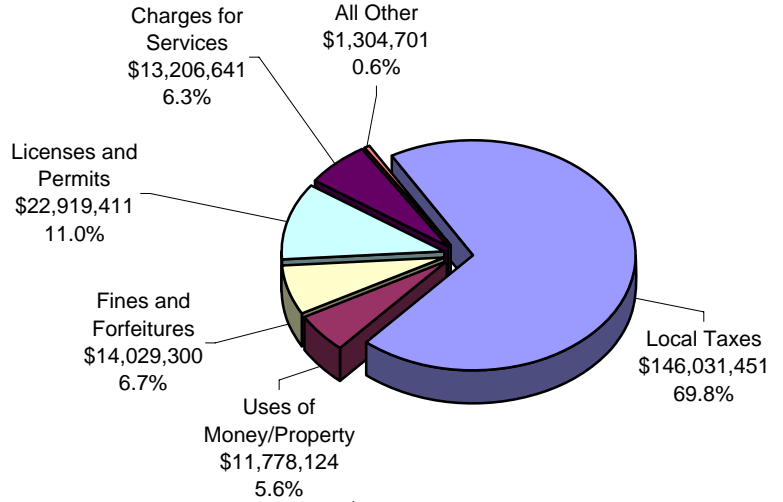
Sources of Revenue

FY2005-06

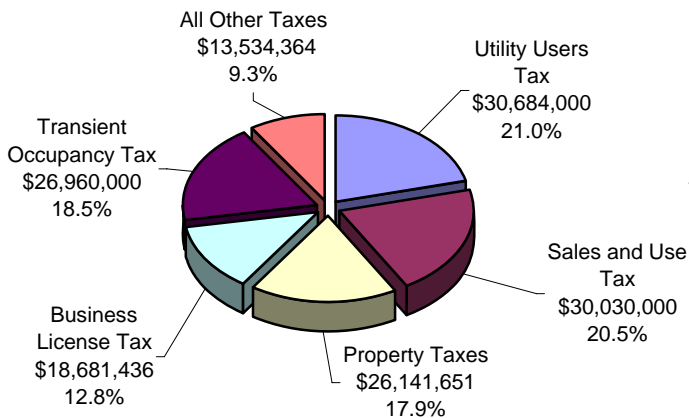
TOTAL CITY \$405,905,955



GENERAL FUND \$209,269,628



LOCAL TAXES \$146,031,451



FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
GENERAL FUND								
PROPERTY TAXES								
Current Sec. & Unsec.	\$ 15,176,740	\$ 17,184,123	\$ 14,725,197	\$ 14,424,338	\$ 15,129,076	\$ 704,738	4.9 %	\$ 18,300,753
Supplemental Property Taxes	51,556	454,387	250,000	500,000	500,000	0	0.0	375,000
Del.-Sec. & Unsec.	532,427	599,996	650,000	566,000	566,000	0	0.0	566,000
Property Tax Relief	218,899	212,970	222,078	215,226	215,226	0	0.0	215,226
Local Pub. Safety Funds	716,587	775,878	820,000	820,000	851,160	31,160	3.8	883,930
Statutory Pass-Throughs	889,883	1,240,080	1,143,066	1,143,066	1,186,614	43,548	3.8	1,280,479
VLF Swap	0	0	4,829,558	4,829,558	5,119,331	289,773	6.0	5,324,105
Library Bond Revenue	2,619,486	2,630,855	2,574,244	2,574,244	2,574,244	0	0.0	2,559,689
Subtotal Property Taxes	\$ 20,205,578	\$ 23,098,289	\$ 25,214,143	\$ 25,072,432	\$ 26,141,651	\$ 1,069,219	4.3 %	\$ 29,505,182
SALES TAXES								
Sales & Use Tax	\$ 25,235,982	\$ 27,825,098	\$ 21,750,000	\$ 22,022,532	\$ 22,522,500	\$ 499,968	2.3 %	\$ 23,693,670
Sales Tax In-Lieu	0	0	7,250,000	6,577,468	7,507,500	930,032	N/A	7,897,890
Subtotal Sales Taxes	\$ 25,235,982	\$ 27,825,098	\$ 29,000,000	\$ 28,600,000	\$ 30,030,000	\$ 1,430,000	5.0 %	\$ 31,591,560
OTHER TAXES								
Franchise Fees	\$ 819,663	\$ 863,028	\$ 890,109	\$ 890,790	\$ 1,541,264	\$ 650,474	73.0 %	\$ 1,591,719
Transient Occup. Tax	17,058,749	19,850,019	23,200,000	23,800,000	26,960,000	3,160,000	13.3	28,000,000
Utility User Tax	27,549,259	28,966,511	29,587,000	29,750,000	30,684,000	934,000	3.1	31,560,000
Real Prop Transfer Tax	3,968,150	5,349,788	5,800,000	6,680,000	5,075,000	(1,605,000)	(24.0)	4,914,000
Condominium Tax	46,000	46,000	22,000	40,020	29,600	(10,420)	(26.0)	29,600
Vehicle License Fees	5,169,500	4,034,323	1,000,000	1,000,000	525,000	(475,000)	(47.5)	2,064,846
Parking Facilities Tax	5,898,308	6,098,391	6,175,000	6,175,000	6,363,500	188,500	3.1	6,558,000
Subtotal Other Taxes	\$ 60,509,629	\$ 65,208,060	\$ 66,674,109	\$ 68,335,810	\$ 71,178,364	\$ 2,842,554	4.2 %	\$ 74,718,165

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
LICENSES AND PERMITS								
Bus/Prof/Occup.	\$ 17,744,980	\$ 17,894,091	\$ 18,750,000	\$ 18,600,000	\$ 18,681,436	\$ 81,436	0.4 %	\$ 19,460,236
Building & Safety Permits	1,177,780	1,391,625	1,381,660	1,381,660	1,423,110	41,450	3.0	1,462,957
Plan Checking Fees	1,265,080	2,531,306	2,095,565	2,173,622	2,266,392	92,770	4.3	2,327,548
On-Street Meters	4,247,379	4,528,734	6,209,336	6,306,048	7,240,000	933,952	14.8	7,240,000
Structure Attendant Pkg	4,382,047	4,590,595	4,741,747	4,435,000	4,500,000	65,000	1.5	4,550,000
Parking Permits	1,318,631	1,364,874	1,593,000	1,450,000	1,648,000	198,000	13.7	1,669,000
Use of Public Property Permits	531,504	462,059	430,000	430,000	482,700	52,700	12.3	496,000
Fire Permits/Fees	258,576	348,294	302,500	340,000	350,200	10,200	3.0	360,000
General Prom.Bus.Lic.	482,980	492,823	478,000	490,000	493,000	3,000	0.6	496,000
Zoning Appl/Var Fees	620,793	734,801	688,500	561,963	552,586	(9,377)	(1.7)	568,006
Special Inspection Fees	0	6,769	0	0	400,000	400,000	N/A	400,000
Ambulance Fees	97,709	142,617	300,000	30,000	0	(30,000)	N/A	0
Code Enforcement Fees	0	14,300	24,000	24,544	325,000	300,456	1,224.2	325,000
Other License/Permits	991,809	906,249	1,036,730	1,412,252	3,238,423	1,826,171	129.3	3,603,235
Subtotal Licenses and Permits	\$ 33,119,268	\$ 35,409,137	\$ 38,031,038	\$ 37,635,089	\$ 41,600,847	\$ 3,965,758	10.5 %	\$ 42,957,982
INTERGOVERNMENTAL								
Peace Officers Train.	\$ 166,539	\$ 80,995	\$ 200,000	\$ 200,000	\$ 200,000	\$ 0	0.0 %	\$ 200,000
State Budget Relief	50,933	50,933	0	50,433	50,433	0	0.0	50,433
SB 90 Claims	3,250	0	0	0	0	0	N/A	0
Homeland Security Grants	26,492	0	0	301,473	0	(301,473)	(100.0)	0
Other Intergovernmental	38,307	156,644	217,682	280,851	135,868	(144,983)	(51.6)	12,000
Subtotal Intergovernmental	\$ 285,521	\$ 288,572	\$ 417,682	\$ 832,757	\$ 386,301	\$ (446,456)	(53.6) %	\$ 262,433

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
CHARGES FOR SERVICES								
Community Programs	\$ 424,424	\$ 611,605	\$ 594,300	\$ 611,100	\$ 611,100	\$ 0	0.0 %	\$ 611,100
Youth Programs	94,089	170,209	199,328	222,383	207,203	(15,180)	(6.8)	207,203
CREST Program	410,712	417,587	411,841	487,847	498,866	11,019	2.3	498,866
Transaction Based Reimbursement	300,771	164,025	135,000	135,000	180,000	45,000	33.3	220,000
Police - Var. Charges	658,949	766,201	773,000	875,595	765,800	(109,795)	(12.5)	779,400
Indirect Cost Alloc.	5,235,979	5,284,378	6,949,580	6,949,580	7,160,919	211,339	3.0	7,590,574
Mall Assess. District	1,242	268	794,200	794,200	1,119,044	324,844	N/A	1,123,700
HMRRP Fees	93,244	75,233	100,000	100,000	103,000	3,000	3.0	105,900
Business License Processing Fee	0	342,978	348,500	396,000	396,000	0	N/A	396,000
Planning/Demolition Plancheck Fees	256,382	355,232	296,500	379,077	390,449	11,372	3.0	401,382
Election Reimbursements	94,364	34,332	72,633	72,633	0	(72,633)	(100.0)	72,633
Resurfacing Utility Fees	97,011	136,760	126,000	126,000	128,500	2,500	2.0	132,000
Fire Inspection Fees	0	353,120	390,500	350,000	375,000	25,000	N/A	386,250
Other Charges	585,869	621,070	708,148	582,421	1,270,760	688,339	118.2	1,317,652
Subtotal Charges for Services	\$ 8,253,036	\$ 9,332,998	\$ 11,899,530	\$ 12,081,836	\$ 13,206,641	\$ 1,124,805	9.3 %	\$ 13,842,660
FINES & FORFEITURES								
Muni Ordinance								
Violations	\$ 10,105,287	\$ 12,698,128	\$ 12,656,438	\$ 12,592,000	\$ 13,385,400	\$ 793,400	6.3 %	\$ 13,385,400
Vehicle Code Fines	600,672	576,882	520,000	386,500	386,500	0	0.0	386,500
Other	36,466	69,563	43,000	\$ 268,772	257,400	(11,372)	(4.2)	257,400
Subtotal Fines & Forfeitures	\$ 10,742,425	\$ 13,344,573	\$ 13,219,438	\$ 13,247,272	\$ 14,029,300	\$ 782,028	5.9 %	\$ 14,029,300

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
USE OF MONEY & PROPERTY								
Rentals	\$ 3,949,988	\$ 3,904,568	# 3,713,492	# 4,456,381	\$ 4,265,818	\$ (190,563)	(4.3) %	\$ 4,285,380
Interest	4,250,427	2,210,519	3,000,000	3,625,000	5,000,000	1,375,000	37.9	5,517,000
Swimming Pools	283,563	511,054	359,975	542,243	512,900	(29,343)	(5.4)	512,900
Parks/Sports-Var. Rents	257,569	291,574	366,739	307,528	344,306	36,778	12.0	361,854
Mall/DT Maint. Dist.	788,063	780,986	791,300	812,000	829,000	17,000	2.1	846,000
Library Parking Lot/Other Rents	129,799	41,125	11,000	37,000	46,000	9,000	24.3	56,000
Reimbursement from RDA	527,100	524,700	530,100	530,100	530,100	0	0.0	530,100
Police Movie Jobs	347,894	383,461	360,300	250,000	250,000	0	0.0	250,000
Subtotal Use of Money & Prop.	\$ 10,534,403	\$ 8,647,987	\$ 9,132,906	\$ 10,560,252	\$ 11,778,124	\$ 1,217,872	11.5 %	\$ 12,359,234
OTHER REVENUES								
Farmer's Market	\$ 548,756	\$ 602,034	\$ 600,000	\$ 600,000	\$ 610,000	\$ 10,000	1.7 %	\$ 610,000
Miscellaneous Revenue	632,706	796,060	164,100	400,000	225,000	(175,000)	(43.8)	225,000
Other	234,068	160,492	121,950	94,150	83,400	(10,750)	(11.4)	83,400
Subtotal Other Revenues	\$ 1,415,530	\$ 1,558,586	\$ 886,050	\$ 1,094,150	\$ 918,400	\$ (175,750)	(16.1) %	\$ 918,400
TOTAL GENERAL FUND	\$ 170,301,372	\$ 184,713,300	\$ 194,474,896	\$ 197,459,598	\$ 209,269,628	\$ 11,810,030	6.0 %	\$ 220,184,916

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
SPECIAL REVENUE SOURCE FUND								
TMP Fees	\$ 264,237	\$ 239,917	\$ 250,000	\$ 260,000	\$ 260,000	\$ 0	0.0 %	\$ 260,000
Housing/Parks Mitigation Fees	433,816	0	333,333	333,333	333,333	0	0.0	333,333
House - Inclusionary	720,109	449,221	700,000	400,000	300,000	(100,000)	(25.0)	300,000
Traffic Mitigation	0	1,500,000	0	0	0	0	#DIV/0!	0
Interest	472,098	339,360	500,000	500,000	500,000	0	0.0	500,000
Other	1,528,583	3,597,308	750,000	750,000	500,000	(250,000)	(33.3)	500,000
TOTAL SPECIAL REVENUE SOURCE FUN	3,418,843	6,125,806	2,533,333	2,243,333	1,893,333	(350,000)	(15.6) %	1,893,333
CHARNOCK FUND								
Operating Account Revenue	\$ 0	\$ 2,629,382	\$ 5,836,780	\$ 5,836,780	\$ 11,904,054	\$ 6,067,274	N/A	\$ 3,817,000
Settlement Funds	0	68,300,000	0	0	0	0	N/A	0
Interest	0	175,100	955,000	1,500,000	1,000,000	(500,000)	N/A	1,000,000
TOTAL CHARNOCK FUND	0	71,104,482	6,791,780	7,336,780	12,904,054	5,567,274	N/A	4,817,000
BEACH RECREATION FUND								
Beach Parking Lots	\$ 4,468,541	\$ 4,913,557	\$ 4,529,340	\$ 4,564,734	\$ 4,564,734	\$ 0	0.0 %	\$ 4,564,734
Leased Concessions	218,913	252,764	237,616	237,737	216,761	(20,976)	(8.8)	189,454
415/445 PCH	98,492	101,531	102,653	100,435	103,448	3,013	3.0	53,172
Film Permits	50,550	92,850	73,875	71,700	71,700	0	0.0	71,700
Interest	62,593	47,867	60,000	90,000	110,000	20,000	22.2	120,000
Other	829,339	915,177	# 1,134,025	# 1,099,688	1,114,370	14,682	1.3	838,492
TOTAL BEACH RECREATION FUND	\$ 5,728,428	\$ 6,323,746	\$ 6,137,509	\$ 6,164,294	\$ 6,181,013	\$ 16,719	0.3 %	\$ 5,837,552
HOUSING AUTHORITY FUND								
Sect 8 Housing Adm	\$ 1,044,315	\$ 1,185,972	\$ 1,227,570	\$ 1,227,570	\$ 1,177,000	\$ (50,570)	(4.1) %	\$ 1,204,300
Sect 8 Housing Prog	10,532,097	12,383,275	13,395,682	13,395,682	13,380,300	(15,382)	(0.1)	13,647,900
Interest	18,743	3,232	18,000	18,000	2,300	(15,700)	(87.2)	2,300
Other	20,226	54,702	0	0	0	0	N/A	0
TOTAL HOUSING AUTHORITY FUND	\$ 11,615,381	\$ 13,627,181	\$ 14,641,252	\$ 14,641,252	\$ 14,559,600	\$ (81,652)	(0.6) %	\$ 14,854,500

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
TORCA FUND								
Interest	299,000	158,186	100,000	250,000	200,000	(50,000)	(20.0)	180,000
Conversion Tax	1,038,472	849,811	150,000	850,000	150,000	(700,000)	(82.4)	100,000
TOTAL TORCA FUND	\$ 1,337,472	\$ 1,007,997	\$ 250,000	\$ 1,100,000	\$ 350,000	\$ (750,000)	(68.2) %	\$ 280,000
REDEVELOPMENT FUNDS								
Property Taxes	\$ 37,650,778	\$ 35,944,963	\$ 35,286,214	\$ 35,943,100	\$ 39,011,800	\$ 3,068,700	8.5 %	\$ 42,030,700
City Lease Payment	591,250	1,149,700	1,155,100	1,155,100	1,160,640	5,540	0.5	1,157,000
Interest	1,165,721	551,335	569,500	910,000	1,361,000	451,000	49.6	1,141,000
S. M. Place Parking	192,635	140,012	230,000	230,000	230,000	0	0.0	230,000
Other	439,947	130,432	90,000	191,371	100,000	(91,371)	(47.7)	100,000
TOTAL REDEVELOPMENT FUNDS	\$ 40,040,331	\$ 37,916,442	\$ 37,330,814	\$ 38,429,571	\$ 41,863,440	\$ 3,433,869	8.9 %	\$ 44,658,700
COMMUNITY DEVELOPMENT BLOCK GRANT FUND								
CDBG Prior Year Alloc	\$ 3,468,448	\$ 1,887,744	\$ 1,994,907	\$ 2,538,660	\$ 332,892	\$ (2,205,768)	(86.9) %	\$ 1,000,000
CDBG Current Yr. Alloc	0	0	1,647,769	1,647,769	1,553,719	(94,050)	(5.7)	1,465,000
Other	20,711	92,435	30,000	30,000	30,000	0	0.0	30,000
TOTAL CDBG FUND	\$ 3,489,159	\$ 1,980,179	\$ 3,672,676	\$ 4,216,429	\$ 1,916,611	\$ (2,299,818)	(54.5) %	\$ 2,495,000

FIVE-YEAR REVENUE SUMMARY REPORT

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MISC. GRANTS FUND								
Nutrition Program	\$ 220,087	\$ 263,826	\$ 210,991	\$ 223,885	\$ 228,887	\$ 5,002	2.2 %	\$ 243,305
Prop. A-Local Return	855,771	915,477	901,776	955,830	986,100	30,270	3.2	1,013,700
Prop. C-Local Return	946,267	1,016,287	1,000,000	1,000,000	1,000,000	0	0.0	1,000,000
Library Grants	82,149	48,477	47,467	52,331	40,112	(12,219)	(23.3)	40,112
Int Depo/Interest	187,407	111,390	200,000	400,000	400,000	0	0.0	400,000
HOME Investment Partnership	52,924	102,189	832,000	832,000	801,735	(30,265)	(3.6)	832,000
Beach/Parks Grants	(7,423)	155,865	1,178,423	1,189,240	593,619	(595,621)	(50.1)	0
Police/Fire Grants	399,533	101,777	2,253,608	526,503	2,370,631	1,844,128	350.3	40,934
Highway Bridge Repl. & Repair	46,618	0	0	0	1,000,000	1,000,000	N/A	6,650,000
Supportive Housing Program Grant	545,292	320,457	394,937	381,591	381,591	0	0.0	381,591
Youth Fitness Center	0	0	300,000	0	300,000	300,000	N/A	0
TEA Palisades Bluff Improvement	0	0	0	0	0	0		4,000,000
PCH HUD Grant	0	0	0	409,000	266,750			0
Airport Park Sports Field	0	0	0	0	1,500,000			0
Environmental Grants	398,884	206,551	5,260,553	340,423	2,775,600	2,435,177	715.3	2,151,580
Other	2,598,506	1,396,182	432,847	457,234	140,906	(316,328)	(69.2)	20,906
TOTAL MISC. GRANTS FUND	\$ 6,326,015	\$ 4,638,478	\$ 13,012,602	\$ 6,768,037	\$ 12,785,931	\$ 6,017,894	88.9 %	\$ 16,774,128

FIVE-YEAR REVENUE SUMMARY REPORT

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COPS FUND								
COPS-Per Capita Grant	\$ 174,795	\$ 133,024	\$ 133,000	\$ 132,584	\$ 132,584	\$ 0	0.0 %	\$ 132,584
Interest	4,009	3,228	2,500	2,500	2,500	0	0.0	2,500
TOTAL COPS FUND	\$ 178,804	\$ 136,252	\$ 135,500	\$ 135,084	\$ 135,084	\$ 0	0.0 %	\$ 135,084
WATER FUND								
Commercial Sales	\$ 12,013,091	\$ 11,759,061	\$ 11,523,000	\$ 12,000,000	\$ 12,211,200	\$ 211,200	1.8 %	\$ 12,302,780
Water Meter Service/Install Fee	501,994	288,744	200,000	200,000	200,000	0	0.0	200,000
Water Capital Facility Fees	427,552	314,034	200,000	250,000	200,000	(50,000)	(20.0)	200,000
Baysaver Fee	137,881	111,643	60,000	90,000	80,000	(10,000)	(11.1)	70,000
Water Demand Mit. Fee	232,561	241,614	200,000	300,000	180,000	(120,000)	(40.0)	160,000
Interest	336,025	200,288	325,000	240,000	90,000	(150,000)	(62.5)	40,000
Charnock Settlement	2,997,091	1,598,788	0	(350,000)	0	350,000	(100.0)	0
Reimbursement From Other Funds	408,400	463,100	487,700	486,817	536,400	49,583	10.2	549,700
Other	476,318	(282,287)	757,700	360,140	170,000	(190,140)	(52.8)	170,000
TOTAL WATER FUND	\$ 17,530,913	\$ 14,694,985	\$ 13,753,400	\$ 13,576,957	\$ 13,667,600	\$ 90,643	0.7 %	\$ 13,692,480
SOLID WASTE MGMT. FUND								
Garbage/Refuse Collection Fees	\$ 13,185,150	\$ 12,937,656	\$ 13,000,000	\$ 13,000,000	\$ 14,080,000	\$ 1,080,000	8.3 %	\$ 14,474,240
Private Hauler Surcharge	309,733	333,290	419,700	419,700	453,300	33,600	8.0	453,300
Transfer Station - Public Use	693,458	776,824	970,000	780,000	842,000	62,000	7.9	842,000
Transfer Station - Private Use	136,598	244,206	200,000	200,000	230,000	30,000	15.0	230,000
Transfer Station - City Departments	180,683	206,074	180,000	180,000	198,000	18,000	10.0	198,000
Recycling Revenues	260,716	277,497	302,900	317,400	337,400	20,000	6.3	337,400
Other	115,259	110,751	141,600	775,626	1,337,122	561,496	72.4	1,157,787
TOTAL SOLID WASTE MGMT. FUND	\$ 14,881,597	\$ 14,886,298	\$ 15,214,200	\$ 15,672,726	\$ 17,477,822	\$ 1,805,096	11.5 %	\$ 17,692,727

FIVE-YEAR REVENUE SUMMARY REPORT

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PIER FUND								
	\$ 935,397	\$ 1,188,366	\$ 1,186,600	\$ 1,186,600	\$ 1,171,100	\$ (15,500)	(1.3) %	\$ 1,221,200
Carousel	156,174	155,294	136,000	136,000	136,000	0	0.0	136,000
Parking Lots	1,021,120	1,007,796	1,100,000	1,100,000	1,100,000	0	0.0	1,100,000
Special Promotion/CAM Fees	207,646	248,019	312,900	290,000	306,300	16,300	5.6	329,100
Filming Permits	0	0	0	0	0	0	N/A	0
Other	115,552	(12,594)	42,000	167,000	102,000	(65,000)	(38.9)	102,000
TOTAL PIER FUND	\$ 2,435,889	\$ 2,586,881	\$ 2,777,500	\$ 2,879,600	\$ 2,815,400	\$ (64,200)	(2.2) %	\$ 2,888,300
WASTEWATER								
Service Charges	\$ 9,840,799	\$ 9,852,412	\$ 9,818,800	\$ 9,818,800	\$ 10,113,364	\$ 294,564	3.0 %	\$ 10,366,198
Wastewater Capital Facility Fees	424,070	391,195	250,000	550,000	250,000	(300,000)	(54.5)	250,000
Environmental Programs Fees	341,413	277,843	315,000	315,000	315,000	0	0.0	315,000
Interest	889,224	164,576	420,000	421,380	470,000	48,620	11.5	360,000
City of Los Angeles	0	350,900	348,200	174,200	256,840	82,640	47.4	262,440
Other	406,813	532,877	625,438	734,462	578,176	(156,286)	(21.3)	443,090
TOTAL WASTEWATER FUND	\$ 11,902,319	\$ 11,569,803	\$ 11,777,438	\$ 12,013,842	\$ 11,983,380	\$ (30,462)	(0.3) %	\$ 11,996,728
CIVIC AUDITORIUM FUND								
Rentals	\$ 1,010,877	\$ 1,048,069	\$ 1,086,700	\$ 1,086,700	\$ 1,238,000	\$ 151,300	13.9 %	\$ 1,258,000
Concessions	120,033	121,539	138,000	138,000	133,000	(5,000)	(3.6)	142,000
Parking Lots	1,098,814	1,109,900	1,000,600	1,000,000	900,000	(100,000)	(10.0)	925,000
Other	404,464	26,935	310,800	340,800	557,800	217,000	63.7	800
TOTAL CIVIC AUDITORIUM FD	\$ 2,634,188	\$ 2,306,443	\$ 2,536,100	\$ 2,565,500	\$ 2,828,800	\$ 263,300	10.3 %	\$ 2,325,800

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
AIRPORT FUND*								
Land Lease	\$ 1,212,979	\$ 1,218,486	\$ 1,291,700	\$ 1,400,000	\$ 1,328,300	\$ (71,700)	(5.1) %	\$ 1,355,400
Tie Down Charges	194,900	205,626	204,000	204,000	204,000	0	0.0	204,000
Office/Shop Rental	732,726	668,929	793,900	721,200	733,100	11,900	1.7	750,800
Hangar Rental	692,701	744,908	876,400	876,400	899,600	23,200	2.6	922,200
Interest	(11,564)	9,442	15,300	45,800	43,300	(2,500)	(5.5)	38,300
Revenue from Other Agencies	0	240,600	0	0	0	0	N/A	0
Landing Fees	0	532,657	532,000	532,000	532,000	0	N/A	532,000
Other	394,437	(2,456,599)	405,000	431,000	402,600	(28,400)	(6.6)	402,600
TOTAL AIRPORT FUND	\$ 3,216,179	\$ 1,164,049	\$ 4,118,300	\$ 4,210,400	\$ 4,142,900	\$ (67,500)	(1.6) %	\$ 4,205,300
* Represents both Airport and Special Aviation Funds								
STORMWATER MGMT. FUND								
Stormwater Mgmt. User Fee	\$ 1,247,621	\$ 1,218,361	\$ 1,246,000	\$ 1,246,000	\$ 1,246,000	\$ 0	0.0 %	\$ 1,246,000
Other	2,148,755	446,876	502,002	803,675	858,145	54,470	6.8	449,302
TOTAL STORMWATER MGMT FUND	\$ 3,396,376	\$ 1,665,237	\$ 1,748,002	\$ 2,049,675	\$ 2,104,145	\$ 54,470	2.7 %	\$ 1,695,302
CEMETERY FUND								
Sales/Lots, Crypts, Etc.	\$ 396,639	\$ 445,327	\$ 501,500	\$ 480,300	\$ 431,300	\$ (49,000)	(10.2) %	\$ 442,600
Interest	16,972	5,196	0	12,000	12,000	0	0.0	0
Other	0	78	0	0	0	0	N/A	0
TOTAL CEMETERY FUND	\$ 413,611	\$ 450,601	\$ 501,500	\$ 492,300	\$ 443,300	\$ (49,000)	(10.0) %	\$ 442,600

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
BIG BLUE BUS FUND								
Passenger Revenue	\$ 9,841,292	\$ 9,748,310	\$ 10,335,500	\$ 9,437,081	\$ 9,550,300	\$ 113,219	1.2 %	\$ 9,644,900
Charter Service Revenue	695,964	620,986	590,800	634,465	699,465	65,000	10.2	780,950
Advertising	1,153,433	1,602,165	1,200,000	1,415,200	1,515,200	100,000	7.1	1,600,112
TDA Sales Tax Proceeds (Operating)	15,505,312	13,254,245	22,977,570	18,998,127	16,699,693	(2,298,434)	(12.1)	17,869,693
Prop. A Local Return	285,257	305,159	300,592	318,610	328,700	10,090	3.2	337,900
Prop. A Sales Tax	2,784,332	4,784,608	2,523,949	5,327,671	9,607,197	4,279,526	80.3	10,180,500
Interest	328,740	362,984	203,100	219,147	250,000	30,853	14.1	250,000
Prop A Interest Subsidy	661,362	461,095	90,332	90,324	52,700	(37,624)	(41.7)	52,700
Prop C Formula Revenue	3,219,640	3,618,784	2,722,246	3,952,762	2,503,490	(1,449,272)	(36.7)	2,561,781
Lease Revenue	1,068,547	1,065,094	901,000	840,503	1,060,027	219,524	26.1	1,074,266
Capital Grants	26,497,439	7,943,967	21,015,500	31,425,818	15,454,300	(15,971,518)	(50.8)	18,820,000
Other	296,231	2,271,189	256,900	297,501	2,385,948	2,088,447	702.0	2,397,980
TOTAL BIG BLUE BUS FUND	\$ 62,337,549	\$ 46,038,586	\$ 63,117,489	\$ 72,957,209	\$ 60,107,020	\$ (12,850,189)	(17.6) %	\$ 65,570,782
GAS TAX FUND								
State Gas Tax	\$ 1,598,970	\$ 1,639,885	\$ 1,597,765	\$ 1,639,900	\$ 1,656,500	\$ 16,600	1.0 %	\$ 1,672,800
Traffic Congestion Relief	227,862	0	0	0	0	0	N/A	0
Other	451,224	71,831	63,000	63,000	93,000	30,000	47.6	103,000
TOTAL GAS TAX FUND	\$ 2,278,056	\$ 1,711,716	\$ 1,660,765	\$ 1,702,900	\$ 1,749,500	\$ 46,600	2.7 %	\$ 1,775,800
SCAQMD AB 2766 FUND								
Mobile Srce Air Poll Fees	\$ 247,722	\$ 111,010	\$ 100,500	\$ 100,500	\$ 100,500	\$ 0	0.0 %	\$ 100,500
Interest	4,679	1,283	10,000	10,000	10,000	0	0.0	10,000
TOTAL SCAQMD AB 2766 FUND	\$ 252,401	\$ 112,293	\$ 110,500	\$ 110,500	\$ 110,500	\$ 0	0.0 %	\$ 110,500

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
CABLE COMMUNICATIONS FUND								
Cable Franchise Fees	\$ 664,318	\$ 747,063	\$ 588,000	\$ 615,000	\$ 0	\$ (615,000)	(100.0) %	\$ 0
Interest	14,126	4,456	4,500	8,000	0	(8,000)	(100.0)	0
Video Production	0	0	12,600	12,600	0	(12,600)	(100.0)	0
Other	11,870	1,932	0	1,800	0	(1,800)	N/A	0
TOTAL CABLE COMMUNICATIONS FUND	\$ 690,314	\$ 753,451	\$ 605,100	\$ 637,400	\$ 0	\$ (637,400)	(100.0) %	\$ 0
PARKS & REC FACILITIES FD								
Unit Dwelling tax	\$ 19,800	\$ 87,800	\$ 20,400	\$ 37,200	\$ 38,400	\$ 1,200	3.2 %	\$ 20,000
Interest	8,905	6,388	6,500	10,000	6,300	(3,700)	(37.0)	3,300
TOTAL PARKS & RECREATION FACILITIES FUND	\$ 28,705	\$ 94,188	\$ 26,900	\$ 47,200	\$ 44,700	\$ (2,500)	(5.3) %	\$ 23,300
VEHICLE MANAGEMENT FUND								
Vehicle Replace/Maint. Alloc.	\$ 6,440,578	\$ 6,483,689	\$ 5,245,722	\$ 5,685,493	\$ 7,341,789	\$ 1,656,296	29.1 %	\$ 7,533,674
Interest	366,277	200,916	325,000	325,000	425,000	100,000	30.8	525,000
Other	615,681	642,932	666,600	731,600	696,600	(35,000)	(4.8)	709,800
TOTAL VEHICLE MANAGEMENT FUND	\$ 7,422,536	\$ 7,327,537	\$ 6,237,322	\$ 6,742,093	\$ 8,463,389	\$ 1,721,296	25.5 %	\$ 8,768,474
INFORMATION TECHNOLOGY REPLACEMENT & SERVICES FUND								
Computer Replacement	\$ 719,355	\$ 1,152,568	\$ 969,985	\$ 1,009,405	\$ 799,620	\$ (209,785)	(20.8) %	\$ 796,300
Telecommunication Services	777,434	736,816	716,644	716,644	716,644	0	0.0	716,644
Interest	58,590	19,382	40,000	60,000	70,000	10,000	16.7	70,000
Other	0	(213,604)	0	0	0	0	N/A	0
TOTAL INFORMATION TECHNOLOGY REPLACEMENT AND SERVICES FUND	\$ 1,555,379	\$ 1,695,162	\$ 1,726,629	\$ 1,786,049	\$ 1,586,264	\$ (199,785)	(11.2) %	\$ 1,582,944

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
COMP SELF-INSURANCE FUND								
Self-Insurance Rev.	\$ 2,648,980	\$ 2,858,432	\$ 3,718,000	\$ 3,725,810	\$ 5,048,200	\$ 1,322,390	35.5 %	\$ 5,313,100
Interest	134,007	57,331	150,000	100,000	170,000	70,000	70.0	190,000
Other	408	1,885	0	0	0	0	N/A	0
TOTAL COMPREHENSIVE SELF-INSURANCE FUND	\$ 2,783,395	\$ 2,917,648	\$ 3,868,000	\$ 3,825,810	\$ 5,218,200	\$ 1,392,390	36.4 %	\$ 5,503,100
BUS SELF-INSURANCE FUND								
Self-Insurance Rev.	\$ 1,428,850	\$ 1,801,717	\$ 1,433,800	\$ 1,433,800	\$ 1,620,000	\$ 186,200	13.0 %	\$ 1,680,000
Interest	50,859	15,441	40,000	40,000	65,000	25,000	62.5	72,000
Other	35	85	0	251	0	(251)	N/A	0
TOTAL BUS SELF-INSURANCE FUND	\$ 1,479,744	\$ 1,817,243	\$ 1,473,800	\$ 1,474,051	\$ 1,685,000	\$ 210,949	14.3 %	\$ 1,752,000
AUTO SELF-INSURANCE FUND								
Self-Insurance Rev.	\$ 440,597	\$ 58,162	\$ 35,000	\$ 45,170	\$ 567,800	\$ 522,630	1,157.0 %	\$ 643,400
Interest	48,729	(2,914)	60,000	60,000	90,000	30,000	50.0	100,000
Other	0	0	0	0	0	0	N/A	0
TOTAL AUTO SELF-INSURANCE FUND	\$ 489,326	\$ 55,248	\$ 95,000	\$ 105,170	\$ 657,800	\$ 552,630	525.5 %	\$ 743,400
WORK COMP SELF-INSURANCE FUND								
Self-Insurance Rev.	\$ 6,231,537	\$ 8,041,275	\$ 14,558,100	\$ 14,729,700	\$ 9,305,700	\$ (5,424,000)	(36.8) %	\$ 9,490,200
Interest	315,550	150,326	272,000	272,000	500,000	228,000	83.8	700,000
Other	628,375	944,615	0	410,546	0	(410,546)	N/A	0
TOTAL WORK COMP SELF-INSURANCE FUND	\$ 7,175,462	\$ 9,136,216	\$ 14,830,100	\$ 15,412,246	\$ 9,805,700	\$ (5,606,546)	(36.4) %	\$ 10,190,200

FIVE-YEAR REVENUE SUMMARY REPORT

FUND/REVENUE CATEGORY	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget	(4) 2004-05 Estimated Actual	(5) 2005-06 Budget	(6) Change Amount (5)-(4)	Percent (6)/(4)	(7) 2006-07 Plan
PARKING AUTHORITY FUND								
Parking Lot Revenue	\$ 1,238,445	\$ 1,322,852	\$ 1,380,000	\$ 1,324,964	\$ 0	\$ (1,324,964)	(100.0) %	\$ 0
Interest	11,338	997,584	1,424,000	1,424,900	90,000	(1,334,900)	(93.7)	90,000
Other	135,637	135,100	138,545	138,545	142,700	4,155	3.0	146,700
TOTAL PARKING AUTHORITY FUND	\$ 1,385,420	\$ 2,455,536	\$ 2,942,545	\$ 2,888,409	\$ 232,700	\$ (2,655,709)	(91.9) %	\$ 236,700
TOTAL ALL FUNDS	\$ 386,725,164	\$ 451,012,984	\$ 428,100,952	\$ 439,644,415	\$ 446,982,814	\$ 7,338,399	1.7 %	\$ 463,126,650
LESS REIMBURSEMENTS AND TRANSFERS	(27,582,641)	(33,813,064)	(41,332,815)	(41,263,876)	(41,076,859)	187,017	(0.5)	(41,659,704)
GRAND TOTAL	\$ 359,142,523	\$ 417,199,920	\$ 386,768,137	\$ 398,380,539	\$ 405,905,955	\$ 7,525,416	1.9 %	\$ 421,466,946
***** ** ***** ** ***** ** ***** ** ***** ** ***** ** ***** ** ***** ** ***** ** ***** ** ***** ** ***** ** *****								
DISASTER RELIEF FUND								
GAP Funding - FEMA	4,830,511	7,570,348	13,950,000	1,956,900	5,969,748	4,012,848	205.1 %	0
GAP Funding - STATE	513,504	886,895	1,550,000	42,600	779,085	736,485	1,728.8	0
HMG Funding	3,223,660	173,972	0	1,800	9,922,162	9,920,362	551,131.2	0
Other	310,253	277,649	190,980	242,300	117,253	(125,047)	(51.6)	0
TOTAL DISASTER RELIEF FUND	\$ 8,877,928	\$ 8,908,864	\$ 15,690,980	\$ 2,243,600	\$ 16,788,248	\$ 14,544,648	648.3 %	\$ 0
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Revenue Analysis

SIGNIFICANT FEATURES OF PROJECTED FY2005-06 and FY2006-07 REVENUES

The assumptions used in preparing the FY2005-06 revenue budget and the FY2006-07 revenue plan are based on a review of information concerning the national, state, region, and local economies for the remainder of FY2004-05 and for FY2005-06 through FY2006-07. Several respected sources of data were used including the UCLA Graduate School of Management, the Los Angeles Economic Development Corporation (LAEDC), and the chief economists of several different financial institutions. This information is summarized below.

On the national level, the economy is growing, but at a slower pace than in the previous year. The revised Real Gross Domestic Product (GDP) annualized growth rate for the first quarter of 2005 was approximately 3.5%, indicative of a healthy economy, but approximately one percentage point lower than a year earlier. Unemployment continues at the 5.2-5.5% range and job creation figures are inconsistent as March job creation was below expectations, but April exceeded expectations. Consumer spending has remained fairly strong (3.2% growth in first quarter of 2005), but, like GDP, is also lower than one year earlier. The Federal Reserve has increased the Fed Funds rate by 225 basis points (2.25%) over its last eight meetings and additional increases totaling 75-150 basis points are expected during the remainder of 2005.

There is some disagreement about the long-term strength of the economy as economic data continues to give mixed signals. Most economists predict GDP growth in the 3-3.5% range for the rest of 2005, although a few major economists is predicting growth of less than 2% for the remainder of the year. Employment is expected to continue to grow, but at reduced rates, and unemployment is expected to remain flat. The biggest near term threats to economic growth appears to be oil prices, which despite having fallen back recently after spiking, are still at high levels, and the potential "housing bubble". Additionally, overall inflation is now being watched with some concern as the inflation rate on the national level has passed 3% and is the highest in some time.

The biggest threat to the California economy continues to be the State budget crisis. However, the California economy, like the national economy, has improved and there is some recent evidence that tax revenues are exceeding expectations. Personal income and retail sales in the State are expected to grow at moderate levels in the near future although inflation and rising interest rates could damage the economy. At this point, the interest rate increases have not reached the longer level and therefore, mortgage rates remain low. It is anticipated, however, that long term rates will move higher in the second half of 2005. The inflation rate in the Southern California region averaged 4.2% (annualized) in the second half of 2004 and averaged 3.8% (annualized) in the first quarter of 2005.

Within this economic context, the City's economy is expected to improve moderately in FY2005-06 and FY2006-07 from the levels of the last few years. The major contributors to the City's revenue shortfall of past years have been Transient Occupancy Taxes (TOT) and Sales Taxes. These revenues appear to have returned to pre-recession and 9/11 growth rates. Additionally, the voters approved a two-percentage point increase in the Transient Occupancy

Revenue Analysis

Tax rate in November 2004 increasing TOT revenues by an estimated \$1.6 million in FY2004-05 and \$3.8 million in FY2005-06.

Departmental staff works in concert with Finance Department staff to develop revenue projections. The projections reflect a somewhat conservative, yet consistent, approach with established budget practices reflecting the economic impacts described above. Staff considers qualitative and quantitative methods of forecasting and uses techniques such as trend analysis, economic indicators, and professional judgment to arrive at the revenue projection. Revenue forecasting is one of the most challenging aspects in the budget process, as many unknown variables, including economic changes over which the City has no control, affect the ultimate amount of monies going into the City's coffers. These variables also include the impact of fluctuations in the local, regional, statewide, and national economy; consumer habits and demands; and the fiscal impacts of legislative changes.

Revenue Analysis

OVERVIEW

Total City Revenues

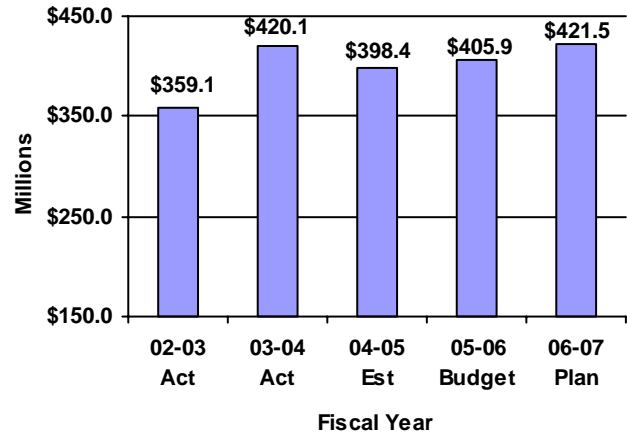
(Net of reimbursements and transfers)

Total City revised budgeted revenues for FY2004-05 after adjustments for reimbursements and transfers and exclusive of Disaster Relief Fund revenues, are \$386.8 million. Estimated actual total City revenues for FY2004-05 are \$398.4 million or 3.0% greater than the revised budget.

Total estimated City revenues for FY2005-06 are \$405.9 million, a 1.9% increase from the FY2004-05 estimated actual. FY2006-07 revenue is estimated to be \$421.5 million, 3.8% more than in FY2005-06. The FY2005-06 increase primarily a \$11.8 million increase in General Fund revenue reflecting increased tax revenue from normal economic growth and the full year impact of a two-percentage point increase in the Transient Occupancy Tax rate, an anticipated increase in interest earnings, and the full year impact of new parking meter rates implemented during FY2004-05. Additional increase are expected from Charnock-related reimbursements from oil companies (\$5.6 million), miscellaneous grant revenues (\$6.0 million), and increased water and solid waste fees reflecting rate increases (\$1.5 million). Partially offsetting are less Federal and State capital construction grants to the Big Blue Bus (\$16.0 million).

The increase anticipated for FY2006-07 reflects moderate economic growth, the end of a two year payment of property taxes to the State, increased Redevelopment Agency tax increment revenue, and increased revenue in the Big Blue Bus Fund due to more Federal and State capital grants and Los Angeles County Metropolitan Transit Authority (LACMTA) formula-driven revenue.

Further details of revenue changes follow.



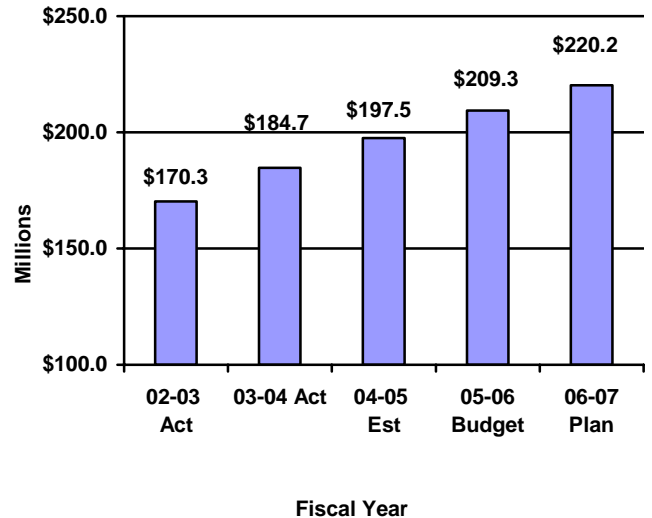
Revenue Analysis

General Fund

FY2004-05 total estimated actual revenues are \$197.5 million, \$3.0 million (1.5%) more than the FY2004-05 revised revenue budget. FY2005-06 total General Fund revenues are projected to be \$209.3 million, which is \$11.8 million (6.0%) greater than the FY2004-05 estimated actual. FY2006-07 total General Fund revenues are projected to be \$220.2 million, which is \$10.9 million (5.2%) greater than in FY2005-06

General Fund revenues are grouped into the following major revenue categories. An in-depth review of each of these major revenue categories follows.

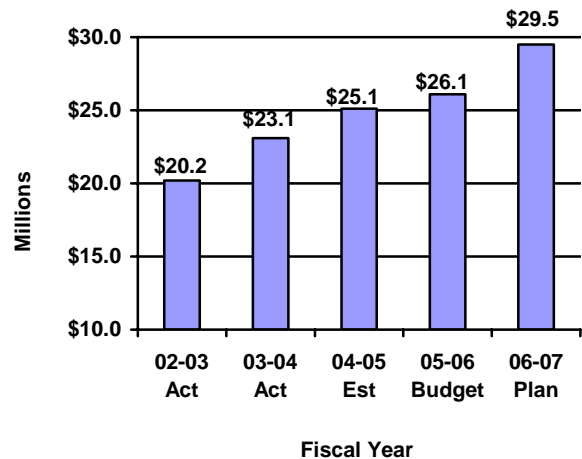
- Property Taxes
- Sales Taxes
- Utility Users Taxes
- Transient Occupancy Taxes
- Other Local Taxes
- Licenses & Permits
- Intergovernmental
- Charges for Services
- Fines/Forfeitures
- Use of Money and Property
- Other



Revenue Analysis

Property Taxes

FY2004-05 Revised Budget	\$25,214,143
FY2004-05 Estimated Actual	\$25,072,432
Increase/ (Decrease)	-0.6%
FY2005-06 Adopted Budget	\$26,141,651
Increase/ (Decrease)	4.26%
FY2006-07 Budget Plan	\$29,505,182
Increase/ (Decrease)	12.87%



Property tax revenues result from a 1% levy on the fair market value of all real property in the City. Proposition 13, passed by California voters in 1979, specifies that assessed value of properties may increase at the rate of the Consumer Price Index, not to exceed 2% per year, unless the property is improved or sold, thus establishing a new market value.

The 1% property tax levy is collected by the County Tax Collector and is distributed to various public agencies located in the County including cities, school districts, and special districts. Santa Monica's share of the 1% levy is approximately 14-17% depending on the area of the City where the property is located.

The primary component of property taxes is taxes secured by real property. The City also receives unsecured property taxes, a reimbursement of homeowner's exemptions, and an additional levy over the 1% rate used to pay debt service on voter approved debt. Beginning in FY2004-05, this category also includes property taxes received in exchange for lost Vehicle License Fee (VLF) revenue resulting from the permanent decrease in the VLF per the FY2004-05 State budget.

FY2004-05

FY2004-05 estimated actual property tax revenues are \$141,711 or 0.6% less than budget due to less than anticipated revenues from secured taxes (\$344,859), delinquent tax payments (\$84,000), and Homeowners Exemption reimbursements (\$6,852), partially offset by greater than expected unsecured aircraft (\$44,000) and supplemental (\$250,000) property taxes.

FY2005-06

FY2005-06 revenues are projected to be \$1,069,219 or 4.3% greater than the FY2004-05 estimated actual due greater secured taxes (including property taxes received in exchange for lost VLF) reflecting increased assessed values (\$994,511), more local public safety funds (\$31,160), and more statutory pass-through payments from the Earthquake Recovery Redevelopment Project Area (\$43,548).

Revenue Analysis

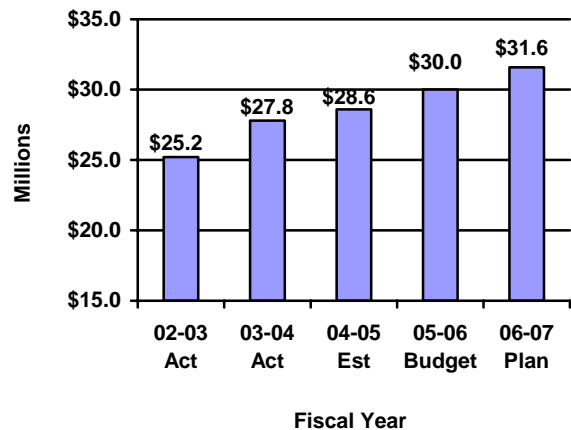
FY2006-07

FY2006-07 property tax revenues are estimated to be \$3,363,531 more than in FY2005-06 due to greater secured taxes (\$3,171,677) reflecting the end of the two year "ERAF III" payment to the State and increased assessed values, and a net increase of \$191,854 in other property taxes.

Revenue Analysis

Sales Taxes

FY2004-05 Revised Budget	\$29,000,000
FY2004-05 Estimated Actual	\$28,600,000
Increase/ (Decrease)	-1.4%
FY2005-06 Adopted Budget	\$30,030,000
Increase/ (Decrease)	5.00%
FY2006-07 Budget Plan	\$31,591,560
Increase/ (Decrease)	5.20%



The total sales tax rate in Santa Monica is 8.25%. This is allocated as follows:

- State* 6.25% (including 0.25% shifted from local governments for bond debt service per Proposition 57).
- Local* 0.75% to City General Fund; 0.25% to County for transportation services.
- Prop A 0.50% allocated to local agencies from the Los Angeles County Metropolitan Transit Authority.
- Prop C 0.50% allocated to local agencies from the Los Angeles County Metropolitan Transit Authority.

Of the 6.25% State portion, 0.5% is redirected to local governments for public safety uses per voter approved Prop 172.

* In March 2004, California voters approved Proposition 57, which authorized the issuance of \$15 billion in bonds to finance a portion of the State's budget deficit and a swap of one-quarter of local sales taxes for an equal amount of "in-lieu" sales taxes to be funded from property tax revenues, specifically, the ERAF (Triple Flip).

The budget includes these revenues as a separate line item in the "Sales Taxes" category.

FY2004-05

FY2004-05 estimated actual revenues are \$400,000 or 1.4% less than the revised budget reflecting year-to-date revenues.

FY2005-06

FY2005-06 revenues are projected to be \$1.4 million or 5.0% more than the FY2004-05 estimated actual reflecting a continuation of moderate growth and strong tourism.

Revenue Analysis

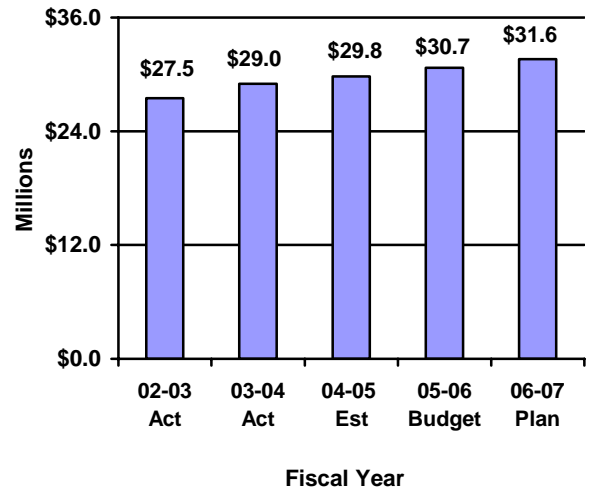
FY2006-07

FY2006-07 revenues are anticipated to increase by \$1.6 million or 5.2% reflecting continued economic growth per historical trends.

Revenue Analysis

Utility Users Tax

FY2004-05 Revised Budget	\$29,587,000
FY2004-05 Estimated Actual	\$29,750,000
Increase/ (Decrease)	0.6%
FY2005-06 Adopted Budget	\$30,684,000
Increase/ (Decrease)	3.14%
FY2006-07 Budget Plan	\$31,560,000
Increase/ (Decrease)	2.85%



The City's 10% Utility Users Tax is applied to electricity, natural gas, telephone (both hardwire and wireless), cable, and water/wastewater services.

FY2004-05

FY2004-05 estimated actual revenues are slightly (0.6%) more than budget primarily due to greater than anticipated revenues from natural gas and water/wastewater, partially offset by less than anticipated revenues from telephone service.

FY2005-06

FY2005-06 revenues are projected to be \$934,000 (3.1%) greater than the FY2004-05 estimated actual primarily due to increases in revenues from wireless telephone service, electrical service, and higher natural gas prices and water fees, partially offset by fewer revenues from hardwire telephone service.

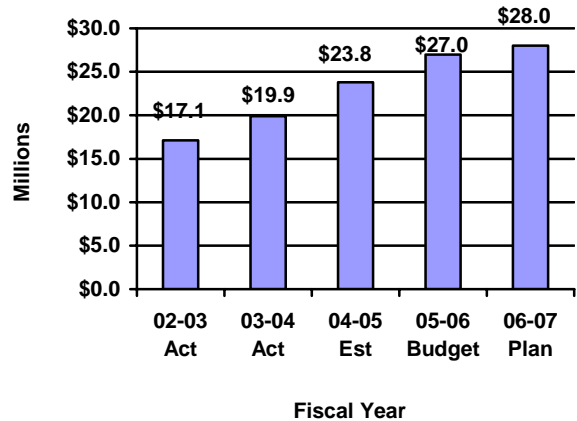
FY2006-07

FY2006-07 revenues are estimated to be \$876,000 (2.9%) more than in FY2005-06, primarily reflecting anticipated electricity rate increases, a continuing increase in wireless telephone service revenues, and higher natural gas prices.

Revenue Analysis

Transient Occupancy Taxes

FY2004-05 Revised Budget	\$23,200,000
FY2004-05 Estimated Actual	\$23,800,000
Increase/ (Decrease)	2.6%
FY2005-06 Adopted Budget	\$26,960,000
Increase/ (Decrease)	13.28%
FY2006-07 Budget Plan	\$28,000,000
Increase/ (Decrease)	3.86%



The City levies a 14% tax on transient room rentals.

FY2004-05

FY2004-05 estimated actual revenues are \$600,000 or 2.6% greater than budget. Increase reflects strong recovery in international tourism as concerns over terrorism and international health issues have decreased.

FY2005-06

FY2005-06 revenues are projected to be \$3,160,000 greater than the FY 2004-05 estimated actual, primarily due to the full year impact of a two-percentage point increase in the tax rate, approved by voters in November 2004, and higher room rates.

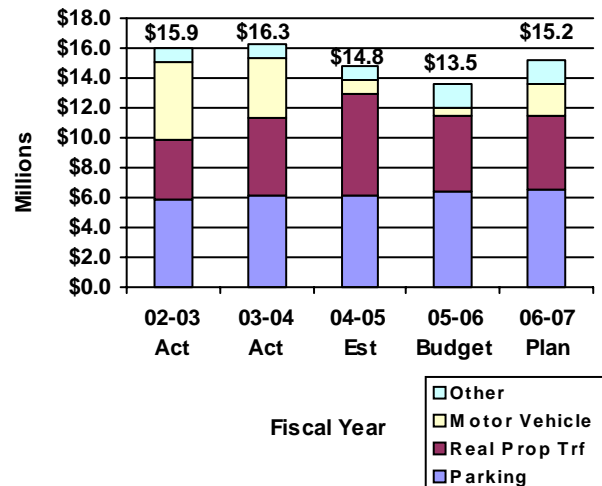
FY2006-07

Revenues are projected to increase by \$1,040,000 from FY2005-06 primarily reflecting moderate growth in room rates as tourism is expected to remain strong.

Revenue Analysis

Other Taxes

FY2004-05 Revised Budget	\$13,887,109
FY2004-05 Estimated Actual	\$14,785,810
Increase/ (Decrease)	6.5%
FY2005-06 Adopted Budget	\$13,534,364
Increase/ (Decrease)	-8.46%
FY2006-07 Budget Plan	\$15,158,165
Increase/ (Decrease)	12.00%



Various Other Taxes include Franchise Taxes, Real Property Transfer Tax, Motor Vehicle In-Lieu Tax (Vehicle License Fees), Parking Facility Tax, and Condominium Tax).

FY2004-05

FY2004-05 estimated actual revenues are \$898,701 greater than budget, due to more Real Property Transfer Taxes reflecting sales of large commercial properties and a net increase of \$18,701 in other tax revenue.

FY2005-06

The projected FY2005-06 decrease of \$1,251,446 is primarily due to less Real Property Transfer Taxes (\$1,605,000) as sales of large commercial properties are expected to decrease and less VLF revenues reflecting the full year impact of the fee rate decrease (\$475,000). Partially offsetting are the transfer of cable franchise fees from the dissolved Cable Communications Fund (\$615,000), more Parking Facility Taxes (\$188,500), and a net increase of \$25,054 in other taxes.

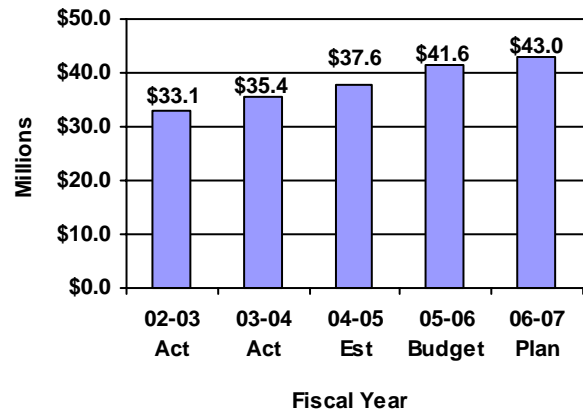
FY2006-07

FY2006-07 revenues are estimated to be \$1,623,801 more than in FY2005-06 primarily reflecting greater VLF revenues (\$1,539,846), mostly due to State repayment of VLF revenues withheld in FY2003-04, and a net increase of \$83,955 in other tax revenues

Revenue Analysis

Licenses and Permits

FY2004-05 Revised Budget	\$38,031,038
FY2004-05 Estimated Actual	\$37,635,089
Increase/ (Decrease)	-1.0%
FY2005-06 Adopted Budget	\$41,600,847
Increase/ (Decrease)	10.54%
FY2006-07 Budget Plan	\$42,957,982
Increase/ (Decrease)	3.26%



FY2004-05

FY2004-05 estimated actual revenues are \$395,949 below budget primarily due to less than anticipated attendant and permit parking revenue from the Downtown structures (\$443,747), partially offset by a net increase of (\$47,798) in revenue from various other license and permit fees

FY2005-06

FY2005-06 revenues are projected to increase by \$3,965,758 from FY2004-05 estimated results. The increase is due to greater parking meter revenue reflecting the full year impact of rate revisions implemented during FY 2004-05 (\$933,952); the transfer of parking lot revenues from the Parking Authority Fund reflecting a consolidation of parking-related revenues and expenses (\$1,324,964); the opening of the new Main Library parking structure (\$230,000); The full year impact of new fees for special inspection of construction projects, code enforcement, and administration of towing companies operating in the City (\$742,456); increased sales of parking permits (\$198,000); increased revenues reflecting full year implementation of the Code 3 Response, Assess, Treatment, and Transport fee (\$170,000); a net increase \$189,831 in development/construction related fees; and a net increase of \$176,555 from various other licenses and permits.

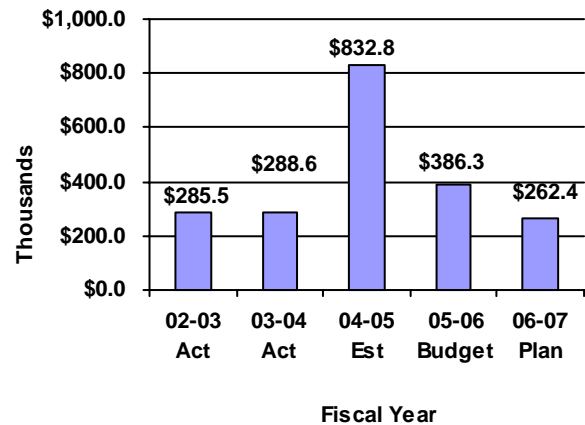
FY2006-07

FY2006-07 revenues are estimated to be \$1,357,135 (3.3%) greater than budget reflecting increased business license revenues reflecting the economic recovery (\$778,800); the full year impact of new Library parking structure revenues (\$230,000); greater Code 3 Response, Assess, Treatment, and Transport fees (\$100,000); increased development/construction related fees primarily reflecting CPI fee increases (\$131,701); more revenue from Downtown Structure attendant and permit parking (\$71,000); and a net increase of \$45,634 from various other licenses and permits.

Revenue Analysis

Intergovernmental

FY2004-05 Revised Budget	\$417,682
FY2004-05 Estimated Actual	\$832,757
Increase/ (Decrease)	99.4%
FY2005-06 Adopted Budget	\$386,301
Increase/ (Decrease)	-53.61%
FY2006-07 Budget Plan	\$262,433
Increase/ (Decrease)	-32.07%



FY2004-05

FY2004-05 estimated actual revenues are \$415,075 more than budget reflecting homeland security grants (\$301,473), a net increase in revenues from various State Office of Traffic Safety (OTS) grants for traffic safety due to timing changes in the receipt of funds (\$67,169), and a net increase from various other revenue sources of \$46,433.

FY2005-06

FY2005-06 revenues are projected to be \$446,456 less than the FY2004-05 estimated actual. The decrease is due to various one-time Federal homeland and domestic security grants and OTS grants completed in FY2004-05.

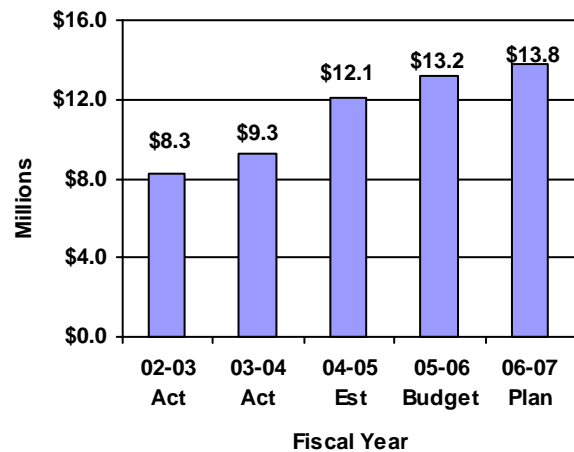
FY2006-07

FY2006-07 revenues are projected to be \$123,868 less than in FY2005-06 as final funding for the OTS WE LEADD grant is expected in FY2005-06.

Revenue Analysis

Charges for Services

FY2004-05 Revised Budget	\$11,899,530
FY2004-05 Estimated Actual	\$12,081,836
Increase/ (Decrease)	1.5%
FY2005-06 Adopted Budget	\$13,206,641
Increase/ (Decrease)	9.31%
FY2006-07 Budget Plan	\$13,842,660
Increase/ (Decrease)	4.82%



FY2004-05

FY2004-05 estimated actual revenues from charges for services are \$182,306 greater than budget reflecting more revenues from Planning Division plan check fees (\$82,577), business license processing fees (\$47,500), Police Department Billable reimbursements (\$49,200), and a net increase of \$3,029 in revenue from various charges for services.

FY2005-06

The \$1,124,805 increase projected for FY2005-06 primarily reflects increased contributions from other City funds to pay for overhead costs (\$211,339); the re-implementation of the full assessment collected to pay debt service on Parking Authority Bonds (\$324,844); reimbursements of \$570,000 from the non-General Funds for capital project management services provided by the Civil Engineering and Architecture Division and duplicating charges from Records and Election Services; and a net increase of \$18,622 in revenues from various other charges for services.

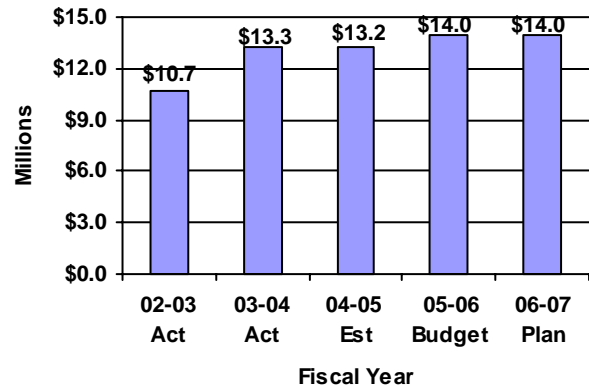
FY2006-07

FY2006-07 estimated revenues are \$636,019 greater than in FY2005-06 reflecting increased contributions from other City funds to pay for overhead costs (\$429,655); reimbursements from the Rent Control Board, Santa Monica/Malibu Unified School District; and Santa Monica Community College District for the costs of the November 2006 general election (\$72,633); increased Library Book Loan Program reimbursements from the State due to the opening of the new Main Library (\$40,000); and a net increase of \$93,731 in revenues from various other charges for services, primarily due to scheduled CPI rate revisions.

Revenue Analysis

Fines & Forfeitures

FY2004-05 Revised Budget	\$13,219,438
FY2004-05 Estimated Actual	\$13,247,272
Increase/ (Decrease)	0.2%
FY2005-06 Adopted Budget	\$14,029,300
Increase/ (Decrease)	5.90%
FY2006-07 Budget Plan	\$14,029,300
Increase/ (Decrease)	0.00%



FY2004-05

FY2004-05 estimated actual revenues are \$27,834 above budget reflecting greater than anticipated revenue from California Vehicle Code fines and other non-parking citations written by Police officers (\$56,900), and greater code enforcement administrative fines (\$35,372). Partially offsetting is less than anticipated parking citation fines reflecting the impact of decreased staffing and inclement weather (\$64,438). The revenue loss is partially offset by a technical accounting change whereby certain expenses related to parking citation processing that were previously recorded as offsets to revenue are now budgeted and recorded as expenses.

FY2005-06

FY2005-06 revenues are projected to be \$782,028 more than in FY2004-05 as a return to full parking enforcement staffing is expected (\$793,400). Partially offsetting are less code enforcement administrative fines (\$11,372).

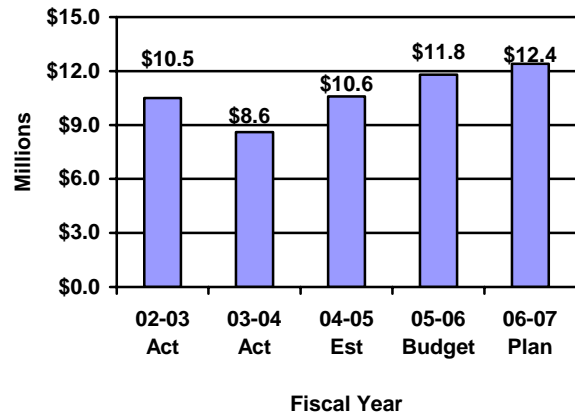
FY2006-07

No change from FY2005-06.

Revenue Analysis

Use of Money & Property

FY2004-05 Revised Budget	\$9,132,906
FY2004-05 Estimated Actual	\$10,560,252
Increase/ (Decrease)	15.6%
FY2005-06 Adopted Budget	\$11,778,124
Increase/ (Decrease)	11.53%
FY2006-07 Budget Plan	\$12,359,234
Increase/ (Decrease)	4.93%



FY2004-05

FY2004-05 estimated actual revenues are \$1,427,346 above budget reflecting one-time back rental payments (\$750,700), restricted interest earnings on Library and Civic Center Parking Structure bond proceeds (\$625,000), and greater than anticipated revenue from the Community Aquatics Program (\$182,268). Partially offsetting are less than anticipated reimbursements for Police overtime on filmings (\$110,300) and revenues from other uses of money and property (\$20,322).

FY2005-06

FY2005-06 projected revenues are \$1,217,872 (11.5%) more than the FY2004-05 estimated actual. This primarily reflects greater interest earnings on the City's pooled investment portfolio as higher interest rates are forecast (\$1,500,000), partially offset by less rental revenues reflecting the one-time payments received in the prior year (\$260,100) and net decrease of \$22,028 in revenue from other uses of money and property.

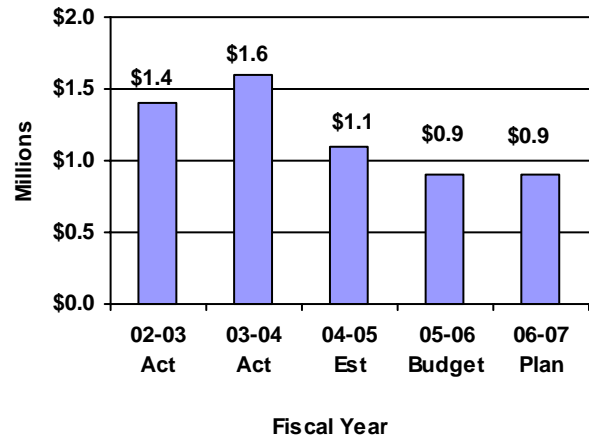
FY2006-07

FY2006-07 revenues are estimated to be \$581,100 (4.9%) than in FY2005-06 due to greater interest earnings on the City's pooled investment portfolio (\$900,000) and a net increase of \$64,110 in revenue from other uses of money and property. Partially offsetting are less restricted interest revenues from the Civic Center Parking Structure bond proceeds as most construction funds are expected to be used before the end of FY2005-06 (\$383,000).

Revenue Analysis

Other Revenues

FY2004-05 Revised Budget	\$886,050
FY2004-05 Estimated Actual	\$1,094,150
Increase/ (Decrease)	23.5%
FY2005-06 Adopted Budget	\$918,400
Increase/ (Decrease)	-16.06%
FY2006-07 Budget Plan	\$918,400
Increase/ (Decrease)	0.00%



FY2004-05

FY2004-05 estimated actual revenues are \$208,100 greater than budget reflecting a net increase in revenue from various miscellaneous sources.

FY2005-06

FY2005-06 revenues from various miscellaneous sources are projected to show a net decrease of \$175,750 from the FY2004-05 estimated actual.

FY2006-07

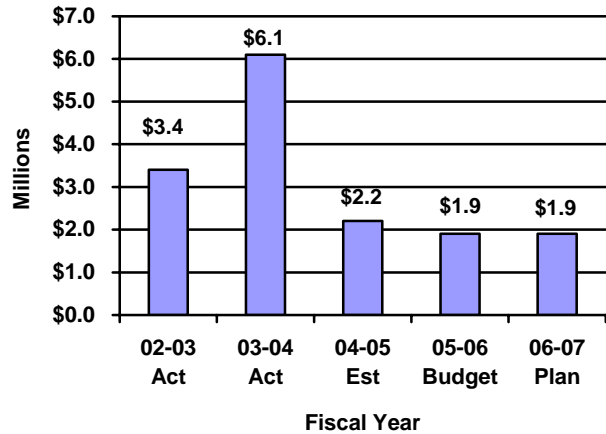
No change from FY2005-06.

Revenue Analysis

OTHER FUNDS

Special Revenue Source Fund

FY2004-05 Revised Budget	\$2,533,333
FY2004-05 Estimated Actual	\$2,243,333
Increase/ (Decrease)	-11.4%
FY2005-06 Adopted Budget	\$1,893,333
Increase/ (Decrease)	-15.60%
FY2006-07 Budget Plan	\$1,893,333
Increase/ (Decrease)	0.00%



This is a fund established in FY2000-01 in accordance with Government Accounting Standards Board Statement #33 to record revenues restricted for use on certain eligible projects.

FY2004-05

FY2004-05 estimated actual revenues are \$290,000 below budget due to lower than anticipated receipt of inclusionary housing fees.

FY2005-06

FY2005-06 revenues are projected to be \$350,000 less than the FY2004-05 estimated actual reflecting non-recurrence of one-time funds received in FY2004-05 (\$250,000) and less inclusionary housing fees (\$100,000).

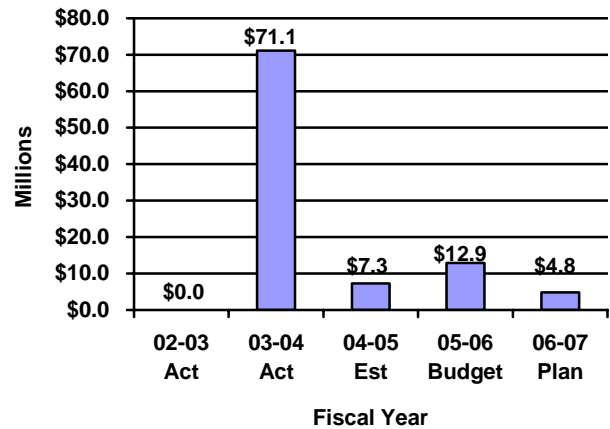
FY2006-07

No change from FY2005-06.

Revenue Analysis

Charnock Fund

Increase/ (Decrease)	8.0%
FY2005-06 Adopted Budget	\$12,904,054
Increase/ (Decrease)	75.88%
FY2006-07 Budget Plan	\$4,817,000
Increase/ (Decrease)	-62.67%



This fund was established in FY2003-04 to record activity related to a settlement with oil companies concerning the contamination of the City-owned Charnock water wells including reimbursement of costs relating to design, build, and operation of a new water treatment facility.

FY2004-05

FY 2004-05 estimated actual revenues are \$545,000 more than budget reflecting greater than anticipated interest earnings.

FY2005-06

The budget reflects anticipated reimbursement of costs relating to design, build, and operation of a new water treatment facility (\$11,904,054) and projected interest earnings (\$1,000,000).

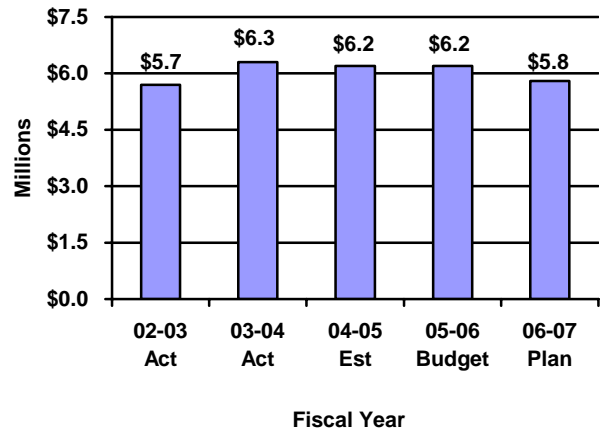
FY2006-07

The budget reflects anticipated reimbursement of costs relating to design, build, and operation of a new water treatment facility (\$4,817,000) and projected interest earnings (\$1,000,000).

Revenue Analysis

Beach Recreation Fund

FY2004-05 Revised Budget	\$6,137,509
FY2004-05 Estimated Actual	\$6,164,294
Increase/ (Decrease)	0.4%
FY2005-06 Adopted Budget	\$6,181,013
Increase/ (Decrease)	0.27%
FY2006-07 Budget Plan	\$5,837,552
Increase/ (Decrease)	-5.56%



FY2004-05

FY2004-05 estimated actual revenues are \$26,785 above budget primarily due to greater than anticipated revenue from winter licensed events (\$76,581), interest earnings (\$30,000), and beach parking (\$35,394) partially offset by a net decrease of \$115,190 in revenue from various other sources.

FY2005-06

FY2005-06 revenues are projected to be \$16,719 (0.3%) greater than the FY2004-05 estimated actual. The increase reflects greater interest earnings (\$20,000), winter licensed events (\$203,419), and other various sources (\$3,086), partially offset by lower revenues from beach concessions (\$20,976) reflecting changes in the contract, other revenue (\$184,433), and Los Angeles County Proposition A reimbursements (\$4,377).

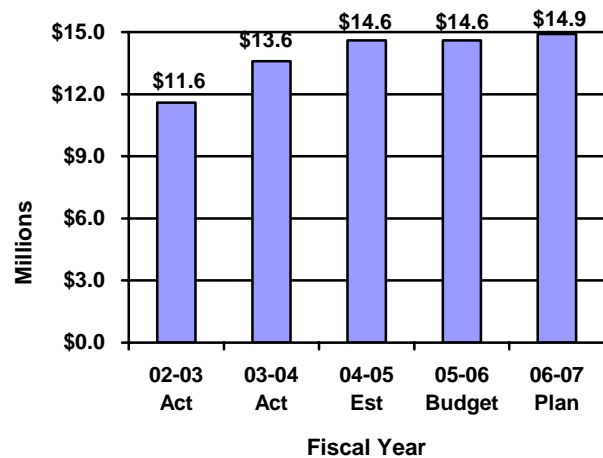
FY2006-07

FY2006-07 revenues are anticipated to be \$343,461 (5.6%) less than in FY2005-06 primarily due to decreased rents from the beach concessions and restaurant (\$77,583), winter license events (\$280,000), partially offset by greater interest earnings (\$10,000) and reimbursements (\$4,122).

Revenue Analysis

Housing Authority Fund

FY2004-05 Revised Budget	\$14,641,252
FY2004-05 Estimated Actual	\$14,641,252
Increase/ (Decrease)	0.0%
FY2005-06 Adopted Budget	\$14,559,600
Increase/ (Decrease)	-0.56%
FY2006-07 Budget Plan	\$14,854,500
Increase/ (Decrease)	2.03%



FY2004-05

No major variance is noted between FY2004-05 budgeted and estimated actual revenues.

FY2005-06

FY2005-06 revenues are projected to decrease by \$81,652 (0.6%) from FY2004-05. This is due to a decrease in the rate paid by HUD for the administration of the program (\$50,570), less interest earnings (\$15,700), and in HUD reimbursements for the program portion of the program (\$15,382).

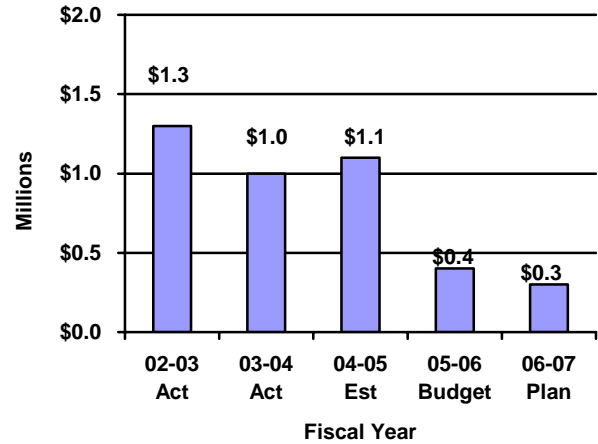
FY2006-07

FY2006-07 revenues are projected increase by \$294,900 (2.0%) over FY2005-06 reflecting increased HUD reimbursements for administration part of the program (\$27,300) and increased HUD reimbursements for the program portion of the program (\$267,600).

Revenue Analysis

TORCA (Tenant Ownership Rights Charter Amendment Fund)

FY2004-05 Revised Budget	\$250,000
FY2004-05 Estimated Actual	\$1,100,000
Increase/ (Decrease)	340.0%
FY2005-06 Budget	\$350,000
Increase/ (Decrease)	-68.18%
FY2006-07 Budget Plan	\$280,000
Increase/ (Decrease)	-20.00%



FY2004-05

FY2004-05 estimated actual revenues are \$850,000 above budget due to greater than anticipated conversion tax collections (\$700,000) and interest earnings (\$150,000).

FY2005-06

FY2005-06 revenues are projected to be \$750,000 less than the FY2004-05 estimated actual due to less projected conversion tax collections (\$700,000) and less interest earnings (\$50,000).

FY2006-07

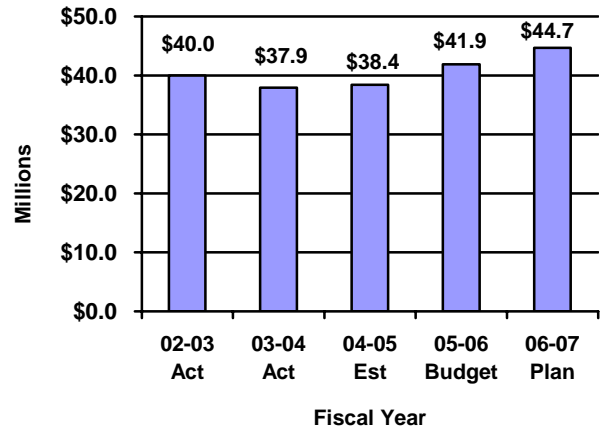
FY2006-07 revenues are projected to be \$70,000 less than the FY2005-06 estimated actual due to less available conversion tax collections (\$50,000) and less interest earnings (\$20,000).

Revenue Analysis

Redevelopment Funds

(Low/Moderate Income Housing, Downtown, Earthquake, Ocean Park)

FY2004-05 Revised Budget	\$37,330,814
FY2004-05 Estimated Actual	\$38,429,571
Increase/ (Decrease)	2.9%
FY2005-06 Budget	\$41,863,440
Increase/ (Decrease)	8.94%
FY2006-07 Budget Plan	\$44,658,700
Increase/ (Decrease)	6.68%



FY2004-05

FY2004-05 estimated actual revenues are \$1,098,757 more than budget reflecting more than anticipated interest earnings on City pooled funds and bond proceeds (\$340,500), increase in property tax increment revenue (\$656,886), and a net increase of \$101,371 in revenue from other sources.

FY2005-06

FY2005-06 revenues are projected to increase by \$3,433,869 (8.9%) over the FY2004-05 estimated actual reflecting increased tax increment revenue due to assessed valuation increases (\$3,068,700) and a net increase (\$365,169) from interest earnings and other sources.

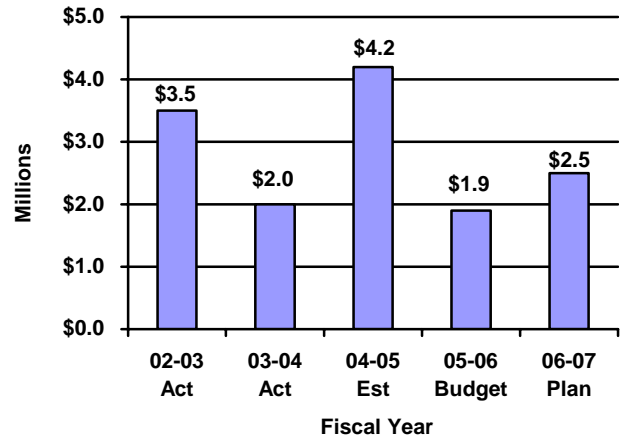
FY2006-07

FY2006-07 revenues are estimated to be \$2,795,260 (6.7%) greater than in FY2005-06. The increase is due to greater tax increment revenues reflecting assessed valuation increases (\$3,018,900) partially offset by a decrease in interest earnings and other income (\$223,640).

Revenue Analysis

Community Development Block Grant Fund

FY2004-05 Revised Budget	\$3,672,676
FY2004-05 Estimated Actual	\$4,216,429
Increase/ (Decrease)	14.8%
FY2005-06 Adopted Budget	\$1,916,611
Increase/ (Decrease)	-54.54%
FY2006-07 Budget Plan	\$2,495,000
Increase/ (Decrease)	30.18%



FY2004-05

The \$543,753 increase from budget reflects greater than anticipated drawdown of prior year block grant allocations.

FY2005-06

FY2005-06 projected decrease of \$2,299,818 reflects a decrease in the FY2005-06 CDBG allocation from HUD over FY2004-05 levels (\$94,050) and by less drawdown of prior year allocations (\$2,205,768) based on estimated spending for CDBG-funded projects.

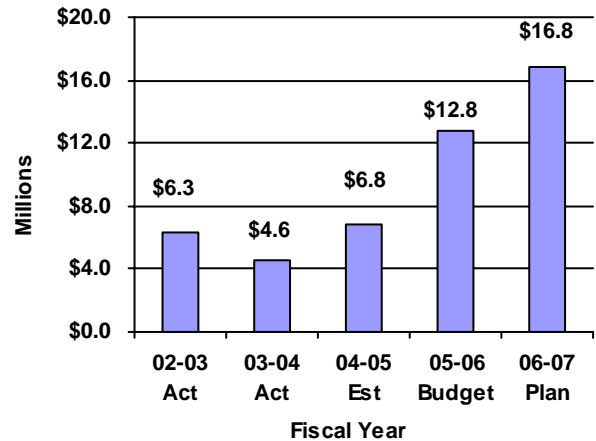
FY2006-07

Increase of \$578,389 from FY2005-06 reflects greater drawdowns of prior year allocations (\$667,108) based on estimated spending for CDBG-funded projects, partially offset by an expected decrease in HUD allocations (\$88,719).

Revenue Analysis

Miscellaneous Grants Fund

FY2004-05 Revised Budget	\$13,012,602
FY2004-05 Estimated Actual	\$6,768,037
Increase/ (Decrease)	-48.0%
FY2005-06 Adopted Budget	\$12,785,931
Increase/ (Decrease)	88.92%
FY2006-07 Budget Plan	\$16,774,128
Increase/ (Decrease)	31.19%



FY2004-05

The decrease in FY2004-05 estimated actual revenues primarily reflects the net result of timing changes in the receipt of the following grants:

Increases/New Grants

PCH HUD Grant	\$409,000	Homeland Security Grant Part 2	\$116,556
Prop A Local Return	\$ 54,054	Various	\$58,139
Total Increases	\$637,749		

Decreases/Completed Grants

Montana Storm Drain Grant	\$962,000	Prop 13 Green Beach Runoff	\$698,830
Prop 13 16 th St Urban Runoff	\$470,000	EPS Water System Improvement Grant	\$289,300
FEMA Homeland Security	\$523,392	Urban Area Security	\$899,771
Prop 12 Runoff Grant	\$420,000	Youth Fitness Center	\$300,000
State Homeland Security	\$127,862	Pollution Prevention Control-33 rd Street	\$500,000
Prop 40 Clean Beaches	\$980,000	OTS Law Enf Against Drunk Driving	\$187,803
Prop 13 Centinela Runoff	\$600,000	Various	\$123,356
Total Decreases	\$7,082,314		

The net impact of the items listed above is a decrease in revenue of \$6,444,565. Additionally, interest earnings are projected to be \$200,000 greater than budget.

Revenue Analysis

FY2005-06

The \$6,017,894 increase is primarily due to the expected receipt of \$7,718,699 from the following grant funds:

Montana Storm Drain (\$962,000); Prop 13 Centinela Runoff (\$600,000); Airport Park Sports Field (\$1,500,000); Pollution Prevention Control Grant – 33rd St. (\$250,000); the Prop 12 Runoff Grant (\$340,000); a grant from the Los Angeles County Regional Parks and Open Space District for use on reconstruction of a deteriorating youth fitness gym (\$300,000); 2005 Federal Technology Initiative Grant (\$493,322); Highway Bridge Repair and Replacement (HBRR) grant (\$1,000,000) for Pier Bridge Widening and California Incline Replacement projects; EPA Water Systems Improvement Grant (\$289,300); Prop 12 Roberti/Z’Berg Grant (\$280,973); various homeland security grants (\$1,453,995) TDA Article III funds (\$120,000); Justice Assistance Grant (\$72,362); and \$56,747 from various other grants.

Partially offsetting are the expected completion of grants during FY2004-05 and the net impact of timing changes in other existing grants.

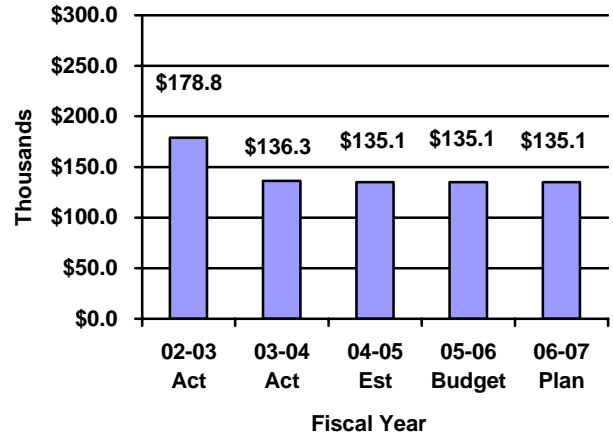
FY2006-07

The \$3,988,197 increase is primarily due to the receipt of an additional \$5,650,000 in HBRR funds, TEA 21 Palisades Bluff Improvement Grant (\$4,000,000), Prop 40 Clean Beach Initiative Grant (\$980,000), and Prop 13 Urban Runoff Grants (\$1,168,830). These increases will be partially offset by the expected completion during FY2005-06 of grants.

Revenue Analysis

Citizens' Option for Public Safety (COPS) Fund

FY2004-05 Revised Budget	\$135,500
FY2004-05 Estimated Actual	\$135,084
Increase/ (Decrease)	-0.3%
FY2005-06 Adopted Budget	\$135,084
Increase/ (Decrease)	0.00%
FY2006-07 Budget Plan	\$135,084
Increase/ (Decrease)	0.00%



FY2004-05

Essentially on budget.

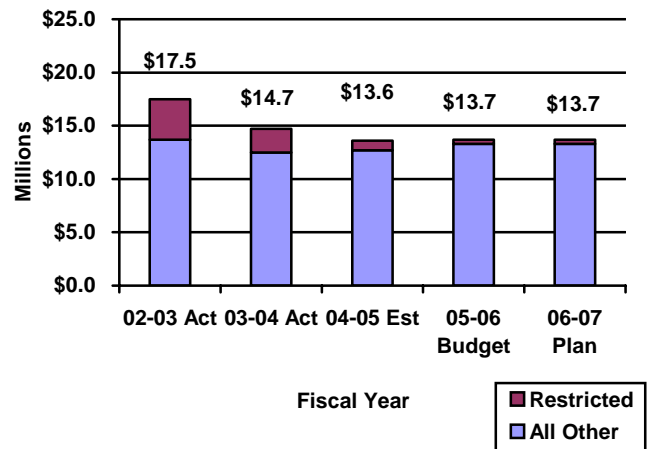
FY2005-06 and FY2006-07

No change projected for either year.

Revenue Analysis

Water Fund

FY2004-05 Revised Budget	\$13,753,400
FY2004-05 Estimated Actual	\$13,576,957
Increase/ (Decrease)	-1.3%
FY2005-06 Adopted Budget	\$13,667,600
Increase/ (Decrease)	0.67%
FY2006-07 Budget Plan	\$13,692,480
Increase/ (Decrease)	0.18%



Water Fund revenues can be categorized between on-going revenues from operations and certain revenues that are restricted as to use for specific purposes. The restricted revenues consist primarily of reimbursements from oil companies and the State for costs related to MTBE contamination of City water wells, developer payments (Water Capital Facility Fees and Water Demand Mitigation Fees), and grant funding. Details are explained below:

FY2004-05

FY2004-05 estimated actual revenues are \$176,443 less than budget reflecting decrease due to reconciliation of prior year restricted revenues (\$350,000), grant adjustments (\$236,700), less interest earnings (\$85,000), and miscellaneous revenue sources (\$306,743), partially offset by increased water sales (\$477,000), development payments (\$150,000), non-operating revenues (\$135,000) and revenue from various other sources (\$40,000).

FY2005-06

FY2005-06 revenues are projected to be \$90,643 greater than the FY2004-05 estimated actual reflecting increased water rates (\$211,200), reimbursements from other funds (\$44,583), and net increases in prior year adjustments to restricted revenues and grants (\$304,879). Partially offsetting are less interest earnings (\$150,000) and a net decrease in all fees (\$320,019).

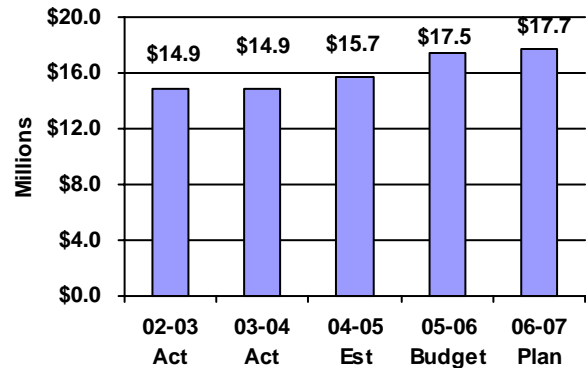
FY2006-07

The \$24,880 increase reflects the increased water sales (\$91,580) and reimbursements from other funds (\$13,300), partially offset by projected decreases in interest earnings (\$50,000), restricted revenue (\$20,000) and Baysaver fees (\$10,000).

Revenue Analysis

Solid Waste Management Fund

FY2004-05 Revised Budget	\$15,214,200
FY2004-05 Estimated Actual	\$15,672,726
Increase/ (Decrease)	3.0%
FY2005-06 Adopted Budget	\$17,477,822
Increase/ (Decrease)	11.52%
FY2006-07 Budget Plan	\$17,692,727
Increase/ (Decrease)	1.23%



FY2004-05

FY2004-05 estimated actual revenues are \$458,526 (3.0%) above budget reflecting a one-time reconciliation of the construction and demolition deposits (\$521,000), greater interest earnings (\$50,000), state and county reimbursements (\$28,516) and revenue from various other sources (\$50,510), partially offset by less transfer station use by public (\$190,000) and household hazardous waste fees (\$1,500).

FY2005-06

FY2005-06 revenues are anticipated to be \$1,805,096 greater than the FY2004-05 estimated actual reflecting fee increases for collection and various other services (\$1,223,600), a change in recording of reimbursements for parking structure maintenance (\$1,163,022) and more revenue from various other sources (\$30,474), partially offset by the prior year one-time adjustment (\$521,000) and less interest earnings (\$81,000).

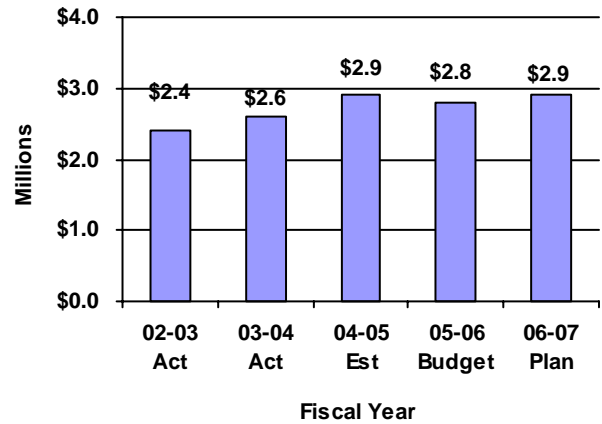
FY2006-07

FY2006-07 revenues are projected to be \$214,905 greater than in FY2005-06 due to CPI fee increases in refuse collection fees (\$394,240), partially offset by a decrease in various other sources (\$179,335).

Revenue Analysis

Pier Fund

FY2004-05 Revised Budget	\$2,777,500
FY2004-05 Estimated Actual	\$2,879,600
Increase/ (Decrease)	3.7%
FY2005-06 Adopted Budget	\$2,815,400
Increase/ (Decrease)	-2.23%
FY2006-07 Budget Plan	\$2,888,300
Increase/ (Decrease)	2.59%



FY2004-05

FY2004-05 estimated actual revenues are \$102,100 above budget due to greater than anticipated interest earnings (\$125,000), partially offset by less than anticipated common area maintenance fees (\$20,300) and promotional fees (\$2,600).

FY2005-06

FY2005-06 revenues are projected to be \$64,200 (2.2%) less than the FY2004-05 estimated actual due to a reduction in vendor/pier rental revenues (\$15,500) and interest earnings (\$65,000). Partially offsetting are more common area maintenance fees (\$15,900) and special promotion fees (\$400).

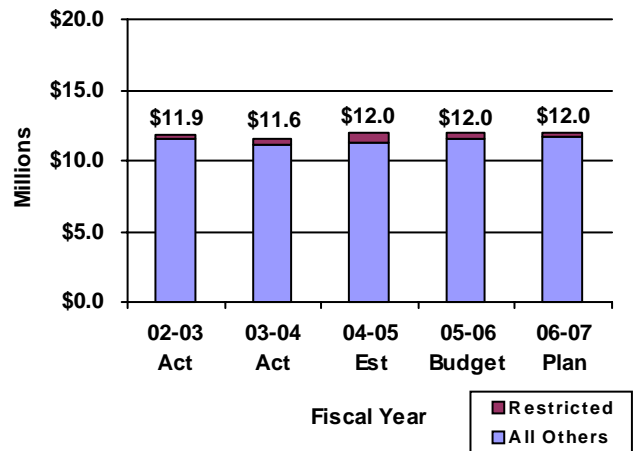
FY2006-07

FY2006-07 revenues are projected to be \$72,900 (2.6%) greater than in FY2005-06 due to more rental revenues (\$50,100), promotional fees (\$4,300) and common area maintenance fees (\$18,500).

Revenue Analysis

Wastewater Fund

FY2004-05 Revised Budget	\$11,777,438
FY2004-05 Estimated Actual	\$12,013,842
Increase/ (Decrease)	2.0%
FY2005-06 Adopted Budget	\$11,983,380
Increase/ (Decrease)	-0.25%
FY2006-07 Budget Plan	\$11,996,728
Increase/ (Decrease)	0.11%



Wastewater Fund revenues can be categorized between on-going revenues from operations and certain revenues that are restricted as to use for specific purposes. The restricted revenues consist primarily of Wastewater Capital Facility Fees and certain grants. Details are explained below:

FY2004-05

FY2004-05 estimated actual revenues are \$236,404 greater than budget reflecting and increase in restricted revenues (\$354,386) Baysaver fees (\$30,000) and revenue from other various sources (\$26,018), partially offset by less than anticipated reimbursements from the City of Los Angeles (\$174,000).

FY2005-06

FY2005-06 revenues are projected to be \$30,462 (0.3%) less than in FY2004-05 due to the completion of various grant projects (\$134,248) and a reduction in restricted revenues (\$300,000), Baysaver fees (\$10,000) and revenue from other various sources (\$19,018), partially offset by increased sewer service charges (\$294,564), interest earnings (\$50,000), reimbursements from the City of Los Angeles (\$82,640), and non-operating revenue (\$5,600).

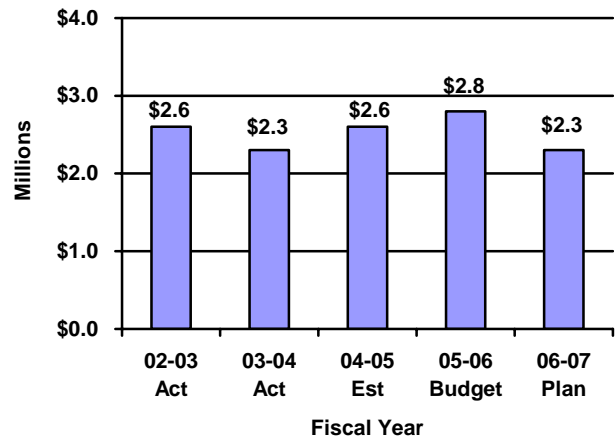
FY2006-07

FY2006-07 revenues are projected to be \$13,348 greater than in FY2005-06 reflecting increased sewer service charges (\$252,834) and revenue from various other sources (\$10,900), partially offset by less interest earnings (\$110,000), completion of a grant (\$120,386) and less Baysaver fees (\$20,000).

Revenue Analysis

Civic Auditorium Fund

FY2004-05 Revised Budget	\$2,536,100
FY2004-05 Estimated Actual	\$2,565,500
Increase/ (Decrease)	1.2%
FY2005-06 Adopted Budget	\$2,828,800
Increase/ (Decrease)	10.26%
FY2006-07 Budget Plan	\$2,325,800
Increase/ (Decrease)	-17.78%



FY2004-05

FY2004-05 estimated actual revenues are \$29,400 (1.2%) more than budget reflecting greater than anticipated revenues from interest earnings (\$30,000) partially offset by a slight decrease in parking lot revenue (\$600).

FY2005-06

FY2005-06 revenues are projected to increase by \$263,300 (10.3%) from the FY2004-05 estimated actual. The increase reflects higher revenues from the Civic Auditorium Development Designation (\$242,000) for capital projects and auditorium rentals (\$151,300) offset by lower interest earnings (\$25,000), concession sales (\$5,000) and parking lot revenues (\$100,000).

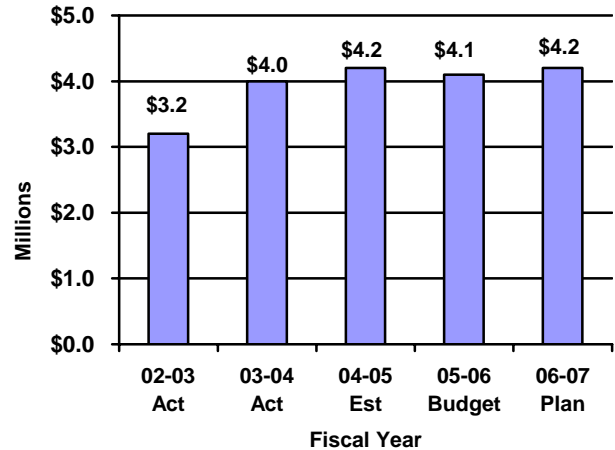
FY2006-07

FY2006-07 revenues are projected to decrease by \$503,000 (17.9%) from the FY2005-06 budget. The decrease reflects the elimination of one-time use of Civic Area Development funds for capital projects (\$522,000) and decreased interest earning (\$35,000), partially offset by increased revenue from rentals, concessions and parking (\$54,000).

Revenue Analysis

Airport/Special Aviation Funds

FY2004-05 Revised Budget	\$4,118,300
FY2004-05 Estimated Actual	\$4,210,400
Increase/ (Decrease)	2.2%
FY2005-06 Budget	\$4,142,900
Increase/ (Decrease)	-1.60%
FY2006-07 Budget Plan	\$4,205,300
Increase/ (Decrease)	1.51%



FY2004-05

The \$92,100 increase from budget reflects greater than anticipated fuel sales (\$26,000), land/lease revenues (\$108,300) and greater interest earnings (\$30,500). Partially offsetting are less than anticipated office/shop rentals (\$72,700).

FY2005-06

FY2005-06 revenues are projected to be \$67,500 less than the FY2004-05 estimated actual. The decrease is due to less projected land lease rentals (\$71,700), fuel sales (\$26,000), miscellaneous revenues (\$2,400) and interest earnings (\$2,500) in FY2005-06. Partially offsetting are more office/shop (\$11,900) and hangar (\$23,200) rentals.

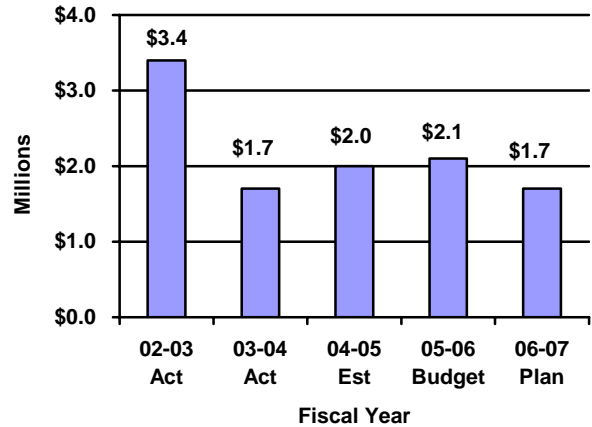
FY2006-07

FY2006-07 revenues are projected to be \$62,400 more than the FY2005-06 budget. The increase reflects more land lease revenue (\$27,100), office/shop (\$17,700), hangar (\$22,600) rentals partially offset by lower interest earnings (\$5,000).

Revenue Analysis

Stormwater Management Fund

FY2004-05 Revised Budget	\$1,748,002
FY2004-05 Estimated Actual	\$2,049,675
Increase/ (Decrease)	17.3%
FY2005-06 Adopted Budget	\$2,104,145
Increase/ (Decrease)	2.66%
FY2006-07 Budget Plan	\$1,695,302
Increase/ (Decrease)	-19.43%



FY2004-05

FY2004-05 estimated actual revenues are \$301,673 greater than budget reflecting the timing of storm drain developer payment from Water Gardens Phase II (\$410,000) and grant funding (\$16,100), partially offset by less than anticipated sales of recycled water due to delays in completing installation of water meters (\$45,681), interest earnings (\$25,000) and less than anticipated reimbursement from the City of Los Angeles (\$53,746) for SMURRF operations and maintenance.

FY2005-06

FY2005-06 revenues are projected to be \$54,470 greater than the FY2004-05 estimated actual. The increase reflects increased sales of recycled water (\$10,000) and more interest earnings (\$55,000), partially offset by various other sources (\$10,530).

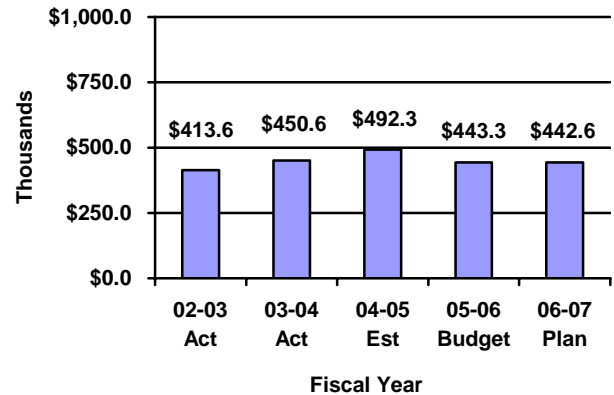
FY2006-07

FY2006-07 revenues are projected to be \$408,843 less than the FY2005-06 budget reflecting no storm drain developer revenue from Water Gardens Phase II due to the end of developer payments in FY2005-06 (\$410,000) and completion of grant projects (\$6,900). Partially offsetting are increased water sales (\$5,000) and reimbursements from the City of Los Angeles (\$3,057).

Revenue Analysis

Cemetery Fund

FY2004-05 Revised Budget	\$501,500
FY2004-05 Estimated Actual	\$492,300
Increase/ (Decrease)	-1.8%
FY2005-06 Adopted Budget	\$443,300
Increase/ (Decrease)	-9.95%
FY2006-07 Budget Plan	\$442,600
Increase/ (Decrease)	-0.16%



FY2004-05

FY2004-05 estimated actual revenues are \$9,200 less than budget reflecting decreased mausoleum sales (\$101,600), partially offset by increased cemetery lot sales (\$80,400) and more interest earnings (\$12,000).

FY2005-06

FY2005-06 revenues are projected to be \$49,000 less than the FY2004-05 estimated actual due a projected decrease in lot sales (\$60,100), partially offset by projected increase in mausoleum sales (\$11,100).

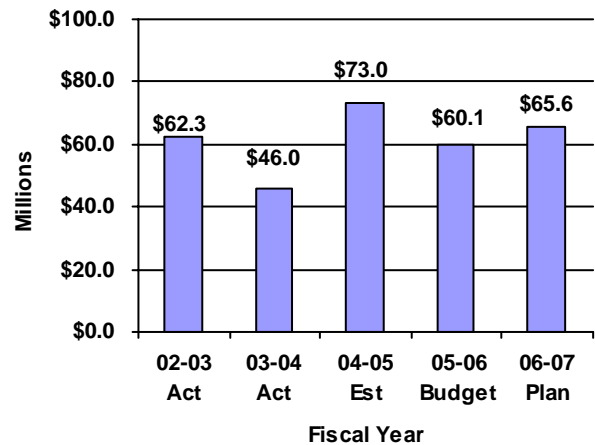
FY2006-07

FY2006-07 revenues are projected to be \$700 less than the FY2005-06 budget.

Revenue Analysis

Big Blue Bus Fund

FY2004-05 Revised Budget	\$63,117,489
FY2004-05 Estimated Actual	\$72,957,209
Increase/ (Decrease)	15.6%
FY2005-06 Adopted Budget	\$60,107,020
Increase/ (Decrease)	-17.61%
FY2006-07 Budget Plan	\$65,570,782
Increase/ (Decrease)	9.09%



FY2004-05

FY2004-05 estimated actual revenues are \$9.8million (15.6%) above budget reflecting greater than anticipated capital grants funding for revenue equipment (\$10.4 million) from the Los Angeles County Metropolitan Transportation Authority (LACMTA), partially offset by less passenger fare revenue (\$0.9 million).

FY2005-06

FY2005-06 revenues are projected to decrease by \$12.9 million (17.6%) from the FY2004-05 estimated actual primarily due to decreases in capital grant revenues (\$15.6million), partially offset by increases in formula share funding from the LACMTA (\$2.1million), passenger revenue (\$0.1 million), and advertising revenue (\$0.5 million).

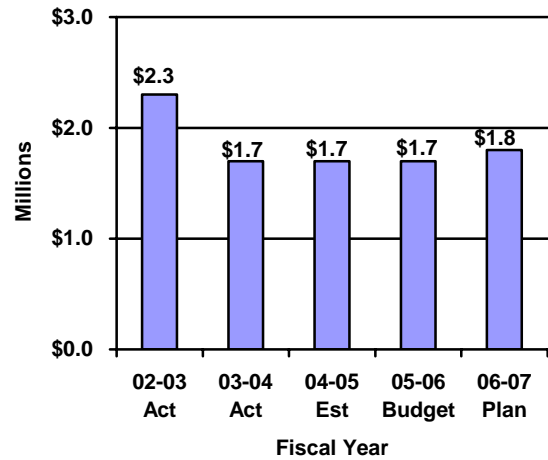
FY2006-07

FY2006-07 revenues are projected to increase by \$5.5 million or 9.1% primarily reflecting greater capital grant revenue (\$3.4 million) and more formula share funding from LACMTA (\$1.8million).

Revenue Analysis

Gas Tax Fund

FY2004-05 Revised Budget	\$1,660,765
FY2004-05 Estimated Actual	\$1,702,900
Increase/ (Decrease)	2.5%
FY2005-06 Adopted Budget	\$1,749,500
Increase/ (Decrease)	2.74%
FY2006-07 Budget Plan	\$1,775,800
Increase/ (Decrease)	1.50%



FY2004-05

FY2004-05 estimated actual revenues are \$42,135 greater than budget reflecting projected a increase in State apportionment.

FY2005-06

FY2005-06 revenues are projected to increase by \$46,600 due a projected 1% increase in the State Gas Tax apportionment (\$16,600) and greater interest earnings (\$30,000).

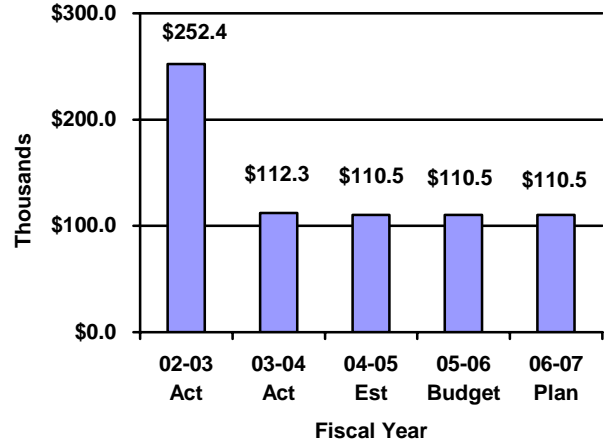
FY2006-07

FY2006-07 revenue is projected to be \$26,300 due to a projected 1% increase in apportionment (\$16,300) and greater interest earnings (\$10,000).

Revenue Analysis

SCAQMD AB 2766 Fund

FY2004-05 Revised Budget	\$110,500
FY2004-05 Estimated Actual	\$110,500
Increase/ (Decrease)	0.0%
FY2005-06 Adopted Budget	\$110,500
Increase/ (Decrease)	0.00%
FY2006-07 Budget Plan	\$110,500
Increase/ (Decrease)	0.00%



FY2004-05

No change.

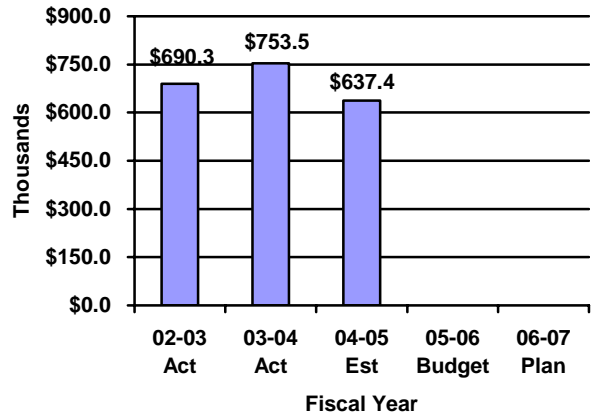
FY2005-06 and FY2006-07

No change projected for either year.

Revenue Analysis

Cable Communications Fund

FY2004-05 Revised Budget	\$605,100
FY2004-05 Estimated Actual	\$637,400
Increase/ (Decrease)	5.3%
FY2005-06 Adopted Budget	\$0
Increase/ (Decrease)	
FY2006-07 Budget Plan	\$0
Increase/ (Decrease)	



FY2004-05

FY2004-05 estimated actual revenues are \$32,300 more than budget due to greater than anticipated franchise fees (\$27,000), interest earnings (\$3,500), and various other sources (\$1,800).

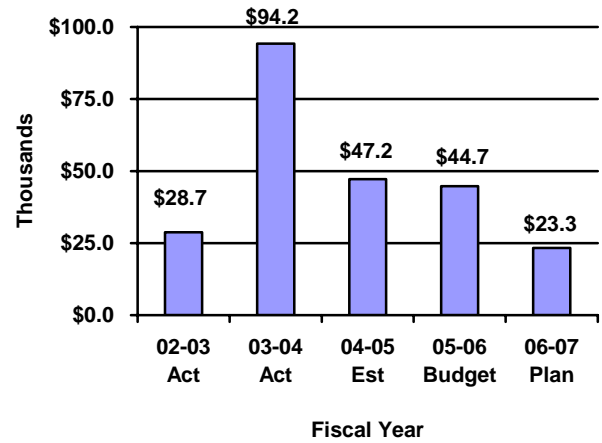
FY2005-06 and FY2006-07

As of July 1, 2005, the Cable Communications Fund is being eliminated and all revenues are being incorporated into the General Fund.

Revenue Analysis

Parks and Recreation Facilities Fund

FY2004-05 Revised Budget	\$26,900
FY2004-05 Estimated Actual	\$47,200
Increase/ (Decrease)	75.5%
FY2005-06 Adopted Budget	\$44,700
Increase/ (Decrease)	-5.30%
FY2006-07 Budget Plan	\$23,300
Increase/ (Decrease)	-47.87%



Fund revenues are generated from a \$200 per unit tax on all dwelling units constructed in the City and are used to acquire/improve park and recreation facilities

FY2004-05

The \$20,300 increase from budget reflects greater than anticipated Unit Dwelling Taxes (\$16,800) and interest earnings (\$3,500).

FY2005-06

FY2005-06 revenues are projected to be \$2,500 less than the FY2004-05 estimated actual due to less interest earnings (\$3,700), partially offset by increased Unit Dwelling Taxes (\$1,200).

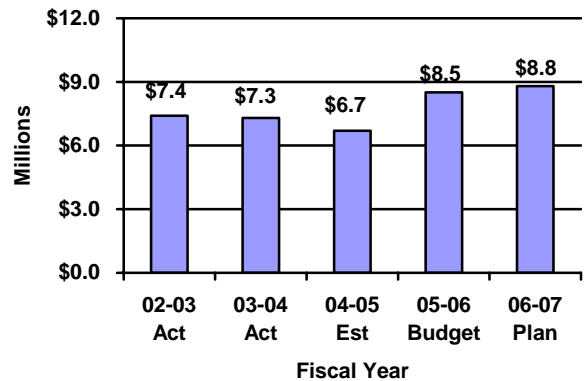
FY2006-07

FY2006-07 revenues are projected to be \$21,400 lower than the FY2005-06 budget due to less taxes based on units now under construction (\$18,400). Additionally, interest earnings are projected to decrease (\$3,000).

Revenue Analysis

Vehicle Management Fund

FY2004-05 Revised Budget	\$6,237,322
FY2004-05 Estimated Actual	\$6,742,093
Increase/ (Decrease)	8.1%
FY2005-06 Adopted Budget	\$8,463,389
Increase/ (Decrease)	25.53%
FY2006-07 Budget Plan	\$8,768,474
Increase/ (Decrease)	3.60%



This fund receives allocations from City departments to finance the City's annual scheduled cost for vehicle maintenance, fuel, and the scheduled replacement of vehicles, and for the operating costs and future replacement of the City's compressed natural gas (CNG) facility.

FY2004-05

FY2004-05 estimated actual revenues are \$504,771 greater than the FY2004-05 budget reflecting increased reimbursements for vehicle maintenance and fuel (\$528,771), and proceeds from the sale of fixed assets (\$40,000), partially offset by decreased vehicle replacements and depreciation (\$64,000).

FY2005-06

FY2005-06 revenues are projected to be \$1,721,296 greater than the FY2004-05 estimated actual due to higher contributions from other City funds for vehicle replacements and depreciation (\$1,666,245), increased reimbursements from regular and CNG fuel usage, and greater interest earnings, partially offset by a decrease in sale of fixed assets and revenue from various other miscellaneous sources.

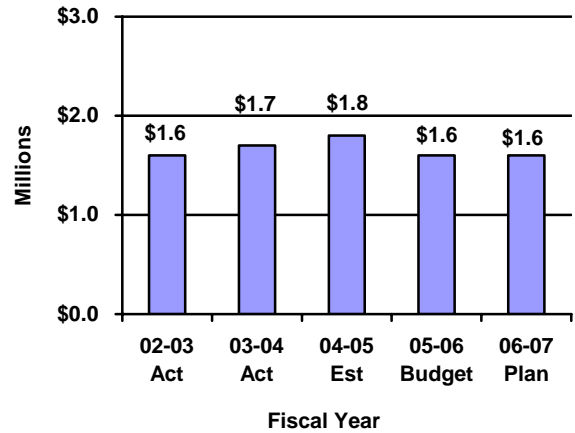
FY2006-07

The estimated increase of \$305,085 reflects higher contributions from other City funds for vehicle replacements and depreciation, increased reimbursements from regular and CNG fuel usage, vehicle maintenance, and greater interest earnings. Partially offsetting are less contributions for new vehicles.

Revenue Analysis

Information Technology Services and Replacement Fund

FY2004-05 Revised Budget	\$1,726,629
FY2004-05 Estimated Actual	\$1,786,049
Increase/ (Decrease)	3.4%
FY2005-06 Adopted Budget	\$1,586,264
Increase/ (Decrease)	-11.19%
FY2006-07 Budget Plan	\$1,582,944
Increase/ (Decrease)	-0.21%



This fund receives allocations from City departments to finance costs for replacement of computer hardware and software, and for the costs of central telecommunications equipment.

FY2004-05

FY2004-05 estimated actual revenues are \$59,420 or 4.7% greater than budget due to increases in contributions from other City funds for purchases of additional computer equipment (\$39,420) and greater interest earnings (\$20,000).

FY2005-06

The \$199,785 or 11.2% decrease projected for FY2005-06 reflects a net decrease in contributions from other City funds for purchases of computer equipment (\$209,785), partially offset by greater interest earnings (\$10,000).

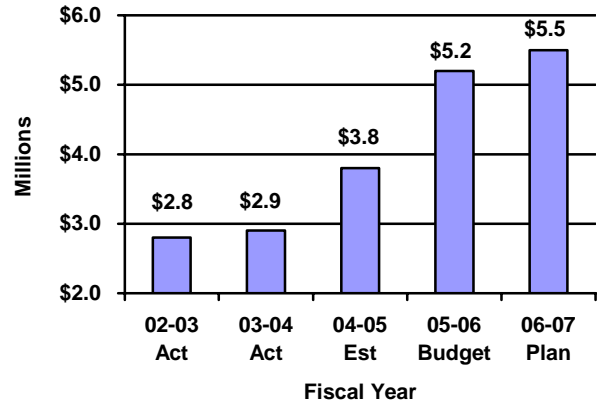
FY2006-07

The \$3,320 decrease projected for FY2006-07 reflects the deletion of one-time funds for prior year computer purchases.

Revenue Analysis

Comprehensive Self-Insurance Fund

FY2004-05 Revised Budget	\$3,868,000
FY2004-05 Estimated Actual	\$3,825,810
Increase/ (Decrease)	-1.1%
FY2005-06 Adopted Budget	\$5,218,200
Increase/ (Decrease)	36.39%
FY2006-07 Budget Plan	\$5,503,100
Increase/ (Decrease)	5.46%



FY2004-05

The \$42,190 decrease from budget reflects less than anticipated interest earnings (\$50,000), partially offset by an increase in insurance recoveries (\$7,810).

FY2005-06

Revenues are projected to be \$1,392,390 (36.4%) greater than in FY2004-05 reflecting an increase in required contributions from City funds to meet operating and reserve requirements and greater interest earnings.

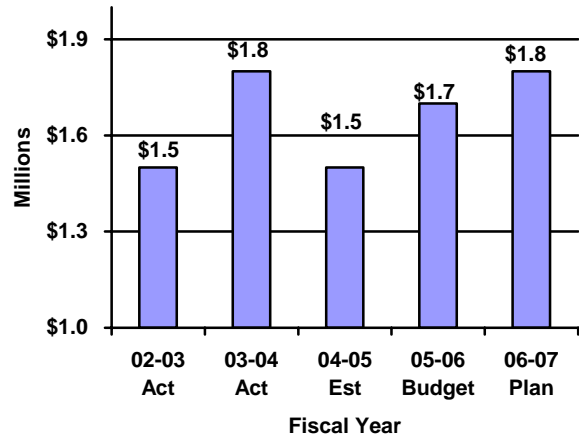
FY2006-07

Revenues are projected to be \$284,900 greater than in FY2005-06 reflecting an increase in required contributions from City funds to meet operating and reserve requirements (\$264,900) and greater interest earnings (\$20,000).

Revenue Analysis

Bus Self Insurance Fund

FY2004-05 Revised Budget	\$1,473,800
FY2004-05 Estimated Actual	\$1,474,051
Increase/ (Decrease)	0.0%
FY2005-06 Adopted Budget	\$1,685,000
Increase/ (Decrease)	14.31%
FY2006-07 Budget Plan	\$1,752,000
Increase/ (Decrease)	3.98%



FY2004-05

Estimated actual revenues are essentially on budget.

FY2005-06

The \$201,949 (14.3%) increase projected for FY2005-06 primarily reflects an increase in the contribution needed from the Big Blue Bus Fund to meet operating needs and reserve requirements (\$186,200), and greater interest earnings (\$25,000), partially offset by a reduction in miscellaneous revenue (\$251).

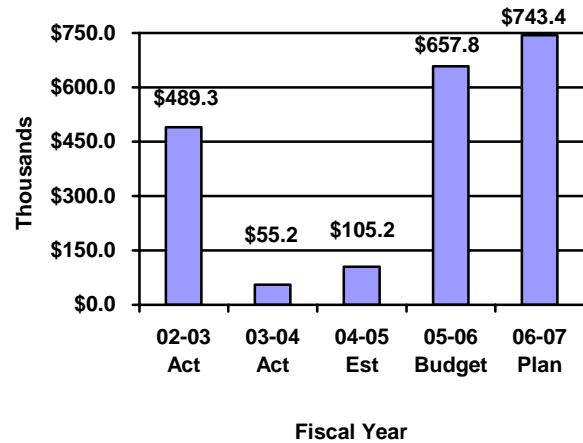
FY2006-07

The \$67,000 increase projected for FY2006-07 reflects a higher level of contribution needed from the Big Blue Bus Fund to meet operating needs and reserve requirements (\$60,000) and greater interest earnings (\$7,000).

Revenue Analysis

Automobile Self Insurance Fund

FY2004-05 Revised Budget	\$95,000
FY2004-05 Estimated Actual	\$105,170
Increase/ (Decrease)	10.7%
FY2005-06 Adopted Budget	\$657,800
Increase/ (Decrease)	525.46%
FY2006-07 Budget Plan	\$743,400
Increase/ (Decrease)	13.01%



FY2004-05

The \$10,170 increase from budget is due to greater than anticipated insurance recoveries.

FY2005-06

The projected increase of \$522,630 primarily reflects the resumption of contributions from City departments to meet the operating and reserve needs (\$532,800) and greater interest earnings (\$30,000), partially offset by decrease in insurance recoveries (\$10,170).

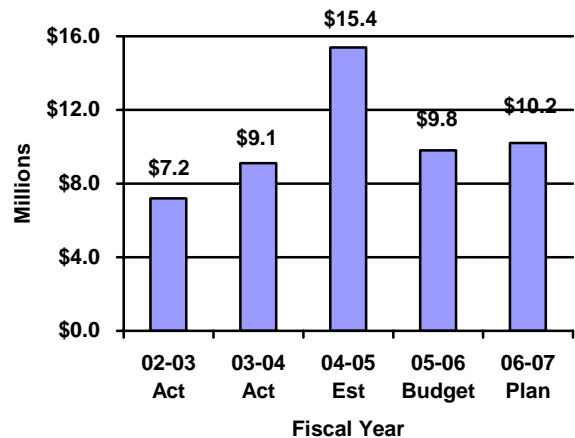
FY2006-07

The projected increase of \$85,600 reflects a moderate increase in City departments' contributions to this fund (\$75,600) and greater interest earnings (\$10,000).

Revenue Analysis

Workers' Compensation Self Insurance Fund

FY2004-05 Revised Budget	\$14,830,100
FY2004-05 Estimated Actual	\$15,412,246
Increase/ (Decrease)	3.9%
FY2005-06 Adopted Budget	\$9,805,700
Increase/ (Decrease)	-36.38%
FY2006-07 Budget Plan	\$10,190,200
Increase/ (Decrease)	3.92%



FY2004-05

FY2004-05 estimated actual revenues are \$582,146 (3.9%) greater than budget reflecting refunds from ACCEL for prior year premiums (\$410,546) and greater revenue from insurance recoveries (\$171,600).

FY2005-06

The \$5.6 million decrease projected for FY2005-06 primarily reflects the additional contribution from the General Fund in the prior year (\$5.2 million), a decrease in contributions required from all City funds to meet operating and reserve requirements (\$252,400), less insurance recoveries (\$171,600) and a decrease in miscellaneous revenues for one-time receipts in FY2004-05 (\$410,546), partially offset by greater interest earnings (\$228,000).

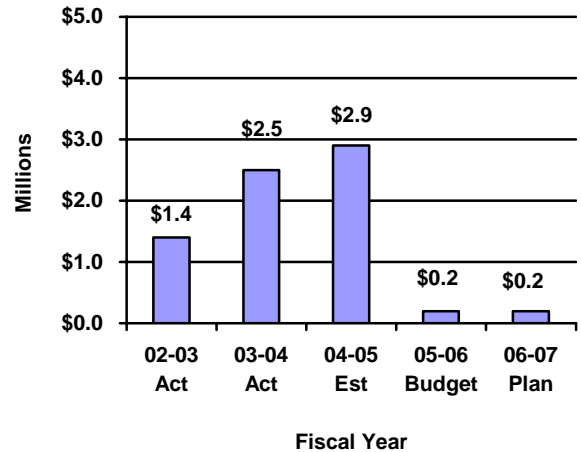
FY2006-07

The \$384,500 increase primarily reflects an increase in contributions from other City funds to meet operating and reserve requirements (\$184,500) and more interest earnings (\$200,000)

Revenue Analysis

Parking Authority Fund

FY2004-05 Revised Budget	\$2,942,545
FY2004-05 Estimated Actual	\$2,888,409
Increase/ (Decrease)	-1.8%
FY2005-06 Adopted Budget	\$232,700
Increase/ (Decrease)	-91.94%
FY2006-07 Budget Plan	\$236,700
Increase/ (Decrease)	1.72%



FY2004-05

Estimated actual revenue is essentially on budget.

FY2005-06

FY2005-06 revenues are projected to be \$2,655,709 or 91.9% less than the FY2004-05 estimated actual primarily due to the transfer of parking lot and Structure 9 revenues to the General Fund for consolidated parking operations (\$1,324,964), the cessation of the promissory note from the Redevelopment Agency (\$1,334,900) related to the purchase of the downtown parking structures, partially offset by the annual CPI increase applied to the payment from the General Fund for a portion of the lease of the 175 Ocean Park Boulevard property (\$4,155).

FY2006-07

FY2006-07 revenues are projected to be \$4,000 greater than the FY2005-06 budget reflecting the annual CPI increase applied to the payment from the General Fund for a portion of the lease of the 175 Ocean Park Boulevard property.

Revenue Analysis

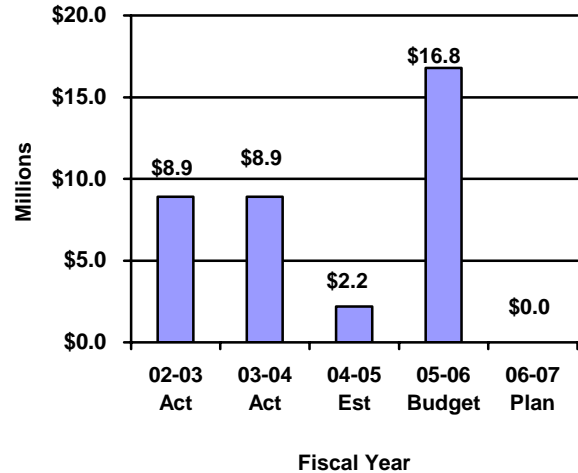
Reimbursements and Transfers

These are technical changes to eliminate double counting of certain revenues appearing in two funds due to accounting procedures. The FY2004-05 estimated actual reimbursements and transfers are estimated to be \$68,939 less than the FY2004-05 budget. FY2005-06 projected reimbursements and transfers are \$187,017, less than the FY2004-05 estimated actual. FY2006-07 projected reimbursements and transfers are \$582,845 more than the FY2005-06 budget.

Revenue Analysis

Disaster Relief Fund

FY2004-05 Revised Budget	\$15,690,980
FY2004-05 Estimated Actual	\$2,243,600
Increase/ (Decrease)	-85.7%
FY2005-06 Adopted Budget	\$16,788,248
Increase/ (Decrease)	648.27%
FY2006-07 Budget Plan	\$0
Increase/ (Decrease)	-100.00%



Reimbursements from FEMA and the State Office of Emergency Services for projects related to the Northridge earthquake.

FY2004-05

FY2004-05 estimated actual revenues are \$13,447,380 lower than budget reflecting changes in project schedules.

FY2005-06

FY2005-06 revenue estimates reflect anticipated Federal and State reimbursements of projected City spending on earthquake recovery projects, reimbursements from the Wastewater Fund and Redevelopment Agency for their shares of Disaster Recovery Office costs, and interest earnings. Funding is expected to be completed by the end of FY2005-06.

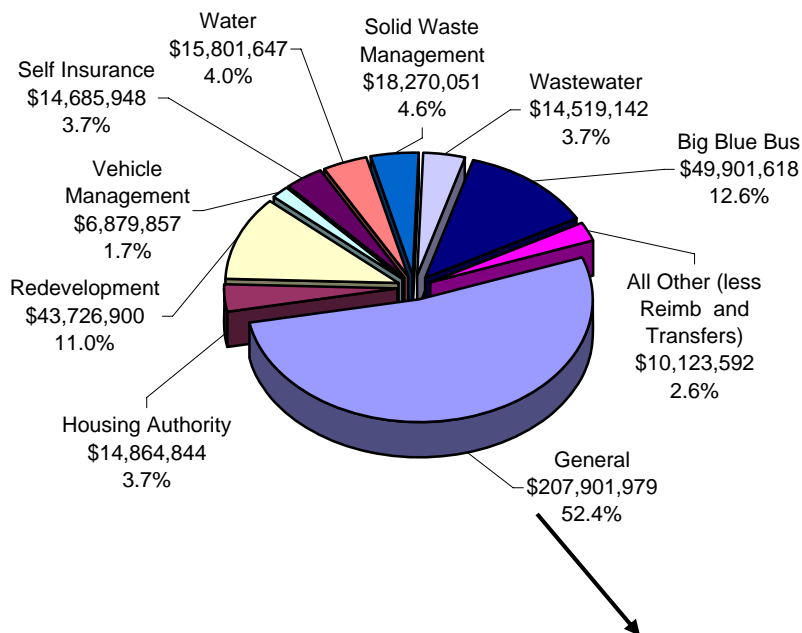
FY2006-07

No revenues are anticipated as funding is expected to be completed by the end of FY2005-06.

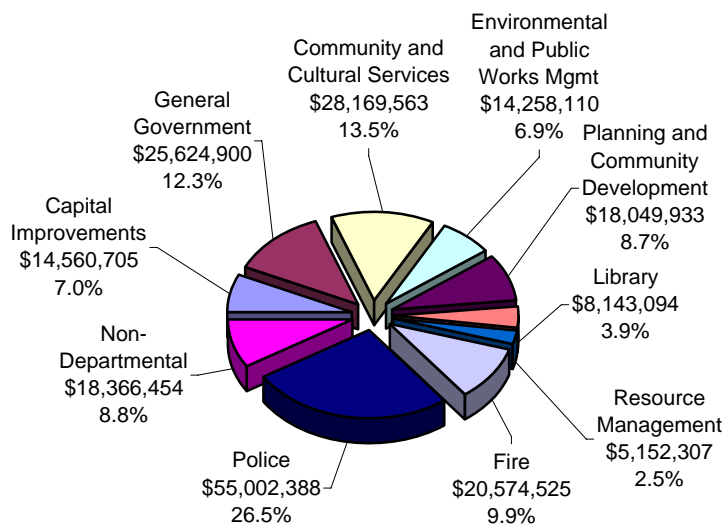
EXPENDITURES

FY2005-06

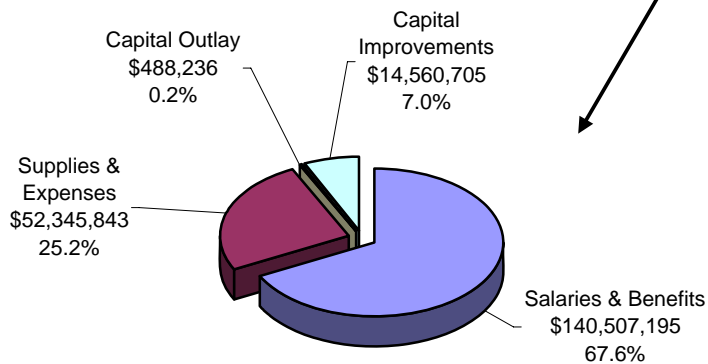
TOTAL FUNDS
\$396,675,578



GENERAL FUND
\$207,901,979



GENERAL EXPENSE CATEGORIES



Five-Year Expenditure Summary

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	2002-03	2003-04	2004-05 Revised	2005-06	Change Amount	Change Percent	2006-07 Budget
FUND/DEPARTMENT BUDGET UNIT	Actual	Actual	Budget***	Budget	(4)-(3)	(5)/(3)	Plan
General Fund							
Operating Budget							
City Council	\$ 264,670	\$ 279,205	\$ 474,137	\$ 507,455	\$ 33,318	7.0 %	\$ 518,410
City Manager	4,080,790	4,243,856	6,372,887	8,002,806	1,629,919	25.6	8,171,954
Records & Election Services	1,644,636	1,328,253	1,930,842	1,683,664	(247,178)	(12.8)	2,008,657
City Attorney	4,839,714	5,212,399	6,480,685	6,615,581	134,896	2.1	6,678,358
Finance	3,511,248	3,617,824	6,341,480	6,449,138	107,658	1.7	6,542,982
Human Resources	1,843,312	1,657,754	2,298,958	2,366,256	67,298	2.9	2,407,338
Planning & Comm. Development	11,054,738	11,458,830	15,119,981	18,049,933	2,929,952	19.4	18,437,541
Police	36,352,654	38,287,620	52,253,942	55,002,388	2,748,446	5.3	55,816,917
Fire	13,961,352	14,638,889	20,429,597	20,574,525	144,928	0.7	20,525,638
Community & Cultural Services	21,247,113	20,695,777	25,657,877	28,169,563	2,511,686	9.8	28,991,325
Library	5,392,096	5,031,886	6,523,754	8,143,094	1,619,340	24.8	8,910,485
Resource Management	3,894,081	3,960,601	4,740,144	5,152,307	412,163	8.7	5,202,065
Enviro. & Public Works Mgmt.	9,289,412	10,109,712	12,900,254	14,258,110	1,357,856	10.5	14,662,417
Operating Budget	<u>\$ 117,375,816</u>	<u>\$ 120,522,606</u>	<u>\$ 161,524,538</u>	<u>\$ 174,974,820</u>	<u>\$ 13,450,282</u>	<u>8.3 %</u>	<u>\$ 178,874,087</u>
Non-Departmental Program							
Employee Retirement	9,341,145	16,318,955	0	0	0	N/A %	0
All Other Transactions	34,644,331	36,439,921	24,577,630	24,801,985	224,355	0.9	31,666,966
Non-Departmental Program	<u>\$ 43,985,476</u>	<u>\$ 52,758,876</u>	<u>\$ 24,577,630</u>	<u>\$ 24,801,985</u>	<u>\$ 224,355</u>	<u>0.9 %</u>	<u>\$ 31,666,966</u>
Program Subtotal	161,361,292	173,281,482	186,102,168	199,776,805	13,674,637	7.3 %	210,541,053
Interfund Transfers	(14,326,301)	(9,193,923)	(1,526,407)	(6,435,531)	(4,909,124)	321.6	(9,360,236)
Operating Budget Total	<u>\$ 147,034,991</u>	<u>\$ 164,087,559</u>	<u>\$ 184,575,761</u>	<u>\$ 193,341,274</u>	<u>\$ 8,765,513</u>	<u>4.7 %</u>	<u>\$ 201,180,817</u>
Capital Budget	37,825,529	25,820,250	139,246,238	14,560,705	(124,685,534)	(89.5)	14,838,788
Sub-Total	<u>\$ 184,860,520</u>	<u>\$ 189,907,809</u>	<u>\$ 323,821,999</u>	<u>\$ 207,901,979</u>	<u>\$ (115,920,021)</u>	<u>(35.8) %</u>	<u>\$ 216,019,605</u>
Less Reappropriated Capital*	0	0	99,349,436	0	(99,349,436)	(100.0)	0
General Fund Total	<u>\$ 184,860,520</u>	<u>\$ 189,907,809</u>	<u>\$ 224,472,563</u>	<u>\$ 207,901,979</u>	<u>\$ (16,570,585)</u>	<u>(7.4) %</u>	<u>\$ 216,019,605</u>

Five-Year Expenditure Summary

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	2002-03	2003-04	2004-05 Revised Budget***	2005-06 Budget	Change Amount (4)-(3)	Change Percent (5)/(3)	2006-07 Budget Plan
FUND/DEPARTMENT BUDGET UNIT	Actual	Actual	Budget***	Budget	(4)-(3)	(5)/(3)	Plan
Special Revenue Source Fund							
All Others	\$ 0	\$ 2,684	\$ 7,846	\$ 37,836	\$ 29,990	382.2 %	\$ 0
Interfund Transfers	243,464	208,984	439,173	439,500	327	0.1	443,200
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	1,563,714	4,465,762	16,308,136	1,097,136	(15,211,000)	(93.3)	575,000
Sub-Total	<u>\$ 1,807,178</u>	<u>\$ 4,677,430</u>	<u>\$ 16,755,155</u>	<u>\$ 1,574,472</u>	<u>\$ (15,180,683)</u>	<u>(90.6) %</u>	<u>\$ 1,018,200</u>
Less Reappropriated Capital *	0	0	14,750,471	0	(14,750,471)	(100.0)	0
Special Revenue Source Fund Total	<u>\$ 1,807,178</u>	<u>\$ 4,677,430</u>	<u>\$ 2,004,684</u>	<u>\$ 1,574,472</u>	<u>\$ (430,212)</u>	<u>(21.5) %</u>	<u>\$ 1,018,200</u>
Charnock Fund							
Interfund Transfers	\$ 0	\$ 250,000	\$ 500,000	\$ 500,000	\$ 0	0.0 %	\$ 500,000
Operating Budget	0	4,994,746	3,264,780	3,317,000	52,220	1.6	3,317,000
Capital Budget	0	4,059,636	2,845,790	8,087,054	5,241,264	184.2	0
Sub-Total	<u>\$ 0</u>	<u>\$ 9,304,382</u>	<u>\$ 6,610,570</u>	<u>\$ 11,904,054</u>	<u>\$ 5,293,484</u>	<u>80.1 %</u>	<u>\$ 3,817,000</u>
Less Reappropriated Capital *	0	0	273,790	0	(273,790)	(100.0)	0
Charnock Fund Total	<u>\$ 0</u>	<u>\$ 9,304,382</u>	<u>\$ 6,336,780</u>	<u>\$ 11,904,054</u>	<u>\$ 5,567,274</u>	<u>87.9 %</u>	<u>\$ 3,817,000</u>
Beach Recreation Fund							
Interfund Transfers	\$ 1,344,894	\$ 1,388,831	\$ 1,543,769	\$ 1,555,792	\$ 12,023	0.8 %	\$ 1,608,708
Operating Budget	3,390,524	3,560,033	3,830,503	3,767,003	(63,500)	(1.7)	3,862,245
Capital Budget	781,123	848,611	925,243	651,983	(273,260)	(29.5)	835,190
Sub-Total	<u>\$ 5,516,541</u>	<u>\$ 5,797,475</u>	<u>\$ 6,299,515</u>	<u>\$ 5,974,778</u>	<u>\$ (324,737)</u>	<u>(5.2) %</u>	<u>\$ 6,306,143</u>
Less Reappropriated Capital *	0	0	535,454	0	(535,454)	(100.0)	0
Beach Recreation Fund Total	<u>\$ 5,516,541</u>	<u>\$ 5,797,475</u>	<u>\$ 5,764,061</u>	<u>\$ 5,974,778</u>	<u>\$ 210,717</u>	<u>3.7 %</u>	<u>\$ 6,306,143</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Housing Authority Fund							
All Others	\$ 10,624,113	\$ 12,488,741	\$ 13,542,712	\$ 13,534,600	\$ (8,112)	(0.1) %	\$ 13,802,200
Interfund Transfers	958,368	1,195,929	1,180,900	1,324,144	143,244	12.1	1,309,717
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	8,500	6,100	6,100	6,100	0	0.0	6,100
Sub-Total	<u>\$ 11,590,981</u>	<u>\$ 13,690,770</u>	<u>\$ 14,729,712</u>	<u>\$ 14,864,844</u>	<u>\$ 135,132</u>	<u>0.9 %</u>	<u>\$ 15,118,017</u>
Less Reappropriated Capital *	0	0	0	0	0	(100.0)	0
Housing Authority Fund Total	<u>\$ 11,590,981</u>	<u>\$ 13,690,770</u>	<u>\$ 14,729,712</u>	<u>\$ 14,864,844</u>	<u>\$ 135,132</u>	<u>0.9 %</u>	<u>\$ 15,118,017</u>
TORCA Fund							
All Others	\$ 2,762	\$ 2,717	\$ 13,173	\$ 12,800	\$ (373)	(2.8) %	\$ 13,500
Interfund Transfers	59,200	61,800	62,900	60,200	(2,700)	(4.3)	61,300
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	313,271	4,617,365	6,963,951	150,000	(6,813,951)	(97.8)	100,000
Sub-Total	<u>\$ 375,233</u>	<u>\$ 4,681,882</u>	<u>\$ 7,040,024</u>	<u>\$ 223,000</u>	<u>\$ (6,817,024)</u>	<u>(96.8) %</u>	<u>\$ 174,800</u>
Less Reappropriated Capital *	0	0	5,744,278	0	(5,744,278)	(100.0)	0
TORCA Fund Total	<u>\$ 375,233</u>	<u>\$ 4,681,882</u>	<u>\$ 1,295,746</u>	<u>\$ 223,000</u>	<u>\$ (1,072,746)</u>	<u>(82.8) %</u>	<u>\$ 174,800</u>
Low/Mod Income Housing Fund							
All Others	\$ 1,512,448	\$ 1,282,326	\$ 1,289,207	\$ 1,289,300	\$ 93	0.0 %	\$ 1,288,300
Interfund Transfers	133,000	136,100	136,100	139,100	3,000	2.2	142,600
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	3,054,203	5,834,414	11,726,532	7,468,600	(4,257,932)	(36.3)	7,598,500
Sub-Total	<u>\$ 4,699,651</u>	<u>\$ 7,252,840</u>	<u>\$ 13,151,839</u>	<u>\$ 8,897,000</u>	<u>\$ (4,254,839)</u>	<u>(32.4) %</u>	<u>\$ 9,029,400</u>
Less Reappropriated Capital *	0	0	6,779,832	0	(6,779,832)	(100.0)	0
Low/Mod Income Housing Fund Total	<u>\$ 4,699,651</u>	<u>\$ 7,252,840</u>	<u>\$ 6,372,007</u>	<u>\$ 8,897,000</u>	<u>\$ 2,524,993</u>	<u>39.6 %</u>	<u>\$ 9,029,400</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Downtown Redevel Project Fund							
All Others	\$ 1,827,838	\$ 2,437,167	\$ 2,028,407	\$ 2,058,100	\$ 29,693	1.5 %	\$ 2,075,300
Interfund Transfers	270,756	220,683	330,100	344,500	14,400	4.4	352,600
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	0	76,290	2,189,244	600,000	(1,589,244)	(72.6)	600,000
Sub-Total	<u>\$ 2,098,594</u>	<u>\$ 2,734,140</u>	<u>\$ 4,547,751</u>	<u>\$ 3,002,600</u>	<u>\$ (1,545,151)</u>	(34.0) %	<u>\$ 3,027,900</u>
Less Reappropriated Capital *	0	0	1,758,244	0	(1,758,244)	(100.0)	0
Downtown Redevel Project Fund Total	<u>\$ 2,098,594</u>	<u>\$ 2,734,140</u>	<u>\$ 2,789,507</u>	<u>\$ 3,002,600</u>	<u>\$ 213,093</u>	<u>7.6 %</u>	<u>\$ 3,027,900</u>
Earthquake Recov RedvI Proj Fd							
All Others	\$ 10,995,839	\$ 12,067,198	\$ 12,880,048	\$ 12,180,900	\$ (699,148)	(5.4) %	\$ 12,821,000
Interfund Transfers	603,999	887,562	2,389,184	4,789,200	2,400,016	100.5	4,810,500
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	8,700,654	10,873,483	36,421,036	12,546,000	(23,875,036)	(65.6)	12,860,000
Sub-Total	<u>\$ 20,300,492</u>	<u>\$ 23,828,243</u>	<u>\$ 51,690,268</u>	<u>\$ 29,516,100</u>	<u>\$ (22,174,168)</u>	(42.9) %	<u>\$ 30,491,500</u>
Less Reappropriated Capital *	0	0	24,221,036	0	(24,221,036)	(100.0)	0
Earthquake Recov RedvI Proj Fd Total	<u>\$ 20,300,492</u>	<u>\$ 23,828,243</u>	<u>\$ 27,469,232</u>	<u>\$ 29,516,100</u>	<u>\$ 2,046,868</u>	<u>7.5 %</u>	<u>\$ 30,491,500</u>
Ocean Park Redev Proj Fund							
All Others	\$ 1,653,688	\$ 1,478,235	\$ 1,528,055	\$ 1,529,000	\$ 945	0.1 %	\$ 1,534,600
Interfund Transfers	136,996	130,717	175,400	182,200	6,800	3.9	185,500
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	0	683,951	4,674,119	600,000	(4,074,119)	(87.2)	600,000
Sub-Total	<u>\$ 1,790,684</u>	<u>\$ 2,292,903</u>	<u>\$ 6,377,574</u>	<u>\$ 2,311,200</u>	<u>\$ (4,066,374)</u>	(63.8) %	<u>\$ 2,320,100</u>
Less Reappropriated Capital *	0	0	3,874,119	0	(3,874,119)	(100.0)	0
Ocean Park Redev Proj Fund Total	<u>\$ 1,790,684</u>	<u>\$ 2,292,903</u>	<u>\$ 2,503,455</u>	<u>\$ 2,311,200</u>	<u>\$ (192,255)</u>	<u>(7.7) %</u>	<u>\$ 2,320,100</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
CDBG Fund							
All Others	\$ 376,183	\$ 72,100	\$ 15,122	\$ 10,850	\$ (4,272)	(28.3) %	\$ 11,501
Interfund Transfers	730,367	668,512	754,845	688,483	(66,362)	(8.8)	691,983
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	4,653,684	2,176,691	3,282,529	3,578,380	295,851	9.0	1,221,323
Sub-Total	<u>\$ 5,760,234</u>	<u>\$ 2,917,303</u>	<u>\$ 4,052,496</u>	<u>\$ 4,277,713</u>	<u>\$ 225,217</u>	<u>5.6 %</u>	<u>\$ 1,924,807</u>
Less Reappropriated Capital *	0	0	1,081,275	0	(1,081,275)	(100.0)	0
CDBG Fund Total	<u>\$ 5,760,234</u>	<u>\$ 2,917,303</u>	<u>\$ 2,971,221</u>	<u>\$ 4,277,713</u>	<u>\$ 1,306,492</u>	<u>44.0 %</u>	<u>\$ 1,924,807</u>
Miscellaneous Grants Fund							
All Others	\$ (682)	\$ 34,354	\$ 20,083	\$ 2,100	\$ (17,983)	(89.5) %	\$ 2,100
Interfund Transfers	1,785,708	1,683,716	2,398,119	2,214,075	(184,044)	(7.7)	1,996,060
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	8,112,315	2,859,799	36,544,038	3,487,322	(33,056,716)	(90.5)	1,219,000
Sub-Total	<u>\$ 9,897,341</u>	<u>\$ 4,577,869</u>	<u>\$ 38,962,240</u>	<u>\$ 5,703,497</u>	<u>\$ (33,258,743)</u>	<u>(85.4) %</u>	<u>\$ 3,217,160</u>
Less Reappropriated Capital *	0	0	32,728,492	0	(32,728,492)	(100.0)	0
Miscellaneous Grants Fund Total	<u>\$ 9,897,341</u>	<u>\$ 4,577,869</u>	<u>\$ 6,233,748</u>	<u>\$ 5,703,497</u>	<u>\$ (530,251)</u>	<u>(8.5) %</u>	<u>\$ 3,217,160</u>
Asset Seizure Fund							
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	\$ 112,419	\$ 517,000	\$ 77,028	\$ 0	\$ (77,028)	(100.0) %	\$ 0
Sub-Total	<u>\$ 112,419</u>	<u>\$ 517,000</u>	<u>\$ 77,028</u>	<u>\$ 0</u>	<u>\$ (77,028)</u>	<u>(100.0) %</u>	<u>\$ 0</u>
Less Reappropriated Capital *	0	0	77,028	0	(77,028)	(100.0)	0
Asset Seizure Fund Total	<u>\$ 112,419</u>	<u>\$ 517,000</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>N/A %</u>	<u>\$ 0</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
COPS Fund							
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	\$ 177,232	\$ 4,694	\$ 308,076	\$ 0	\$ (308,076)	(100.0) %	\$ 0
Sub-Total	<u>\$ 177,232</u>	<u>\$ 4,694</u>	<u>\$ 308,076</u>	<u>\$ 0</u>	<u>\$ (308,076)</u>	<u>(100.0) %</u>	<u>\$ 0</u>
Less Reappropriated Capital *	0	0	308,076	0	(308,076)	(100.0)	0
COPS Fund Total	<u>\$ 177,232</u>	<u>\$ 4,694</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ (0)</u>	<u>(100.0) %</u>	<u>\$ 0</u>
Water Fund							
Interfund Transfers	\$ 1,820,236	\$ 1,113,102	\$ 1,456,363	\$ 1,308,100	\$ (148,263)	(10.2) %	\$ 1,341,854
Operating Budget	12,826,717	11,972,355	10,787,557	12,686,708	1,899,151	17.6	12,971,138
Capital Budget	2,988,899	5,304,125	12,616,247	1,806,839	(10,809,408)	(85.7)	1,950,547
Sub-Total	<u>\$ 17,635,852</u>	<u>\$ 18,389,582</u>	<u>\$ 24,860,167</u>	<u>\$ 15,801,647</u>	<u>\$ (9,058,520)</u>	<u>(36.4) %</u>	<u>\$ 16,263,539</u>
Less Reappropriated Capital *	0	0	8,252,298	0	(8,252,298)	(100.0)	0
Water Fund Total	<u>\$ 17,635,852</u>	<u>\$ 18,389,582</u>	<u>\$ 16,607,869</u>	<u>\$ 15,801,647</u>	<u>\$ (806,222)</u>	<u>(4.9) %</u>	<u>\$ 16,263,539</u>
Solid Waste Management Fund							
Interfund Transfers	\$ (1,360,704)	\$ (1,363,810)	\$ (1,105,100)	\$ (483,700)	\$ 621,400	(56.2) %	\$ (498,800)
Operating Budget	13,010,744	14,617,935	15,508,058	16,669,170	1,161,112	7.5	17,091,868
Capital Budget	2,260,224	1,375,128	2,117,339	2,084,581	(32,758)	(1.5)	1,449,341
Sub-Total	<u>\$ 13,910,264</u>	<u>\$ 14,629,253</u>	<u>\$ 16,520,297</u>	<u>\$ 18,270,051</u>	<u>\$ 1,749,754</u>	<u>10.6 %</u>	<u>\$ 18,042,409</u>
Less Reappropriated Capital *	0	0	1,279,686	0	(1,279,686)	(100.0)	0
Solid Waste Management Fund Total	<u>\$ 13,910,269</u>	<u>\$ 14,629,254</u>	<u>\$ 15,240,611</u>	<u>\$ 18,270,051</u>	<u>\$ 3,029,440</u>	<u>19.9 %</u>	<u>\$ 18,042,409</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Pier Fund							
Interfund Transfers	\$ (2,329,296)	\$ (9,365,552)	\$ (2,430,778)	\$ (4,088,538)	\$ (1,657,760)	68.2 %	\$ (2,730,940)
Operating Budget	4,888,628	5,367,461	5,315,541	5,433,238	117,697	2.2	5,567,040
Capital Budget	405,873	1,399,359	8,333,374	1,470,698	(6,862,676)	(82.4)	52,151
Sub-Total	<u>\$ 2,965,205</u>	<u>\$ (2,598,732)</u>	<u>\$ 11,218,137</u>	<u>\$ 2,815,398</u>	<u>\$ (8,402,739)</u>	<u>(74.9) %</u>	<u>\$ 2,888,251</u>
Less Reappropriated Capital *	0	0	8,278,681	0	(8,278,681)	(100.0)	0
Pier Fund Total	<u>\$ 2,965,205</u>	<u>\$ (2,598,732)</u>	<u>\$ 2,939,456</u>	<u>\$ 2,815,398</u>	<u>\$ (124,058)</u>	<u>(4.2) %</u>	<u>\$ 2,888,251</u>
Wastewater Fund							
Interfund Transfers	\$ (2,691,151)	\$ (2,703,358)	\$ (3,029,799)	\$ (3,296,600)	\$ (266,801)	8.8 %	\$ (3,453,050)
Operating Budget	11,983,380	10,242,360	12,070,070	12,488,209	418,139	3.5	12,821,307
Capital Budget	12,530,209	5,148,395	9,833,899	5,327,533	(4,506,366)	(45.8)	6,655,383
Sub-Total	<u>\$ 21,822,438</u>	<u>\$ 12,687,397</u>	<u>\$ 18,874,170</u>	<u>\$ 14,519,142</u>	<u>\$ (4,355,028)</u>	<u>(23.1) %</u>	<u>\$ 16,023,640</u>
Less Reappropriated Capital *	0	0	9,922,675	0	(9,922,675)	(100.0)	0
Wastewater Fund Total	<u>\$ 21,822,438</u>	<u>\$ 12,687,397</u>	<u>\$ 8,951,495</u>	<u>\$ 14,519,142</u>	<u>\$ 5,567,647</u>	<u>62.2 %</u>	<u>\$ 16,023,640</u>
Civic Auditorium Fund							
Interfund Transfers	\$ 0	\$ 0	\$ (813,100)	\$ 0	\$ 813,100	(100.0) %	\$ 0
Operating Budget	2,369,599	2,374,588	3,003,024	2,997,988	(5,036)	(0.2)	2,996,098
Capital Budget	260,897	57,424	2,025,258	717,998	(1,307,260)	(64.5)	131,412
Sub-Total	<u>\$ 2,630,496</u>	<u>\$ 2,432,012</u>	<u>\$ 4,215,182</u>	<u>\$ 3,715,986</u>	<u>\$ (499,196)</u>	<u>(11.8) %</u>	<u>\$ 3,127,510</u>
Less Reappropriated Capital *	0	0	913,708	0	(913,708)	(100.0)	0
Civic Auditorium Fund Total	<u>\$ 2,630,496</u>	<u>\$ 2,432,012</u>	<u>\$ 3,301,474</u>	<u>\$ 3,715,986</u>	<u>\$ 414,512</u>	<u>12.6 %</u>	<u>\$ 3,127,510</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Airport Fund **							
Interfund Transfers	\$ 328,700	\$ 487,100	\$ 426,228	\$ 459,153	\$ 32,925	7.7 %	\$ 465,067
Operating Budget	2,702,741	2,470,359	2,742,258	2,751,905	9,647	0.4	2,824,853
Capital Budget	874,902	751,986	3,841,510	228,987	(3,612,523)	(94.0)	262,065
Sub-Total	<u>\$ 3,906,343</u>	<u>\$ 3,709,445</u>	<u>\$ 7,009,996</u>	<u>\$ 3,440,045</u>	<u>\$ (3,569,951)</u>	<u>(50.9) %</u>	<u>\$ 3,551,985</u>
Less Reappropriated Capital *	0	0	2,854,523	0	(2,854,523)	(100.0)	0
Airport Fund Total	<u>\$ 3,906,343</u>	<u>\$ 3,709,445</u>	<u>\$ 4,155,473</u>	<u>\$ 3,440,045</u>	<u>\$ (715,428)</u>	<u>(17.2) %</u>	<u>\$ 3,551,985</u>
Stormwater Management Fund							
All Others	\$ 158,949	\$ 158,804	\$ 160,300	\$ 162,322	\$ 2,022	1.3 %	\$ 158,644
Interfund Transfers	861,248	1,346,013	974,737	1,294,600	319,863	32.8	1,409,846
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	886,075	197,158	955,785	150,000	(805,785)	(84.3)	150,000
Sub-Total	<u>\$ 1,906,272</u>	<u>\$ 1,701,975</u>	<u>\$ 2,090,822</u>	<u>\$ 1,606,922</u>	<u>\$ (483,900)</u>	<u>(23.1) %</u>	<u>\$ 1,718,490</u>
Less Reappropriated Capital *	0	0	805,785	0	(805,785)	(100.0)	0
Stormwater Management Fund Total	<u>\$ 1,906,272</u>	<u>\$ 1,701,975</u>	<u>\$ 1,285,037</u>	<u>\$ 1,606,922</u>	<u>\$ 321,885</u>	<u>25.0 %</u>	<u>\$ 1,718,490</u>
Cemetery Fund							
Operating Budget	\$ 980,641	\$ 998,719	\$ 1,049,297	\$ 1,042,397	\$ (6,900)	(0.7) %	\$ 1,065,864
Capital Budget	48,646	100,456	598,073	266,393	(331,680)	(55.5)	130,175
Sub-Total	<u>\$ 1,029,287</u>	<u>\$ 1,099,175</u>	<u>\$ 1,647,370</u>	<u>\$ 1,308,790</u>	<u>\$ (338,580)</u>	<u>(20.6) %</u>	<u>\$ 1,196,039</u>
Less Reappropriated Capital *	0	0	593,680	0	(593,680)	(100.0)	0
Cemetery Fund Total	<u>\$ 1,029,287</u>	<u>\$ 1,099,175</u>	<u>\$ 1,053,690</u>	<u>\$ 1,308,790</u>	<u>\$ 255,100</u>	<u>24.2 %</u>	<u>\$ 1,196,039</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Big Blue Bus Fund							
Interfund Transfers	\$ (100,750)	\$ 156,063	\$ 690,508	\$ 995,322	\$ 304,814	44.1 %	\$ 1,021,922
Operating Budget	35,394,960	37,537,051	41,729,961	42,206,706	476,745	1.1	43,442,124
Capital Budget	16,729,212	10,176,120	139,650,335	6,699,590	(132,950,745)	(95.2)	4,643,340
Sub-Total	<u>\$ 52,023,422</u>	<u>\$ 47,869,234</u>	<u>\$ 182,070,804</u>	<u>\$ 49,901,618</u>	<u>\$ (132,169,186)</u>	(72.6) %	<u>\$ 49,107,386</u>
Less Reappropriated Capital *	0	0	109,483,220	0	(109,483,220)	(100.0)	0
Big Blue Bus Fund Total	<u>\$ 52,023,422</u>	<u>\$ 47,869,234</u>	<u>\$ 72,587,584</u>	<u>\$ 49,901,618</u>	<u>\$ (22,685,966)</u>	(31.3) %	<u>\$ 49,107,386</u>
Gas Tax Fund							
All Others	\$ 1,651	\$ 1,647	\$ 1,800	\$ 1,800	\$ 0	0.0 %	\$ 1,800
Interfund Transfers	1,601,476	1,625,765	1,620,765	1,679,500	58,735	3.6	1,695,800
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	56,961	653,308	33,594	0	(33,594)	(100.0)	0
Sub-Total	<u>\$ 1,660,088</u>	<u>\$ 2,280,720</u>	<u>\$ 1,656,159</u>	<u>\$ 1,681,300</u>	<u>\$ 25,141</u>	1.5 %	<u>\$ 1,697,600</u>
Less Reappropriated Capital *	0	0	33,594	0	(33,594)	(100.0)	0
Gas Tax Fund Total	<u>\$ 1,660,088</u>	<u>\$ 2,280,720</u>	<u>\$ 1,622,565</u>	<u>\$ 1,681,300</u>	<u>\$ 58,735</u>	3.6 %	<u>\$ 1,697,600</u>
SCAQMD AB 2766 Fund							
All Others	\$ 33,598	\$ 58,171	\$ 18,000	\$ 0	\$ (18,000)	(100.0) %	\$ 0
Operating Budget	0	0	0	0	0	N/A	0
Capital Budget	318,892	665	262,328	0	(262,328)	(100.0)	0
Sub-Total	<u>\$ 352,490</u>	<u>\$ 58,836</u>	<u>\$ 280,328</u>	<u>\$ 0</u>	<u>\$ (280,328)</u>	(100.0) %	<u>\$ 0</u>
Less Reappropriated Capital *	0	0	174,328	0	(174,328)	(100.0)	0
SCAQMD AB 2766 Fund Total	<u>\$ 352,490</u>	<u>\$ 58,836</u>	<u>\$ 106,000</u>	<u>\$ 0</u>	<u>\$ (106,000)</u>	(100.0) %	<u>\$ 0</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Cable Communications Fund							
Interfund Transfers	\$ (348,410)	\$ (256,084)	\$ (452,944)	\$ 0	\$ 452,944	(100.0) %	\$ 0
Operating Budget	812,138	846,476	1,049,024	0	(1,049,024)	(100.0)	0
Capital Budget	16,627	20,543	112,242	0	(112,242)	(100.0)	0
Sub-Total	<u>\$ 480,355</u>	<u>\$ 610,935</u>	<u>\$ 708,322</u>	<u>\$ 0</u>	<u>\$ (708,322)</u>	<u>(100.0) %</u>	<u>\$ 0</u>
Less Reappropriated Capital *	0	0	0	0	0	(100.0)	0
Cable Communications Fund Total	<u>\$ 480,355</u>	<u>\$ 610,935</u>	<u>\$ 708,322</u>	<u>\$ 0</u>	<u>\$ (708,322)</u>	<u>(100.0) %</u>	<u>\$ 0</u>
Parks and Recreation Fund							
Capital Budget	\$ 0	\$ 115,442	\$ 540,159	\$ 0	\$ (540,159)	(100.0) %	\$ 0
Sub-Total	<u>\$ 0</u>	<u>\$ 115,442</u>	<u>\$ 540,159</u>	<u>\$ 0</u>	<u>\$ (540,159)</u>	<u>(100.0) %</u>	<u>\$ 0</u>
Less Reappropriated Capital *	0	0	288,159	0	(288,159)	(100.0)	0
Parks and Recreation Fund Total	<u>\$ 0</u>	<u>\$ 115,442</u>	<u>\$ 252,000</u>	<u>\$ 0</u>	<u>\$ (252,000)</u>	<u>(100.0) %</u>	<u>\$ 0</u>
Vehicle Management Fund							
Operating Budget	\$ 3,897,221	\$ 3,915,945	\$ 4,566,271	\$ 4,565,090	\$ (1,181)	(0.0) %	\$ 4,683,043
Capital Budget	2,732,545	2,222,000	8,360,122	2,314,767	(6,045,355)	(72.3)	2,361,283
Sub-Total	<u>\$ 6,629,766</u>	<u>\$ 6,137,945</u>	<u>\$ 12,926,393</u>	<u>\$ 6,879,857</u>	<u>\$ (6,046,536)</u>	<u>(46.8) %</u>	<u>\$ 7,044,326</u>
Less Reappropriated Capital *	0	0	5,235,260	0	(5,235,260)	(100.0)	0
Vehicle Management Fund Total	<u>\$ 6,629,766</u>	<u>\$ 6,137,945</u>	<u>\$ 7,691,133</u>	<u>\$ 6,879,857</u>	<u>\$ (811,276)</u>	<u>(10.5) %</u>	<u>\$ 7,044,326</u>
Info Tech Rplcmnt & Svcs Fund							
Capital Budget	\$ 1,159,837	\$ 1,641,115	\$ 3,030,218	\$ 1,330,364	\$ (1,699,854)	(56.1) %	\$ 871,044
Sub-Total	<u>\$ 1,159,837</u>	<u>\$ 1,641,115</u>	<u>\$ 3,030,218</u>	<u>\$ 1,330,364</u>	<u>\$ (1,699,854)</u>	<u>(56.1) %</u>	<u>\$ 871,044</u>
Less Reappropriated Capital *	0	0	1,262,329	0	(1,262,329)	(100.0)	0
Info Tech Rplcmnt & Svcs Fund Total	<u>\$ 1,159,837</u>	<u>\$ 1,641,115</u>	<u>\$ 1,767,890</u>	<u>\$ 1,330,364</u>	<u>\$ (437,526)</u>	<u>(24.7) %</u>	<u>\$ 871,044</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Self-insur, Comprehensive Fund							
Interfund Transfers	\$ 197,300	\$ 202,200	\$ 256,900	\$ 274,000	\$ 17,100	6.7 %	\$ 285,000
Operating Budget	3,207,883	3,350,375	3,523,503	3,970,300	446,797	12.7	4,105,300
Sub-Total	<u>\$ 3,405,183</u>	<u>\$ 3,552,575</u>	<u>\$ 3,780,403</u>	<u>\$ 4,244,300</u>	<u>\$ 463,897</u>	12.3 %	<u>\$ 4,390,300</u>
Less Reappropriated Capital *	0	0	0	0	0	(100.0)	0
Self-insur, Comprehensive Fund Total	<u>\$ 3,405,183</u>	<u>\$ 3,552,575</u>	<u>\$ 3,780,403</u>	<u>\$ 4,244,300</u>	<u>\$ 463,897</u>	12.3 %	<u>\$ 4,390,300</u>
Self-insurance, Bus Fund							
Interfund Transfers	\$ 147,200	\$ 150,900	\$ 216,000	\$ 230,000	\$ 14,000	6.5 %	\$ 240,000
Operating Budget	1,124,058	955,375	1,577,500	1,267,500	(310,000)	(19.7)	1,317,500
Sub-Total	<u>\$ 1,271,258</u>	<u>\$ 1,106,275</u>	<u>\$ 1,793,500</u>	<u>\$ 1,497,500</u>	<u>\$ (296,000)</u>	(16.5) %	<u>\$ 1,557,500</u>
Less Reappropriated Capital *	0	0	0	0	0	(100.0)	0
Self-insurance, Bus Fund Total	<u>\$ 1,271,258</u>	<u>\$ 1,106,275</u>	<u>\$ 1,793,500</u>	<u>\$ 1,497,500</u>	<u>\$ (296,000)</u>	(16.5) %	<u>\$ 1,557,500</u>
Self-Insurance Automobile Fund							
Interfund Transfers	\$ 72,400	\$ 74,200	\$ 83,600	\$ 86,100	\$ 2,500	3.0 %	\$ 89,500
Operating Budget	354,080	508,532	723,884	764,300	40,416	5.6	789,300
Sub-Total	<u>\$ 426,480</u>	<u>\$ 582,732</u>	<u>\$ 807,484</u>	<u>\$ 850,400</u>	<u>\$ 42,916</u>	5.3 %	<u>\$ 878,800</u>
Less Reappropriated Capital *	0	0	0	0	0	(100.0)	0
Self-Insurance Automobile Fund Total	<u>\$ 426,480</u>	<u>\$ 582,732</u>	<u>\$ 807,484</u>	<u>\$ 850,400</u>	<u>\$ 42,916</u>	5.3 %	<u>\$ 878,800</u>
Self-insur, Workers' Comp Fund							
Interfund Transfers	\$ (416,900)	\$ (427,300)	\$ (556,500)	\$ (590,100)	\$ (33,600)	6.0 %	\$ (614,500)
Operating Budget	1,052,486	1,100,097	1,281,372	1,333,900	52,528	4.1	1,362,963
Operating Budget	5,948,091	7,003,222	7,970,625	7,329,200	(641,425)	(8.0)	7,549,200
Capital Budget	22,960	20,698	20,728	20,748	20	0.1	20,748
Sub-Total	<u>\$ 6,606,637</u>	<u>\$ 7,696,717</u>	<u>\$ 8,716,225</u>	<u>\$ 8,093,748</u>	<u>\$ (622,477)</u>	(7.1) %	<u>\$ 8,318,411</u>
Less Reappropriated Capital *	0	0	0	0	0	(100.0)	0
Self-insur, Workers' Comp Fund Total	<u>\$ 6,606,637</u>	<u>\$ 7,696,717</u>	<u>\$ 8,716,225</u>	<u>\$ 8,093,748</u>	<u>\$ (622,477)</u>	(7.1) %	<u>\$ 8,318,411</u>

Five-Year Expenditure Summary

FUND/DEPARTMENT BUDGET UNIT	(1) 2002-03 Actual	(2) 2003-04 Actual	(3) 2004-05 Revised Budget***	(4) 2005-06 Budget	(5) Change Amount (4)-(3)	(6) Change Percent (5)/(3)	(7) 2006-07 Budget Plan
Parking Authority Fund							
Interfund Transfers	\$ 1,381,124	\$ 1,440,727	\$ (146,069)	\$ (3,669,500)	\$ (3,523,431)	2,412.2 %	\$ (1,993,631)
Operating Budget	276,436	250,920	67,987	8,400	(59,587)	(87.6)	8,400
Capital Budget	0	0	3,800,000	3,484,500	(315,500)	(8.3)	1,363,500
Sub-Total	<u>\$ 1,657,560</u>	<u>\$ 1,691,647</u>	<u>\$ 3,721,918</u>	<u>\$ (176,600)</u>	<u>\$ (3,898,518)</u>	<u>(104.7) %</u>	<u>\$ (621,731)</u>
Less Reappropriated Capital *	0	0	0	0	0	(100.0)	0
Parking Authority Fund Total	<u>\$ 1,657,560</u>	<u>\$ 1,691,647</u>	<u>\$ 3,721,918</u>	<u>\$ (176,600)</u>	<u>\$ (3,898,518)</u>	<u>(104.7) %</u>	<u>\$ (621,731)</u>
Total All Funds	<u>\$ 390,466,335</u>	<u>\$ 397,579,013</u>	<u>\$ 460,032,845</u>	<u>\$ 431,931,705</u>	<u>\$ (28,101,140)</u>	<u>(6.1) %</u>	<u>\$ 428,520,131</u>
Less Reimbursements and Transfers							
Operating	(18,519,018)	(23,684,269)	(33,098,371)	(30,374,437)	2,723,934	(8.2) %	(31,581,559)
Capital	(4,398,379)	(4,943,835)	(3,515,351)	(4,881,690)	(1,366,339)	38.9 %	(4,997,083)
Grand Total	<u><u>\$ 367,548,938</u></u>	<u><u>\$ 368,950,909</u></u>	<u><u>\$ 423,419,123</u></u>	<u><u>\$ 396,675,578</u></u>	<u><u>\$ (26,743,545)</u></u>	<u><u>(6.3) %</u></u>	<u><u>\$ 391,941,489</u></u>
Disaster Relief Fund ****	<u>\$ 16,074,718</u>	<u>\$ 11,306,263</u>	<u>\$ 14,958,346</u>	<u>\$ 122,529</u>	<u>\$ (14,835,817)</u>	<u>(99.2) %</u>	<u>\$ 123,674</u>

* "Reappropriated Captial" consists of capital improvement projects fully budgeted in prior fiscal years that are still underway. They are financed by funds held in reserves in the respective fund balances.

** Represents both the Airport Fund and Special Aviation Fund appropriations.

*** Revised Budget may differ from amounts presented in the Adopted FY2004-05 City Budget due to budget changes approved by City Council.

**** Total actual expenditures, FY's 1993-94 through FY2003-04, are \$95,842,653. FY2005-06 amount reflects the operating budget only.

CITY COUNCIL

MISSION STATEMENT: To adopt legislation and provide direction to the administration of the City and to promote the best interests of the community locally and with other governmental agencies.

DEPARTMENT ORGANIZATION

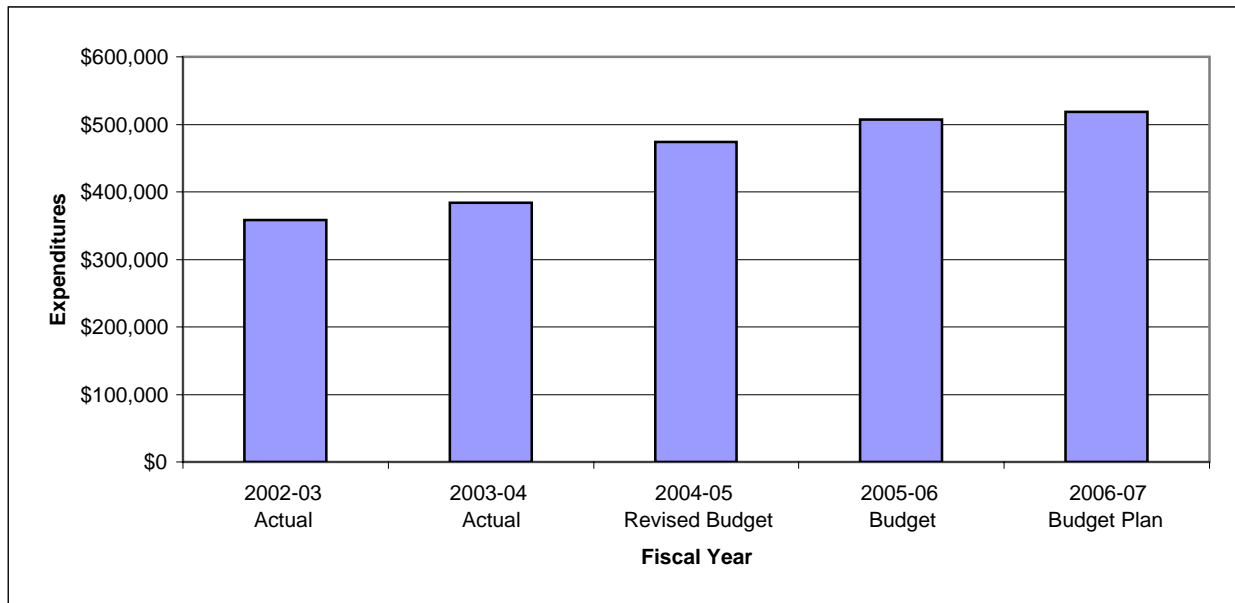
MAYOR
AND
CITY COUNCIL

CITY COUNCIL
OFFICE
ADMINISTRATION

CITY COUNCIL

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 increase reflects reclassification of two positions, partially offset by deletion of 0.4 FTE position.

FY2004-05 increase reflects a change in budgeting that moved employee and Council fringe benefit costs and the City Council's contingency account (\$74,400) from the Non-Departmental budget to the City Council's budget.

FY2005-06 increase reflects higher employee salary and wage costs due to step increases and higher fringe benefits costs.

FY2006-07 increase reflects higher costs for fringe benefits plus allowable cost-of-living increases in the Department's supplies and expenses budget.

Department Budget Summary

100 CITY COUNCIL
01 GENERAL FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
MAJOR ACCOUNT GROUPS					
Salaries and Wages	\$ 163,703	\$ 177,119	\$ 317,341	\$ 345,141	\$ 352,076
Supplies and Expenses	100,967	102,086	156,796	162,314	166,334
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal Department	<u>264,670</u>	<u>279,205</u>	<u>474,137</u>	<u>507,455</u>	<u>518,410</u>
Fringe Benefits (estimate)*	<u>93,267</u>	<u>104,360</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 357,937</u>	<u>\$ 383,565</u>	<u>\$ 474,137</u>	<u>\$ 507,455</u>	<u>\$ 518,410</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	2.0	1.6	1.6	1.6	1.6
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Total Department	<u>2.2</u>	<u>1.8</u>	<u>1.8</u>	<u>1.8</u>	<u>1.8</u>

Department Program Highlights

201 CITY COUNCIL
100 CITY COUNCIL
01 GENERAL FUND

DEPARTMENT DESCRIPTION

The seven member City Council is elected at-large by Santa Monica residents. The Council selects one member to serve as Mayor and chief presiding officer. As principal policy-makers for the City, the Mayor and City Council adopt municipal code provisions governing community development, growth, public safety, parks, recreation, public works and related activities affecting the health, safety and welfare of Santa Monica citizens. The City Council annually adopts a budget after reviewing the recommendations of the City Manager.

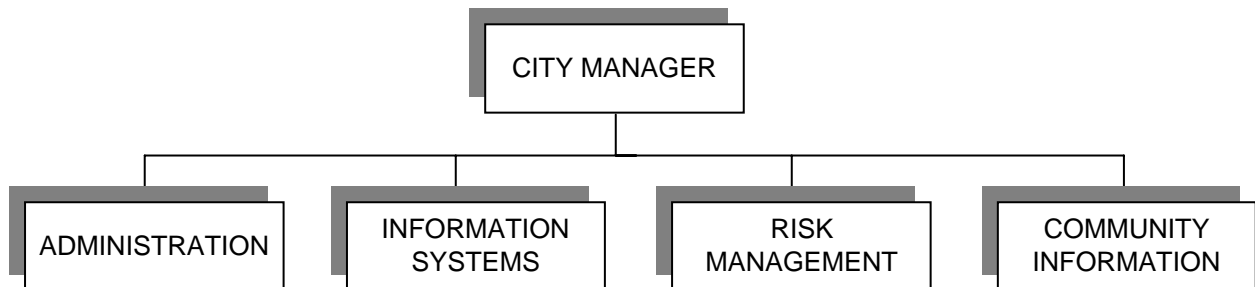
The Council Office staff have extensive contact with the public through telephone calls, correspondence and citizen visits to the office. They provide general information and referral service (frequently acting as public advocates in response to citizens' concerns) in addition to assisting the seven Council members with correspondence, telephone calls, travel and conference arrangements.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
Council Office Administrator	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	0.0	0.0	0.0	0.0
Senior Information Assistant	<u>0.0</u>	<u>0.6</u>	<u>0.6</u>	<u>0.6</u>	<u>0.6</u>
Subtotal	<u>2.0</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Subtotal	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Total Department	<u>2.2</u>	<u>1.8</u>	<u>1.8</u>	<u>1.8</u>	<u>1.8</u>

CITY MANAGER

MISSION STATEMENT: To provide overall direction in the administration of City programs, develop policy in accordance with the City Council's direction, and maintain an open, positive relationship with the community.

DEPARTMENT ORGANIZATION



The Community Information Division is created for FY2005-06 and combines the activities of the Cable Television Administration Division and the public information activities formerly performed under the Administration Division.

CITY MANAGER

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. The City Manager will direct and monitor improvements to the permit, inspection, and code compliance processes.
 - Clarify expectations and assign responsibility for process redesign and development of performance standards.
 - Hold Department Heads and leadership team accountable for achieving performance standards.
 - Establish feedback mechanisms to track performance of process overall and individual department/employee performance including a baseline survey.
 - Obtain expert assistance and effect organizational changes as required to achieve objective.

The City Manager Office will require process improvements to increase timeliness and customer satisfaction.

Performance Measures:

- *Procedural and organizational changes in place by Year-End (October 2004).*

Organizational consultant recommendations were presented to the City Council in July 2004 and, with Council's authorization, systemic and procedural changes began being implemented in Fall 2004.

Changes completed include:

- Development Services Officer hired to oversee ongoing organizational and customer service improvements (January 2005).
- City Hall now staffed on formerly "closed" Fridays for primarily building permit-related matters (January 2005).
- Fewer sets of plans required from applicants on initial submittals.
- Outside plan check firm retained to help meet peak demands.
- Four planners removed from project manager roles and reassigned to advanced planning.

CITY MANAGER

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

Work in progress includes:

- Land Use and Circulation Element Update (Shape the Future 2025) underway.
- New automated queuing/service system for customers (March-April 2005).
- Redesign of Information Booth to allow permits “greeter” function to be located in City Hall lobby (March-April 2005).
- Permit application/payment via City website for simple projects (Spring 2005).
- *Performance standards met in 87% of projects by Mid-Year 2005.*
 - Four-week goal for single family home building permits and six-week goal for new multifamily or commercial construction have been met 100 percent of the time since October 2004.
- *Establishment of customer satisfaction system by Year-End, subsequent monitoring and reporting to Council quarterly.*
 - Development Services Officer developing system to gauge satisfaction of applicants, developers, architects, both repeat customers and first-time applicants.
- *Assessment of efficacy of changes at one year-mark scheduled for Fall 2005.*

2. The Information Systems Division will evaluate, select and implement Voice over Internet Protocol (VoIP) technology to reduce cost of telecommunications services for City operations.

- Develop schedule for implementing VoIP technology on City's network to reduce telecommunication infrastructure and service costs.
- Implement VoIP technology for cost savings and service improvements.
- Monitor and measure VoIP solutions for cost savings to City operations and improvement of services.

The Information Systems Division will focus on continuing the implementation of Voice over Internet Protocol technology to enhance telephone services and reduce costs.

Performance Measures:

Cost savings due to elimination of leased services and use of data network for telephone services by June 30, 2006.

CITY MANAGER

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

3. The Information Systems Division will evaluate and if feasible, implement high-speed wireless (WiFi) for citywide broadband wireless networks for public safety services and internet access for the public at strategic locations.
- Identify and assess transmission sites to provide high-speed wireless services for public safety and wireless Hot-Spot locations for internet access for the public.
 - Evaluate and select wireless technologies to provide broadband wireless for public safety services and internet access for the public.
 - Design metering, access and security controls for wireless public safety services and the public access to the internet.
 - Install and maintain wireless technologies and services for public safety and the public use.

The Information Systems Division will evaluate and if feasible, implement high-speed broadband wireless services citywide for public safety services and for internet access for the public at strategic locations.

Performance Measures:

Improve service and lower costs for public safety wireless services and expand public access to the internet through the implementation of high-speed broadband wireless technology by June 30, 2006.

4. The Community Information Division will present voter education and election related programming on CityTV and via other methods into the community.
- Develop partnerships and new ways to disseminate election programming information.
 - Develop candidate programming formats in cooperation with the Santa Monica League of Women Voters and the Center for Governmental Studies.
 - Produce election programming to air from October 1, 2006 until election day.
 - Provide timely, accurate Santa Monica election results on election night.

Performance Measures:

Produce election related programming by November 2006.

CITY MANAGER

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

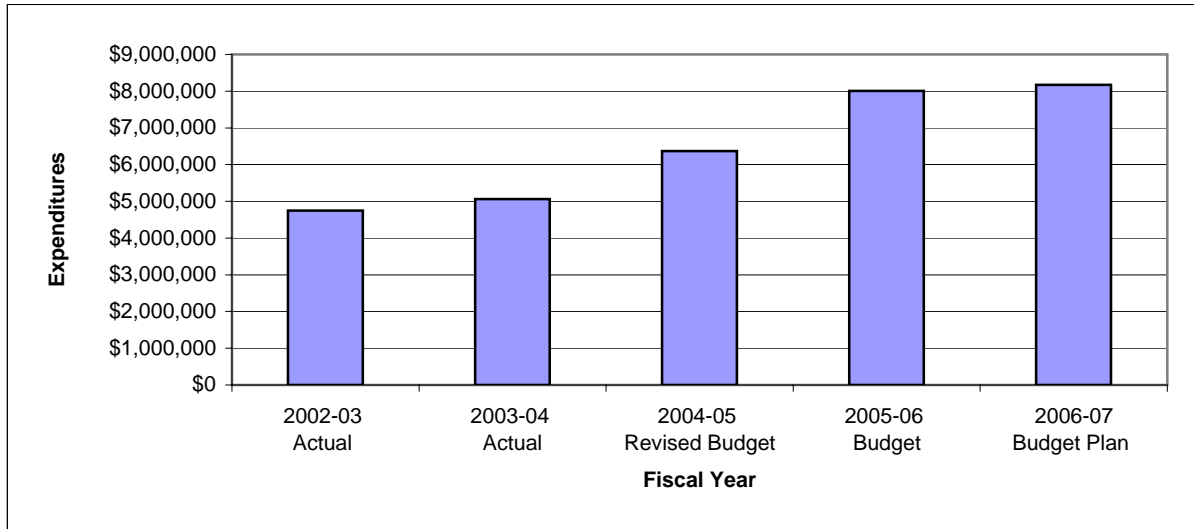
5. Risk Management will work together with staff in Human Resources and Police Departments to create and establish a zero-tolerance policy on employee crime including workers' compensation fraud, theft of public funds, and other areas. Evaluate the effectiveness of the WeTIP program as tool for receiving information from tipsters on an anonymous basis. The goal is to reduce employee theft of public funds through the abuse of the workers' compensation benefit program as well as other areas where employees are entrusted with handling funds or City-owned goods or resources.
 - Risk Management staff will meet with key staff in Human Resources and the Police Departments to review the potential of the WeTIP program.
 - Staff will work together to write an Administrative Instruction to be presented to Departments for their review and input.
 - Staff will implement the kick-off of the WeTIP program and Administrative Instruction by circulating the information widely among the employees. Promotions and publicity will be developed in concert with the WeTIP program administrators, Human Resources and Police Departments.
 - Measure effectiveness of reduced workers' compensation fraud or abuse.

6. Risk Management will develop internal claims handling standards and workflow processes in support of a paperless claims environment using the current claims management software program. The purpose is to enhance the efficiency and effectiveness of the claims operation by eliminating the handling of volumes of paper in the form of medical reports and bills, liens, legal forms and documents, and all internal documentation. Will reduce staff handling time; reduce office storage areas that are exclusively reserved for paper files as well as offsite storage of closed files; and support the City's sustainability program by reducing unnecessary use of paper resources.
 - Evaluate the data storage capability of existing claims management software to determine file storage capacity.
 - Identify key documents that are to be scanned into the claims software; establish workflow key points.
 - Train staff on the management of claims in a paperless environment.
 - Evaluate the effectiveness of the new procedures at year-end; revise as necessary.

CITY MANAGER

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 increase reflects a transfer-in of 2.0 FTE Systems/Software Analyst positions funded by the Big Blue Bus, partially offset by 5% budget reduction, including deletion of 1.5 FTE positions.

FY2004-05 significant increase is the result of the transfer of department-related expenditures previously budgeted in the Non-Departmental budget to the Department's budget. The increase also reflects employee cost-of-living adjustments, step increases and self-insurance cost increases, partially offset by 0.5% budget reduction.

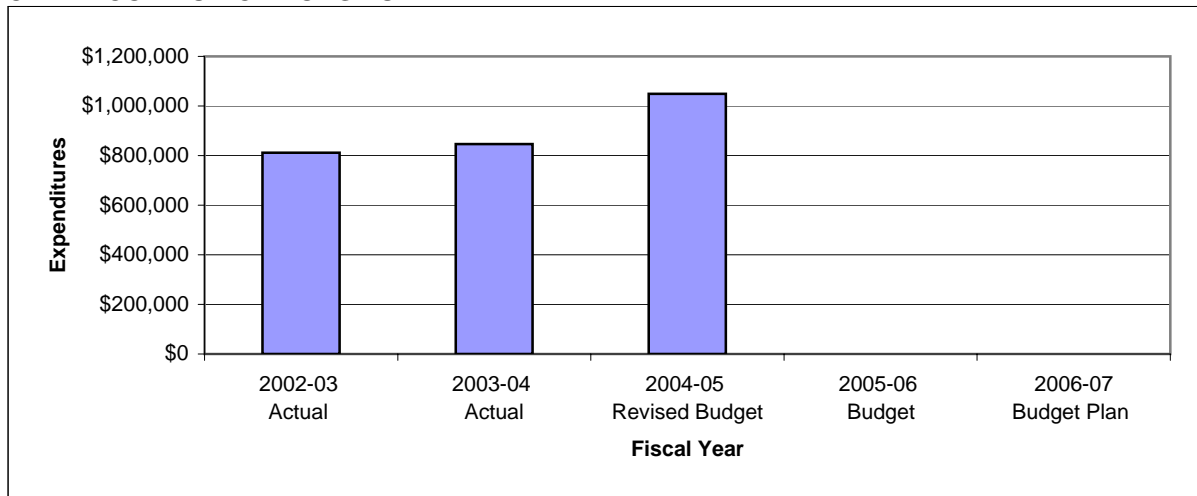
FY2005-06 increase reflects the addition of 1.0 FTE in Information Systems Division (ISD) for computer technology support at the new Library, 0.5 FTE in the City Manager's Office to assist with increased requests from the public, plus \$200,000 for implementation of the Homeless Initiative. Two technical changes are also made in FY2005-06 including moving the budgets for web services and GIS, totaling \$131,878, from the capital budget to ISD's operating budget and transfer of the Cable Communications budget to the General Fund from the Cable Communications Fund.

In addition, FY2006-07 increases reflect employee step increases, increases in fringe benefits costs, allowable cost-of-living increases in the Department's supplies and expenses budget plus final year funding for the Homeless Initiative.

CITY MANAGER

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

CABLE COMMUNICATIONS FUND



FY2003-04 expenditure increases reflect higher employee salaries and wages due to cost-of-living increases and increases in employee benefits costs.

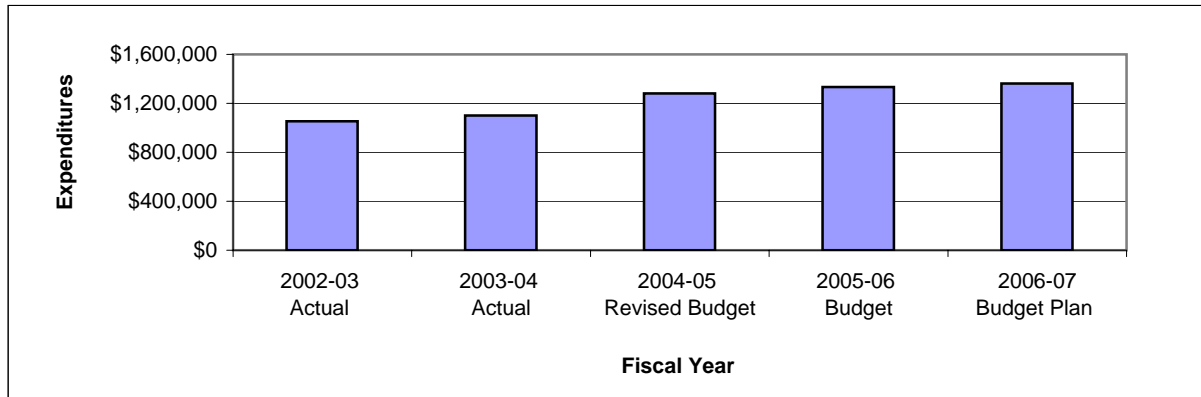
FY2004-05 increase reflects the biennial election costs, partially offset by 0.5% budget reductions. The increases also includes the transfer of Cable Communication related expenditures previously budgeted in the General Fund's Non-Departmental budget to the Cable Fund including facility rental costs in the amount of \$119,759.

Beginning in FY2005-06 the Cable Communications budget, previously in the Cable Communications Fund, was transferred into the General Fund. The FY2005-06 Cable Communications budget of \$1,045,658 and the FY2006-07 budget plan amount of \$1,077,795 and are now reflected in the Community Information Division.

CITY MANAGER

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

WORKERS' COMPENSATION SELF-INSURANCE FUND: RISK MANAGEMENT DIVISION OPERATING COSTS



FY2003-04 increase reflects a net increase of 0.5 FTE position in the liability claims area for small court appearances, which is offset by Division revenues, plus cost-of-living increases in employee salaries and wages, higher fringe benefits costs and greater self-insurance contributions.

FY2004-05, FY2005-06, and FY2006-07 increases reflect the increased costs for employee fringe benefits and self insurance costs.

Department Budget Summary

110 CITY MANAGER
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration	\$ 1,073,537	\$ 1,133,345	\$ 2,368,485	\$ 1,853,035	\$ 1,873,308
Information Systems	3,007,253	3,110,511	4,004,402	4,295,698	4,395,684
Community Information	0	0	0	1,854,073	1,902,962
Cable Television	812,138	846,476	1,049,024	0	0
Risk Management	1,052,486	1,100,097	1,281,372	1,333,900	1,362,963
Subtotal Department	<u>5,945,414</u>	<u>6,190,429</u>	<u>8,703,283</u>	<u>9,336,706</u>	<u>9,534,917</u>
Fringe Benefits (estimate)*	<u>663,300</u>	<u>817,605</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 6,608,714</u>	<u>\$ 7,008,034</u>	<u>\$ 8,703,283</u>	<u>\$ 9,336,706</u>	<u>\$ 9,534,917</u>
MAJOR ACCOUNT GROUPS BY FUND					
General Fund					
Salaries and Wages	\$ 3,568,157	\$ 3,796,917	\$ 4,760,408	\$ 5,679,286	\$ 5,793,907
Supplies and Expenses	512,633	446,939	1,612,479	2,323,520	2,378,047
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>4,080,790</u>	<u>4,243,856</u>	<u>6,372,887</u>	<u>8,002,806</u>	<u>8,171,954</u>
Fringe Benefits*	<u>663,300</u>	<u>817,605</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 4,744,090</u>	<u>\$ 5,061,461</u>	<u>\$ 6,372,887</u>	<u>\$ 8,002,806</u>	<u>\$ 8,171,954</u>
Cable Communications Fund**					
Salaries and Wages	\$ 597,221	\$ 618,759	\$ 693,765	\$ 0	\$ 0
Supplies and Expenses	214,917	227,717	355,259	0	0
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 812,138</u>	<u>\$ 846,476</u>	<u>\$ 1,049,024</u>	<u>\$ 0</u>	<u>\$ 0</u>
Workers' Compensation Self-Insurance Fund					
Salaries and Wages	\$ 892,310	\$ 964,388	\$ 1,115,969	\$ 1,174,400	\$ 1,199,100
Supplies and Expenses	156,814	127,899	155,277	159,500	163,863
Capital Outlay	<u>3,362</u>	<u>7,810</u>	<u>10,126</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 1,052,486</u>	<u>\$ 1,100,097</u>	<u>\$ 1,281,372</u>	<u>\$ 1,333,900</u>	<u>\$ 1,362,963</u>

Department Budget Summary

110 CITY MANAGER
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
Total All Funds					
Salaries and Wages	\$ 5,057,688	\$ 5,380,064	\$ 6,570,142	\$ 6,853,686	\$ 6,993,007
Supplies and Expenses	884,364	802,555	2,123,015	2,483,020	2,541,910
Capital Outlay	3,362	7,810	10,126	0	0
Fringe Benefits*	<u>663,300</u>	<u>817,605</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 6,608,714</u>	<u>\$ 7,008,034</u>	<u>\$ 8,703,283</u>	<u>\$ 9,336,706</u>	<u>\$ 9,534,917</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

** Starting in FY2005-06, the Cable Communications Fund was discontinued; the budget is now reflected in the General Fund.

PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
General Fund					
PERMANENT POSITIONS	41.3	42.0	41.0	48.5	48.5
OVERTIME	0.2	0.1	0.1	0.2	0.2
TEMPORARY	<u>0.1</u>	<u>0.0</u>	<u>0.7</u>	<u>4.9</u>	<u>5.2</u>
Subtotal	<u>41.6</u>	<u>42.1</u>	<u>41.8</u>	<u>53.6</u>	<u>53.9</u>
Cable Communications Fund**					
PERMANENT POSITIONS	6.0	6.0	6.0	0.0	0.0
OVERTIME	0.1	0.1	0.1	0.0	0.0
TEMPORARY	<u>4.7</u>	<u>4.4</u>	<u>4.7</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>10.8</u>	<u>10.5</u>	<u>10.8</u>	<u>0.0</u>	<u>0.0</u>
Workers' Compensation Self-Insurance Fund					
PERMANENT POSITIONS	11.5	12.0	12.0	12.0	12.0
OVERTIME	0.2	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>11.8</u>	<u>12.2</u>	<u>12.1</u>	<u>12.1</u>	<u>12.1</u>

Department Budget Summary

110 CITY MANAGER
VARIOUS FUNDS

PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND (continued)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
Total All Funds					
PERMANENT POSITIONS	58.8	60.0	59.0	60.5	60.5
OVERTIME	0.5	0.3	0.3	0.3	0.3
TEMPORARY	<u>4.9</u>	<u>4.5</u>	<u>5.4</u>	<u>4.9</u>	<u>5.2</u>
Total Department	<u>64.2</u>	<u>64.8</u>	<u>64.7</u>	<u>65.7</u>	<u>66.0</u>
GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 4,744,090	\$ 5,061,461	\$ 6,372,887	\$ 8,002,806	\$ 8,171,954
Less: Program Revenues and Reimbursements:					
Video Production Services	\$ 0	\$ 0	\$ 0	\$ 12,600	\$ 12,600
Sale of GIS Maps	2,630	318	450	400	400
Show Phones	6,902	6,080	7,000	5,000	5,000
Telephone Commissions	16,965	12,528	13,000	13,000	13,000
I-Net Revenue	0	0	16,438	28,978	28,978
Systems Analyst Reimbursement	0	185,200	201,300	219,900	226,800
GIS Analyst Reimbursement	<u>93,100</u>	<u>101,500</u>	<u>93,200</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 119,597</u>	<u>\$ 305,626</u>	<u>\$ 331,388</u>	<u>\$ 279,878</u>	<u>\$ 286,778</u>
Balance Required from General Fund	<u>\$ 4,624,493</u>	<u>\$ 4,755,835</u>	<u>\$ 6,041,499</u>	<u>\$ 7,722,928</u>	<u>\$ 7,885,176</u>

Division Program Highlights

202 ADMINISTRATION
110 CITY MANAGER
01 GENERAL FUND

DIVISION DESCRIPTION

The City Manager's Office provides overall guidance to all City operating departments and is responsible for the administration of City programs to insure the delivery of high quality services in an efficient and cost-effective manner. This includes providing opportunities for organizational development of City staff, oversight of major City-initiated projects, outreach to and involvement with community members on issues of local concern, direction of the annual budget process and coordination of City Council agendas.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
City Manager	1.0	1.0	1.0	1.0	1.0
Assistant City Manager	1.0	1.0	1.0	1.0	1.0
Assistant to the City Manager*	3.0	3.0	3.0	2.0	2.0
City Manager Office Administrator	1.0	1.0	0.0	0.0	0.0
Publications Manager*	1.0	1.0	1.0	0.0	0.0
Community Relations Specialist	0.3	0.0	0.0	0.0	0.0
Administrative Staff Assistant	1.0	0.0	0.0	0.0	0.0
Community Relations Assistant	0.0	1.0	1.0	0.0	0.0
Office Manager to the City Manager	0.0	0.0	0.0	1.0	1.0
Staff Assistant III	0.0	0.0	0.0	0.5	0.5
Staff Assistant II*	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>9.3</u>	<u>9.0</u>	<u>8.0</u>	<u>5.5</u>	<u>5.5</u>
OVERTIME	0.1	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.1</u>	<u>0.0</u>	<u>0.7</u>	<u>0.2</u>	<u>0.2</u>
Subtotal	<u>0.2</u>	<u>0.0</u>	<u>0.7</u>	<u>0.2</u>	<u>0.2</u>
Total Division	<u>9.5</u>	<u>9.0</u>	<u>8.7</u>	<u>5.7</u>	<u>5.7</u>

* Beginning in FY2005-06, 3.0 FTE positions are moved to the new Community Information Division.

Division Program Highlights

223 INFORMATION SYSTEMS
110 CITY MANAGER
01 GENERAL FUND

DIVISION DESCRIPTION

The Information Systems Division provides support and advisory services for all City automated information and communication systems. The Division provides planning, design and programming for the enhancement of existing systems as well as for the development, procurement and implementation of new systems. The Information Systems Division has developed and now supports a local and wide area network with 136 servers that provide 55 major software applications to 1,500 computer users via 1,250 computers and 400 printers. The Division also manages all City telecommunications systems including fiber optic networks, Voice Over Internet Protocol telephony, telephone switches with 2,013 stations, 422 cellular phones, all departmental pagers, a call accounting system and a call processing and voicemail system.

Citywide implementation of geographic information systems, imaging systems, Internet services and office automation including word processing, spreadsheet, desktop publishing, electronic mail and databases on microcomputer local and wide area networks is an ongoing responsibility. Software support and hardware repair activities are managed by a customer service helpdesk. Comprehensive microcomputer training programs are provided through course instruction, workshops and educational toolkits. The Information Systems Division also manages the City's Intranet and Internet systems, which facilitates the electronic delivery of government services and allows Santa Monica residents to communicate with the City 24 hours a day.

Division Program Highlights

223 INFORMATION SYSTEMS
110 CITY MANAGER
01 GENERAL FUND

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Chief Information Officer	1.0	1.0	1.0	1.0	1.0
Software Systems Officer	1.0	1.0	1.0	1.0	1.0
Systems and Network Officer	1.0	1.0	1.0	1.0	1.0
Systems Analyst	1.0	1.0	1.0	1.0	1.0
Lead Systems Analyst - Public Safety	1.0	1.0	1.0	1.0	1.0
Systems Analyst - Public Safety	1.0	0.0	0.0	0.0	0.0
Systems Analyst - Permitting Systems	1.0	1.0	1.0	1.0	1.0
Systems Analyst - Transit Systems	0.0	1.0	1.0	1.0	1.0
Systems Analyst - Utilities	0.0	0.0	1.0	1.0	1.0
GIS Program Coordinator	1.0	1.0	1.0	1.0	1.0
Internet Systems Coordinator	1.0	1.0	1.0	1.0	1.0
Support Services Coordinator	1.0	1.0	1.0	1.0	1.0
Telecommunications Analyst	2.0	2.0	2.0	2.0	2.0
GIS Analyst	2.0	2.0	1.0	1.0	1.0
Internet Applications Analyst	1.0	1.0	1.0	1.0	1.0
Database Administrator	2.0	2.0	2.0	2.0	2.0
Software Systems Analyst - HR/Pay	1.0	1.0	1.0	1.0	1.0
Software Systems Analyst - Transit	0.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Information Systems	1.0	1.0	1.0	1.0	1.0
Systems Administrator	3.0	3.0	3.0	3.0	3.0
Network Engineer	1.0	1.0	1.0	1.0	1.0
Technical Services Specialist	3.0	3.0	3.0	4.0	4.0
Computer Systems Specialist	1.0	1.0	1.0	1.0	1.0
Telecommunications Technician	1.0	1.0	1.0	1.0	1.0
Senior Computer Support Specialist	1.0	1.0	1.0	1.0	1.0
Computer Support Specialist	1.0	1.0	1.0	1.0	1.0
Technical Staff Assistant II	1.0	1.0	0.0	0.0	0.0
Technical Staff Assistant	0.0	0.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	0.0	0.0	0.0
Staff Assistant II	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>32.0</u>	<u>33.0</u>	<u>33.0</u>	<u>34.0</u>	<u>34.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.3</u>	<u>0.3</u>
Subtotal	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.4</u>	<u>0.4</u>
Total Division	<u>32.1</u>	<u>33.1</u>	<u>33.1</u>	<u>34.4</u>	<u>34.4</u>

Division Program Highlights

223 INFORMATION SYSTEMS
110 CITY MANAGER
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Technical Services</u>					
Computer System Help Line Trouble Calls	9,553	9,797	6,400	6,400	6,400
Computer System Help Line Assistance Calls	N/A	N/A	3,000	3,000	3,000
Telecommunications Help Line Trouble Calls	1,183	1,475	880	880	880
Telecommunications Help Line Assistance Calls	N/A	N/A	150	150	150
Computer Equipment Installations	2,754	2,598	3,680	3,600	3,000
Telecommunication System Installations	558	938	600	700	500
<u>Systems Development</u>					
Number of New Maps (Coverages) Produced With the GIS	100	105	100	100	100
Number of Software Systems Service and Enhancement Requests	1,035	1,702	2,000	1,000	1,000
New Software Systems Installed	4	4	4	3	3
<u>Web Services</u>					
Number of Electronic Requests for Government Information	11,549,962	12,223,996	12,610,010	13,000,000	13,000,000
Number of Government Services Requested through the Internet (Includes on-line filing of petty theft reports, graffiti removal requests, and renewal of business licenses)	22,311	53,270	21,000	21,000	21,000
Number of New Internet Services Developed (Includes on-line permit applications and permit processing status, and other service transactions)	37	27	26	26	26
Number of Intranet Requests for Government Information	2,107,409	3,160,996	3,700,000	3,596,000	3,596,000
Number of New Intranet Services Developed	13	10	8	7	7

Division Program Highlights

223 INFORMATION SYSTEMS
110 CITY MANAGER
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
<u>Training</u>					
New Training Courses Developed	6	7	6	3	3
Training Classes Conducted	217	102	110	100	100
Number of Students Attending Classes	883	531	930	900	600
EFFECTIVENESS:					
<u>Technical Services</u>					
Availability of Computer Systems During Regular Business Hours	97%	98%	98%	98%	98%
Availability of Network and Telecommunications Systems During Business Hours	98%	98%	98%	98%	98%
Computer Equipment Installations Completed Within Five Days of Scheduled Install Date	88%	90%	90%	90%	90%
Telecommunications Installations Completed Within Five Days of Scheduled Install Date	74%	86%	86%	86%	86%
Computer Systems Help Line Trouble Calls Resolved Within One Business Day	80%	85%	85%	85%	86%
Computer Systems Help Line Assistance Calls Resolved Within One Business Day	N/A	N/A	93%	93%	93%
Telecommunications Systems Help Line Trouble Calls Completed Within One Business Day	67%	85%	85%	85%	85%
Telecommunications Systems Help Line Assistance Calls Completed Within One Business Day	N/A	N/A	93%	93%	93%
Availability of Email Services During Business Hours	98%	98%	98%	98%	98%
Availability of Critical Software Application Systems Services During Business Hours	98%	98%	98%	98%	98%
Availability of File and Print Services During Business Hours	98%	98%	98%	98%	98%

Division Program Highlights

207 COMMUNITY INFORMATION
110 CITY MANAGER
01 GENERAL FUND

DIVISION DESCRIPTION

The Community Information Division is responsible for community relations, including complaint resolution and tracking, neighborhood organization support, customer service support, public outreach and involvement coordination, and resident satisfaction surveying; management of city publications, including use of the city's graphic identity, and production of the Seascape and WaveLengths newsletters, customer services directory, and other print material; strategic communications planning; media relations; cable television programming including Council and other meeting coverage, complaint resolution, research and development support for cable franchise enforcement, and rate regulation; and public information assistance through City Hall reception, City Hall on Call and web content.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Assistant to the City Manager*	0.0	0.0	0.0	1.0	1.0
Cable TV Manager**	0.0	0.0	0.0	1.0	1.0
Publications Manager*	0.0	0.0	0.0	1.0	1.0
Video Production Coordinator II**	0.0	0.0	0.0	3.0	3.0
Cable TV Programming Specialist**	0.0	0.0	0.0	1.0	1.0
Staff Assistant III**	0.0	0.0	0.0	1.0	1.0
Staff Assistant II*	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>9.0</u>	<u>9.0</u>
OVERTIME	0.0	0.0	0.0	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>4.4</u>	<u>4.7</u> ***
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>4.5</u>	<u>4.8</u>
Total Division	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>13.5</u>	<u>13.8</u>

* Beginning in FY2005-06, positions were moved from the Administration Division.

** Beginning in FY2005-06, positions were moved from the Cable Administration Fund.

*** 0.3 FTE position is associated with election programming and is a biennial position.

Division Program Highlights

207 COMMUNITY INFORMATION
110 CITY MANAGER
01 GENERAL FUND

CABLE TV PERFORMANCE MEASURES*	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Number of Hours of Live Public Meeting Coverage and Other Live Programming	317	330	300	300	300
Public Meetings Covered	89	77	90	90	90
Public Service Announcements (PSA's), Including Acquired PSA's and Character Generated Messages	253	261	250	250	250
Programs Obtained from Outside Sources	143	70	100	100	100
Locally Produced Programs	111	152	120	60	70
Cable Complaints Investigated and Referred	54	22	60	60	60
EFFECTIVENESS:					
Percent of Cable Complaints Responded to by Cable Company Within 48 Hours	92%	92%	81%	81%	81%
Percent of Cable Complaints Resolved on First Referral to Cable Company	95%	92%	80%	80%	80%
Percent of Locally Produced Programs that are Santa Monica Based	82%	95%	75%	75%	75%

* All of these performance measures relate to Cable TV.

Division Program Highlights

207 CABLE TELEVISION ADMINISTRATION
110 CITY MANAGER
51 CABLE COMMUNICATION

DIVISION DESCRIPTION

Effective in FY2005-06, all activities and positions in this division are transferred to the General Fund - Community Information Division.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Cable TV Manager	1.0	1.0	1.0	0.0	0.0
Video Production Coordinator II	3.0	3.0	3.0	0.0	0.0
Cable TV Programming Specialist	1.0	1.0	1.0	0.0	0.0
Staff Assistant III	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>0.0</u>	<u>0.0</u>
OVERTIME	0.1	0.1	0.1	0.0	0.0
TEMPORARY	<u>4.7</u> *	<u>4.4</u>	<u>4.7</u> *	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>4.8</u>	<u>4.5</u>	<u>4.8</u>	<u>0.0</u>	<u>0.0</u>
Total Division	<u>10.8</u>	<u>10.5</u>	<u>10.8</u>	<u>0.0</u>	<u>0.0</u>

*The 0.3 FTE position is associated with election programming and it is a biennial position.

All positions and Cable TV Performance Measures are reflected in the new Community Information Division in the General Fund.

Division Program Highlights

206 RISK MANAGEMENT
110 CITY MANAGER
59 WORKERS' COMPENSATION FUND

DIVISION DESCRIPTION

The Risk Management Division protects the City's assets and service capabilities against the financial consequences of accidental loss. The Division is responsible for providing advice and support to City Departments in hazard identification and mitigation activities as it relates to the areas of liability, occupational health and safety, and property loss risks. Appropriate loss prevention and reduction strategies are employed to reduce the potential frequency and severity of accidents and exposure to losses. Claims filed by both the public (liability) and employees (workers' compensation) are investigated and adjusted by Division staff. The Division is responsible for all budgeting and selection of appropriate risk financing techniques for the City's insured and self-funded property and casualty insurance programs. All insurance requirements for outside contractors and service providers are established by the Division. Division staff is actively engaged in monitoring accident rates and costs of these programs and coordinates the City's entire risk management effort. The Risk Management Division is budgeted in the Workers' Compensation Self-Insurance Fund with a portion of the costs reimbursed to that Fund from the Comprehensive, Bus and Automobile Self-Insurance Funds.

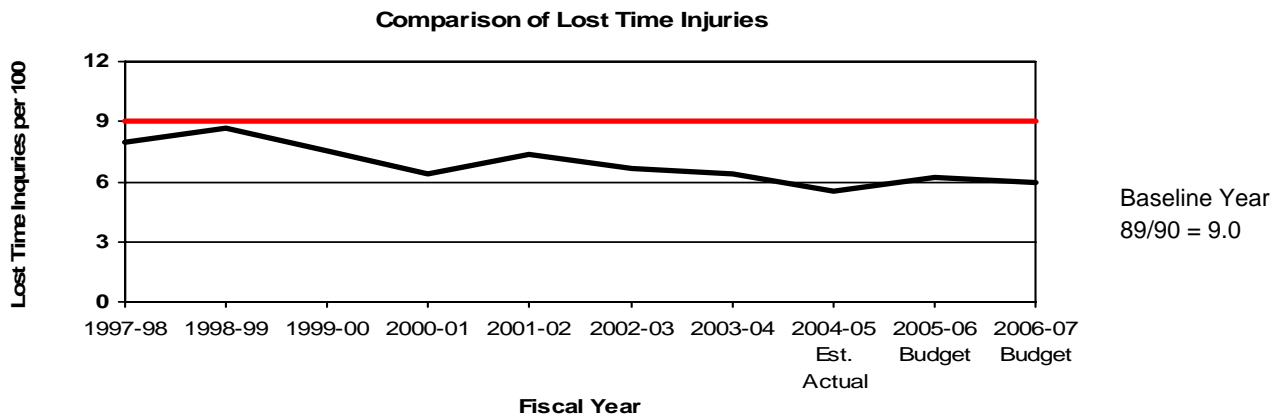
	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Risk Manager	1.0	1.0	1.0	1.0	1.0
Loss Control Officer	1.0	1.0	1.0	1.0	1.0
Workers' Compensation Administrator	1.0	1.0	1.0	1.0	1.0
Senior Liability Claims Adjuster	1.0	1.0	1.0	1.0	1.0
Liability Claims Adjuster	1.0	1.0	1.0	1.0	1.0
Liability Claims Technician	0.0	1.0	1.0	1.0	1.0
Senior Workers' Compensation Claims Examiner	0.0	0.0	2.0	2.0	2.0
Workers' Compensation Claims Examiner	3.0	3.0	0.0	0.0	0.0
Worker's Compensation Claims Assistant	2.0	0.0	0.0	0.0	0.0
Workers' Compensation Claims Technician	0.0	1.0	1.0	1.0	1.0
Workers' Compensation Claims Specialist	0.0	0.0	1.0	1.0	1.0
Staff Assistant IV	1.0	1.0	0.0	0.0	0.0
Staff Assistant III	0.0	0.0	1.0	1.0	1.0
Staff Assistant II	<u>0.5</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>11.5</u>	<u>12.0</u>	<u>12.0</u>	<u>12.0</u>	<u>12.0</u>
OVERTIME	0.2	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.3</u>	<u>0.2</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>11.8</u>	<u>12.2</u>	<u>12.1</u>	<u>12.1</u>	<u>12.1</u>

Division Program Highlights

206 RISK MANAGEMENT
110 CITY MANAGER
59 WORKERS' COMPENSATION FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Liability					
New Claims Received	683	518	480	485	485
Pending Claims	461	448	440	445	445
Claims Closed	720	666	575	N/A	N/A
Workers' Compensation					
New Claims Received	367	328	300	320	330
Pending Claims	560	513	500	520	525
Claims Closed	360	543	365	N/A	N/A
Risk Control					
Number of Departmental W/C and Liability Accident Review Meetings Held	12	11	11	11	11
Number of Employee Safety Training Class Hours	3,500	3,950	3,500	3,650	3,800

EFFECTIVENESS:



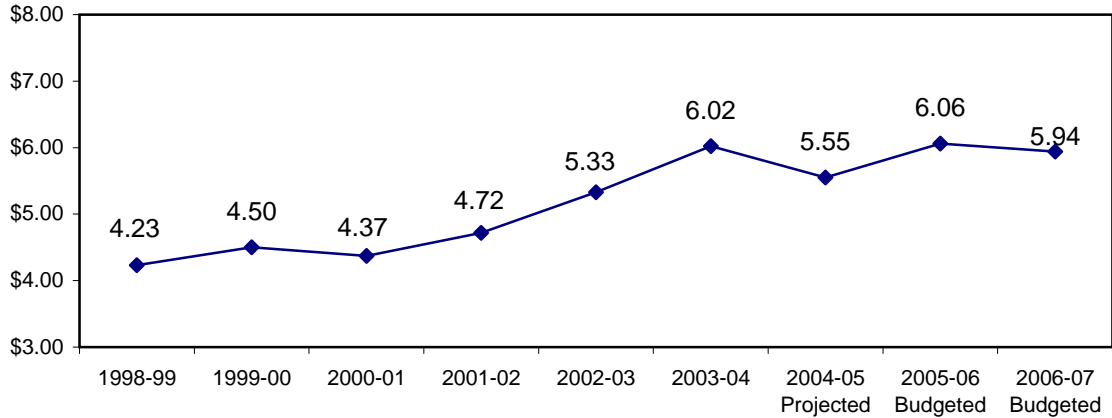
FY2003-04 lost time injuries per 100 FTEs were 28.8 percent lower than the FY1989-90 baseline year. FY1989-90 is used as the baseline since it is the first year the City began to track these statistics. Over the past ten years, the City's lost time injury rates have been consistently lower than the baseline. Using FY2003-04 cost per claim data, the reduced rates can be translated into approximately \$8.9 million in cost avoidance over ten years or an average of \$890,000 on an annual basis. This is primarily attributable to early return-to-work and safety training programs on a City-wide basis.

Division Program Highlights

206 RISK MANAGEMENT
110 CITY MANAGER
59 WORKERS' COMPENSATION FUND

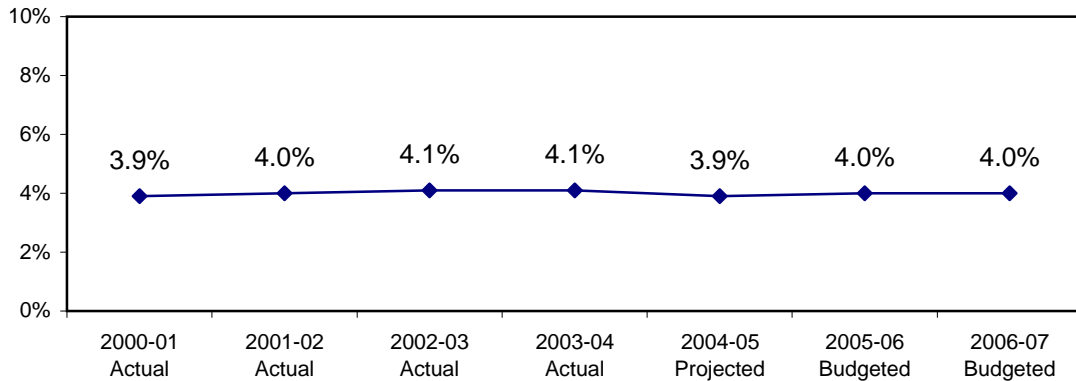
PERFORMANCE MEASURES

**Workers' Compensation Expenditures
Per \$100 of Payroll**



Reflects actual expenditures from Workers' Compensation Self-Insurance Fund per \$100 payroll by fiscal year. Cost increases have resulted from state mandated benefit increases and changes in administrative regulations.

**Risk Management Expenditures
as a Percentage of Total Operating Budget**



Reflects actual expenditures (three year rolling average) of liability, property, and workers' compensation insured and self funded costs including administration expenses.

Division Program Highlights

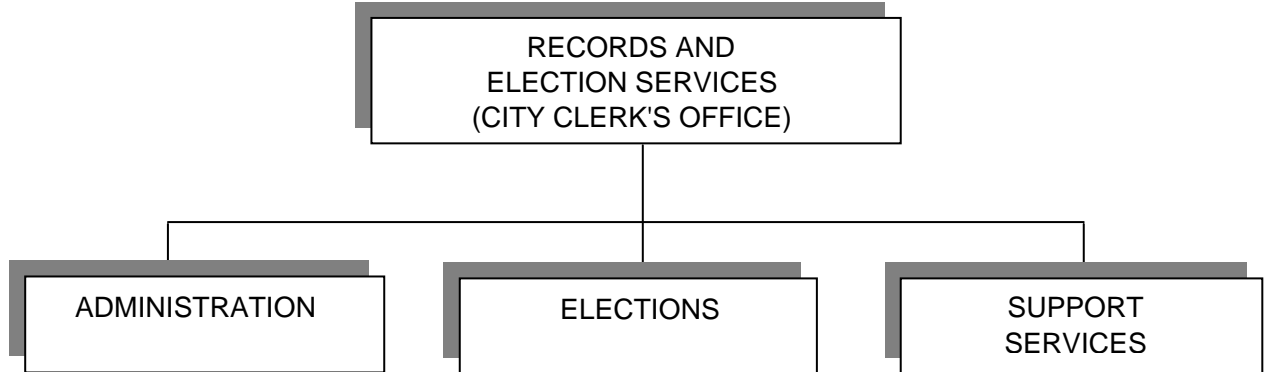
206 RISK MANAGEMENT
110 CITY MANAGER
59 WORKERS' COMPENSATION FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
EFFICIENCY:					
Liability					
Claims Closed with Payments Made	319	283	250	250	250
Claims Closed with no Payments Made	401	393	325	325	325
Percentage of Claims Received Resulting in Litigation	24%	20%	17%	13%	13%
Recoveries (Damage to City Buses, Vehicles, or Property)	\$ 194,800	\$ 263,700	\$ 230,000	\$ 250,000	\$ 265,000
Workers' Compensation					
Percentage of Benefit Payments Made Timely					
Percentage Results	99%	99.9%	98%	98%	98%
# of Payment Transactions	N/A	20,142	17,500	18,000	18,500
New Claim Set-Ups Compliance Within 5 Days of Notice to this Office	90%	N/A	N/A	N/A	N/A
Customer Service Surveys - Employees Return of Positive Results	75%	80%	80%	85%	85%
Percentage of Indemnity Claims Received Resulting in Litigation	N/A	12%	12%	10%	10%
Risk Control					
Percent of Risk Assessments Evaluated and Responded to Within 5 Working Days of Knowledge	95%	95%	90%	90%	90%
Percentage of Participants Rating Employee Safety Training Programs Good or Very Good	N/A	80%	75%	75%	75%

RECORDS AND ELECTION SERVICES (CITY CLERK'S OFFICE)

MISSION STATEMENT: To provide prompt, accurate, and courteous service to anyone wishing to access the official records of City Council proceedings; to increase public awareness about City government and the election process; to carry out all programs of this office efficiently and cost-effectively; to conduct all elections in the City according to City and State codes; and to provide efficient and timely records management, printing, and mail service to all City Departments.

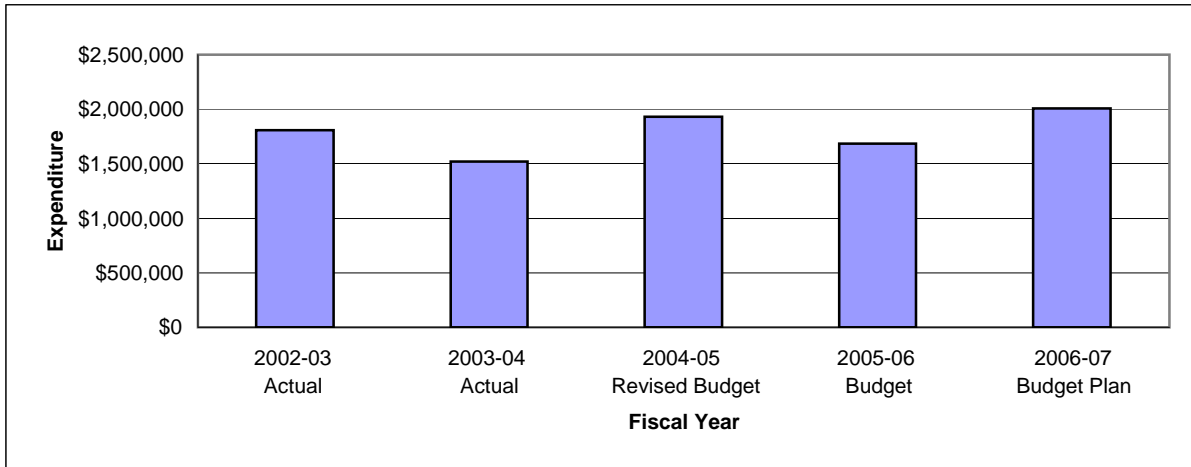
DEPARTMENT ORGANIZATION



RECORDS AND ELECTION SERVICES (CITY CLERK'S OFFICE)

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



Expenses in Records and Election Services primarily rise and fall based on the election year cycle.

FY2004-05 increase primarily reflects higher employee salary and wage costs due to cost-of-living increases, costs for the November 2004 election plus a change in budgeting that moved employee fringe benefit costs into the Department's budget from Non-Departmental.

FY2005-06 decrease reflects the elimination of election costs and some budget cutting reductions.

FY2006-07 increase reflects primarily the election year costs along with projected salary and wage increases for employee step increases, higher employee fringe benefits costs and allowable cost-of-living increases in the Department's supplies and expenses budget.

Department Budget Summary

120 RECORDS AND ELECTION SERVICES
(CITY CLERK'S OFFICE)
01 GENERAL FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration	\$ 589,070	\$ 764,250	\$ 914,873	\$ 919,784	\$ 950,716
Elections	304,369	4,409	325,863	6,300	325,805
Support Services	751,197	559,594	690,106	757,580	732,136
Subtotal Department	<u>1,644,636</u>	<u>1,328,253</u>	<u>1,930,842</u>	<u>1,683,664</u>	<u>2,008,657</u>
Fringe Benefits (estimate)*	<u>163,100</u>	<u>191,894</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 1,807,736</u>	<u>\$ 1,520,147</u>	<u>\$ 1,930,842</u>	<u>\$ 1,683,664</u>	<u>\$ 2,008,657</u>

MAJOR ACCOUNT GROUPS

Salaries and Wages	\$ 728,719	\$ 764,522	\$ 925,769	\$ 963,108	\$ 978,892
Supplies and Expenses	915,917	563,731	1,005,073	692,556	1,029,765
Capital Outlay	0	0	0	28,000	0
Subtotal	<u>1,644,636</u>	<u>1,328,253</u>	<u>1,930,842</u>	<u>1,683,664</u>	<u>2,008,657</u>
Fringe Benefits*	<u>163,100</u>	<u>191,894</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 1,807,736</u>	<u>\$ 1,520,147</u>	<u>\$ 1,930,842</u>	<u>\$ 1,683,664</u>	<u>\$ 2,008,657</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	12.0	12.0	12.0	12.0	12.0
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Department	<u>12.1</u>	<u>12.1</u>	<u>12.1</u>	<u>12.1</u>	<u>12.1</u>

Department Budget Summary

120 RECORDS AND ELECTION SERVICES
(CITY CLERK'S OFFICE)
01 GENERAL FUND

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 1,807,736	\$ 1,520,147	\$ 1,930,842	\$ 1,683,664	\$ 2,008,657
Less: Program Revenues and Reimbursements:					
City Clerk Counter Fees	\$ 1,664	\$ 2,683	\$ 2,400	\$ 2,400	\$ 2,400
Elections	94,364	34,332	72,633	0	72,633
Sale of Municipal Codes	626	529	500	500	500
Interfund Services	276,184	230,316	244,640	250,000	250,000
Domestic Partner Filing Fees	<u>1,328</u>	<u>1,044</u>	<u>1,200</u>	<u>1,200</u>	<u>1,200</u>
Subtotal	<u>\$ 374,166</u>	<u>\$ 268,904</u>	<u>\$ 321,373</u>	<u>\$ 254,100</u>	<u>\$ 326,733</u>
Balance Required from General Fund	<u>\$ 1,433,570</u>	<u>\$ 1,251,243</u>	<u>\$ 1,609,469</u>	<u>\$ 1,429,564</u>	<u>\$ 1,681,924</u>

Division Program Highlights

211 ADMINISTRATION
120 RECORDS AND ELECTION SERVICES
(CITY CLERK'S OFFICE)
01 GENERAL FUND

DIVISION DESCRIPTION

The Administration Division carries out the official duties of the City Clerk as required by local and state law. The Director of Records & Election Services (City Clerk) prepares the City Council agenda, maintains the official and historical records of the Council proceedings, and records management service which includes the retention, retrieval and destruction of records. The Director also maintains the board and commission appointive lists as required by State law.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Director of Records & Election Services (City Clerk)	1.0	1.0	1.0	1.0	1.0
Records and Election Services Manager (Assistant City Clerk)	1.0	1.0	1.0	1.0	1.0
Deputy City Clerk	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	2.0	2.0	2.0	2.0	2.0
Records Management Coordinator	0.0	1.0	1.0	1.0	1.0
Records Management Assistant	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>5.0</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Division	<u>5.0</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>	<u>7.0</u>

Division Program Highlights

211 ADMINISTRATION
120 RECORDS AND ELECTION SERVICES
(CITY CLERK'S OFFICE)
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
City Council Meetings	30	33	30	30	30
Resolutions Processed & Filed	104	90	115	110	110
Ordinances Processed, Published & Codified	39	44	40	35	35
Citizens/Staff Assisted at Counter	5,400	6,000	5,400	5,400	5,400
Citizens/Staff Assisted by Phone/E-mail	25,000	22,000	22,000	22,000	22,000
Records Boxes Received and Processed for Offsite Storage	550	841	600	700	700
File Retrievals from Offsite Storage	1,241	1,617	1,000	1,500	1,500
EFFICIENCY:					
Percent of Requests for Information and/or Documentation Completed within 30 minutes of Request	95%	95%	95%	95%	95%
Percent of Time Agenda Material and Information is Distributed to Council, Media and the Public by the End of the Day Tuesdays Preceding the City Council Meeting	95%	100%	100%	100%	100%

Division Program Highlights

212 ELECTIONS
120 RECORDS AND ELECTION SERVICES
(CITY CLERK'S OFFICE)
01 GENERAL FUND

DIVISION DESCRIPTION

The Elections Division conducts all elections held in the City and coordinates election activity when local elections are consolidated or held concurrently with Los Angeles County elections. This division provides all the necessary legal and technical information to candidates and maintains all Fair Political Practices Commission filings as required by State law.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>

Division Program Highlights

212 ELECTIONS
 120 RECORDS AND ELECTION SERVICES
 (CITY CLERK'S OFFICE)
 01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Elections Conducted and/or Assisted	2	0	1	0	1
Candidates Processed	25	0	30	0	30
Referendums/Petitions Filed	3	0	2	0	2
Legislative Measures Processed	4	0	1	0	1
Statements of Economic Interest Filed	400	401	400	400	400
Political Campaign Statements Filed	116	85	120	100	120

Division Program Highlights

214 SUPPORT SERVICES
 120 RECORDS AND ELECTION SERVICES
 (CITY CLERK'S OFFICE)
 01 GENERAL FUND

DIVISION DESCRIPTION

The Support Services Division provides all City departments with efficient mail service and quality reprographic services.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Records Management Coordinator	1.0	0.0	0.0	0.0	0.0
Records Management Assistant	1.0	0.0	0.0	0.0	0.0
Staff Assistant I	1.0	0.0	0.0	0.0	0.0
Support Services Assistant	0.0	1.0	1.0	1.0	1.0
Mail Courier II	1.0	1.0	0.0	0.0	0.0
Mail Courier I	1.0	1.0	0.0	0.0	0.0
Mail Courier	0.0	0.0	2.0	2.0	2.0
Support Services Supervisor	1.0	1.0	1.0	1.0	1.0
Reprographic Specialist II	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

Subtotal	<u>7.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
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OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>

Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
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Total Division	<u>7.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
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Division Program Highlights

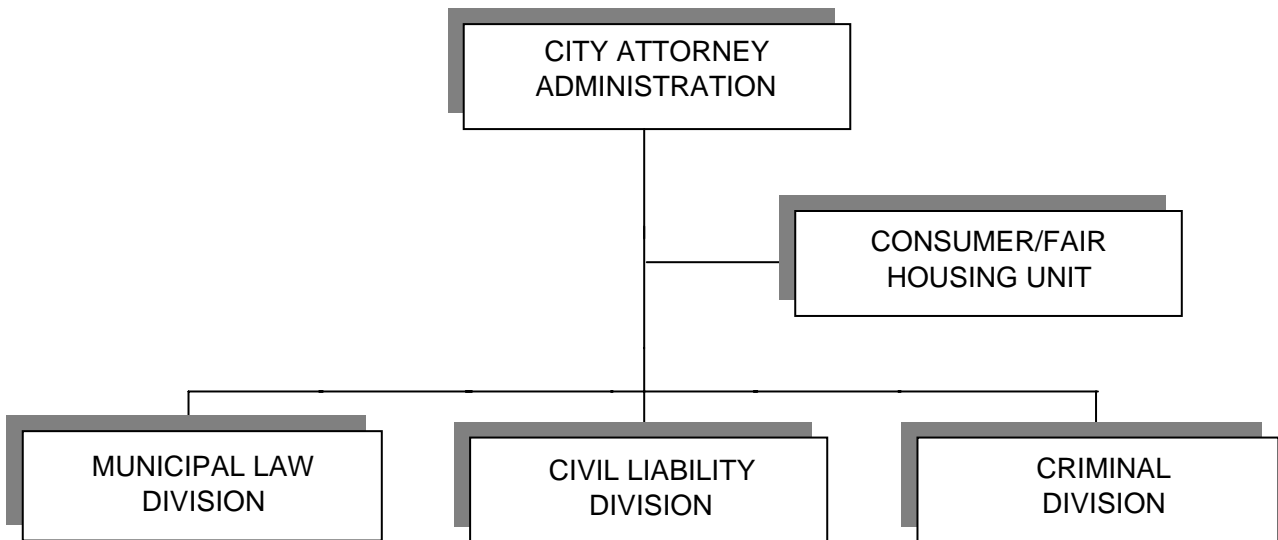
214 SUPPORT SERVICES
 120 RECORDS AND ELECTION SERVICES
 (CITY CLERK'S OFFICE)
 01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Print Shop</u>					
Number of Printing Requests Received and Completed	2,009	1,868	2,200	2,200	2,200
<u>Mailroom</u>					
Total Outgoing Metered Mail	N/A	N/A	N/A	462,968	500,000
EFFICIENCY:					
Percent of Printing Requests Completed by the Department's Due Date	95%	95%	95%	95%	95%
EFFECTIVENESS:					
Percent of Printing Requests Received, Accepted and Completed in-House	95%	95%	95%	95%	95%

CITY ATTORNEY

MISSION STATEMENT: To do excellent legal work, efficiently and cost-effectively. As advisors to City officials and staff, to provide timely and complete assistance. As advocates, to represent the City and its employees vigorously and fairly. As prosecutors, to diligently and justly enforce the law on behalf of the People of the State of California.

DEPARTMENT ORGANIZATION



CITY ATTORNEY

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. The City Attorney's Office will work with the Department of Community and Cultural Services (CCS) and Police Department to address problems relating to homelessness.
 - Work with the CCS to identify needs and options for ensuring that the City's limited public space remains a shared resource that is safe, attractive and available to all. (Target Date: 12/31/05)
 - Work with the Police Department to review the efficacy of local laws preserving the quality of life for all City residents, housed and homeless alike. (Target Date: 12/31/05)
 - Propose Municipal Code amendments and alternatives to standard enforcement and prosecution which will help both effectuate the common good and preserve individual rights. (Target Date: 06/30/06)
 - Ensure that laws safeguarding quality of life and the preservation of shared public space are enforced fairly and effectively. (Target Date: 06/30/06)

The purpose of these activities is to address issues relating to homelessness in a manner that both promotes the general welfare, respects individual rights and helps meet the needs of all community members, housed and homeless alike.

CITY ATTORNEY

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

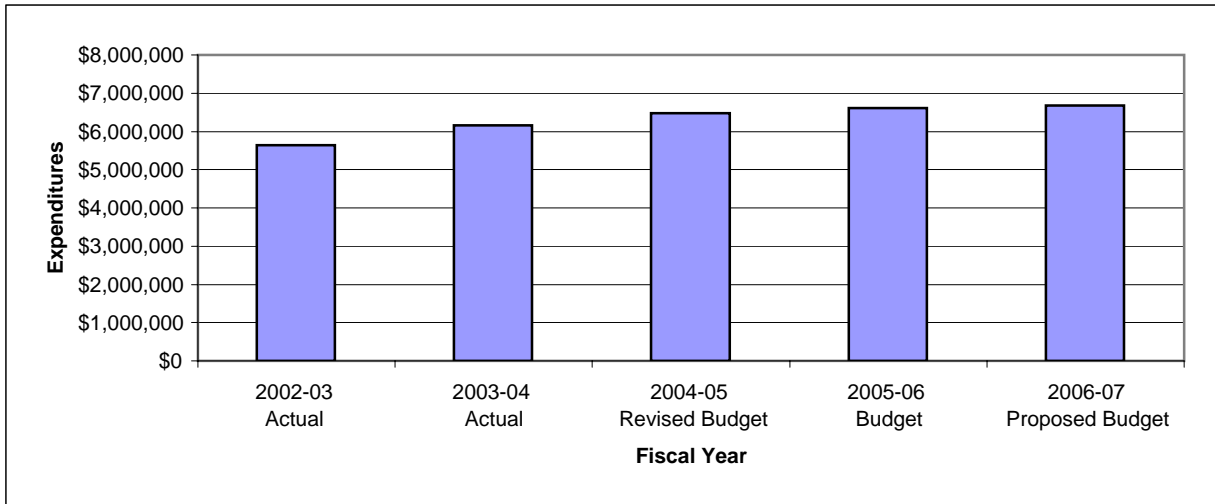
2. The City Attorney's Office will work with the Building and Safety and City Planning Divisions to successfully conclude code compliance cases through a collaborative pre-hearing, resolution process.
 - Work with Building and Safety to enhance the pre-hearing conference program for resolving code enforcement cases referred to this office. (Target Date: 12/31/05)
 - Expand efforts to achieve collaborative resolution through conferences by including personnel from the City Planning, Traffic Management, Inspection Services, Plan Check Services, Code Compliance and Fire Prevention, in appropriate cases, and by allocating follow up responsibilities through a case management system. (Target Date: 12/31/05).
 - Prepare additional informational materials for residents and property owners that will help them better understand the code requirements, the pre-hearing process and how to use the system to both meet their own needs and achieve compliance. (Target Date: 06/30/06)
 - Expand conference program to resolve more cases through the collaborative process prior to proceeding to administrative hearing. (Target Date: 06/30/06)

The purpose of these activities is to continue and expand efforts to attain compliance with City laws protecting safety, aesthetics and the quality of life through a collaborative approach that stresses education and cooperation and focuses City resources on helping property owners solve problems in a manner consistent with local law.

CITY ATTORNEY

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 reflects employee cost-of-living increases partially offset by the elimination of 1.0 FTE Staff Assistant I, due to City fiscal constraints and the transfer of 1.0 FTE position to Risk Management Division.

FY2004-05 increase reflects one-time expenditures for website and software purchases as well as higher employee salary and wage costs due to cost-of-living and salary step adjustments. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

FY2005-06 increase reflects employee step increases and higher fringe benefit costs.

FY2006-07 increase reflects employee step increases, increases in fringe benefit costs and allowable cost-of-living increases in the Department's supplies and expenses budget.

Department Budget Summary

140 CITY ATTORNEY
01 GENERAL FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
MAJOR ACCOUNT GROUPS					
Salaries and Wages	\$ 4,517,391	\$ 4,906,160	\$ 6,126,232	\$6,329,443	\$6,383,808
Supplies and Expenses	317,282	305,839	301,953	284,638	293,050
Capital Outlay	<u>5,041</u>	<u>400</u>	<u>52,500</u>	<u>1,500</u>	<u>1,500</u>
Subtotal Department	<u>4,839,714</u>	<u>5,212,399</u>	<u>6,480,685</u>	<u>6,615,581</u>	<u>6,678,358</u>
Fringe Benefits (estimate)*	<u>792,800</u>	<u>950,600</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 5,632,514</u>	<u>\$ 6,162,999</u>	<u>\$ 6,480,685</u>	<u>\$ 6,615,581</u>	<u>\$ 6,678,358</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	42.5	40.5	40.5	41.0	41.0
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Department	<u>42.7</u>	<u>40.7</u>	<u>40.7</u>	<u>41.2</u>	<u>41.2</u>

Department Program Highlights

231 CITY ATTORNEY
140 CITY ATTORNEY
01 GENERAL FUND

DEPARTMENT DESCRIPTION

The City Attorney's Office is organized into an administrative unit, three divisions and a unit which handles consumer and fair housing complaints. The administrative unit oversees and coordinates all of the work of the Office, handles budgeting and personnel issues, provides advice to the City Council and City staff, drafts ordinances, participates in special litigation, and reviews contracts and lease documents. The work of the three divisions is described below:

Municipal Law Division:

The Municipal Law Division handles a wide range of civil litigation, including cases involving planning and land use, personnel claims, constitutional claims, environmental issues, and contract and business disputes. The division also drafts ordinances, resolutions, legal opinions, construction contracts, leases and licenses, reviews documents prepared by various City departments, and processes public records requests. Finally, the division provides ongoing advice to City staff and routinely staffs the Planning Commission, Personnel Board, Nuisance Abatement Board and also staffs other boards and commissions, such as the Airport Commission, on an as-needed basis.

Criminal Division:

The Criminal Division prosecutes a wide variety of criminal cases ranging from serious crimes such as domestic and spousal battery, drunk driving, burglaries, grand theft, auto theft and assault with a deadly weapon, to minor infractions. Most of these cases arise from arrests made and citations issued by City Departments, or from referrals by state and local agencies. The division also handles code enforcement, processes restitution payments to victims, conducts office conferences to secure compliance with City laws, refers some kinds of disputes to mediation services, and works closely with the Police and other City Departments to ensure a concerted approach to law enforcement.

Civil Liability Division:

The Civil Liability Division defends lawsuits against the City involving personal injury and Civil Rights claims. The division's workload includes bus accident cases, false arrest claims, trip and falls occurring on City property, personnel claims, police cases based on allegations of excessive force, and defective intersection or crosswalk claims. The attorneys in this division are full-time litigators who are constantly involved in depositions, pre-trial hearings and conferences, arbitrations, and trials. In addition, this division advises the Risk Manager and various City departments on risk-management issues. The division also handles collections and other actions for the City in Small Claims Court and processes subpoenas for City records.

Consumer/Fair Housing Unit

The Consumer/Fair Housing Unit handles complaints about violations of consumer protection and fair housing laws. For instance, the Unit enforces federal, state and local laws prohibiting housing discrimination, Santa Monica's prohibition against tenant harassment, the state law prohibiting smoking in the workplace and various laws which protect consumers against fraud. The Unit also provides information and education about housing and consumer protection laws.

Department Program Highlights

231 CITY ATTORNEY
140 CITY ATTORNEY
01 GENERAL FUND

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
City Attorney	1.0	1.0	1.0	1.0	1.0
Assistant City Attorney	1.0	1.0	1.0	1.0	1.0
Deputy City Attorney	21.5	21.5	21.5	21.5	21.5
Office Administrator	1.0	1.0	1.0	1.0	1.0
Legal Administrative Staff Assistant	2.0	2.0	2.0	2.0	2.0
Consumer Affairs Specialist	1.0	1.0	1.0	1.0	1.0
Community Liaison	1.0	1.0	1.0	1.0	1.0
Paralegal	1.0	0.0	0.0	0.0	0.0
Legal Assistant	2.0	2.0	2.0	2.0	2.0
Legal Secretary	9.0	9.0	9.0	9.0	9.0
Receptionist	1.0	1.0	1.0	1.0	1.0
Staff Assistant I	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.5</u>	<u>0.5</u>
Subtotal	<u>42.5</u>	<u>40.5</u>	<u>40.5</u>	<u>41.0</u>	<u>41.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Subtotal	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Total Department	<u>42.7</u>	<u>40.7</u>	<u>40.7</u>	<u>41.2</u>	<u>41.2</u>

Department Program Highlights

231 CITY ATTORNEY
140 CITY ATTORNEY
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Municipal Law Division:</u>					
Non-litigation Matters	880	953	944	945	945
Average Number of Pending Lawsuits	59	42	50	50	50
Code Enforcement Cases Referred from Building & Safety and Business License	N/A	N/A	N/A	90	110
Code Enforcement Cases Referred from Building & Safety and Business	N/A	N/A	N/A	73	103
<u>Civil Liability Division:</u>					
Average Number of Pending Cases and Claims	165	195	195	200	175
Subpoenas and Records Requests	198	186	160	180	180
Small Claims Processed (Function moved to Risk Management in FY03/04)	27	34	N/A	N/A	N/A
<u>Criminal Division:</u>					
Cases Processed (Excluding citations on transmittals)	3,567	3,647	3,500	3,500	3,500
Cases Processed for Selected Crimes: Restitution Awards	\$ 48,830	\$ 48,146	\$ 45,000	\$ 63,000	\$ 63,000
<u>Consumer/Fair Housing Unit:</u>					
Tenant Complaints Processed	60	94	80	70	70
Consumer Complaints Processed	149	172	100	80	80
EFFICIENCY:					
Resolve Civil Cases within Range of Predicted Liability Exposure	92%	90%	80%	80%	80%

Department Program Highlights

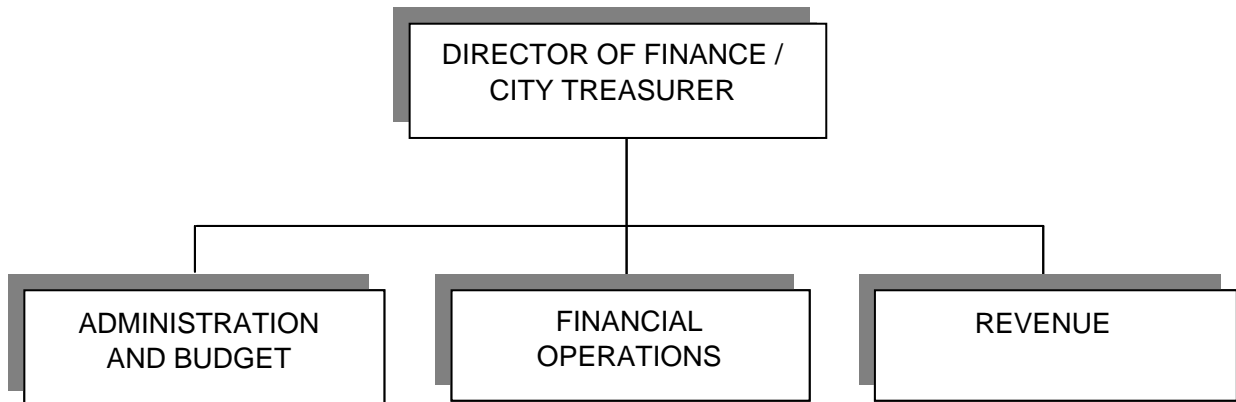
231 CITY ATTORNEY
140 CITY ATTORNEY
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
Reviewed, Edited and Modified Simple Contracts (Form contracts with or without minor modifications) and Other Standard Documents Within Three Days	91%	94%	90%	90%	90%
Completed Complex Contracts and Other Complex Advisory Projects Within Time Estimated	71%	87%	87%	87%	87%

FINANCE

MISSION STATEMENT: To manage the fiscal and financial affairs of the City and to support City officials and all departmental operations through a variety of financial services.

DEPARTMENT ORGANIZATION



FINANCE

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. Implement the contract services provisions of the Living Wage Ordinance adopted by City Council in FY2004-05.
 - Establish and refine procedures for requests for proposals, purchase orders and contracts necessary to implement the living wage provisions.
 - Train City departments in the living wage provisions and procedures.
 - Ensure that all contracts for services above \$50,000 include the living wage provisions.
 - After one year, assess incremental costs of implementing the living wage.

Performance Measure

Report to City Council regarding living wage costs to City Council by 6/30/06.

2. Review the City's current Business License ordinance and make recommendations for improvements, as appropriate.
 - Review existing Business License processes and procedures and identify areas where changes should be studied.
 - Survey other cities ordinances to identify alternative methodologies.
 - Review existing laws that impact the implementation of Business License fees.
 - Make recommendations for changes to the City's business license fee structure, as necessary.

Performance Measure

Implement internal process changes by 12/31/05.

Make recommendations to Council for policy changes, if any, by 5/31/06.

FINANCE

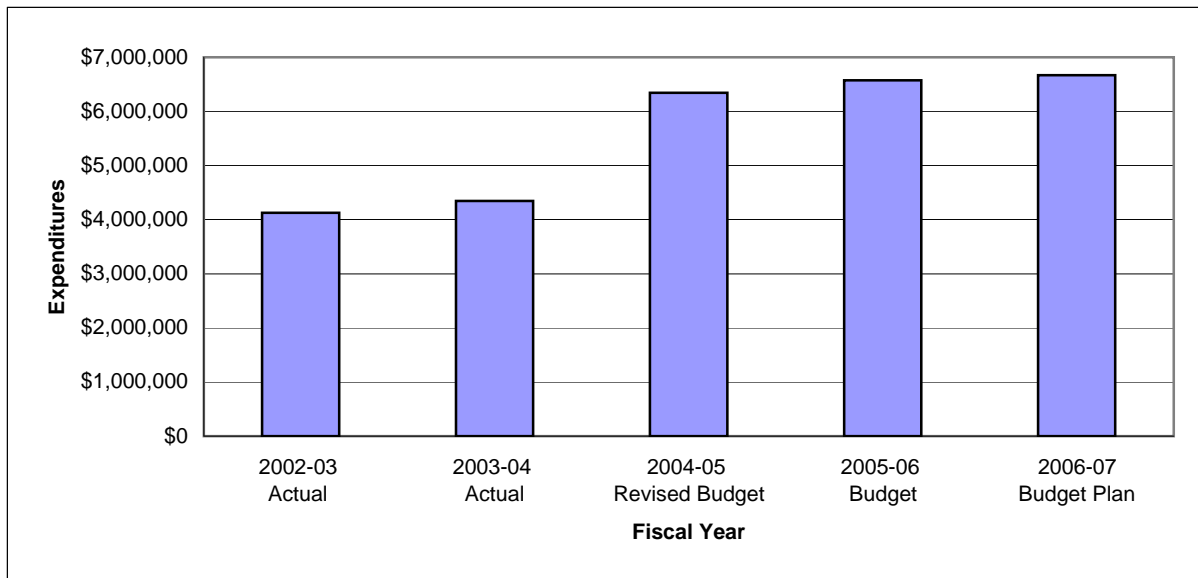
DEPARTMENT PERFORMANCE MEASURES
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PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
EFFECTIVENESS:					
Past Due Accounts Collected	\$ 371,855	\$ 737,390	\$ 350,000	\$ 300,000	\$ 300,000
Receive the Government Finance Officers Association Award for Excellence in Financial Reporting	yes (01/02)	yes (02/03)	yes (03/04)	yes (04/05)	yes (05/06)
Receive the California Society of Municipal Finance Officers Award for Excellence in Financial Reporting	yes (01/02)	yes (02/03)	yes (03/04)	yes (04/05)	yes (05/06)
Receive the California Society of Municipal Finance Officers Award for Excellence in Operational Budgeting	N/A	yes (02/03)	yes (03/04)	yes (04/05)	yes (05/06)
Receive the Government Finance Officers Association Award for Excellence in Operational Budgeting	N/A	N/A	yes (04/05)	yes (05/06)	yes (06/07)
Receive the Association of Public Treasurers Investment Policy Certification	N/A	N/A	N/A	yes (2/05 Policy)	yes (2/06 Policy)

FINANCE

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

ALL FUNDS



FY2003-04 increase primarily reflects employee cost-of-living increases partially offset by reductions in supplies and expenses due to City fiscal constraints.

FY2004-05 increase reflects transfer of 6.0 FTE accounting positions from Big Blue Bus to the Finance Department along with cost-of-living increases in employee salaries and wages, increases in self-insurance and one-time funds for infrastructure accounting, partially offset by reductions due to City fiscal constraints. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

FY2005-06 increase reflects 1.0 added position in the Revenue Division, a transfer of 1.2 positions to Financial Operations funded by Disaster Relief Fund, salary step increases and projected increase in fringe benefit costs.

FY2006-07 increase reflects higher employee salary and wage costs for step increases, higher fringe benefits costs plus allowable cost-of-living increases in the Department's supplies and expenses budget.

Department Budget Summary

130 FINANCE
01 GENERAL FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration and Budget	\$ 823,503	\$ 997,973	\$ 1,548,406	\$ 1,553,845	\$ 1,588,381
Financial Operations (General Fund)	1,660,184	1,687,908	2,503,499	2,505,219	2,513,939
Financial Operations (Disaster Relief Fund)	0	0	0	122,529	123,674
Revenue	1,027,561	931,943	2,289,575	2,390,074	2,440,662
Subtotal Department	<u>3,511,248</u>	<u>3,617,824</u>	<u>6,341,480</u>	<u>6,571,667</u>	<u>6,666,656</u>
Fringe Benefits (estimate)*	614,200	729,279	0	0	0
Total Department	<u>\$ 4,125,448</u>	<u>\$ 4,347,103</u>	<u>\$ 6,341,480</u>	<u>\$ 6,571,667</u>	<u>\$ 6,666,656</u>
MAJOR ACCOUNT GROUPS					
General Fund					
Salaries and Wages	\$ 2,814,316	\$ 2,992,419	\$ 4,378,647	\$ 4,613,432	\$ 4,690,815
Supplies and Expenses	687,799	623,014	1,961,431	1,817,607	1,838,286
Capital Outlay	9,133	2,391	1,402	18,099	13,881
Subtotal	<u>3,511,248</u>	<u>3,617,824</u>	<u>6,341,480</u>	<u>6,449,138</u>	<u>6,542,982</u>
Fringe Benefits*	614,200	729,279	0	0	0
Subtotal	<u>\$ 4,125,448</u>	<u>\$ 4,347,103</u>	<u>\$ 6,341,480</u>	<u>\$ 6,449,138</u>	<u>\$ 6,542,982</u>
Disaster Relief Fund**					
Salaries and Wages	\$ 0	\$ 0	\$ 0	\$ 101,929	\$ 102,857
Supplies and Expenses	0	0	0	20,600	20,817
Capital Outlay	0	0	0	0	0
Subtotal	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 122,529</u>	<u>\$ 123,674</u>
Total All Funds					
Salaries and Wages	\$ 2,814,316	\$ 2,992,419	\$ 4,378,647	\$ 4,715,361	\$ 4,793,672
Supplies and Expenses	687,799	623,014	1,961,431	1,838,207	1,859,103
Capital Outlay	9,133	2,391	1,402	18,099	13,881
Fringe Benefits*	614,200	729,279	0	0	0
Total Department	<u>\$ 4,125,448</u>	<u>\$ 4,347,103</u>	<u>\$ 6,341,480</u>	<u>\$ 6,571,667</u>	<u>\$ 6,666,656</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

** Beginning in FY2004-05, Financial Operations budget includes Disaster Relief Fund costs for accounting support.

Department Budget Summary

130 FINANCE
01 GENERAL FUND

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	43.0	43.0	49.0	51.0	51.0
OVERTIME	0.6	0.2	0.3	0.3	0.3
TEMPORARY	<u>1.0</u>	<u>1.5</u>	<u>1.5</u>	<u>1.7</u>	<u>1.7</u>
Subtotal	<u>44.6</u>	<u>44.7</u>	<u>50.8</u>	<u>53.0</u>	<u>53.0</u>

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 4,125,448	\$ 4,347,103	\$ 6,341,480	\$ 6,449,138	\$ 6,542,982
Less: Program Revenues and Reimbursements:					
Bicycle License	\$ 228	\$ 147	\$ 200	\$ 200	\$ 200
State SB90 Claims	3,250	0	0	0	0
Interest on Deposits/Investments	3,276,059	1,970,390	3,000,000	4,500,000	5,400,000
Business License Processing Fees	0	342,978	396,000	396,000	396,000
Taxi Decal Fee	0	0	37,800	37,800	37,800
Reimbursement from Big Blue Bus	<u>0</u>	<u>0</u>	<u>524,200</u>	<u>573,500</u>	<u>582,900</u>
Subtotal	<u>\$ 3,279,537</u>	<u>\$ 2,313,515</u>	<u>\$ 3,958,200</u>	<u>\$ 5,507,500</u>	<u>\$ 6,416,900</u>
Balance Required from General Fund	<u>\$ 845,911</u>	<u>\$ 2,033,588</u>	<u>\$ 2,383,280</u>	<u>\$ 941,638</u>	<u>\$ 126,082</u>

Division Program Highlights

221 ADMINISTRATION AND BUDGET
130 FINANCE
01 GENERAL FUND

DIVISION DESCRIPTION

The mission of the Administration and Budget Division is to advise City officials on the City's financial position and condition, provide timely short range and long range financial information for sound decision making, invest City revenues in a safe, efficient and effective manner, and educating the community on City financial issues. To accomplish this mission, Administration and Budget Division staff work with both internal and external customers to provide the following services in a timely, efficient and effective manner: coordinate preparation of the City's budget, provide revenue and expenditure projections, manage the issuance of all City bonds and other forms of debt, develop and present instructional material on City finances and budgets, and provide overall staff assistant support services to the Finance Department.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Director of Finance	1.0	1.0	0.0	0.0	0.0
Director of Finance/City Treasurer	0.0	0.0	1.0	1.0	1.0
Budget Manager	1.0	1.0	1.0	1.0	1.0
Principal Budget Analyst	1.0	1.0	1.0	1.0	1.0
Principal Budget Analyst - Investments	0.0	0.0	1.0	1.0	1.0
Senior Budget Analyst	2.0	2.0	3.0	3.0	3.0
Executive Administrative Assistant	0.0	1.0	1.0	1.0	1.0
Technical Staff Assistant I	0.0	1.0	1.0	1.0	1.0
Internal Systems Control Auditor	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>6.0</u>	<u>7.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>6.1</u>	<u>7.1</u>	<u>9.1</u>	<u>9.1</u>	<u>9.1</u>

Division Program Highlights

222 FINANCIAL OPERATIONS
130 FINANCE
01 GENERAL FUND

DIVISION DESCRIPTION

The mission of the Financial Operations Division is to maintain the financial management systems and records of the City in accordance with *Generally Accepted Accounting Principles*; to procure equipment, materials and supplies, contractual services and equipment maintenance in a timely, efficient and effective manner, and in compliance with applicable laws, regulations, and City policies.

To accomplish this mission, Financial Operations Division staff work with both internal and external customers to provide the following services: maintain accurate, reliable financial information and records for all City funds including assets, liabilities, revenues, encumbrances and expenditures/expenses; process timely, accurate bi-weekly payroll and prepare related reports for various regulatory bodies including the Public Employee's Retirement System; prepare and distribute accurate payments for goods and services; coordinate independent State, Federal and granting agency audits of the City's financial management systems and records; prepare accurate and timely annual reports including the Comprehensive Annual Financial Report and Financial Highlights; prepare timely and accurate invoices for services provided by City staff; assure compliance with City purchasing policies and practices; coordinate cooperative bidding procedures with other governments; encourage and monitor the use of recycled and environmentally safe products; provide consultation to help City staff evaluate and improve the effectiveness of internal controls; administer local business outreach purchasing policies; maintain and support the City's automated financial management system; and coordinate the reengineering of City-wide financial processes to fully engage the capabilities of the City's automated financial management system.

This division also performs accounting functions related to earthquake activities funded by the Disaster Relief Fund.

Division Program Highlights

222 FINANCIAL OPERATIONS
130 FINANCE
01 GENERAL FUND

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Financial Operations Manager	1.0	1.0	1.0	1.0	1.0
Financial Systems Development Coordinator	1.0	1.0	1.0	1.0	1.0
Payroll Supervisor	1.0	1.0	1.0	1.0	1.0
Disbursements Supervisor	1.0	1.0	1.0	1.0	1.0
Financial Reporting Supervisor	1.0	1.0	1.0	1.0	1.0
Senior Accountant *	4.0	4.0	3.0	3.0	3.0
Accountant	2.0	2.0	2.0	2.0	2.0
Accountant - Collections	1.0	1.0	0.0	0.0	0.0
Financial Operations Assistant	3.0	3.0	0.0	0.0	0.0
Fiscal Staff Assistant II	0.0	0.0	3.0	3.0	3.0
Junior Accountant	1.0	1.0	1.0	1.0	1.0
Contracts Technician	1.0	1.0	1.0	1.0	1.0
Payroll Technician	2.0	2.0	2.0	2.0	2.0
Purchasing Agent	1.0	1.0	1.0	1.0	1.0
Senior Buyer	0.0	0.0	0.0	1.0	1.0
Buyer	2.0	2.0	2.0	2.0	2.0
Technical Staff Assistant I	1.0	0.0	0.0	0.0	0.0
Transit Finance Manager	0.0	0.0	1.0	1.0	1.0
Accountant-Transit	0.0	0.0	1.0	1.0	1.0
Junior Accountant	0.0	0.0	1.0	1.0	1.0
Fiscal Staff Assistant III	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>23.0</u>	<u>22.0</u>	<u>24.0</u>	<u>25.0</u>	<u>25.0</u>
OVERTIME	0.4	0.0	0.1	0.1	0.1
TEMPORARY *	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.2</u>	<u>0.2</u>
Subtotal	<u>0.4</u>	<u>0.0</u>	<u>0.1</u>	<u>0.3</u>	<u>0.3</u>
Total Division	<u>23.4</u>	<u>22.0</u>	<u>24.1</u>	<u>25.3</u>	<u>25.3</u>

* In FY2005-06 1.0 FTE limited term Senior Accountant position (term expires on 6/30/2008) and 0.2 FTE temporary position are funded by Disaster Relief Fund.

Division Program Highlights

224 REVENUE
130 FINANCE
01 GENERAL FUND

DIVISION DESCRIPTION

Revenue Division receives and processes City revenues in a safe, efficient and effective manner. To accomplish this mission, Revenue Division staff works both with internal and external customers to provide the following services in an accurate and timely manner: administer and collect the Business License Tax and other related fees from all businesses operating in the City; coordinate all collection and deposit activities, conduct collection activities to assure payment of accounts receivable and collect, count and prepare for daily deposit in the bank all City parking meter monies and Big Blue Bus farebox revenue.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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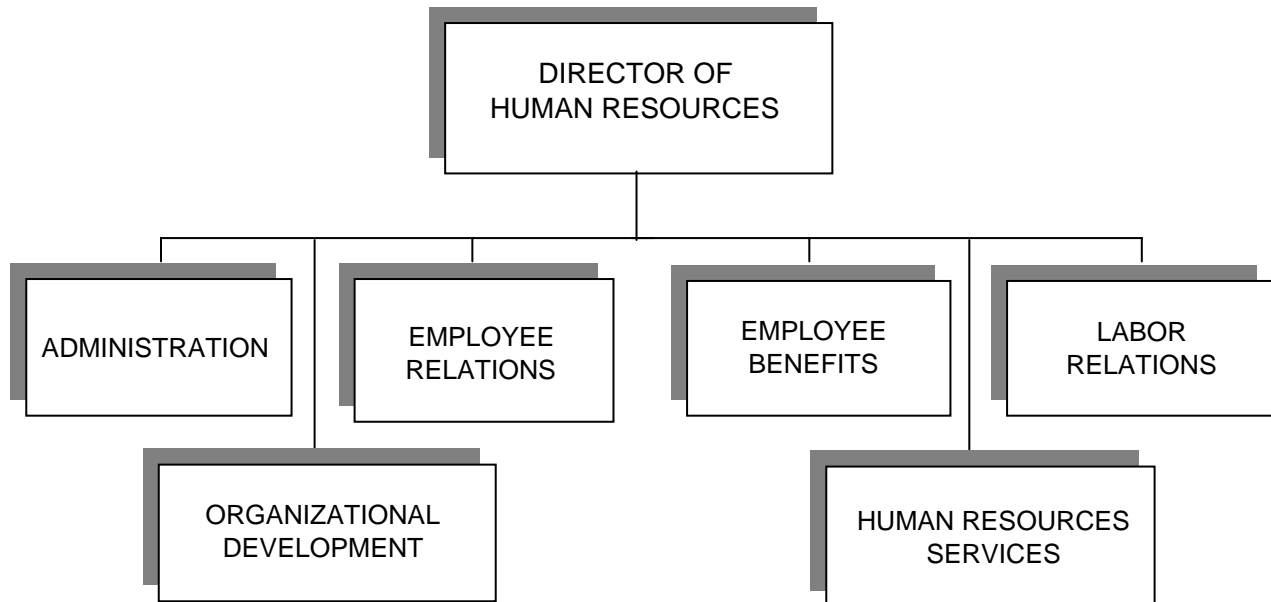
PERMANENT POSITIONS

Revenue Manager/City Treasurer	1.0	1.0	0.0	0.0	0.0
Revenue Manager	0.0	0.0	1.0	1.0	1.0
Assistant City Treasurer	1.0	1.0	0.0	0.0	0.0
License, Permit & Parking Citation Supervisor	1.0	1.0	0.0	0.0	0.0
Revenue Operations Supervisor	0.0	0.0	1.0	1.0	1.0
License Inspector	1.0	1.0	1.0	1.0	1.0
Supervising Fiscal Staff Assistant	1.0	1.0	0.0	0.0	0.0
Senior Revenue Operations Assistant	0.0	0.0	1.0	1.0	1.0
Accountant - Collections	0.0	0.0	1.0	1.0	1.0
Fiscal Staff Assistant II - Treasury	4.5	4.5	0.0	0.0	0.0
Revenue Operations Assistant II	0.0	0.0	4.5	5.5	5.5
Fiscal Staff Assistant I	1.0	1.0	0.0	0.0	0.0
Revenue Operations Assistant I	0.0	0.0	1.0	1.0	1.0
Parking Meter Supervisor	1.0	1.0	0.0	0.0	0.0
Revenue Collections Supervisor	0.0	0.0	1.0	1.0	1.0
Senior Parking Meter Collector	1.0	1.0	0.0	0.0	0.0
Senior Revenue Collections Assistant	0.0	0.0	1.0	1.0	1.0
Parking Meter Collector	1.5	1.5	0.0	0.0	0.0
Revenue Collections Assistant	<u>0.0</u>	<u>0.0</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>
Subtotal	<u>14.0</u>	<u>14.0</u>	<u>16.0</u>	<u>17.0</u>	<u>17.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>1.0</u>	<u>1.5</u>	<u>1.5</u>	<u>1.5</u>	<u>1.5</u>
Subtotal	<u>1.1</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>
Total Division	<u>15.1</u>	<u>15.6</u>	<u>17.6</u>	<u>18.6</u>	<u>18.6</u>

HUMAN RESOURCES

MISSION STATEMENT: To assist in achieving organizational, departmental and individual employee goals by recruiting qualified people for City positions; providing the City with well-trained and motivated employees; providing opportunities for professional and personal development; developing and maintaining a quality of work life that makes employment with the City desirable; communicating personnel policies to all employees; helping to maintain ethical policies and behavior; and managing change to the mutual advantage of individuals, groups, the City and the public.

DEPARTMENT ORGANIZATION



HUMAN RESOURCES

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES:

1. The Organizational Development Section of the Human Resources Department will work with other city departments to strengthen its efforts in providing the skills and training to increase organizational/staff development. Activities include:
 - Completing Customer Service Training for Front-line City Employee's. (Target Date: December 2005)
 - Providing mandatory bi-annual harassment (including sexual harassment) training for supervisors. (Target Date: January 2006)
 - Continuing to conduct a Pre-Supervisory Certification Academy, Leadership Academy - Part I (supervision skills) and Part II (performance evaluations) training sessions for new hires, and provide workshops for all City employees on violence in the workplace. (Target Date: On-going)



To provide an effective orientation to the City, enhance the skills of employees, develop their leadership qualities and promote the wellness of employees.

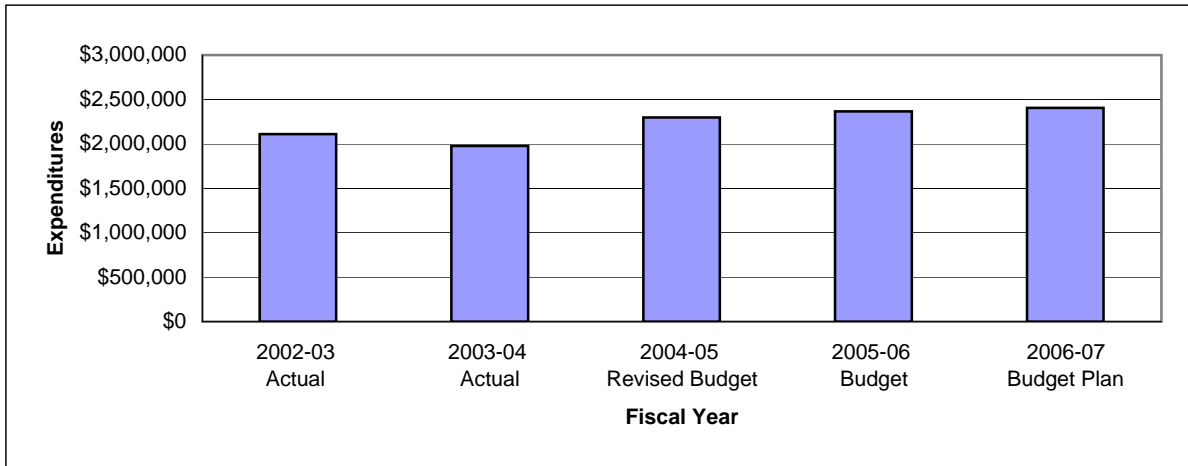
Performance Measures:

85% of participants rating the trainer(s) and course content at very good or higher.

HUMAN RESOURCES

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 decrease reflects the deletion of 1.0 FTE position and reduction of funding due to City fiscal constraints.

FY2004-05 increase reflects higher employee salaries and wages due to cost-of-living increases and increased costs of benefit programs provided by the Department, partially offset by continued reductions in funding due to City fiscal constraints. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

FY2005-06 increase reflects employee step increases and higher fringe benefit costs.

FY2006-07 increase reflects higher employee salary and wage costs for step increases, higher fringe benefits costs plus allowable cost-of-living increases in the Department's supplies and expenses budget.

Department Budget Summary

150 HUMAN RESOURCES
01 GENERAL FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
MAJOR ACCOUNT GROUPS					
Salaries and Wages	\$ 1,404,507	\$ 1,324,669	\$ 1,759,604	\$ 1,802,856	\$ 1,829,738
Supplies and Expenses	436,764	333,085	538,354	563,400	577,600
Capital Outlay	2,041	0	1,000	0	0
Subtotal Department	<u>1,843,312</u>	<u>1,657,754</u>	<u>2,298,958</u>	<u>2,366,256</u>	<u>2,407,338</u>
Fringe Benefits (estimate)*	<u>268,500</u>	<u>320,100</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 2,111,812</u>	<u>\$ 1,977,854</u>	<u>\$ 2,298,958</u>	<u>\$ 2,366,256</u>	<u>\$ 2,407,338</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	18.0	17.0	17.0	17.0	17.0
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.5</u>	<u>0.6</u>	<u>0.9</u>	<u>0.9</u>
Total Department	<u>18.2</u>	<u>17.6</u>	<u>17.7</u>	<u>18.0</u>	<u>18.0</u>

Department Budget Summary

150 HUMAN RESOURCES
01 GENERAL FUND

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 2,111,812	\$ 1,977,854	\$ 2,298,958	\$ 2,366,256	\$ 2,407,338
Less: Program Revenues and Reimbursements:					
Reimbursement from Water, Solid Waste and Wastewater	\$ 88,200	\$ 96,200	\$ 86,500	\$ 0	\$ 0
Reimbursement from Big Blue Bus	<u>87,100</u>	<u>96,200</u>	<u>88,300</u>	<u>99,200</u>	<u>105,200</u>
Subtotal:	<u>\$ 175,300</u>	<u>\$ 192,400</u>	<u>\$ 174,800</u>	<u>\$ 99,200</u>	<u>\$ 105,200</u>
Balance Required from General Fund	<u>\$ 1,936,512</u>	<u>\$ 1,785,454</u>	<u>\$ 2,124,158</u>	<u>\$ 2,267,056</u>	<u>\$ 2,302,138</u>

Department Program Highlights

239 HUMAN RESOURCES
150 HUMAN RESOURCES
01 GENERAL FUND

DEPARTMENT DESCRIPTION

This Department provides a full range of human resources services for the City's employees and its various departments. Human resources activities include recruitment, selection, classification and compensation; equal employment opportunity; performance evaluation; training; organizational development and employee development; employee benefits, services, and programs; personnel record keeping; labor relations; and employee relations, including discipline and administration of Federal and State employment laws.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Director of Human Resources	1.0	1.0	1.0	1.0	1.0
Assistant Director of Human Resources	1.0	1.0	1.0	1.0	1.0
Organizational Development & Employee Relations Manager	0.0	1.0	0.0	0.0	0.0
Organizational Development & Employee Services Manager	1.0	0.0	0.0	0.0	0.0
Administrative Services Coordinator	1.0	0.0	0.0	0.0	0.0
Senior Human Resources Analyst	1.0	2.0	3.0	1.0	1.0
Senior Human Resources Analyst - Labor and Employee Relations	0.0	0.0	0.0	2.0	2.0
Human Resources Analyst	4.0	4.0	3.0	3.0	3.0
Classification and Compensation Analyst	0.0	0.0	1.0	0.0	0.0
Human Resources Systems Coordinator	1.0	1.0	1.0	1.0	1.0
Human Resources Specialist	0.0	0.0	0.0	1.0	1.0
Employee Benefits Supervisor	1.0	1.0	0.0	0.0	0.0
Employee Benefits Technician	1.0	1.0	2.0	2.0	2.0
Executive Administrative Assistant - HR	1.0	1.0	1.0	1.0	1.0
Human Resources Technician	4.0	2.0	2.0	2.0	2.0
Employee Benefits Assistant	1.0	1.0	0.0	0.0	0.0
Human Resources Assistant	0.0	0.0	1.0	1.0	1.0
Human Resources Receptionist	0.0	1.0	0.0	0.0	0.0
Human Resources Staff Assistant	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>18.0</u>	<u>17.0</u>	<u>17.0</u>	<u>17.0</u>	<u>17.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.5</u>	<u>0.6</u>	<u>0.9</u>	<u>0.9</u>
Subtotal	<u>0.2</u>	<u>0.6</u>	<u>0.7</u>	<u>1.0</u>	<u>1.0</u>
Total Department	<u>18.2</u>	<u>17.6</u>	<u>17.7</u>	<u>18.0</u>	<u>18.0</u>

Department Program Highlights

239 HUMAN RESOURCES
150 HUMAN RESOURCES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Certification Requests Received	140	127	145	150	160
Open Recruitments Completed	115	86	120	125	150
Promotional Recruitments Completed	25	8	25	25	10
Applications Received	7,125	5,215	7,350	7,500	7,750
Permanent Employees Hired	177	133	150	155	160
As-Needed Employees Hired	253	168	150	190	175
Classification/Compensation Studies Conducted	650	105	120	125	130
Unemployment Claims Received	115	97	100	105	105
Requests for Tuition Reimbursement Received	140	120	130	130	130
Training Sessions Coordinated	70	27	50	50	50
Bargaining Unit Contracts Negotiated	5	7	8	8	9
Employee Grievances/Complaints Investigated	40	23	75	80	85
Disciplinary Actions Reviewed	42	50	80	70	75
EFFICIENCY:					
Average Number of Days to Complete Open Recruitments and Examinations					
- With Testing or Other Special Assessment	73	90	80	75	75
- Without Testing or Other Special Assessment	20	15	15	12	12
Average Number of Days to Complete Promotional Recruitment and Examinations					
- With Testing or Other Special Assessment	48	57	50	40	40
- Without Testing or Other Special Assessment	12	10	12	10	10

Department Program Highlights

239 HUMAN RESOURCES
150 HUMAN RESOURCES
01 GENERAL FUND

	2002-03	2003-04	2004-05	2005-06	2006-07
PERFORMANCE MEASURES	Actual	Actual	Estimated Actual	Target	Target

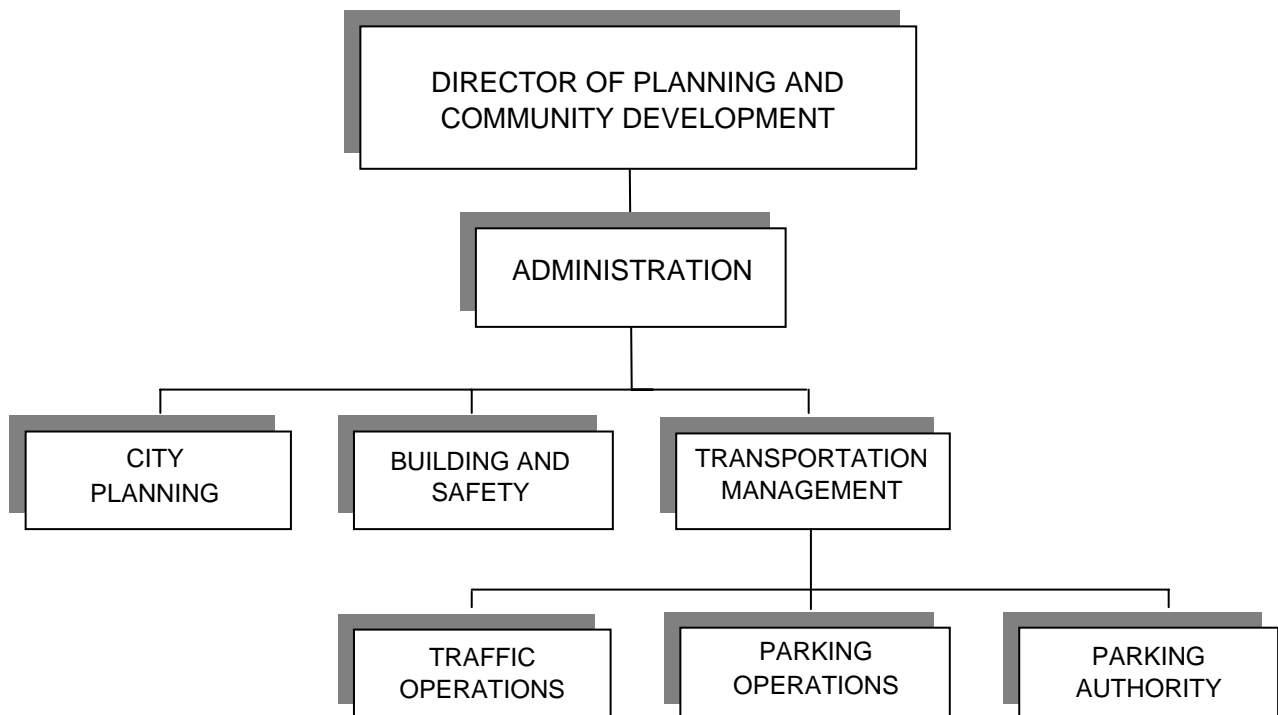
EFFECTIVENESS:

% of Participants Rating Trainer(s) and Course Content at Very Good or Higher	90%	85%	85%	85%	90%
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PLANNING AND COMMUNITY DEVELOPMENT

MISSION STATEMENT: The Planning and Community Development Department enhances and maintains Santa Monica's environment ensuring a high quality of life for the community.

DEPARTMENT ORGANIZATION



PLANNING AND COMMUNITY DEVELOPMENT

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. Improve timeliness of and customer service within the permit, inspection and code enforcement process. This is an interdepartmental objective encompassing the efforts of Community and Cultural Services, Environmental and Public Works Management and Fire.
 - Continue to develop and make educational material available at the public counters to give customers up-front information about the permitting process.
 - Refine and increase employee training to enhance customer service within the regulatory process.
 - Continue to monitor individual and overall performance goals and accountability standards for primary elements of the permit process.
 - Continue customer feedback systems to ensure on-going process improvements.
 - Implement system improvements recommended by the consultant evaluation of the permit, inspection and code enforcement processes.

2. Initiate project planning for initial phases of the Civic Center Specific Plan, and begin construction of the Civic Center Parking Structure. This is an interdepartmental objective encompassing the efforts of Resource Management, Environmental and Public Works Management and Community and Cultural Services.
 - Design and entitlements for housing and open space in the Village Area of the Civic Center.
 - Continue construction of the Civic Center Parking Structure.
 - Continue community planning for revitalization of Santa Monica Place.

PLANNING AND COMMUNITY DEVELOPMENT

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

3. Continue with the implementation of the Downtown Parking Program, enhanced pedestrian linkages and other improvements to foster the economic vitality and community livability within the downtown area
 - Complete Environmental Impact Report (EIR) for the Downtown Parking Program developed by the Downtown Parking Task Force and adopted by City Council. (Summer 2005).
 - Refine the Downtown Parking Program funding plan through a multi-disciplinary effort with the Finance and Resource Management Departments. (Summer 2005).
 - Design and construct streetscape/pedestrian improvements on 2nd and 4th Streets as a next phase in the implementation of the Downtown Urban Design Plan. Process will include community outreach component. (Multi-year: completion 2006).

4. Initiate a multi-year effort to update the General Plan Land Use Element and adopt a revised Zoning Ordinance.
 - Using information obtained from community forums and background data, analyze long-term trends and summarize land use opportunities and constraints facing Santa Monica.
 - Develop and evaluate sketch plans illustrating alternative land use and circulation patterns for specific study areas.
 - Engage a community dialogue on the opportunities and challenges and sketch plans to identify a preferred vision. Report this vision back to decision makers.
 - Prepare draft Land Use Element and Zoning Ordinance for public review and Planning Commission and City Council hearing.
 - Prepare necessary environmental review.
 - Prepare final Land Use Element and Zoning Ordinance for Council adoption.

PLANNING AND COMMUNITY DEVELOPMENT

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

5. Continue implementation of Citywide traffic signal upgrade/modernization program.
 - Develop design and specifications and proceed with installation of Ocean Avenue signal improvements as provided for in MTA grant. (Summer 2005)
 - Complete Phase 1 implementation of Advanced Traffic Management System (ATMS) in Downtown and Lincoln Boulevard from Pico Boulevard to Marine Street, including upgrade and interconnection of controllers and vehicle detection units. (Summer 2005).
 - Design second phase of the downtown ATMS fiber communication. (Fall 2005).
 - Complete full upgrade of the Ocean Park Boulevard at 23rd Street and Cloverfield Boulevard intersection traffic signals. (Fall 2005).
 - Complete full upgrade of the traffic signals at the intersections of Santa Monica Boulevard and 6th and 7th Streets. (Winter 2006).
 - Complete Phase 2 implementation of ATMS in Downtown. (Spring 2006).
 - Coordinate with Big Blue Bus to develop compatible congestion monitoring program. (On-going).

6. Implement and monitor a systematic pro-active inspection and enforcement program to promote compliance with discretionary planning permits (conditional use permits, performance standards permits, and development review permits), in order to ensure an equitable balance between commercial uses and community quality of life issues.
 - Create a database of all active permits.
 - Conduct educational outreach program to affected businesses.
 - Perform site inspections to verify compliance with conditions of approval.
 - Evaluate program effectiveness and report long term alternatives to City Council.

PLANNING AND COMMUNITY DEVELOPMENT

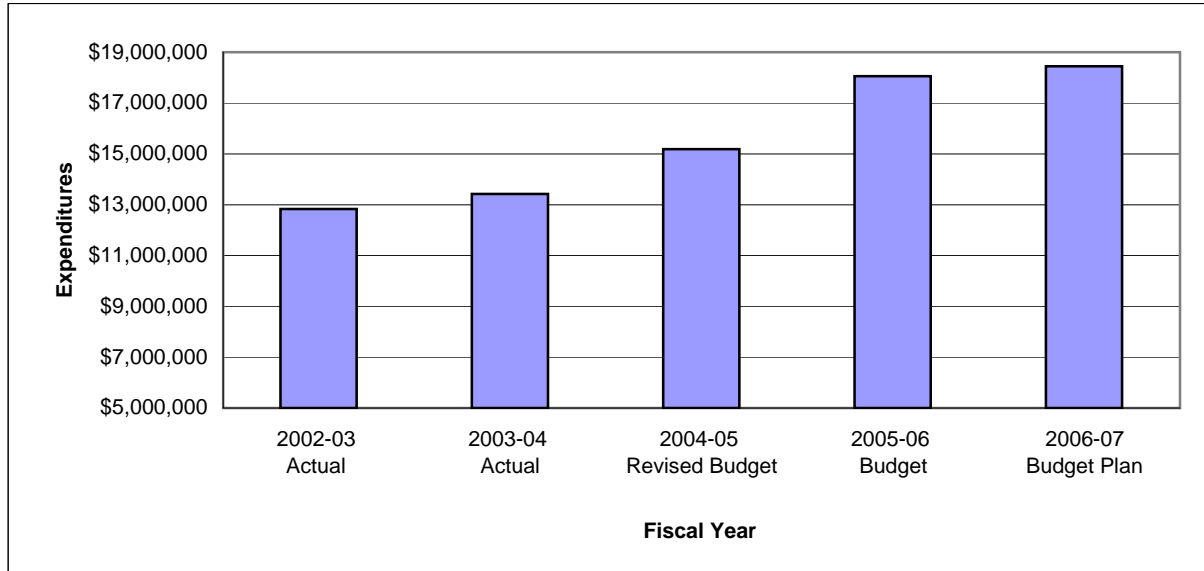
DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

7. Update of General Plan Circulation Element.
 - Continue outreach to community groups including residents, merchants, property owners and civic and school groups about their goals for and use of the transportation system.
 - Continue to develop a program for recording and synthesizing community vision and suggestions for the transportation system.
 - Continue to assemble and develop supporting data and materials to describe the existing state of the transportation system and evaluate the implications of alternative goals and visions.
 - Continue to work with staff from various departments and divisions, including Open Space Management, Community and Cultural Services, Big Blue Bus, City Planning, Transportation Management, Police and Environmental and Public Works Management to collaborate on a comprehensive approach to transportation improvements, incorporating recreation, health, safety, sustainability and other related programs, perspectives and services.
 - Conceptualize strategies for funding possible infrastructure and program improvements to support transportation and quality of life in the community.

PLANNING AND COMMUNITY DEVELOPMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 increase reflects the addition of 4.0 FTE positions for proactive enforcement and noise regulation, a special inspector program plus higher salary and wage cost-of living, partially offset by the deletion of 1.0 FTE position and reduced funding for programs and services due to City fiscal constraints.

FY2004-05 increase reflects the addition of 7.6 FTE positions, full funding of the positions added during the FY2003-04 plus increased salary and wage cost-of-living, partially offset by the reduction in funding due to City fiscal constraints. FY2004-05 also reflects a budgeting change that transferred employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

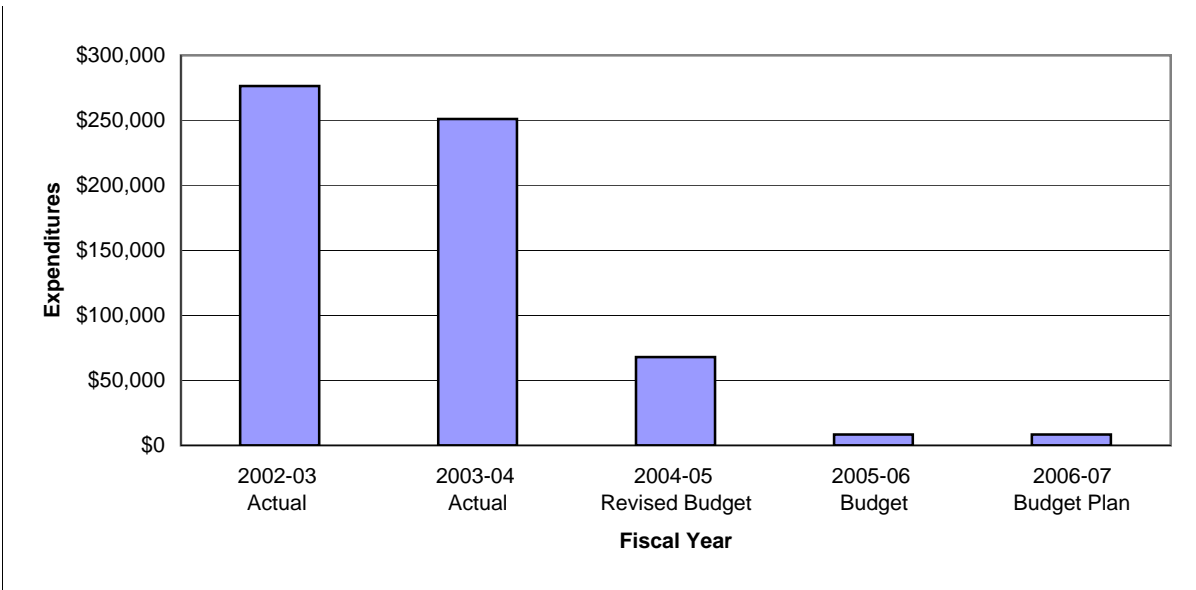
FY2005-06 increase reflects higher employee salaries and wages for step increases and fringe benefits costs, cost for downtown parking structure maintenance previously budgeted in the Non-Departmental, operating costs for the new library parking structure and costs associated with the Historic Resources Inventory Update partially offset by the deletion of 3.3 FTE positions.

FY2006-07 increases reflect cost increases in employee salaries and wages and fringe benefits, the operating costs for the new civic parking structure, partially offset by the deletion of 1.0 FTE limited-term position.

PARKING AUTHORITY FUND

PLANNING AND COMMUNITY DEVELOPMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES



FY2003-04 decrease reflects the elimination of the one-time funds added in the prior year.

FY2004-05 decrease reflects the change in the allocation of administrative indirect costs.

FY2005-06 and FY2006-07 decreases reflect the transfer of parking operating costs to the Parking Operations Section of the Transportation Management Division of the General Fund.

Department Budget Summary

210 PLANNING AND COMMUNITY DEVELOPMENT
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration	\$ 861,201	\$ 1,077,724	\$ 1,452,629	\$ 1,810,693	\$ 1,499,804
City Planning	1,958,199	1,931,725	2,755,471	2,980,163	3,054,406
Building and Safety	2,373,968	2,751,710	4,192,360	4,804,306	4,846,630
Transportation Management	4,595,468	4,511,566	5,230,803	6,928,724	7,487,045
Traffic Operations	1,265,902	1,186,105	1,488,718	1,526,047	1,549,656
Parking Authority	276,436	250,920	67,987	8,400	8,400
Subtotal Department	<u>\$ 11,331,174</u>	<u>\$ 11,709,750</u>	<u>\$ 15,187,968</u>	<u>\$ 18,058,333</u>	<u>\$ 18,445,941</u>
Fringe Benefits (estimate)*	<u>1,496,100</u>	<u>1,712,600</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 12,827,274</u>	<u>\$ 13,422,350</u>	<u>\$ 15,187,968</u>	<u>\$ 18,058,333</u>	<u>\$ 18,445,941</u>
MAJOR ACCOUNT GROUPS BY FUND					
General Fund					
Salaries and Wages	\$ 6,323,012	\$ 6,828,085	\$ 9,852,640	\$ 10,421,050	\$ 10,484,470
Supplies and Expenses	4,723,587	4,519,183	5,236,341	7,531,283	7,929,179
Capital Outlay	8,139	111,562	31,000	97,600	23,892
Subtotal	<u>\$ 11,054,738</u>	<u>\$ 11,458,830</u>	<u>\$ 15,119,981</u>	<u>\$ 18,049,933</u>	<u>\$ 18,437,541</u>
Fringe Benefits*	<u>1,496,100</u>	<u>1,712,600</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 12,550,838</u>	<u>\$ 13,171,430</u>	<u>\$ 15,119,981</u>	<u>\$ 18,049,933</u>	<u>\$ 18,437,541</u>
Parking Authority Fund					
Salaries and Wages	\$ 1,250	\$ 950	\$ 1,300	\$ 1,300	\$ 1,300
Supplies and Expenses	275,186	249,970	66,687	7,100	7,100
Capital Outlay	0	0	0	0	0
Subtotal	<u>\$ 276,436</u>	<u>\$ 250,920</u>	<u>\$ 67,987</u>	<u>\$ 8,400</u>	<u>\$ 8,400</u>
Total All Funds					
Salaries and Wages	\$ 6,324,262	\$ 6,829,035	\$ 9,853,940	\$ 10,422,350	\$ 10,485,770
Supplies and Expenses	4,998,773	4,769,153	5,303,028	7,538,383	7,936,279
Capital Outlay	8,139	111,562	31,000	97,600	23,892
Fringe Benefits*	<u>1,496,100</u>	<u>1,712,600</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 12,827,274</u>	<u>\$ 13,422,350</u>	<u>\$ 15,187,968</u>	<u>\$ 18,058,333</u>	<u>\$ 18,445,941</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

Department Budget Summary

210 PLANNING AND COMMUNITY DEVELOPMENT
VARIOUS FUNDS

PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
General Fund					
PERMANENT POSITIONS	103.0	106.0	114.0	113.0	112.0
OVERTIME	0.9	1.0	0.9	0.6	0.6
TEMPORARY	<u>0.7</u>	<u>0.4</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Subtotal	<u>104.6</u>	<u>107.4</u>	<u>115.0</u>	<u>113.7</u>	<u>112.7</u>
Parking Authority Fund					
PERMANENT POSITIONS	0.0	0.0	0.0	0.0	0.0
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total All Funds					
PERMANENT POSITIONS	103.0	106.0	114.0	113.0	112.0
OVERTIME	0.9	1.0	0.9	0.6	0.6
TEMPORARY	<u>0.7</u>	<u>0.4</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Department	<u>104.6</u>	<u>107.4</u>	<u>115.0</u>	<u>113.7</u>	<u>112.7</u>

Department Budget Summary

210 PLANNING AND COMMUNITY DEVELOPMENT VARIOUS FUNDS

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 12,550,838	\$ 13,171,430	\$ 15,119,981	\$ 18,049,933	\$ 18,437,541
Less: Program Revenues and Reimbursements:					
Building Permits	\$ 921,553	\$ 1,391,625	\$ 1,381,660	\$ 1,423,110	\$ 1,462,957
Plan Check Fees-Building and Safety	935,489	2,057,800	1,777,504	1,830,829	1,882,092
Electrical Permits	42,488	0	0	0	0
Plumbing/Heat/Vent Permits	82,734	0	0	0	0
House moving/Wreck Permits	6,016	5,503	5,000	5,500	5,500
Valet Licensing Fees	42,264	37,927	73,338	70,000	70,000
Map/Code/Spec. Sales	1,719	2,950	3,175	3,270	3,362
Plan Check Fees-Planning	256,382	355,232	379,077	390,449	401,382
Zoning Application/Variance Fees	620,793	734,801	561,963	552,586	568,006
Condominium Tax	46,000	46,000	40,020	29,600	29,600
Parking Structure Permits	912,261	979,534	981,000	1,179,000	1,179,000
P/A Parking Lot Revenue	0	0	0	878,648	878,648
Structure 9 Parking	0	0	0	446,316	446,316
Main Library Parking Structure	0	0	0	230,000	460,000
Preferential Parking Permits	406,370	385,340	469,000	469,000	490,000
On-Street Parking Meters	4,247,379	4,528,734	6,306,048	7,240,000	7,240,000
Admin Fines/Penalties	36,466	69,563	78,372	67,000	67,000
Transportation Mgmt Building Permit Fees	58,168	90,605	80,000	80,000	80,000
Special Inspection Fees	0	6,769	0	400,000	400,000
Residential Building Report	153,628	193,491	151,026	155,557	159,913
Structure Attendant Parking	4,382,047	4,590,595	4,435,000	4,500,000	4,550,000
Engineering Reports	128,184	0	0	0	0
Permit Issuance Fee	131,005	0	0	0	0
Code Enforcement Monitoring	0	14,300	24,544	325,000	325,000
New Development Agreements	0	0	68,571	70,628	72,606
Getty Internship Grant	4,000	4,000	4,000	4,000	4,000
Traffic Modeling Recovery Fee	0	0	0	60,000	60,000
Reimbursement for Transportation Management Program:	136,032	143,703	262,473	260,000	260,000
Reimbursement for Parking Expenditures	<u>1,756,720</u>	<u>1,829,422</u>	<u>1,858,957</u>	<u>1,334,031</u>	<u>1,397,612</u>
Subtotal	<u>\$ 15,307,698</u>	<u>\$ 17,467,894</u>	<u>\$ 18,940,728</u>	<u>\$ 22,004,524</u>	<u>\$ 22,492,994</u>
Balance Required from General Fund	<u>\$ (2,756,860)</u>	<u>\$ (4,296,464)</u>	<u>\$ (3,820,747)</u>	<u>\$ (3,954,591)</u>	<u>\$ (4,055,453)</u>

Division Program Highlights

265 ADMINISTRATION
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Administration Division coordinates and manages the Department's three other divisions: City Planning, Building and Safety and Transportation Management. Responsibilities include providing direction and leadership to the Department, setting standards and accountability for timely permit, inspection and code compliance processes, monitoring staff report preparation, reviewing and coordinating responses to City Council/citizen inquiries, budget preparation and fiscal tracking, coordinating the inter-departmental collaborative objectives, coordinating responses to regional planning and transportation planning initiatives, and researching and analyzing data for inclusion in reports and special studies.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Director of Planning and Community Development	1.0	1.0	1.0	1.0	1.0
Assistant Director - PCD	2.0	2.0	1.0	1.0	1.0
Special Projects Manager	0.0	0.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Development Services Officer*	0.0	0.0	1.0	1.0	0.0
Executive Administrative Assistant	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>5.0</u>	<u>5.0</u>	<u>6.0</u>	<u>6.0</u>	<u>5.0</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Division	<u>5.0</u>	<u>5.0</u>	<u>6.0</u>	<u>6.0</u>	<u>5.0</u>

* Limited Term position expiring on 6/30/2006

Division Program Highlights

266 CITY PLANNING
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The City Planning Division administers and implements City land use and development policies, and develops and manages long-range strategic planning policies. The division has a key responsibility for timely permit processing as Planning staff serves as project managers to move customer projects through interdepartmental reviews and the division is charged with recommending changes to the Municipal Code that would reduce processing time and provide clarity to applicants. The division processes a variety of development approval applications; prepares amendments to all elements of the General Plan; prepares and processes amendments to the Zoning Ordinance; and develops reports, studies, and policy analyses on a broad range of community issues including environmental impact, traffic management, population, housing, historic resources, regional planning and urban design plans.

The division staffs the Planning Commission, Architectural Review Board, Landmarks Commission, Zoning Administrator hearings, community and neighborhood workshops and citizen task forces. The division provides direct services to the public by staffing a public counter, preparing informational handouts, and responding to citizen inquiries by phone, at the public counter, and in community workshops.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Planning Manager	1.0	1.0	1.0	1.0	1.0
Principal Planner	1.0	1.0	2.0	2.0	2.0
Senior Planner	3.0	3.0	4.0	4.0	4.0
Urban Designer	1.0	1.0	1.0	1.0	1.0
Associate Planner *	12.0	12.0	12.0	11.0	11.0
Assistant Planner	4.0	4.0	4.0	3.0	3.0
City Planning Division Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	4.0	4.0	3.0	3.0	3.0
City Planning Receptionist	0.0	0.0	1.0	1.0	1.0
Records Assistant	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

Subtotal	<u>27.0</u>	<u>27.0</u>	<u>30.0</u>	<u>28.0</u>	<u>28.0</u>
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OVERTIME	0.3	0.3	0.3	0.0	0.0
TEMPORARY	<u>0.3</u>	<u>0.3</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>

Subtotal	<u>0.6</u>	<u>0.6</u>	<u>0.3</u>	<u>0.0</u>	<u>0.0</u>
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Total Division	<u>27.6</u>	<u>27.6</u>	<u>30.3</u>	<u>28.0</u>	<u>28.0</u>
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* 1.0 FTE Limited Term position expiring on 6/30/2007

Division Program Highlights

266 CITY PLANNING
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT AND EFFICIENCY:					
<u>Customer Service</u>					
Telephone Information Requests and Responsiveness:					
Number of Calls Received	N/A	33,903/year	35,000/year	35,000/year	35,000/year
Performance Target:					
Return 95% of Calls within 24 Hours	N/A	N/A	95%	95%	95%
% Returned within 24 Hours					
FTE Required	N/A	1.5	1.5	1.5	1.5
Counter Information Requests and Responsiveness:					
Number of Counter Customers	N/A	9,545/year	8,000/year	8,000/year	8,000/year
Performance Target:					
Serve Customers within 30 Minutes	N/A	N/A	75%	90%	90%
% Served within 30 Minutes					
FTE Required	N/A	1.5	1.5	1.5	1.5
Customer Complaints and Inquiries:					
Number of Complaints/Inquiries	N/A	37	30	30	30
Performance Target:					
Process 85% within 10 Days	N/A	95%	85%	85%	85%
% Responded to within Target					
FTE Required	N/A	0.1	0.1	0.1	0.1
<u>Department Work Program</u>					
Planning Division Priorities:					
Number of Policy Projects	N/A	8	3	3	3
FTE Required	N/A	0.9	4.0	4.0	4.0

Division Program Highlights

266 CITY PLANNING
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
<u>Development Review/Project Manager</u>					
Administrative Applications:					
Number of Business & Home Occupation Licenses Reviewed	N/A	1,450	2,000	2,000	2,000
Performance Target*:					
Process 85% within 2 Weeks % Processed within Target	N/A	N/A	N/A	85%	85%
FTE Required	N/A	0.9	0.5	0.5	0.5
Number of Other Administrative Applications Reviewed:	N/A	198	175	175	175
Performance Target*:					
Process 85% within 8 Weeks % Processed within Target	N/A	N/A	75%	85%	85%
FTE Required	N/A	2.9	1.6	1.6	1.6
Discretionary Applications:					
Number of Planning Commission Projects Reviewed	N/A	35	39	39	39
Performance Target*:					
Process 85% within 26 Weeks % Processed within Target	N/A	N/A	75%	85%	85%
FTE Required	N/A	2	1	1	1
Number of Zoning Administrator Permits Reviewed	N/A	33	40	40	40
Performance Target*:					
Process 85% within 10 Weeks % Processed within Target	N/A	N/A	85%	85%	85%
FTE Required	N/A	0.8	0.4	0.4	0.4
Number of Architectural Review Board Permits - Board Approved	N/A	135	125	125	125
Performance Target*:					
Process within 8 Weeks % Processed within Target	N/A	N/A	85%	85%	85%
FTE Required	N/A	1.6	1.6	1.6	1.6

Division Program Highlights

266 CITY PLANNING
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
Number of Landmark Commission Permits	N/A	23	26	26	26
Performance Target*: Process 85% within 12 Weeks % Processed within Target	N/A	N/A	85%	85%	85%
FTE Required	N/A	0.3	0.3	0.3	0.3
<u>Environmental Review</u>					
Number of Documents Prepared	N/A	8	8	8	8
Performance Target*: Process 100% within 12 Months % Processed within Target	N/A	N/A	85%	100%	100%
FTE Required	N/A	0.6	0.6	0.6	0.6

* Performance standard is not applicable to applicant delay or applicant approved processing extensions.

Division Program Highlights

321 BUILDING AND SAFETY
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Building and Safety Division enforces City ordinances and State laws regulating construction activity and the maintenance of building and property in the interest of community health, safety and environmental quality. The division coordinates the permit and inspection processes, providing timely feedback on performance standards to ensure accountability for timeliness and customer service. Code compliance enforcement is provided by the division in accordance with life/safety and quality of life objectives. Division staff inspect construction work and buildings to verify conformity with zoning, fire prevention, structural and other City/State legal requirements. This division provides public information on current construction standards; maintains City permit and other legal construction records; and administers technical appeals. Division staff represent the City in code development organizations and provide support staff for the City's Building and Safety Commission, Accessibility Appeals Board and the Nuisance Abatement Board.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Building Officer	1.0	1.0	1.0	1.0	1.0
Assistant Building Officer	1.0	1.0	1.0	1.0	1.0
Plan Check Supervisor	1.0	1.0	1.0	1.0	1.0
Senior Plan Check Engineer	3.0	5.0	5.0	5.0	5.0
Supervising Inspector	1.0	1.0	0.0	0.0	0.0
Inspector Supervisor	0.0	0.0	1.0	1.0	1.0
Code Compliance Supervisor	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Code Compliance	1.0	1.0	1.0	1.0	1.0
Permit Supervisor	1.0	1.0	1.0	1.0	1.0
Plan Check Engineer	2.0	0.0	0.0	0.0	0.0
Plans Examiner I/II/III	0.0	0.0	1.0	1.0	1.0
Senior Building Inspector	1.0	1.0	0.0	0.0	0.0
Senior Combination Building Inspector	6.0	6.0	0.0	0.0	0.0
Combination Building Inspector I/II/III	0.0	0.0	9.0	9.0	9.0
Senior Code Compliance Officer	3.0	3.0	0.0	0.0	0.0
Administrative Analyst - Building and Safety	1.0	1.0	1.0	1.0	1.0
Code Compliance Officer	4.0	7.0	0.0	0.0	0.0
Code Compliance Officer I/II	0.0	0.0	10.0	10.0	10.0
Business Assistant	0.0	1.0	0.0	0.0	0.0
Building and Safety Specilaist	0.0	0.0	1.0	0.0	0.0
Permit Specialist	4.0	4.0	0.0	0.0	0.0
Permit Specialist - Building and Safety	0.0	0.0	4.0	0.0	0.0
Building and Safety Permit Specialist I/II	0.0	0.0	0.0	10.0	10.0
Building and Safety Assistant	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>36.0</u>	<u>40.0</u>	<u>43.0</u>	<u>43.0</u>	<u>43.0</u>
OVERTIME	0.3	0.3	0.3	0.3	0.3
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total Division	<u>36.3</u>	<u>40.3</u>	<u>43.3</u>	<u>43.3</u>	<u>43.3</u>

Division Program Highlights

321 BUILDING AND SAFETY
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Plan Check Activity:</u>					
Number of Plan Checks Completed	1,386	1,486	1,600	1,600	1,600
Percentage of Plan Checks Performed at Counter	58%	65%	60%	60%	60%
Valuation of Plan Checks (in Millions)	\$ 260	\$ 245	\$ 300	\$ 260	\$ 260
<u>Permit/Inspection Activity:</u>					
Permit Valuation (in Millions)	\$ 177	\$ 169	\$ 146	\$ 150	\$ 150
Number of Building Inspection Performed	11,821	12,147	13,000	13,000	13,000
<u>Complaint/Code Enforcement Activity:</u>					
Zoning Complaints Filed/Initiated:					
Auto Repair	23	23	10	50	50
Sign/Outdoor Merchandise	164	277	60	200	200
Noise Ordinance	80	73	60	200	200
Fences/Hedges	52	140	30	50	50
Nuisance Cases	192	65	100	100	100
Other Zoning Complaints	<u>123</u>	<u>52</u>	<u>80</u>	<u>400</u>	<u>400</u>
Subtotal Zoning Complaints Filed/Initiated:	<u>634</u>	<u>630</u>	<u>340</u>	<u>1,000</u>	<u>1,000</u>
<u>Building Complaints Filed/Initiated:</u>					
City-Mandated Retrofit Orders	2	3	0	100	100
Housing	232	102	160	400	400
Construction Work Related	514	340	400	300	300
Other Building Complaints	<u>450</u>	<u>517</u>	<u>400</u>	<u>500</u>	<u>500</u>
Subtotal Building Complaints Filed/Initiated:	<u>1,198</u>	<u>977</u>	<u>960</u>	<u>1,300</u>	<u>1,300</u>
Total Complaints/Filed/Initiated	1,832	1,607	1,300	2,300	2,300

Division Program Highlights

321 BUILDING AND SAFETY
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
<u>Compliance Inspections</u>					
Proactive Monitoring	N/A	121	200	1,500	1,500
Response to Complaints	N/A	<u>3,670</u>	<u>4,000</u>	<u>5,000</u>	<u>5,000</u>
Total Compliance Inspections		3,791	4,200	6,500	6,500
<u>Records/Information Activities:</u>					
Residential Building Records	1,228	1,290	1,200	1,200	1,200
<u>Administrative/Judicial Process:</u>					
Administrative Citations	104	129	150	150	150
Administrative Hearings	N/A	28	2	2	2
Criminal Cases Referred	12	3	10	10	10
Nuisance Abatement Board	0	1	0	4	4
Building and Safety Commission	6	2	1	4	4
EFFICIENCY:					
<u>Average Time Spent to Perform:</u>					
Plan Checks:					
First Review	N/A	5 weeks	6 weeks	6 weeks	6 weeks
Resubmittals	N/A	2.5 weeks	3 weeks	3 weeks	3 weeks
Building Inspections	36 minutes	40 minutes	35 minutes	35 minutes	35 minutes
Percentage of Building Inspections Performed Next Day	50%	29%	35%	60%	85%
<u>Average Number of Calendar Days from Receipt of Complaint to:</u>					
First Inspection	9.5	11	10	10	10
Obtain Voluntary Compliance	80	45	60	60	60

Division Program Highlights

321 BUILDING AND SAFETY
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
<u>Average Number of Calendar Days</u> <u>from Receipt of Complaint to:</u>					
First Inspection	9.5	11	10	10	10
Obtain Voluntary Compliance	80	45	60	60	60
Transfer to Admin/Judicial Process	243	64	90	90	90
Obtain Compliance through Admin/Judicial Process	58	83	180	180	180
Number of Outstanding Complaints	806	690	600	500	500
EFFECTIVENESS:					
Percent of Code Enforcement Violations Achieving Compliance Within 180 Days	89%	68%	72%	70%	70%

Division Program Highlights

415 TRANSPORTATION MANAGEMENT
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Transportation Management Division is responsible for planning and managing the circulation network in the City, including facilities for motorists, cyclists and pedestrians. The division also manages the City's parking facilities including on and off-street parking. Division staff work with residents and business representatives to develop safe and efficient solutions to circulation and parking problems. The division reviews development applications, excavation permits, valet parking applications, public property use permits, oversize load permits; issues parking permits; plans and implements capital projects; provides technical support to the Parking Authority; implements the City's Transportation Management Plan Ordinance; and coordinates efforts between the City and other local and regional transportation agencies.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Transportation Management:					
Transportation Planning Manager	1.0	1.0	1.0	1.0	1.0
Transportation Engineer	2.0	2.0	2.0	2.0	2.0
Special Projects Engineer	1.0	1.0	1.0	1.0	1.0
Senior Transportation Planner	1.0	1.0	1.0	1.0	1.0
Transportation Management Coordinator	1.0	1.0	1.0	1.0	1.0
Transportation Planning Associate	3.0	3.0	3.0	3.0	3.0
Transportation Management Specialist	2.0	2.0	2.0	2.0	2.0
Administrative Analyst - Transportation Mgmt	1.0	1.0	1.0	1.0	1.0
Transportation Planning Technician	1.0	1.0	1.0	1.0	1.0
Transportation Management Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	2.0	2.0	2.0	2.0	2.0
Parking Permit Assistant	0.0	0.0	1.0	1.0	1.0
Parking Operations:					
Parking Coordinator	1.0	1.0	1.0	1.0	1.0
Transportation Planning Associate	1.0	1.0	1.0	1.0	1.0
Parking Operations Specialist	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	0.0	0.0	0.0	1.0	1.0
Staff Assistant III	1.0	1.0	0.0	0.0	0.0
Staff Assistant II	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>20.0</u>	<u>20.0</u>	<u>21.0</u>	<u>22.0</u>	<u>22.0</u>
OVERTIME	0.1	0.2	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Subtotal	<u>0.2</u>	<u>0.3</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Total Division	<u>20.2</u>	<u>20.3</u>	<u>21.2</u>	<u>22.2</u>	<u>22.2</u>

Division Program Highlights

415 TRANSPORTATION MANAGEMENT
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Plan Checks:					
Filed	N/A	533	587	550	550
Completed	N/A	516	897	800	800
% Met Goal-initial Submittal	N/A	92%	98%	87%	87%
% Met Goal-second Submittal	N/A	82%	95%	87%	87%
Over the Counter Plan Checks Completed	N/A	300	101	100	100
Right of Way Management:					
Right of Way Permits reviewed	N/A	1,600	101	100	100
Valet Permits Issued	N/A	1,335	205	200	200
Responsive Service:					
Incoming Telephone Calls	N/A	36,479	34,107	33,000	33,000
% returned within 24 hours	N/A	93%	94%	100%	100%
Customers Assisted at Public Counter	N/A	18,055	17,244	17,000	17,000
Citizen Concerns:					
Filed	473	405	400	400	400
Closed	N/A	347	309	300	300
Maintenance Operations:					
Signs Repaired, Installed, Removed	N/A	6,332	8,632	8,500	8,500
Parking Meters Installed, Repaired	N/A	31,615	29,855	29,000	29,000
Implementation of Transportation Management Plan:					
Employers Regulated in City	693	583	600	700	700
Employees Regulated in City	34,373	30,212	33,500	35,000	35,000
50+ Plans Reviewed	106	100	100	100	100
10 - 49 Plans Reviewed	580	483	500	600	600
New Employer Training	210	151	100	100	100
Morning Trip Reductions	4,718	4,845	4,500	4,600	4,600
Evening Trip Reductions	4,946	5,010	4,500	4,600	4,600

Division Program Highlights

415 TRANSPORTATION MANAGEMENT
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
% of Employers Meeting their AVR Targets	60%	65%	60%	60%	60%
Citywide AVR	1.4	1.5	1.4	1.4	1.4
Parking Activity:					
Monthly Lot Permits Sold	2,768	2,433	2,300	2,300	2,300
Monthly On-Street Permits Sold	4,166	4,212	0	0	0
Monthly Structure Parkers	10,588	22,647	21,800	21,800	21,800
Downtown Structure Visitors	3,158,240	3,479,843	3,300,800	3,300,800	3,300,800
Resident Parking Passes Sold	31,900	31,369	36,000	40,000	40,000
Enforcement Actions:					
Transportation Mgmt Plan Warnings	N/A	207	72	50	50
Transportation Mgmt Plan Fines	N/A	9	0	0	0
Valet Stings	N/A	20	15	10	10
Right of Way Signs Removed	N/A	30	256	200	200

Division Program Highlights

416 TRAFFIC OPERATIONS
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Traffic Operations Division installs, maintains and operates all parking and traffic control devices. This includes traffic signals, parking structures, parking meters, pavement delineation, left turn channelization, curb zones, crosswalks, stop signs, street name signs and all other traffic control devices.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Traffic Operations Superintendent	1.0	0.0	0.0	0.0	0.0
Lead Traffic Signal Technician	1.0	1.0	1.0	1.0	1.0
Traffic Signal Technician	2.0	2.0	2.0	2.0	2.0
Lead Parking Meter Technician	1.0	1.0	1.0	1.0	1.0
Lead Traffic Painter	1.0	1.0	1.0	1.0	1.0
Parking Meter Technician	2.0	2.0	2.0	2.0	2.0
Traffic Painter	3.0	3.0	7.0	7.0	7.0
Traffic Painter Assistant	<u>4.0</u>	<u>4.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>15.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>	<u>14.0</u>
OVERTIME	0.2	0.2	0.2	0.2	0.2
TEMPORARY	<u>0.3</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.5</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Total Division	<u>15.5</u>	<u>14.2</u>	<u>14.2</u>	<u>14.2</u>	<u>14.2</u>

Division Program Highlights

416 TRAFFIC OPERATIONS
210 PLANNING AND COMMUNITY DEVELOPMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Number of Traffic Signs Installed, Replaced, Repaired, or Removed	3,717	16,775	7,300	7,300	7,300
Number of Pavement Markings Installed, Replaced, Repaired, or Removed	5,297	2,790	5,000	5,000	5,000
Number of Parking Meters Repaired or Serviced	28,282	27,102	31,000	31,000	31,000
Number of Traffic Signals Repaired or Serviced	341	450	400	400	400

Division Program Highlights

610 PARKING AUTHORITY
210 PLANNING AND COMMUNITY DEVELOPMENT
77 PARKING AUTHORITY FUND

DIVISION DESCRIPTION

The Parking Authority Fund is a financing authority for the City's parking structures. It issues and makes payments on bonds, and provides capital funding for new and improved parking facilities primarily in downtown Santa Monica.

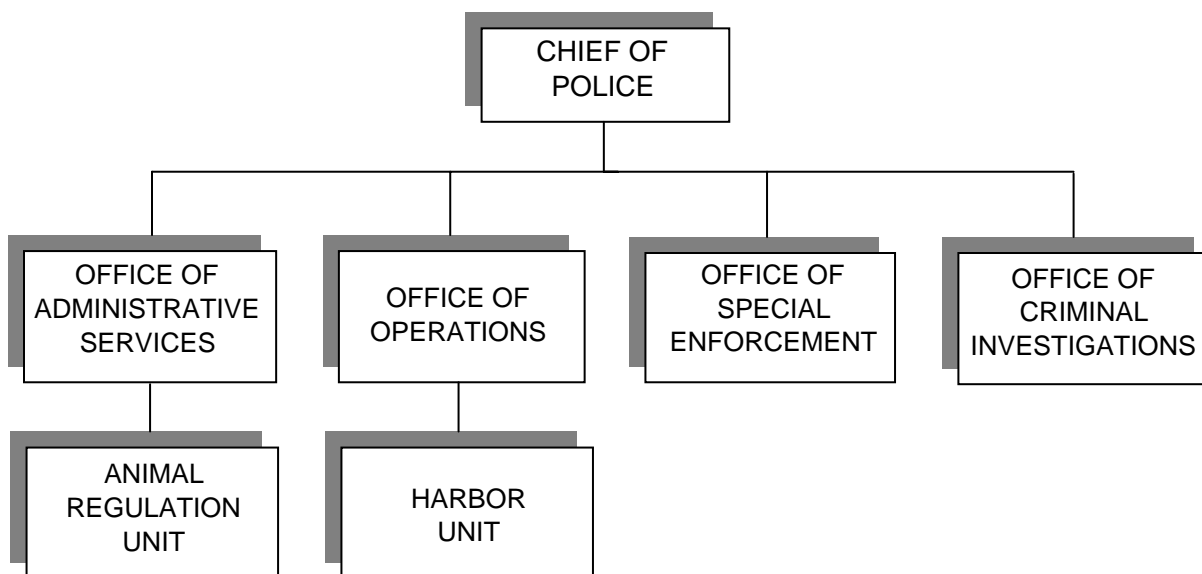
Prior to FY2005-06, the fund included some parking operating expenses; however, in FY2005-06 the operating costs are consolidated into the Transportation Management Division of the General Fund.

POLICE

MISSION STATEMENT: To provide the community with the highest quality of law enforcement services. The Department continually improves the public's perception of community safety through eradication of criminal activity and any conditions that have a detrimental impact on public safety.

The Police Department seeks support and cooperation from the community. The organizational culture is responsive to new ideas and is one in which all employees are given the opportunity to develop to their highest potential and see themselves as agents of change. All our relationships are based on the premise that the public and police are one.

DEPARTMENT ORGANIZATION



POLICE

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. Increase emphasis on early intervention measures for chronic juvenile offenders, improve the volume and the mix of gang violence suppression strategies, and explore the measures necessary to secure a court-ordered gang injunction.
 - Continue to build in the relationships with school official and youth groups.
 - Dialogue with a cross section of community members on the issues related to repeat offenders in the community.
 - Work collaboratively with the Department of Child and Family Services to provide family intervention on gang related causes.
 - Employ intervention programs, including SMPD Community Service Program, Police Activities League (PAL), and Juvenile Offenders Intervention Network, to deter recidivism and provide intervention for at-risk youth.

2. Revamp the performance measures to provide meaningful measures to the staff and the public. Establish measures that are:
 - Representative of the Department's various key functions and programs.
 - Representative of a work group's significant tasks.
 - Not duplicative to the Uniform Crime Report (UCR) Part 1 and other statistics reported elsewhere.
 - Easy to be tracked, analyzed and interpreted by civilian staff.

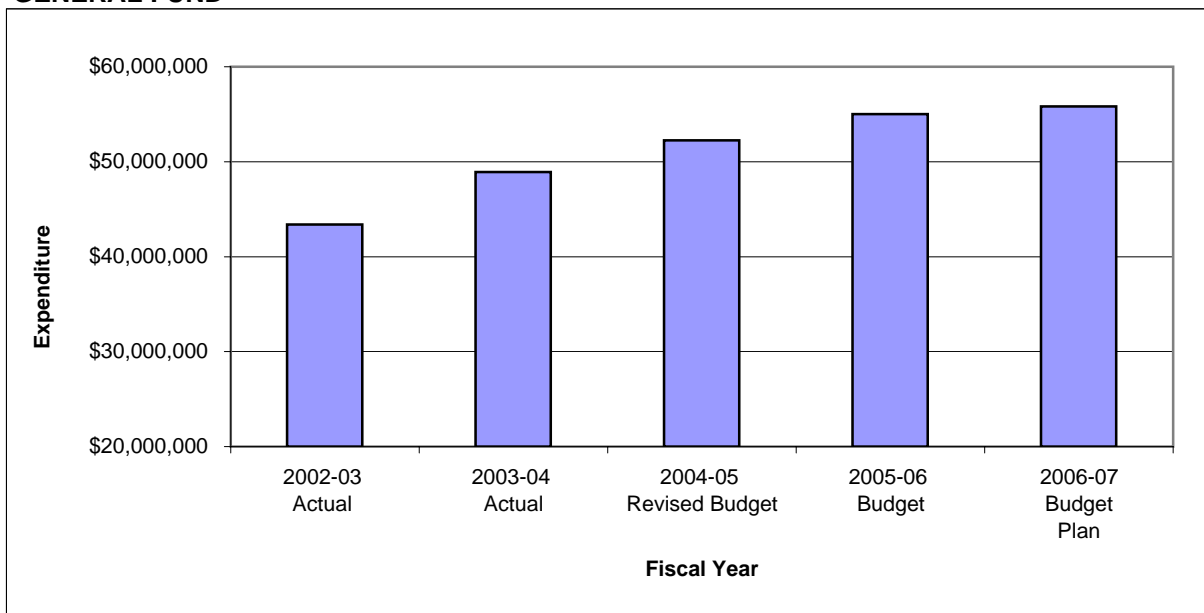
Performance Measures:

Submit new measures to the City Manager for review by FY2005-06 mid-year, and implement approved measures in FY2006-07.

POLICE

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 increase reflects higher employee salaries and wages for cost-of-living increases, higher insurance costs and one-time grant appropriations, partially offset by the net deletion of 0.4 FTE positions due to City fiscal constraints and the transfer of 6.0 FTE custodial positions to Environmental and Public Works Management.

FY2004-05 increase reflects higher employee salaries and wages for cost-of-living and step increases, increased self-insurance contributions, new grant awards, partially offset by the net deletion of 3.1 FTE positions due to City fiscal constraints. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

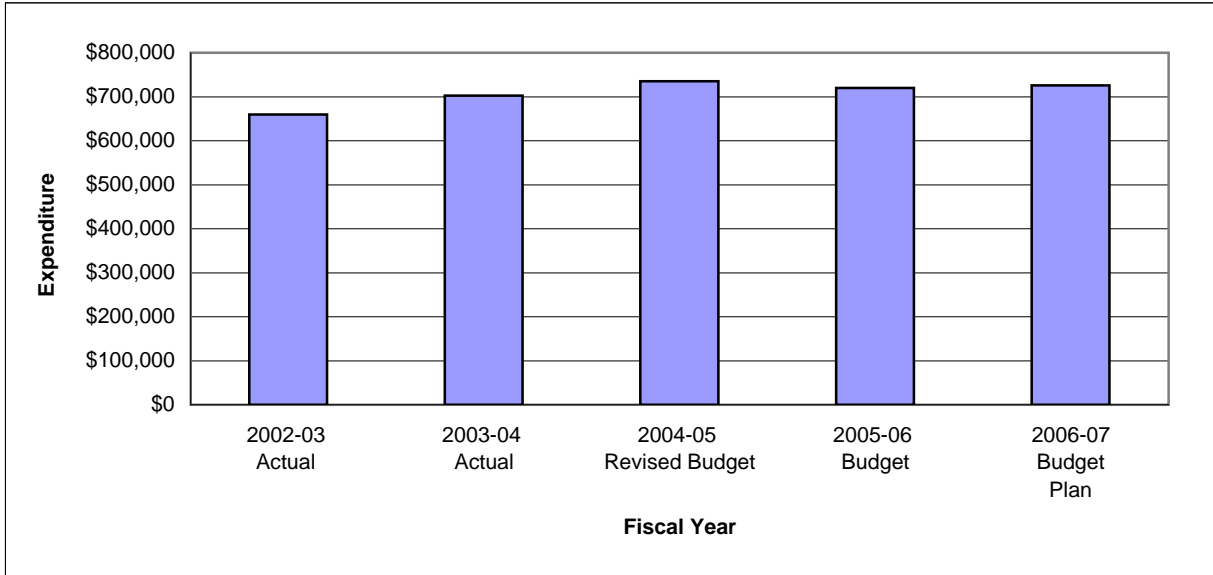
FY2005-06 increase reflects higher employee salaries and wages for step increases, increased fringe benefit costs plus the addition of 4.0 FTE positions to provide additional police coverage for homelessness issues and 5.0 FTE positions to provide park ranger coverage for the parks coming on-line, partially offset by the deletion of 1.6 FTE positions.

FY2006-07 increase reflects higher employee salary and wage costs for step increases, higher fringe benefit costs plus allowable cost-of-living increases in the Department's supplies and expenses budget.

POLICE

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

PIER FUND - HARBOR UNIT



FY2003-04 increase reflects higher employee salary and wage costs for cost-of-living increases and higher fringe benefits costs.

FY2004-05 increase reflects employee salary and wage costs for cost-of-living increases and a one-time equity adjustment plus higher fringe benefit costs partially offset by the net deletion of 0.8 FTE positions due to City fiscal constraints.

FY2005-06 decrease reflects the deletion of the one-time equity adjustment in FY2004-05, partially offset by employee step and benefit increases.

FY2006-07 increase reflects higher employee salary and wage costs for step increases, higher fringe benefits costs plus allowable cost-of-living increases in the Department's supplies and expenses budget.

Department Budget Summary

300 POLICE
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Office of Administrative Services	\$ 10,403,047	\$ 10,857,340	\$ 13,469,926	\$ 14,812,871	\$ 15,046,786
Office of Operations	14,751,197	15,465,524	20,854,425	23,357,842	23,769,430
Office of Special Enforcement	6,091,348	6,444,926	10,115,113	8,675,587	8,813,225
Office of Criminal Investigation	4,445,807	4,876,955	6,786,276	7,253,563	7,271,367
Animal Regulation Unit	661,255	642,875	1,028,202	902,525	916,109
Harbor Unit	659,707	702,430	735,149	720,258	729,615
Subtotal Department	<u>37,012,361</u>	<u>38,990,050</u>	<u>52,989,091</u>	<u>55,722,646</u>	<u>56,546,532</u>
Fringe Benefits (estimate)*	<u>7,027,200</u>	<u>10,642,100</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 44,039,561</u>	<u>\$ 49,632,150</u>	<u>\$ 52,989,091</u>	<u>\$ 55,722,646</u>	<u>\$ 56,546,532</u>
MAJOR ACCOUNT GROUPS BY FUND					
General Fund					
Salaries and Wages	\$ 32,666,010	\$ 34,461,228	\$ 47,975,603	\$ 50,383,837	\$ 51,207,381
Supplies and Expenses	3,653,020	3,662,627	4,188,361	4,532,051	4,602,874
Capital Outlay	33,624	163,765	89,978	86,500	6,662
Subtotal	<u>36,352,654</u>	<u>38,287,620</u>	<u>52,253,942</u>	<u>55,002,388</u>	<u>55,816,917</u>
Fringe Benefits*	<u>7,027,200</u>	<u>10,642,100</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 43,379,854</u>	<u>\$ 48,929,720</u>	<u>\$ 52,253,942</u>	<u>\$ 55,002,388</u>	<u>\$ 55,816,917</u>
Pier Fund - Harbor Unit					
Salaries and Wages	\$ 543,939	\$ 602,545	\$ 601,600	\$ 619,764	\$ 625,607
Supplies and Expenses	115,768	99,885	131,549	100,494	104,008
Capital Outlay	0	0	2,000	0	0
Subtotal	<u>\$ 659,707</u>	<u>\$ 702,430</u>	<u>\$ 735,149</u>	<u>\$ 720,258</u>	<u>\$ 729,615</u>
Total All Funds					
Salaries and Wages	\$ 33,209,949	\$ 35,063,773	\$ 48,577,203	\$ 51,003,601	\$ 51,832,988
Supplies and Expenses	3,768,788	3,762,512	4,319,910	4,632,545	4,706,882
Capital Outlay	33,624	163,765	91,978	86,500	6,662
Fringe Benefits*	<u>7,027,200</u>	<u>10,642,100</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 44,039,561</u>	<u>\$ 49,632,150</u>	<u>\$ 52,989,091</u>	<u>\$ 55,722,646</u>	<u>\$ 56,546,532</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

Department Budget Summary

300 POLICE
VARIOUS FUNDS

PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
General Fund					
PERMANENT POSITIONS	402.1	395.1	391.7	399.1	399.1
OVERTIME	28.9	28.0	28.0	28.0	28.0
TEMPORARY	<u>29.1</u>	<u>30.6</u>	<u>30.9</u>	<u>30.9</u>	<u>30.9</u>
Subtotal	<u>460.1</u>	<u>453.7</u>	<u>450.6</u>	<u>458.0</u>	<u>458.0</u>
Pier Fund					
PERMANENT POSITIONS	7.0	7.0	6.0	6.0	6.0
OVERTIME	0.2	0.2	0.2	0.2	0.2
TEMPORARY	<u>3.0</u>	<u>3.5</u>	<u>3.7</u>	<u>3.7</u>	<u>3.7</u>
Subtotal	<u>10.2</u>	<u>10.7</u>	<u>9.9</u>	<u>9.9</u>	<u>9.9</u>
Total All Funds					
PERMANENT POSITIONS	409.1	402.1	397.7	405.1	405.1
OVERTIME	29.1	28.2	28.2	28.2	28.2
TEMPORARY	<u>32.1</u>	<u>34.1</u>	<u>34.6</u>	<u>34.6</u>	<u>34.6</u>
Total Department	<u>470.3</u>	<u>464.4</u>	<u>460.5</u>	<u>467.9</u>	<u>467.9</u>

Department Budget Summary

300 POLICE
VARIOUS FUNDS

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 43,379,854	\$ 48,929,720	\$ 52,253,942	\$ 55,002,388	\$ 55,816,917
Less: Program Revenues and Reimbursements:					
STC Program	\$ 4,938	\$ 730	\$ 0	\$ 0	\$ 0
TRAP Program	22,265	0	0	0	0
Police Movie Jobs	347,894	383,461	250,000	250,000	250,000
Police Permits	76,820	85,311	98,000	100,900	103,800
Municipal Ordinance Violations	10,105,287	12,698,128	12,592,000	13,385,400	13,385,400
California Vehicle Code Fines	600,672	576,882	386,500	386,500	386,500
Peace Officers Training	166,539	80,995	200,000	200,000	200,000
Pound Fees	60,413	22,546	24,000	24,000	24,000
Police Billable Services	261,643	294,945	399,200	278,400	278,400
Police Services/Fees	48,509	64,331	96,800	72,000	72,000
Police Services/Fingerprinting	41,635	56,162	70,000	72,100	74,100
False Burglar Alarms	209,238	234,671	216,000	222,500	228,700
DUI Response - Accident/Injury	11,976	1,077	2,000	2,000	2,000
Towing Administrative Fee	0	0	0	42,000	42,000
Auto Impound Release	79,050	124,368	138,395	139,300	143,200
30-Day Impound Fee	55,407	54,978	50,000	51,500	53,000
US Treasury Dept. Reimbursement	11,104	14,394	12,000	12,000	12,000
Animal Licenses	73,750	79,617	85,000	96,050	98,700
Miscellaneous Revenue	38,902	35,562	21,700	21,400	21,400
OTS CREATE Safety Grant	0	78,818	10,625	0	0
OTS WE LEADD Grant	0	44,704	216,132	123,868	0
OTS Seatbelt Compliance Grant	0	9,322	30,314	0	0
OTS Sobriety Checkpoint Grant	0	8,676	11,780	0	0
OTS LEAD Grant	0	0	350,000	154,369	33,434
Other Fines and Forfeitures	0	0	190,400	190,400	190,400
SMPOA Loan and License Agreement	0	0	10,000	10,000	10,000
Justice Assistance Grant	0	0	0	72,362	0
Alcohol Beverage Control Grant	0	0	99,492	46,583	7,500
Airport Security Guard Reimbursement	298,700	350,400	382,928	405,153	409,967
Bus Security Reimbursement	137,752	253,835	239,200	268,600	271,500
Beach Patrol Reimbursement	230,208	234,803	304,433	314,018	314,018
Pier Patrol Reimbursement	118,723	116,808	107,600	137,500	137,500
Traffic Svcs/Transit Mall Reimbursement	300,000	300,000	300,000	300,000	300,000
Subtotal	<u>\$ 13,301,425</u>	<u>\$ 16,205,524</u>	<u>\$ 16,894,499</u>	<u>\$ 17,378,903</u>	<u>\$ 17,049,519</u>
Balance Required from General Fund	<u>\$ 30,078,429</u>	<u>\$ 32,724,196</u>	<u>\$ 35,359,443</u>	<u>\$ 37,623,485</u>	<u>\$ 38,767,398</u>

Division Program Highlights

304 OFFICE OF ADMINISTRATIVE SERVICES
300 POLICE
01 GENERAL FUND

DIVISION DESCRIPTION

The Office of Administrative Services (OAS) incorporates the Office of the Chief of Police with its command responsibilities and three operational divisions. The Internal Affairs Division investigates internal and citizen complaints. The Audits and Analysis Division is responsible for department planning and research, crime analysis, police technology implementation, fiscal administration, the provision of supplies, and departmental payroll activities. Functions within the Administrative Services Division include: recruitment and training; community outreach services, such as crime prevention awareness and Neighborhood Watch; range operations; property and evidence management; as well as oversight of the Animal Regulation Unit, which maintains a shelter and enforces laws relating to animal care and control; of the Jail Section, which receives prisoners and assumes responsibility for them while in custody; and of the Records Section which is responsible for the management of public law enforcement records. Police Activities League (PAL) and Police Explorer Program operations are also supervised by Administrative Services Division personnel.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Police Chief	1.0	1.0	1.0	1.0	1.0
Deputy Police Chief	1.0	1.0	1.0	1.0	1.0
Police Lieutenant	4.0	3.0	3.0	3.0	3.0
Police Sergeant	7.0	5.0	5.0	5.0	5.0
Police Officer	14.0	6.0	6.0	6.0	6.0
Police Services Management Supervisor	0.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Police Budget	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Jail Management Supervisor	1.0	1.0	1.0	1.0	1.0
Youth Services Counselor	1.0	0.0	0.0	0.0	0.0
Family Services Liaison	1.0	0.0	0.0	0.0	0.0
Criminal Investigations Analyst	0.0	1.0	0.0	0.0	0.0
Criminal Investigations Support Specialist	0.0	0.0	1.0	1.0	1.0
Crime Analyst	2.0	2.0	2.0	2.0	2.0
Crime Prevention Coordinator	4.0	4.0	4.0	4.0	4.0
Property/Evidence Supervisor	1.0	1.0	1.0	1.0	1.0
Police Records Supervisor	0.0	3.0	3.0	3.0	3.0
CLETS Supervisor	0.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Police Records Technician	0.0	19.0	17.6	17.0	17.0
Police Range Master	1.0	1.0	1.0	1.0	1.0

Division Program Highlights

304 OFFICE OF ADMINISTRATIVE SERVICES
300 POLICE
01 GENERAL FUND

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS (continued)					
Police Personnel Services Technician	1.0	1.0	2.0	2.0	2.0
Mechanic I	1.0	1.0	0.0	0.0	0.0
Police Fleet Maintenance Coordinator	0.0	0.0	1.0	0.0	0.0
Mechanic	0.0	0.0	0.0	1.0	1.0
Jailer	10.0	10.0	10.0	10.0	10.0
Police Property/Evidence Clerk	2.0	2.0	2.0	2.0	2.0
Transcriber Typist	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	3.0	3.0	2.0	2.0	2.0
Fiscal Staff Assistant I	1.0	1.0	0.0	0.0	0.0
Fiscal Staff Assistant II	0.0	0.0	1.0	1.0	1.0
Staff Assistant II	0.5	0.0	0.0	0.0	0.0
Custodian II	1.0	0.0	0.0	0.0	0.0
Custodian I	<u>5.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>66.5</u>	<u>72.0</u>	<u>70.6</u>	<u>70.0</u>	<u>70.0</u>
OVERTIME	3.5	3.5	3.5	3.5	3.5
TEMPORARY	<u>4.6</u>	<u>5.5</u>	<u>5.5</u>	<u>5.5</u>	<u>5.5</u>
Subtotal	<u>8.1</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>
Total Division	<u>74.6</u>	<u>81.0</u>	<u>79.6</u>	<u>79.0</u>	<u>79.0</u>

Division Program Highlights

304 OFFICE OF ADMINISTRATIVE SERVICES
300 POLICE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
COMMUNITY RELATIONS:					
Neighborhood Watch Presentations Attended	46	52	60	60	N/A
Security Surveys Conducted	67	69	70	70	N/A
Community Outreach Meetings/Events	700	298	550	550	N/A
Neighborhood Centered Policing Action Projects	N/A	6	4	4	4
PERSONNEL AND TRAINING:					
<u>Sworn Personnel:</u>					
Authorized Strength	214	214	214	216	216
Active Duty Officers	197	198	210	205	205
<u>Civilian Personnel:</u>					
Authorized Strength	197.3	188.1	197.3	197.3	197.3
Active Duty Civilians	190.0	184.0	192.6	190.3	190.3
Background Investigations Completed:					
Police Officers	45	54	50	40	40
Civilians	55	111	45	36	36
Advanced Officer Training Courses	N/A	389	200	190	190
Civilian Employee Professional Training Courses	N/A	63	45	40	40
Training/Policy Bulletins Distributed	76	47	50	45	45

Division Program Highlights

305 OFFICE OF OPERATIONS
300 POLICE
01 GENERAL FUND

DIVISION DESCRIPTION

As the primary unit responsible for the preservation of peace and protection of life and property, the Office of Operations maintains a 24-hour-a-day City patrol. The Office enforces laws, conducts preliminary investigations of crimes and apprehends offenders. Special patrol sections within the Office include the K-9 Unit and the Directed Resources Division. Within the Office, the Communications Section receives and dispatches calls for service. The Harbor Unit is also under the supervision of the Office of Operations.

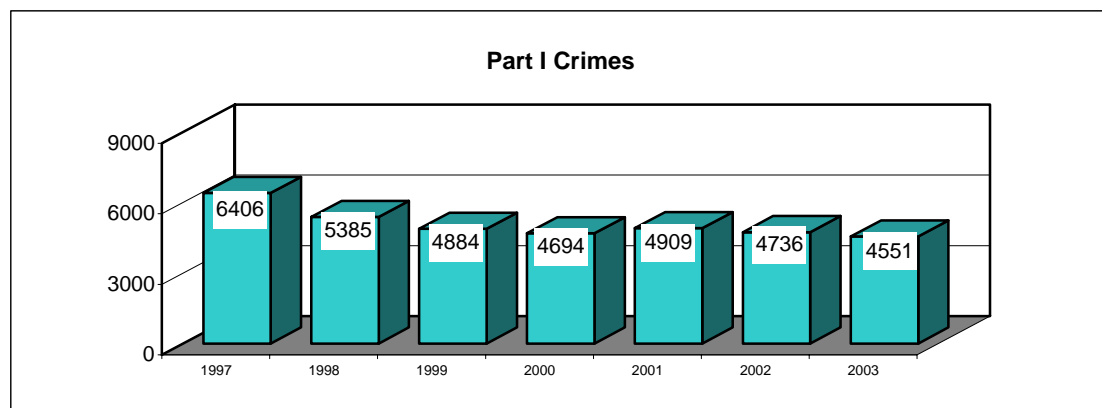
	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Police Captain	1.0	1.0	1.0	1.0	1.0
Police Lieutenant	5.0	5.0	5.0	5.0	5.0
Police Sergeant	16.0	16.0	16.0	16.0	16.0
Police Officer	92.0	92.0	92.0	94.0	94.0
Communications Management Supervisor	1.0	1.0	0.0	0.0	0.0
Communications Center Supervisor - Police	4.0	4.0	4.0	4.0	4.0
Court Services Coordinator	1.0	1.0	1.0	1.0	1.0
Communications Operator II - Police	18.0	18.0	0.0	0.0	0.0
Communications Operator - Police	0.0	0.0	17.0	16.0	16.0
Park Ranger Supervisor	1.0	1.0	1.0	2.0	2.0
Lead Community Service Officer II	0.0	0.0	0.0	0.0	1.0
Community Service Officer II	10.0	10.0	10.0	10.0	9.0
Staff Assistant III	2.0	2.0	1.0	1.0	1.0
Lead Community Service Officer I	0.0	0.0	0.0	0.0	1.0
Community Service Officer I	11.0	11.0	11.0	11.0	10.0
Park Ranger	11.0	11.0	11.0	17.0	17.0
Switchboard Operator	0.0	0.0	1.0	1.0	1.0
Staff Assistant II	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>174.0</u>	<u>174.0</u>	<u>172.0</u>	<u>180.0</u>	<u>180.0</u>
OVERTIME	19.7	19.7	19.7	19.7	19.7
TEMPORARY	<u>4.9</u>	<u>4.5</u>	<u>4.8</u>	<u>4.8</u>	<u>4.8</u>
Subtotal	<u>24.6</u>	<u>24.2</u>	<u>24.5</u>	<u>24.5</u>	<u>24.5</u>
Total Division	<u>198.6</u>	<u>198.2</u>	<u>196.5</u>	<u>204.5</u>	<u>204.5</u>

Division Program Highlights

305 OFFICE OF OPERATIONS
300 POLICE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
F.I.'s (Field Interviews)	12,218	11,074	11,500	11,500	N/A
Community Meetings/Events Attended	195	457	220	220	220
<u>Communications Center:</u>					
Citizen Initiated Calls for Service	50,648	53,385	53,000	53,000	N/A
Station Reports	32,344	30,136	28,000	28,000	N/A
Officer Initiated Calls for Service	29,382	27,598	31,000	31,000	N/A
<u>HLP Team Service Hours:</u>					
Homeless Related Contacts*	N/A	674	1,500	2,800	N/A
Homeless Related Periodic Check	N/A	3,196	3,100	3,100	N/A
Community and Business Events*	N/A	208	250	250	250
Percentage of Annual Arrests for Public Intoxication Offenses Submitted to the City Attorney for Prosecution	100%	100%	90%	90%	90%
Number of Referrals of Those in Need of Social Service Resources	519	623	600	600	600

*The category "Homeless Related Contacts" formerly "Homeless Related Calls for Service" and "Community and Business Events" formerly "Community and Business Education" has been relabeled to more clearly described HLP team activities.



Part I Crimes include: homicide, rape, aggravated assault, robbery, burglary, larceny, and auto theft.

Division Program Highlights

306 OFFICE OF SPECIAL ENFORCEMENT
300 POLICE
01 GENERAL FUND

DIVISION DESCRIPTION

The Office of Special Enforcement is organized into the Special Operations Division, the Traffic Enforcement Division, and the Traffic Services Division. The Special Operations Division consists of: the Metro Section which targets and suppresses crime problems identified by patrol or crime analysis; the Crime Impact Team which uses specialized enforcement tactics to address community concerns; the Narcotics/Vice Section, and the Airport Security Unit. The Traffic Enforcement Division consists of: the Citywide Motor Unit which provides Citywide enforcement and education of vehicle code violations; the Downtown Motor Unit, which works concurrently with the Traffic Services Division and conducts enforcement and education in the Downtown/Transit Mall area; the Commercial Enforcement Officer who enforces state and local laws surrounding commercial vehicles; and the Accident Investigator. The Traffic Services Division consists of: the Traffic Services Section which provides intersection traffic control and parking enforcement services in the Downtown/Transit Mall area and throughout the City; the Crossing Guard Section which enhances pedestrian safety; and the Transit Unit which suppresses crime problems on the City's public transit system.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Police Captain	1.0	1.0	1.0	1.0	1.0
Police Lieutenant	3.0	3.0	3.0	3.0	3.0
Police Sergeant	5.0	5.0	5.0	5.0	5.0
Police Officer	38.0	38.0	38.0	38.0	38.0
Traffic Services Supervisor	2.0	2.0	2.0	2.0	2.0
Lead Traffic Services Officer	3.0	3.0	3.0	3.0	3.0
Crossing Guard Supervisor	1.0	1.0	1.0	1.0	1.0
Traffic Services Officer	28.0	28.0	28.0	28.0	28.0
Lead Airport Services Officer	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Airport Services Officer	4.0	4.0	4.0	4.0	4.0
Lead Crossing Guard	0.6	0.6	0.6	0.6	0.6
Staff Assistant II	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>88.6</u>	<u>88.6</u>	<u>88.6</u>	<u>88.6</u>	<u>88.6</u>
OVERTIME	2.8	1.9	1.9	1.9	1.9
TEMPORARY	<u>16.7</u>	<u>19.0</u>	<u>19.0</u>	<u>19.0</u>	<u>19.0</u>
Subtotal	<u>19.5</u>	<u>20.9</u>	<u>20.9</u>	<u>20.9</u>	<u>20.9</u>
Total Division	<u>108.1</u>	<u>109.5</u>	<u>109.5</u>	<u>109.5</u>	<u>109.5</u>

Division Program Highlights

306 OFFICE OF SPECIAL ENFORCEMENT
300 POLICE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Narcotics/Vice Section					
Felony Cases Filed	108	138	90	90	N/A
Search Warrants Served	N/A	30	30	35	35
Airport Services					
Runway Incursions	8	3	6	6	N/A
Air Support Hours	161	119	250	300	N/A
Traffic Services Section					
Total Parking Citations Issued	356,901	342,080	320,000	341,400	341,400
Preferential Parking Zone Citations Issued	58,332	66,182	55,000	55,000	55,000
Downtown Motorcycle Unit					
Traffic Enforcement Hours	3,298	3,620	3,500	3,500	3,500
Citywide Motorcycle Unit					
Directed Traffic Safety Program Hours	N/A	2,701	1,600	1,600	1,600
Traffic Safety Education Hours	N/A	949	1,000	1,000	1,000

Division Program Highlights

307 OFFICE OF CRIMINAL INVESTIGATIONS
300 POLICE
01 GENERAL FUND

DIVISION DESCRIPTION

The Office of Criminal Investigations is responsible for the apprehension of criminals through investigation, recovery of stolen property, and the preparation and presentation of evidence in criminal court cases. The Serious Habitual Offender program (SHO) identifies and tracks habitual juvenile offenders to provide appropriate intervention for those minors and to enhance public safety. The Youth Services Division consolidates youth and family services formerly dispersed throughout the department organization, including truant and delinquency counseling, domestic abuse counseling, gang intelligence and investigation, the Pico Neighborhood Bike Patrol, and conducts a unified School Resources Officer Program. The Office of Criminal Investigations is also responsible for the Identification Section, which collects, analyzes and photographs evidence and fingerprints from crime scenes and provides fingerprint services to the public.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Police Captain	1.0	1.0	1.0	1.0	1.0
Police Lieutenant	1.0	2.0	2.0	2.0	2.0
Police Sergeant	3.0	5.0	5.0	5.0	5.0
Police Officer	21.0	29.0	29.0	29.0	29.0
Police Services Management Supervisor	1.0	0.0	0.0	0.0	0.0
Forensic Section Supervisor	1.0	1.0	1.0	1.0	1.0
Youth Services Counselor	0.0	1.0	1.0	1.0	1.0
Family Services Liaison	0.0	1.0	1.0	1.0	1.0
Criminal Investigations Analyst	1.0	0.0	0.0	0.0	0.0
Forensic Specialist	6.0	6.0	6.0	6.0	6.0
Police Records Supervisor	3.0	0.0	0.0	0.0	0.0
CLETS Supervisor	1.0	0.0	0.0	0.0	0.0
Identification Technician	1.0	1.0	2.0	2.0	2.0
Police Records Technician	19.0	0.0	0.0	0.0	0.0
Transcriber Typist	1.0	1.0	0.0	0.0	0.0
Staff Assistant II	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>61.0</u>	<u>49.0</u>	<u>49.0</u>	<u>49.0</u>	<u>49.0</u>
OVERTIME	2.7	2.7	2.7	2.7	2.7
TEMPORARY	<u>2.9</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>	<u>1.6</u>
Subtotal	<u>5.6</u>	<u>4.3</u>	<u>4.3</u>	<u>4.3</u>	<u>4.3</u>
Total Division	<u>66.6</u>	<u>53.3</u>	<u>53.3</u>	<u>53.3</u>	<u>53.3</u>

Division Program Highlights

307 OFFICE OF CRIMINAL INVESTIGATIONS
300 POLICE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Investigation Workload Analysis:</u>					
UCR Part I Violent Crimes					
Total Part I Violent Crimes Assigned to Investigators	587	549	600	600	N/A
Part I Violent Crimes Against Persons Over 60	N/A	43	40	40	N/A
Percentage of Total Assigned Part I Violent Crime Cases Cleared	56%	61%	50%	50%	N/A
UCR Part I Property Crimes					
Part I Property Crimes Assigned to Investigations	3,520	3,788	3,950	3,900	N/A
Percentage of Part I Property Crime Cases Cleared	16%	15%	18%	18%	N/A
<u>Domestic Violence Cases:</u>	302	279	300	300	300
SCHOOL RESOURCE OFFICER PROGRAM:					
Education Hours	N/A	320	300	300	N/A
Patrol Hours	N/A	1,210	450	450	N/A
Investigation Hours	N/A	1,540	450	450	N/A
JUVENILE INVESTIGATIONS:					
Number of Juvenile Arrests for Part I Violent Crimes	42	48	50	50	N/A
Number of Juvenile Arrests for Part I Property Crimes	90	96	90	90	N/A
Total Juveniles Referred for Prosecution	N/A	443	400	400	400
Total Juveniles Referred to Community Service	N/A	60	150	150	150

Division Program Highlights

302 ANIMAL REGULATION UNIT
300 POLICE
01 GENERAL FUND

DIVISION DESCRIPTION

The Animal Regulation Unit enforces City ordinances and State laws regarding the care, custody, and control of animals in the City. The unit maintains a shelter for stray and relinquished animals, reunites impounded animals with their rightful owners, adopts out homeless pets, and administers the dog licensing and rabies control program. Animal Control Officers investigate cases of animal cruelty and neglect, suspected vicious animals, and incidents of animal bites. The unit educates the public about proper care of pets, living with urban wildlife, and provides financial assistance for the spaying and neutering of dogs and cats. The unit is under the supervision of the Office of Administrative Services.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Police Services Management Supervisor	1.0	1.0	1.0	1.0	1.0
Senior Animal Control Officer	1.0	1.0	1.0	1.0	1.0
Animal Control Officer	6.0	6.0	6.0	6.0	6.0
Staff Assistant II	1.5	1.5	1.5	1.5	1.5
Animal Care Attendant	2.0	2.0	2.0	2.0	2.0
Horse Attendant	<u>0.5</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>12.0</u>	<u>11.5</u>	<u>11.5</u>	<u>11.5</u>	<u>11.5</u>
OVERTIME	0.2	0.2	0.2	0.2	0.2
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Division	<u>12.0</u>	<u>11.5</u>	<u>11.5</u>	<u>11.5</u>	<u>11.5</u>

Division Program Highlights

302 ANIMAL REGULATION UNIT
 300 POLICE
 01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Code Compliance Hours	N/A	4,890	5,000	5,000	5,000

Division Program Highlights

623 HARBOR UNIT
300 POLICE
30 PIER FUND

DIVISION DESCRIPTION

The Harbor Unit provides 24-hour security, rescue and major first aid service to persons using the Pier, ocean and beach areas. The unit provides a continuous source of phone and over-the-counter public information on weather, tides, boating, fishing and other marine matters. The Harbor Unit works closely with other municipal, county and state agencies and observes for crimes and potential crimes on the Pier and adjacent beach area, reporting suspicious activity to Police Officers. Harbor Unit personnel also support the operations of the Municipal Pier by maintaining and protecting pier pilings, moorings, and related structures and equipment. The unit is under the supervision of the Office of Operations.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Pier and Harbor Services Officer	<u>7.0</u>	<u>7.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>
Subtotal	<u>7.0</u>	<u>7.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>
OVERTIME	0.2	0.2	0.2	0.2	0.2
TEMPORARY	<u>3.0</u>	<u>3.5</u>	<u>3.7</u>	<u>3.7</u>	<u>3.7</u>
Subtotal	<u>3.2</u>	<u>3.7</u>	<u>3.9</u>	<u>3.9</u>	<u>3.9</u>
Total Division	<u>10.2</u>	<u>10.7</u>	<u>9.9</u>	<u>9.9</u>	<u>9.9</u>

Division Program Highlights

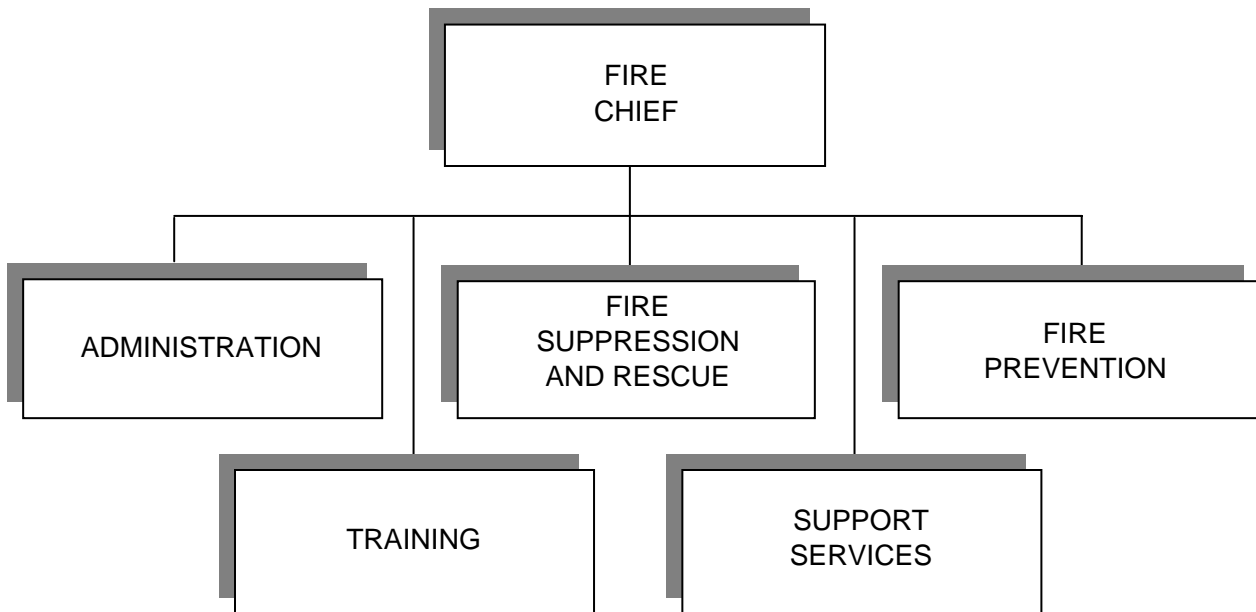
623 HARBOR UNIT
300 POLICE
30 PIER FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Assists:</u>					
Police	3,392	3,621	3,500	3,500	N/A
Lifeguard	322	337	350	350	N/A
Pier Lessee	1,154	1,620	1,200	1,200	N/A
First Aid Assistance	1,054	920	900	900	N/A
<u>Beach Patrols:</u>	1,947	1,900	1,900	1,900	1,900
<u>Rescues:</u>					
Pier, Ocean Water and Vessel	64	59	55	55	N/A

FIRE

MISSION STATEMENT: To minimize or prevent loss of life and property, personal injury and environmental damage from fires, accidents, medical and hazardous material-related emergencies by providing emergency response, public education, and the enforcement of laws.

DEPARTMENT ORGANIZATION



FIRE

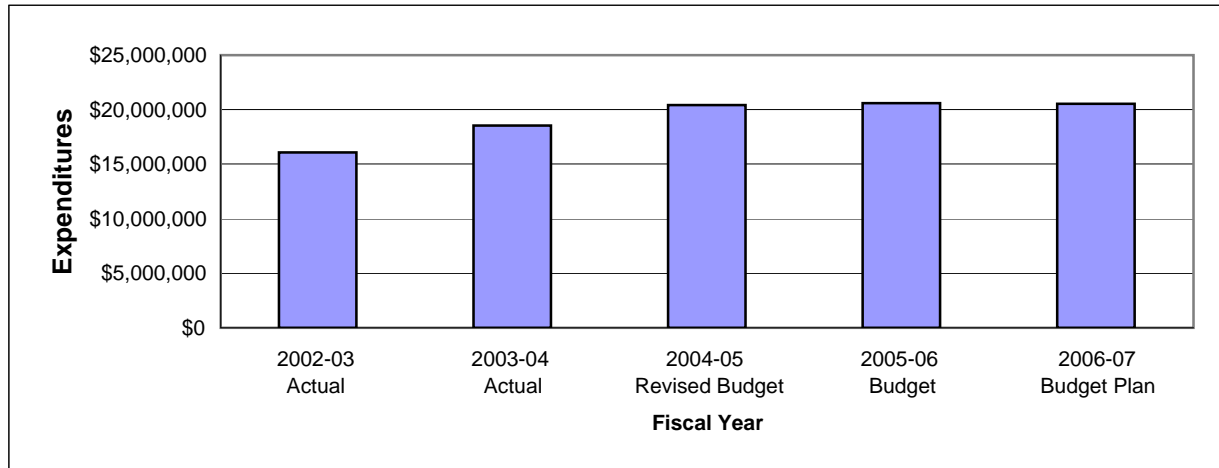
DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. Utilizing grant funds received thru the 2004 Fire Act Program, design, purchase and install an interoperable communications system to replace present radio system. Current system has become inadequate to effectively and safely handle the communications needs of the department. Completion targeted by the end of November, 2005.
 - Fire Department Technology committee in conjunction with key members of Information Systems Division staff to determine communication needs of the Department.
 - Conduct necessary testing of proposed equipment.
 - Draft Specifications
 - Purchase of equipment.
 - Conduct training and informational meetings on new equipment.
 - Installation and implementation of new system.
 - Evaluate and modify as needed.

FIRE

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 increase was primarily due to higher employee salaries and wages for cost-of-living adjustments and step increases as well as the appropriation of one-time grant-related expenses.

FY2004-05 increase reflects higher employee salaries and wages for cost-of-living adjustments and step increases and contributions to the self-insurance funds plus appropriation of one-time grant-related funds. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

FY2005-06 expenditures are anticipated to be 0.7% more than in FY2004-05 as salary and fringe benefit increases resulting from addition of 1.0 FTE Emergency Medical Services Educator, 1.0 FTE Fire Captain (Training), and normal salary and benefit increases will nearly be offset by one-half years savings from closing the Communications Center and contracting with the City of Los Angeles Fire Department for emergency dispatch services and less one-time grant related expenditures.

FY2006-07 expenditures are anticipated to be slightly less than in FY2005-06 reflecting the full year impact of closing the Communications Center and contracting with the City of Los Angeles Fire Department for emergency dispatch services. Partially offsetting are employee step increases and higher fringe benefit costs as well as allowable cost-of-living increases in the Department's supplies and expenses budget.

Department Budget Summary

310 FIRE
01 GENERAL FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration	\$ 1,482,828	\$ 2,206,324	\$ 2,519,110	\$ 2,171,190	\$ 2,183,315
Fire Suppression and Rescue	10,594,057	10,691,426	15,015,222	15,093,791	15,139,056
Fire Prevention	930,695	897,498	1,351,174	1,342,900	1,372,620
Training	240,821	207,778	564,264	859,157	794,412
Support Services	712,951	635,863	979,827	1,107,487	1,036,235
Subtotal Department	<u>13,961,352</u>	<u>14,638,889</u>	<u>20,429,597</u>	<u>20,574,525</u>	<u>20,525,638</u>
Fringe Benefits (estimate)*	<u>2,125,500</u>	<u>3,901,700</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 16,086,852</u>	<u>\$ 18,540,589</u>	<u>\$ 20,429,597</u>	<u>\$ 20,574,525</u>	<u>\$ 20,525,638</u>

MAJOR ACCOUNT GROUPS

Salaries and Wages	\$ 13,013,850	\$ 13,469,628	\$ 19,097,529	\$ 19,161,479	\$ 19,107,720
Supplies and Expenses	868,911	973,159	1,201,035	1,237,209	1,349,118
Capital Outlay	78,591	196,102	131,033	175,837	68,800
Subtotal	<u>13,961,352</u>	<u>14,638,889</u>	<u>20,429,597</u>	<u>20,574,525</u>	<u>20,525,638</u>
Fringe Benefits*	<u>2,125,500</u>	<u>3,901,700</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 16,086,852</u>	<u>\$ 18,540,589</u>	<u>\$ 20,429,597</u>	<u>\$ 20,574,525</u>	<u>\$ 20,525,638</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	116.0	115.0	115.0	117.0	112.0
OVERTIME	16.2	16.3	16.3	15.9	15.5
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Department	<u>132.2</u>	<u>131.3</u>	<u>131.3</u>	<u>132.9</u>	<u>127.5</u>

Department Budget Summary

310 FIRE
01 GENERAL FUND

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 16,086,852	\$ 18,540,589	\$ 20,429,597	\$ 20,574,525	\$ 20,525,638
Less: Program Revenues and Reimbursements:					
Ambulance Fees	\$ 97,709	\$ 142,617	\$ 30,000	\$ 0	\$ 0
Gerber EMS Revenue	0	0	300,000	500,000	600,000
Medical Supplies Reimbursement	0	0	110,400	110,400	110,400
Fire Permits/Fees	258,576	348,294	340,000	350,200	360,000
Hazardous/Toxic Fees	93,244	75,233	100,000	103,000	105,900
Haz-Mat Response Recovery	3,945	800	3,500	5,000	5,000
Fire Inspection Fees	0	353,120	350,000	375,000	386,250
Federal Homeland Security Grant	26,492	0	0	0	0
Domestic Security Grant	0	0	2,599	0	0
Urban Area Security Initiative	0	0	150,000	142,428	0
State Homeland Grant	0	0	0	26,500	0
Terrorism Prevention Grant	0	0	0	2,895	0
Homeland Security Grant - Part 1	0	0	166,082	0	0
Homeland Security Grant - Part 2	0	0	132,792	0	0
Haz Mat Manual - OES Grant	9,600	2,976	0	0	0
Emergency Drills - FTA Grant	35,000	0	0	0	0
Subtotal	<u>\$ 524,566</u>	<u>\$ 923,040</u>	<u>\$ 1,685,373</u>	<u>\$ 1,615,423</u>	<u>\$ 1,567,550</u>
Balance Required from General Fund	<u>\$ 15,562,286</u>	<u>\$ 17,617,549</u>	<u>\$ 18,744,224</u>	<u>\$ 18,959,102</u>	<u>\$ 18,958,088</u>

Division Program Highlights

312 ADMINISTRATION
310 FIRE
01 GENERAL FUND

DIVISION DESCRIPTION

The Fire Chief and administrative staff are responsible for establishing policy, planning operations, controlling budgets, managing expenditures, supplies, facilities and personnel, evaluating operational effectiveness and implementing improvements. This division continually focuses upon the Department's effectiveness in managing the City's fire protection system in order to minimize loss of life, property, personal injury and environmental damage from fire, accident, medical, and hazardous materials-related emergencies.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Fire Chief	1.0	1.0	1.0	1.0	1.0
Battalion Chief (Deputy Fire Chief)	1.0	1.0	0.0	0.0	0.0
Deputy Fire Chief	0.0	0.0	1.0	1.0	1.0
Fire Captain (Paramedic Coordinator)	1.0	0.0	0.0	0.0	0.0
Senior Administrative Analyst - Fire	1.0	1.0	1.0	1.0	1.0
Communications Center Supervisor - Fire	0.0	1.0	0.0	0.0	0.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Communications Operator - Fire	0.0	4.0	0.0	0.0	0.0
Staff Assistant III	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>6.0</u>	<u>10.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
OVERTIME	0.1	0.8	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.8</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>6.1</u>	<u>10.8</u>	<u>5.1</u>	<u>5.1</u>	<u>5.1</u>

Division Program Highlights

312 ADMINISTRATION
310 FIRE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Total number of Emergency Response Incidents	N/A	N/A	N/A	10,700	11,450
EMS Incidents	N/A	N/A	N/A	8,580	9,180
Structure Fire Incidents	N/A	N/A	N/A	170	170
Number of Fire Ground Injuries with Time Loss	N/A	N/A	N/A	5	5
Number of Non-fire Ground Injuries with Time Loss	N/A	N/A	N/A	5	5

Division Program Highlights

313 FIRE SUPPRESSION AND RESCUE
310 FIRE
01 GENERAL FUND

DIVISION DESCRIPTION

The Fire Suppression and Rescue Division is responsible for responding to and effectively mitigating fire, medical, accident, and hazardous materials-related emergencies. This division conducts extensive evaluation of its preparedness status; provides training and recertification of its personnel; evaluates potential building hazards; and plans mitigation tactics. The division also conducts prevention inspections; provides public education; and maintains facilities, apparatus and equipment.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Battalion Chief	3.0	3.0	3.0	3.0	3.0
Fire Captain	18.0	18.0	18.0	18.0	18.0
Fire Engineer	18.0	18.0	18.0	18.0	18.0
Firefighter	<u>51.0</u>	<u>51.0</u>	<u>51.0</u>	<u>51.0</u>	<u>51.0</u>
Subtotal	<u>90.0</u>	<u>90.0</u>	<u>90.0</u>	<u>90.0</u>	<u>90.0</u>
OVERTIME	14.9	14.9	14.9	14.7	14.5
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>14.9</u>	<u>14.9</u>	<u>14.9</u>	<u>14.7</u>	<u>14.5</u>
Total Division	<u>104.9</u>	<u>104.9</u>	<u>104.9</u>	<u>104.7</u>	<u>104.5</u>

Division Program Highlights

313 FIRE SUPPRESSION AND RESCUE
310 FIRE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Target Hazards Pre-planned	170	203	170	170	170
Night Inspections Conducted	33	38	35	35	35
Company Fire Prevention Inspections Conducted	2,991	2,869	2,950	2,950	2,950
EFFECTIVENESS:					
Percentage of Calls within Average On-scene Response Times (in minutes)					
EMS (4 minutes or less)	N/A	N/A	N/A	95%	95%
Fire (5 minutes or less)	N/A	N/A	N/A	95%	95%

Division Program Highlights

314 FIRE PREVENTION
310 FIRE
01 GENERAL FUND

DIVISION DESCRIPTION

The Fire Prevention Division is responsible for developing and implementing programs and requirements that prevent or reduce the magnitude of emergency occurrences, such as loss of life and property, personal injury or environmental damage. In order to achieve loss control, the division recommends and implements ordinances, reviews plans, processes complaints and enforces codes, ordinances and laws by inspecting new construction, existing buildings, and various processes. In addition, the division works with other City agencies, such as the Police Department and Building and Safety Division, to advocate for new or revised laws where appropriate. The division evaluates provisions for emergency access, building evacuation, confinement of fires and potential for hazardous materials releases. It also enforces state laws regarding health care, penal, public assembly and high-rise facilities.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Battalion Chief (Assistant Fire Chief)	1.0	1.0	0.0	0.0	0.0
Fire Marshal	0.0	0.0	1.0	1.0	1.0
Assistant Fire Marshal	1.0	1.0	1.0	1.0	1.0
Senior Fire Inspector	2.0	2.0	2.0	2.0	2.0
Senior Fire Inspector-Hazardous Materials	1.0	1.0	1.0	1.0	1.0
Fire Inspector	3.0	3.0	3.0	3.0	3.0
Business Assistant	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>
OVERTIME	0.3	0.3	0.3	0.3	0.3
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total Division	<u>9.3</u>	<u>9.3</u>	<u>9.3</u>	<u>9.3</u>	<u>9.3</u>

Division Program Highlights

314 FIRE PREVENTION
310 FIRE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Number of Multi-family Inspections and Re-inspections Conducted to Obtain Fire and Life Safety Compliance	4,233	3,497	3,500	3,750	3,750
Number of Hazardous Materials Inspections and Re-inspections Conducted to Obtain Fire and Life Safety Compliance	331	266	290	300	300
EFFICIENCY:					
Percent of Plan Review Submittals Reviewed for Code Compliance within Two Weeks of Receipt	100%	100%	100%	100%	100%

Division Program Highlights

315 TRAINING
310 FIRE
01 GENERAL FUND

DIVISION DESCRIPTION

The Training Division is responsible for providing and managing training for each Fire Department division, including recruitment programs and a recruit training academy for firefighters. This division also provides required training for medical response and recertification of EMT and Paramedic personnel. Training activities cover career development; evaluation for the retention of job skills, knowledge, abilities and team effectiveness; specialized and new information or procedures; monitoring of cyclic training recertification programs; post stress incident debriefing; classroom and field training; physical fitness programs; and training outside the City or Department.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Battalion Chief (Division Chief)	1.0	1.0	1.0	1.0	1.0
Fire Captain (Paramedic Coordinator)	0.0	0.0	1.0	1.0	1.0
Fire Captain (Training)	0.0	0.0	0.0	1.0	1.0
EMS Educator	0.0	0.0	0.0	1.0	1.0
Staff Assistant III	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>1.0</u>	<u>1.0</u>	<u>3.0</u>	<u>5.0</u>	<u>5.0</u>
OVERTIME	0.1	0.1	0.2	0.2	0.2
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.1</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Total Division	<u>1.1</u>	<u>1.1</u>	<u>3.2</u>	<u>5.2</u>	<u>5.2</u>

Division Program Highlights

315 TRAINING
310 FIRE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
EFFECTIVENESS:					
Conduct Two or More Multi-company Drills on each Platoon, Two Shall be at Night	N/A	N/A	N/A	8	8
EFFICIENCY:					
Percentage of Members Receiving at Least 6 Hours of Classroom or Drill-ground Training per Month	N/A	N/A	N/A	100%	100%
Provide Supervisory Training Classes for all Officers	N/A	N/A	N/A	2	2

Division Program Highlights

316 SUPPORT SERVICES
310 FIRE
01 GENERAL FUND

DIVISION DESCRIPTION

The Support Services Division is responsible for managing Fire Department disaster preparedness, public safety education, communications including radios, computers and software programs utilized for emergency response, and the vehicle replacement and maintenance programs. Disaster preparedness is achieved through development, delivery and continued monitoring of policies, training programs and presentations involving, but not limited to, City of Santa Monica multi-hazard functional disaster preparedness and emergency response planning and training for employees and the community. This division also provides reference materials on fire safety and disaster preparedness. Fire vehicles are maintained by the Big Blue Bus Department through an inter-departmental contract. Support Services works closely with Transit staff to ensure that Fire vehicles are kept in excellent working condition through scheduled preventative maintenance, and timely repairs and service. The division also manages Fire Department communications which provides radio and telephone links between mobile and portable radios; processes emergency aid requests; dispatches appropriate personnel, apparatus and equipment; guides the public; and processes information.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Battalion Chief (Division Chief)	1.0	1.0	1.0	1.0	1.0
Fire Captain (Staff Captain)	1.0	1.0	0.0	0.0	0.0
Fire Captain (Vehicle Maintenance Coordinator)	0.0	0.0	1.0	1.0	1.0
Fire Captain (Paramedic Coordinator)	0.0	1.0	0.0	0.0	0.0
Emergency Services Coordinator	1.0	1.0	1.0	1.0	1.0
Fire Safety Coordinator	1.0	0.0	0.0	0.0	0.0
Communications Center Supervisor - Fire	1.0	0.0	1.0	1.0	0.0
Communications Operator - Fire	4.0	0.0	4.0	4.0	0.0
Staff Assistant III	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>10.0</u>	<u>5.0</u>	<u>8.0</u>	<u>8.0</u>	<u>3.0</u>
OVERTIME	0.8	0.2	0.8	0.6	0.4
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.8</u>	<u>0.2</u>	<u>0.8</u>	<u>0.6</u>	<u>0.4</u>
Total Division	<u>10.8</u>	<u>5.2</u>	<u>8.8</u>	<u>8.6</u>	<u>3.4</u>

Division Program Highlights

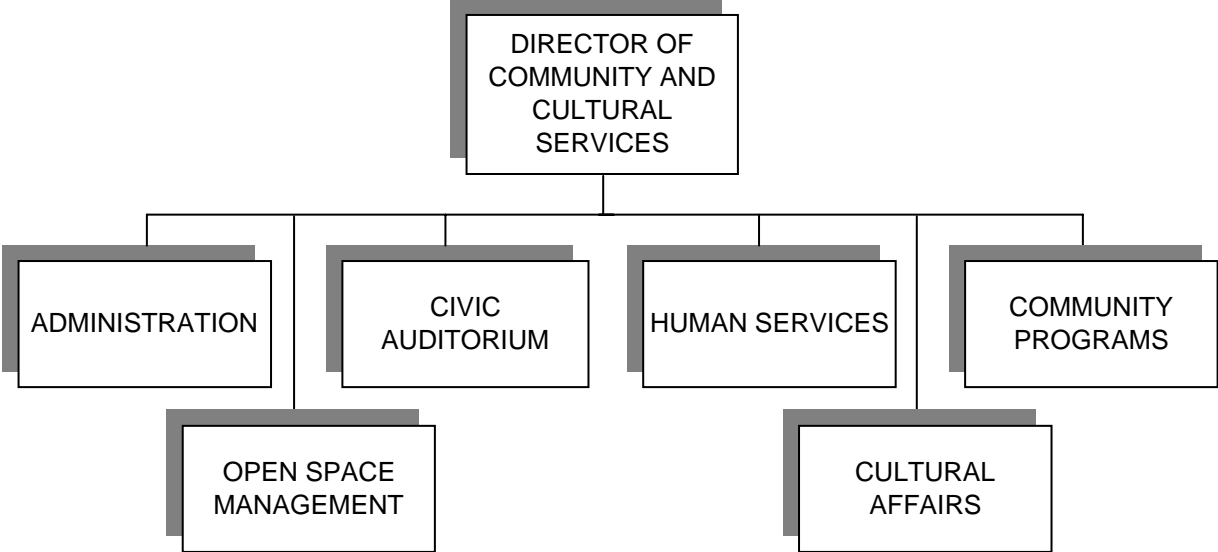
316 SUPPORT SERVICES
310 FIRE
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
EFFICIENCY:					
Percentage of Incoming Emergency Calls Answered within 30 Seconds	N/A	N/A	N/A	95%	95%
Percentage of Calls Dispatched within 60 Seconds of Completed Receipt of Emergency Call	N/A	N/A	N/A	100%	100%

COMMUNITY AND CULTURAL SERVICES

MISSION STATEMENT: To maintain and manage the City's open spaces for Santa Monica residents and visitors to enjoy; coordinate quality recreation and cultural programs community-wide; provide and support services that enhance the health and well being of youth, adults, families and senior citizens; enliven the Cityscape with public art and encourage the participation of artists in the life of the community; mirror the needs and interests of the public in City programs; and involve the public in the planning process for service delivery and resource development.

DEPARTMENT ORGANIZATION



COMMUNITY AND CULTURAL SERVICES

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. The Department of Community and Cultural Services will work with other City departments to strengthen the City's capacity as stewards of Santa Monica's open space system. Major initiatives will include:
 - Participate in the development of the Circulation Element with a departmental focus on pedestrian circulation and the recreational aspects of walking, biking and skating, in FY2005-06.
 - Contribute to the Civic Center land use planning process with a departmental focus on live-work housing, public open space and early childhood facilities, in FYs 2005-07.
 - Implement open space improvement projects and related community programming:
 - Virginia Avenue Park Expansion, to be completed in FY2005-06.
 - Euclid Park, to be completed by FY2006-07.
 - Airport Park, to be completed by FY2006-07.
 - "Beach Greening" Demonstration Project at two beach parking lots, to be completed in 2007.
 - 415 Pacific Coast Highway to be completed by FY2009-10.

The purpose of these initiatives is to encourage the interaction of community members and visitors with the natural environment and to foster frequent use and positive impressions of Santa Monica's park and beach areas, resulting in a safe and enjoyable outdoor experience for the widest range of users.

Performance Measures:

In FY2005-06, add 2.7 acres to the parks inventory (Virginia Avenue Park), and in FY2006-07, add .35 acres (Euclid Park).

COMMUNITY AND CULTURAL SERVICES

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

2. The Department of Community and Cultural Services will assess and plan for community programs in the context of changing community demographics and human service/recreational trends. Initiatives will include:
 - In partnership with local arts and human service organizations, re-open Virginia Avenue Park. The Park will offer a range of quality programs in the areas of educational and cultural enrichment, recreation and wellness, and community resources and social services, in FY2005-06; increase park-based programs and services in FY2006-07.
 - Develop program activities and community partnerships that promote the concept of "Active Living" - integrating physical activity into daily routines to promote fitness and wellness for community members of all ages; analyze current trends in the community, identify potential partners and opportunities for collaboration, and develop new strategies for promoting active living in FYs 2005-07.
 - With other Westside cities and organizations, develop an inventory of existing programs for older adults, evaluate changing trends in the delivery of senior services and develop strategies for needs-based programming, in FYs 2005-07.
 - Implement revised program guidelines and regulations for the City's Community Gardens.
 - Revise sports field permit guidelines to equitably allocate field hours, allow for the necessary maintenance periods and maximize community use.
 - Evaluate the changing trends in inclusion and quality of services for children and teens with special needs. Develop and implement a plan for better serving them in after-school and summer recreation, educational and cultural enrichment, and social programs, with an emphasis on intensive staff training and support to enhance staff skill levels.

The purpose of these activities is to ensure that City programs foster the intellectual, cultural, physical and social well-being of residents of all ages and invite participation and involvement in the life of their neighborhoods and the community.

COMMUNITY AND CULTURAL SERVICES

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

3. The Department of Community and Cultural Services will lead human services planning efforts in collaboration with City departments, Commissions and community partners. Initiatives will include:
- In collaboration with the Santa Monica Childcare and Early Education Task Force, RAND and other community stakeholders, develop an implementation plan for the Civic Center early childhood facility consistent with the results of the Civic Center land use planning process, in FYs 2005-07.
 - In collaboration with SMMUSD and nonprofit agencies providing mental health and related social services at public schools, assess the effectiveness of school-based social services and develop recommendations for changes in service delivery, in FY2005-06.

The purpose of these planning activities is to develop a framework for effectively leveraging City resources to support those community members in need.

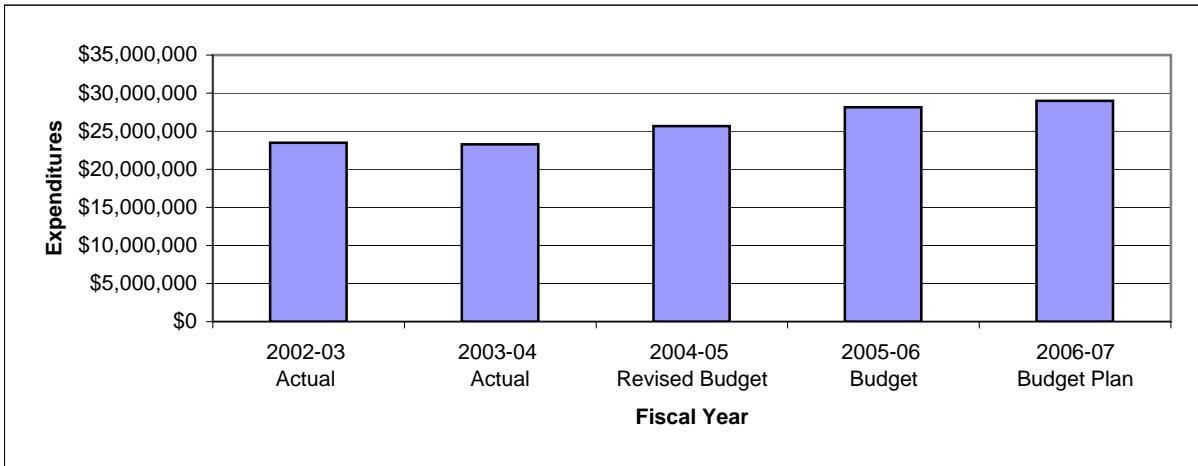
4. The Department of Community and Cultural Services will work with other City departments to support the vital role the arts and cultural programs play in the Santa Monica community. Major initiatives will include:
- Develop implementation recommendations for the Private Percent for Arts Nexus Study, in FY2005-06.
 - Pursue the development of live/work housing in the Civic Center area, in FYs 2005-07.
 - Integrate public art into the new Main Library and Virginia Avenue Park in FY2005-06, the Big Blue Bus Campus Expansion, Euclid Park, Civic Center Parking Structure, Civic Center Village Housing, Pedestrian Extension to the Downtown Transit Mall, the Exposition Corridor Bike Path, 415 Pacific Coast Highway, and Airport Park Projects in FY's 2005-08.
 - Continue implementation of the Public Art Conservation Plan recommendations regarding the maintenance needs of the City's art collection, in FY's 2005-08.
 - Develop a long-range community cultural plan.

The purpose of these activities is to enliven the City's public spaces and cultural venues; to promote lifelong learning opportunities through a range of innovative cultural programs and events; and to foster interaction between Santa Monica residents and arts organizations.

COMMUNITY AND CULTURAL SERVICES

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 decrease was due to the deletion of 5.9 FTE positions, programs, and services due to City fiscal constraints, offset by higher costs of employee salary and wage cost-of-living increases and a one-time appropriation of grant funds.

FY2004-05 increase is due to higher employee salary and wage cost-of-living increases, funding for new programs and expanded programs (Skate Park & community classes), partially offset by decrease due to City fiscal constraints. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

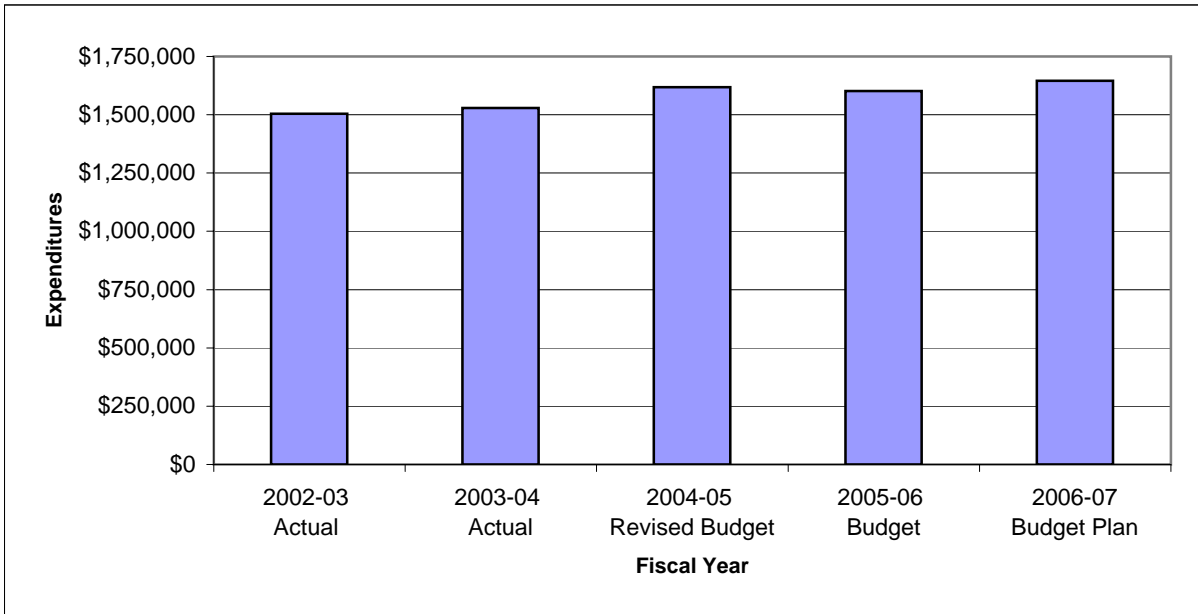
FY2005-06 increases include higher employee salary and wage costs due to step and equity adjustments, higher employee fringe benefit costs plus insurance increases. In addition, FY2005-06 includes the implementation of the Homeless Initiative, the reopening of Virginia Avenue Park, the opening of Airport and Euclid parks and a full year's operation of the Skate Park.

FY2006-07 increases include higher employee salaries and wages for step increases, higher fringe benefits costs, plus allowable cost-of-living increases in the Department's supplies and expense budget.

COMMUNITY AND CULTURAL SERVICES

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

BEACH FUND



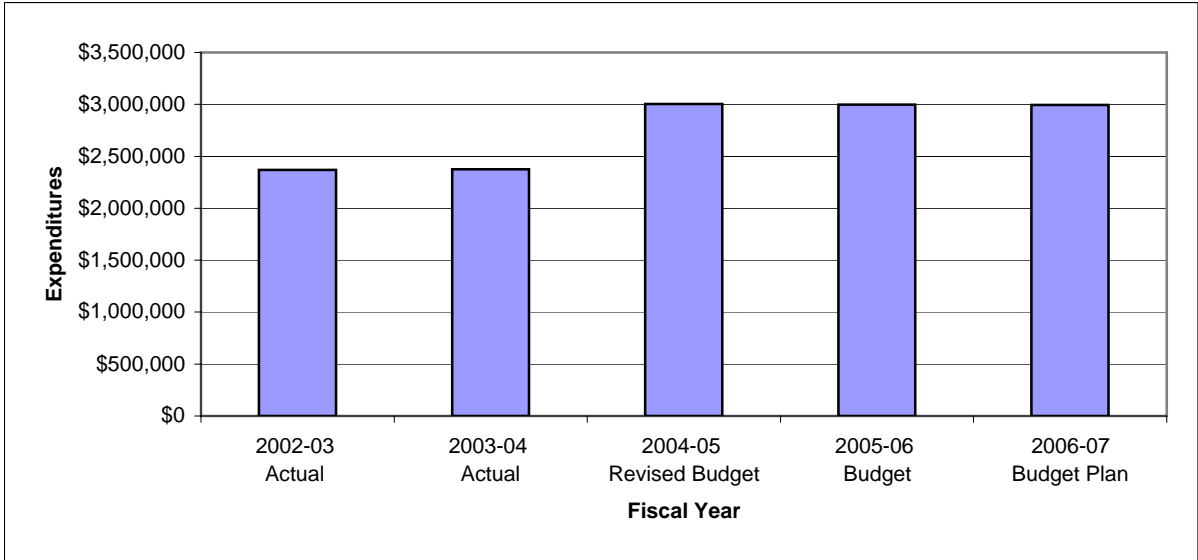
FY2003-04 and FY2004-05 increases are primarily due to an increase in the Los Angeles County lifeguard agreement.

FY2005-06 and FY2006-07 budgets reflect the elimination of the Pier/Beach Shuttle and related advertising for the shuttle to accommodate negotiated increases in service contracts (7.7%), utilities (80%) and maintenance (78%) over the two-year period. Remaining services are safety related, required by the State and essential to keep the beach at the current level of maintenance.

COMMUNITY AND CULTURAL SERVICES

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

CIVIC AUDITORIUM FUND



FY2003-04 increase reflects staff restructuring and higher employee salaries and wages due to cost-of-living increases, higher fringe benefit costs, partially offset by the deletion of 1.3 FTE positions.

FY2004-05 increase reflects an higher employee salaries and wages due to cost-of-living increases and continued rise in benefit costs, plus a one-time appropriation of funds for a professional services agreement, partially offset by a decrease in the administrative indirect cost allocation.

FY2005-06 increase reflects projected increase in employee salaries and wages for step and equity adjustments plus higher costs for fringe benefits.

FY2006-07 increase reflects higher costs in employee salaries and wages for step increases, higher cost of fringe benefits, plus allowable cost-of-living increase in the Department's supplies and expenses budget partially offset by the elimination of one-time professional services funds.

Department Budget Summary

400 COMMUNITY AND CULTURAL SERVICES
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration	\$ 577,914	\$ 602,445	\$ 703,911	\$ 739,529	\$ 747,654
Open Space Management (General Fund)	7,294,885	7,525,042	9,492,862	10,693,042	11,174,055
Open Space Management (Beach Fund)	1,504,922	1,528,816	1,618,711	1,602,433	1,645,420
Community Programs	1,929,622	2,161,105	2,690,231	2,689,480	2,835,599
Cultural Affairs	667,118	426,008	751,846	970,220	904,322
Civic Auditorium	2,369,599	2,374,588	3,003,024	2,997,988	2,996,098
Human Services	<u>10,777,574</u>	<u>9,981,177</u>	<u>12,019,027</u>	<u>13,077,292</u>	<u>13,329,695</u>
Subtotal Department	<u>25,121,634</u>	<u>24,599,181</u>	<u>30,279,612</u>	<u>32,769,984</u>	<u>33,632,843</u>
Fringe Benefits (estimate)*	<u>2,236,000</u>	<u>2,601,800</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 27,357,634</u>	<u>\$ 27,200,981</u>	<u>\$ 30,279,612</u>	<u>\$ 32,769,984</u>	<u>\$ 33,632,843</u>
MAJOR ACCOUNT GROUPS BY FUND					
General Fund					
Salaries and Wages	\$ 9,600,163	\$ 9,743,031	\$ 13,419,188	\$ 14,141,122	\$ 14,832,931
Supplies and Expenses	11,601,661	10,906,013	12,110,139	13,967,441	14,004,794
Capital Outlay	<u>45,289</u>	<u>46,733</u>	<u>128,550</u>	<u>61,000</u>	<u>153,600</u>
Subtotal	<u>21,247,113</u>	<u>20,695,777</u>	<u>25,657,877</u>	<u>28,169,563</u>	<u>28,991,325</u>
Fringe Benefits*	<u>2,236,000</u>	<u>2,601,800</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 23,483,113</u>	<u>\$ 23,297,577</u>	<u>\$ 25,657,877</u>	<u>\$ 28,169,563</u>	<u>\$ 28,991,325</u>
Beach Fund					
Salaries and Wages	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Supplies and Expenses	1,504,922	1,528,816	1,618,711	1,602,433	1,645,420
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 1,504,922</u>	<u>\$ 1,528,816</u>	<u>\$ 1,618,711</u>	<u>\$ 1,602,433</u>	<u>\$ 1,645,420</u>

Department Budget Summary

400 COMMUNITY AND CULTURAL SERVICES
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
MAJOR ACCOUNT GROUPS BY FUND (continued)					
Civic Auditorium Fund					
Salaries and Wages	\$ 1,625,406	\$ 1,732,935	\$ 2,191,400	\$ 2,191,431	\$ 2,220,506
Supplies and Expenses	718,690	630,673	790,004	765,557	741,557
Capital Outlay	<u>25,503</u>	<u>10,980</u>	<u>21,620</u>	<u>41,000</u>	<u>34,035</u>
Subtotal	<u>\$ 2,369,599</u>	<u>\$ 2,374,588</u>	<u>\$ 3,003,024</u>	<u>\$ 2,997,988</u>	<u>\$ 2,996,098</u>
Total All Funds					
Salaries and Wages	\$ 11,225,569	\$ 11,475,966	\$ 15,610,588	\$ 16,332,553	\$ 17,053,437
Supplies and Expenses	13,825,273	13,065,502	14,518,854	16,335,431	16,391,771
Capital Outlay	70,792	57,713	150,170	102,000	187,635
Fringe Benefits*	<u>2,236,000</u>	<u>2,601,800</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 27,357,634</u>	<u>\$ 27,200,981</u>	<u>\$ 30,279,612</u>	<u>\$ 32,769,984</u>	<u>\$ 33,632,843</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
General Fund					
PERMANENT POSITIONS	165.4	162.3	165.7	176.0	181.5
OVERTIME	3.4	3.4	2.4	2.4	2.4
TEMPORARY	<u>43.8</u>	<u>41.0</u>	<u>36.8</u>	<u>39.5</u>	<u>39.5</u>
Subtotal	<u>212.6</u>	<u>206.7</u>	<u>204.9</u>	<u>217.8</u>	<u>223.4</u>
Beach Fund					
PERMANENT POSITIONS	0.0	0.0	0.0	0.0	0.0
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>

Department Budget Summary

400 COMMUNITY AND CULTURAL SERVICES
VARIOUS FUNDS

	2002-03	2003-04	2004-05	2005-06	2006-07
PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND (continued)	Revised Budget	Revised Budget	Revised Budget	Budget	Budget Plan
Civic Auditorium Fund					
PERMANENT POSITIONS	27.2	25.9	25.9	26.0	26.0
OVERTIME	0.6	0.6	0.6	0.6	0.6
TEMPORARY	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>
Subtotal	<u>36.2</u>	<u>34.9</u>	<u>34.9</u>	<u>35.0</u>	<u>35.0</u>
Total All Funds					
PERMANENT POSITIONS	192.6	188.2	191.6	202.0	207.5
OVERTIME	4.0	4.0	3.0	3.0	3.0
TEMPORARY	<u>52.2</u>	<u>49.4</u>	<u>45.2</u>	<u>47.9</u>	<u>47.9</u>
Total Department	<u>248.8</u>	<u>241.6</u>	<u>239.8</u>	<u>252.8</u>	<u>258.4</u>

Department Budget Summary

400 COMMUNITY AND CULTURAL SERVICES VARIOUS FUNDS

GENERAL FUND FINANCING FROM NON-TAX SOURCES			FY 2004-05		
	FY 2002-03 Actual	FY 2003-04 Actual	Estimated Actual	FY 2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 23,483,113	\$ 23,297,577	\$ 25,657,877	\$ 28,169,563	\$ 28,991,325
Less: Program Revenues and Reimbursements					
Swim Center	\$ 283,573	\$ 511,076	\$ 542,243	\$ 512,900	\$ 512,900
Swim Pool-Lincoln	(10)	(22)	0	0	0
Tennis Reservations	133,759	146,870	151,125	155,600	155,600
Sports Leagues	78,922	113,076	124,600	84,900	124,600
Middle School-Sports	32,145	41,200	40,000	40,000	40,000
Middle School Holiday Day Camps	(110)	0	0	0	0
Summer Programs/Day Camp	29,195	73,229	55,488	50,170	50,170
CREST Program	410,712	417,587	487,847	498,866	498,866
Community Classes	424,424	611,605	611,100	611,100	611,100
Field Rentals	27,350	21,792	43,750	43,800	43,800
Rec-Park Bldg. Rental	74,764	74,684	75,114	80,306	95,054
Memorial Park Gym User Fees	3,399	4,375	16,600	16,600	16,600
Community Garden Rentals	3,122	4,145	4,200	4,200	4,200
KEC 1st Floor Rental	5,177	4,167	5,000	5,200	5,300
Youth Trips/Events	1,699	(784)	0	0	0
Senior Activities	44,071	44,453	40,000	40,000	43,100
Swim Center - SMC	221,253	258,939	123,900	213,481	213,481
Senior Recreation Center	2,723	3,033	3,000	3,000	3,600
KEC Tenant Rents	87,382	95,226	109,056	116,493	117,955
Rosie's Girls	24,580	35,683	57,600	56,946	56,946
Event Permit Fee	13,292	8,350	6,400	6,400	6,600
Neighborhood Notification Fee	4,050	3,150	4,200	3,675	3,675
Rec N' Crew	850	0	0	0	0
Summer Sports Camp	5,730	20,881	69,295	60,087	60,087
Miles Playhouse Production	16,703	22,143	28,660	28,660	28,660
Gym Rentals	18,574	44,083	26,100	26,100	26,100
Park Filming Location Fee	0	6,700	5,000	5,000	5,000
Plan Check Fees	21,715	45,368	44,818	46,163	47,456
Therapeutic Dance	0	0	250	500	500
Field Concession Storage	0	0	3,800	7,700	7,900
Skate Park	0	0	7,239	34,300	37,100
Rosie's Girls Donation	2,313	2,515	0	0	0
Send a Kid to Camp	0	300	2,428	1,596	1,596

Department Budget Summary

400 COMMUNITY AND CULTURAL SERVICES VARIOUS FUNDS

GENERAL FUND FINANCING FROM NON-TAX SOURCES	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Estimated Actual	FY 2005-06 Budget	2006-07 Budget Plan
Less: Program Revenues and Reimbursements (continued)					
Senior Nutrition Program H.S.	75,901	95,045	76,001	76,001	76,001
Senior Nutrition Program C.P.	130,604	141,757	135,664	140,100	143,200
Summer Food Service Program Grant	13,582	27,024	10,878	12,786	24,101
Supportive Housing Program Grant	545,292	320,457	367,833	381,591	381,591
Community Development Block Grant	311,867	268,802	290,292	250,483	250,483
OTS - Infant Car Seat Program Grant	24,319	28,680	0	0	0
California Arts Council	143,197	16,490	0	0	0
Telephone Reassurance Reimbursement	2,166	656	906	906	906
LA County Prop A O & M Reimbursement	64,880	75,792	76,917	79,224	81,552
Groundskeeper Reimbursement	51,300	54,700	60,733	61,850	62,733
415 PCH Reimbursement	5,281	2,774	10,000	5,000	5,000
Subtotal	\$ 3,339,746	\$ 3,646,001	\$ 3,718,037	\$ 3,761,684	\$ 3,843,513
Balance Required from General Fund	\$ 20,143,367	\$ 19,651,576	\$ 21,939,840	\$ 24,407,879	\$ 25,147,812

Division Program Highlights

501 ADMINISTRATION
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

DIVISION DESCRIPTION

The Director and administrative staff formulate plans and policies to guide the accomplishment of the department's mission. The Administration Division identifies and develops funding sources to advance department and division objectives and manages the public process aspects of department projects. The division provides support to the department's five other divisions including strategic planning and budgeting, community needs assessments, program evaluation and the development of effective community outreach strategies. The division also manages the departmental Capital Improvements Program and staffs the Recreation and Parks Commission.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Director of Community and Cultural Services	1.0	1.0	1.0	1.0	1.0
Assistant Director of Community and Cultural Services	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Parks and Community Facility Planning	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>5.1</u>	<u>5.1</u>	<u>5.1</u>	<u>5.1</u>	<u>5.1</u>

Division Program Highlights

511 OPEN SPACE MANAGEMENT
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

DIVISION DESCRIPTION

The Open Space Management Division grooms and enhances public green space and encourages active and passive enjoyment of city parks and beach areas. The Division manages over 420 acres of public open space and approximately 173,000 square feet of community facilities that serve thousands of Santa Monica residents and visitors each year. This open space system includes 245 acres of Santa Monica State Beach, 25 regional, community and neighborhood parks, over 59 other public landscaped areas, 27 community facility sites, and the Community Forest.

The Division landscapes and maintains park grounds and recreational facilities including 24 playfields, 15 playgrounds, 25 tennis courts, 11 basketball courts, 15 outdoor restrooms, 10 community centers, Memorial Park Gymnasium, the PAL Building, Euclid Meeting Rooms, and Miles Memorial Playhouse. The Division is responsible for maintaining the 47,440 square foot Santa Monica Swim Center. Additionally, Skate park will open in Memorial Park in 2005. In Fall 2005, Virginia Avenue Park will reopen after an extensive month reconstruction. The Division is also responsible for maintaining other important public landscapes at City Hall, the new Public Safety Facility, the Civic Auditorium, the Third Street Promenade, the new main library, branch libraries, fire stations, parking lots and city streetscapes, which together constitute a highly visible representation of the City's well-being.

Division staff are the guardians of the City's Community Forest comprised of 32,448 trees located in public areas throughout the community. Community Forest management includes tree planting, inspection, trimming and removal, and community education to encourage public stewardship of public and private trees in Santa Monica. In addition, Division staff review and field check construction plans for street tree code requirements, review landscape and irrigation plans for City projects and inspect those projects during construction. As planter of the Community Forest, the Division plays a central role in achieving the objectives of the Sustainable City Program.

A continuing focus of the Division is to ensure that the City's parks, pathways, open spaces and community facilities present the best possible face to the public and that the uses within them happen with a realistic degree of harmony. The Division engages in open space use monitoring and policy development, oversees contracted user services (such as beach concessions and lifeguard services), and manages community events in City parks and the beach including the evaluation and coordination of the City's community events approval and permitting process. The Division assists event planners in using City resources, securing appropriate permits, and following City guidelines. It also monitors compliance with City regulations. The Division also provides important direct services to the public including information and referral and reserving and staffing community meeting rooms. The Division provides staff support to the City's Recreation and Parks Commission.

Division Program Highlights

511 OPEN SPACE MANAGEMENT
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

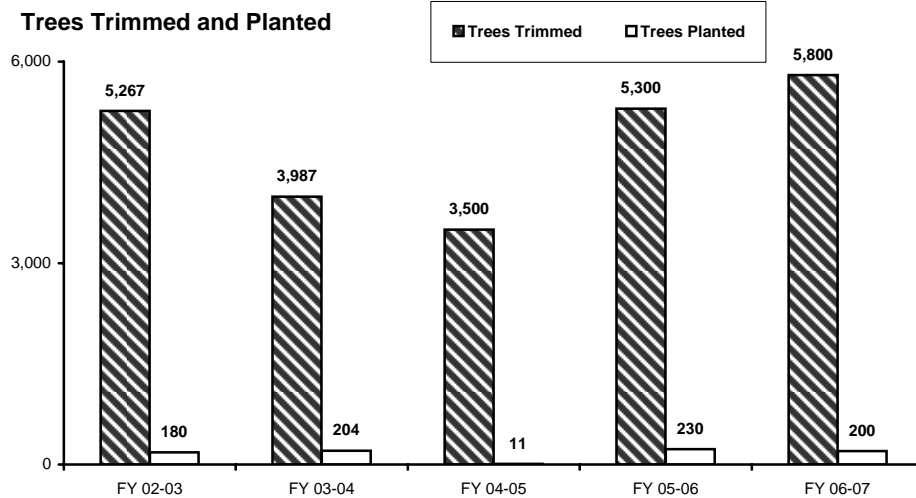
	2002-03	2003-04	2004-05	2005-06	2006-07
PERSONNEL (FULL-TIME EQUIVALENTS)	Revised Budget	Revised Budget	Revised Budget	Budget	Budget Plan
PERMANENT POSITIONS					
Open Space Manager	1.0	1.0	1.0	1.0	1.0
Open Space Administrator	1.0	1.0	0.0	0.0	0.0
Park Operations Superintendent	1.0	1.0	1.0	1.0	1.0
Community Use Administrator	1.0	1.0	1.0	1.0	1.0
Community Forest & Public Landscape Superintendent	0.0	0.0	1.0	1.0	1.0
Community Forester	1.0	1.0	0.0	0.0	0.0
Senior Administrative Analyst - Open Space Management	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Community Use	1.0	1.0	1.0	1.0	1.0
Community Events Liaison	1.0	0.0	0.0	0.0	0.0
Community Forest Supervisor	0.0	0.0	1.0	1.0	1.0
Arborist	1.0	1.0	0.0	0.0	0.0
Parks and Open Space Operations Supervisor	5.0	5.0	4.0	4.0	4.0
Public Landscape Supervisor	0.0	0.0	1.0	1.0	1.0
Facilities Operations Superintendent	0.0	0.0	1.0	1.0	1.0
Community Facilities Operations Supervisor	1.0	1.0	0.0	0.0	0.0
Principal Custodial Supervisor	1.0	1.0	1.0	1.0	1.0
Senior Groundskeeper	4.0	4.0	0.0	0.0	0.0
Grounds Maintenance Crew Leader	0.0	0.0	4.0	0.0	0.0
Park Operations Crew Leader	0.0	0.0	0.0	4.0	4.0
Senior Tree Trimmer	1.0	1.0	1.0	1.0	1.0
Senior Irrigation Technician	1.0	1.0	0.0	0.0	0.0
Irrigation Crew Leader	0.0	0.0	1.0	1.0	1.0
Custodial Supervisor	0.0	0.0	1.0	1.0	1.0
Mechanic I	1.0	1.0	0.0	0.0	0.0
Parks Equipment Technician	0.0	0.0	1.0	1.0	1.0
Tree Trimmer	6.0	6.0	5.0	5.0	5.0
Irrigation Technician	1.0	1.0	2.0	2.0	3.0
Staff Assistant III	3.0	3.0	2.0	2.0	2.0
Staff Assistant II	0.0	0.0	1.0	1.0	1.0
Aquatics Maintenance Worker	1.5	1.5	1.5	1.5	1.5
Equipment Operator I	7.0	7.0	7.0	7.0	7.0
Groundskeeper	18.0	18.0	18.0	19.0	21.0
Custodian II	4.0	4.0	4.0	4.0	4.0
Custodian I	13.0	13.0	13.0	14.5	15.0
Subtotal	<u>76.5</u>	<u>75.5</u>	<u>75.5</u>	<u>78.0</u>	<u>81.5</u>
OVERTIME	2.9	2.9	2.0	2.0	2.0
TEMPORARY	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.5</u>	<u>3.5</u>
Subtotal	<u>5.9</u>	<u>5.9</u>	<u>5.0</u>	<u>5.5</u>	<u>5.5</u>
Total Division	<u>82.4</u>	<u>81.4</u>	<u>80.5</u>	<u>83.5</u>	<u>87.0</u>

Division Program Highlights

511 OPEN SPACE MANAGEMENT
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES

OUTPUT:



The tree trimming contract consists of trimming and tree removal. The FY2003-04 decrease in tree trimming was due to the need to fund tree removals in conjunction with the City's sidewalk repair program. The FY2004-07 tree maintenance program eliminates tree replacements and supports only tree trimming and necessary tree removals. This is necessary due to a backlog of deferred tree trimming caused by a significant increase in the unit cost for tree trimming which began in May 2001.

In FY2004-05, tree trimming and planting were reduced due to City fiscal constraints.

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated	Target	Target

OUTPUT:

Community Forest:

Total Number of Public Trees	32,740	32,467	32,448	32,729	32,829
Community Forest Renewal					
Tree Vacancies	1,250	1,473	1,419	1,389	1,289
Tree Removals	N/A	N/A	N/A	175	200
Trees Planted	N/A	N/A	N/A	0	0
Number of Plans Reviewed	421	280	300	300	300
Number of Construction Sites Inspected (TPZ)**	28	47	50	50	50

* Tree vacancies are defined as sites where trees once stood and are now vacant, potential sites where trees never existed and sites where trees were recently removed.

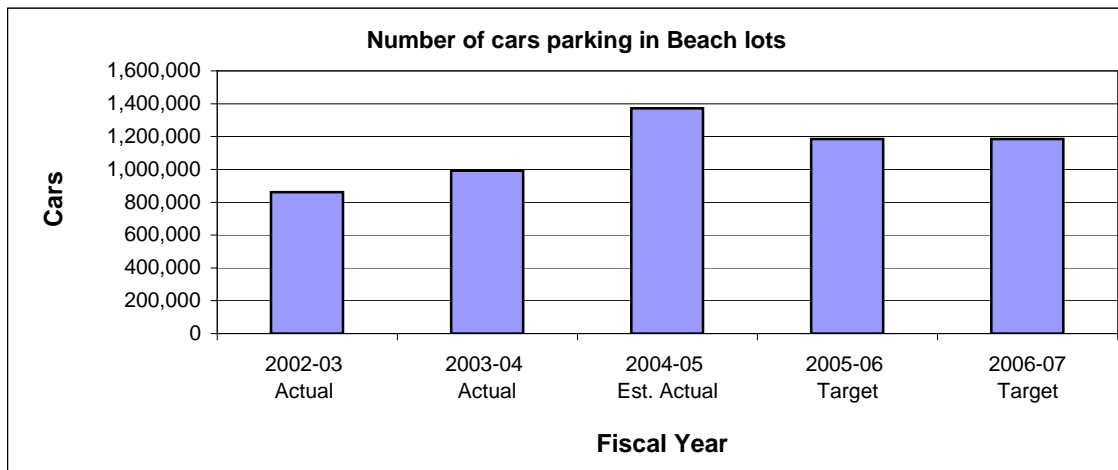
** (Tree Protection Zone)

Division Program Highlights

511 OPEN SPACE MANAGEMENT
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
Parks:					
Square Feet Added to Open Space Inventory	29,980	33,127	5,138	26,480	0
Square Feet Added to Community Facilities Inventory	47,440	10,444	376	16,456	1,722
Community Events:					
Community Event Applications Processed	84	89	75	75	75

Beach:



The increase in FY2004-05 estimated actual is due the presence of Cavalia in the 1550 PCH lot from October 2004 - December 2004. FY2005-06 and FY2006-07 are based on a 2.5 average.

PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
Percent of Citywide Survey Respondents Rating Parks as:					
Clean	N/A	N/A	79%	79%	79%
Well Maintained	N/A	N/A	83%	83%	83%
Conveniently Located from Home	N/A	N/A	88%	88%	88%
Community Forest:					
Percent of Citywide Survey Respondents Rating Tree Trimming as Excellent/Good	N/A	N/A	68%	68%	68%

Division Program Highlights

511 OPEN SPACE MANAGEMENT
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
Beach:					
Percentage of Visitor Survey Respondents Satisfied with Quality of Beach Concessions*	60%	*	65%	*	*
Percentage of Visitor Survey Respondents Satisfied with Cleanliness of Beach*	62%	*	65%	*	*
Percentage of Visitor Survey Respondents Satisfied with Cleanliness of Beach Restrooms*	30%	*	35%	*	*
Percentage of Visitor Survey Respondents Satisfied with Availability and Convenience of Beach Parking*	81%	*	85%	*	*

* Next bi-annual Beach survey to be completed in May 2005; future survey updates are on hold due to City fiscal constraints.

Division Program Highlights

544 COMMUNITY PROGRAMS
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

DIVISION DESCRIPTION

The Community Programs Division provides a wide range of programs and services which enhance the well being of City residents. Division staff plan and implement ongoing recreational activities and Citywide special events for senior citizens, including Senior Day on the Promenade and the Senior Prom. The division provides a lunch program for senior citizens at four dining centers within the City. It applies for, receives and administers a grant from Los Angeles County Area Agency on Aging which supports this program. The division provides social and recreational opportunities for people with disabilities as well as providing the Special Olympics for the Westside area. Community classes are provided including exercise, dance and specialty classes for youth and adults. The Community Programs Division has an active and varied volunteer program which places volunteers throughout City divisions and organizes the annual Coastal Clean Up event. Division staff manage and market tennis programs, adult sports leagues, gymnasium use and field use permits including Playground Partnership. The Division also manages the operation of the newly constructed skate park in Memorial Park. Division staff members are active participants in the park-based teams for Reed and Memorial Parks to provide input into the operations and maintenance at these parks. Staff support the Commission for the Senior Community, the Sports Advisory Council, and program advisory groups.

Division Program Highlights

544 COMMUNITY PROGRAMS
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Community Programs Manager	1.0	1.0	1.0	1.0	1.0
Principal Community Services Supervisor	1.0	1.0	1.0	1.0	1.0
Principal Community Services Supervisor - Senior Services	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.6	1.8	1.8	1.8	1.8
Community Services Program Supervisor	2.0	1.0	1.0	1.0	1.0
Community Services Program Supervisor Senior Services	0.0	1.0	1.0	1.0	1.0
Community Services Program Supervisor - Therapeutic Recreation Programs	1.0	1.0	1.0	1.0	1.0
Community Services Program Supervisor - Volunteer Programs	0.5	0.5	0.5	0.5	0.5
Community Services Program Supervisor - Community Sports	1.0	1.0	1.0	1.0	1.0
Community Services Program Supervisor - Cultural Arts Programs	1.0	1.0	0.0	0.0	0.0
Community Services Program Supervisor - Sports Programs	1.0	0.0	0.0	0.0	0.0
Community Services Specialist V	1.0	0.0	0.0	0.0	0.0
Community Services Specialist V - Tennis	0.0	1.0	1.0	1.0	1.0
Community Services Specialist V - Sports	0.0	0.7	1.0	1.0	1.0
Staff Assistant III	3.0	3.0	3.0	3.0	3.0
Community Services Specialist IV	2.0	2.0	2.0	2.5	2.5
Community Services Specialist IV - Cultural Arts	0.0	0.5	0.0	0.0	0.0
Staff Assistant II	1.5	1.5	1.9	1.9	1.9
Community Services Specialist III	2.6	2.6	2.6	2.6	2.6
Community Services Specialist II	0.6	0.6	0.6	0.6	0.6
Community Services Specialist I	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>
Subtotal	<u>22.6</u>	<u>23.0</u>	<u>22.2</u>	<u>22.7</u>	<u>22.7</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>10.8</u>	<u>9.6</u>	<u>9.7</u>	<u>10.4</u>	<u>10.4</u>
Subtotal	<u>10.9</u>	<u>9.7</u>	<u>9.8</u>	<u>10.5</u>	<u>10.5</u>
Total Division	<u>33.5</u>	<u>32.7</u>	<u>32.0</u>	<u>33.2</u>	<u>33.2</u>

Division Program Highlights

544 COMMUNITY PROGRAMS
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Senior Services:					
Congregate Meals Served	31,452	29,528	30,200	31,200	31,900
Community Classes/Camps:					
Registrations Filled	6,736	7,251	6,955	7,100	7,100
Sports:					
Skate Park, Registered Participants	N/A	N/A	485	645	645
EFFICIENCY:					
Community Classes/Camps:					
Percent of Registrations Conducted On-line	N/A	N/A	N/A	40%	45%
EFFECTIVENESS:					
Community Classes/Camps:					
Percent of Youth Classes and Camps Participants Rating Program Satisfactory and Above	N/A	N/A	N/A	90%	93%
Volunteer Program:					
Percent of Volunteers Rating Volunteer Experience Satisfactory and Above	N/A	N/A	N/A	90%	93%
Sports:					
Percent of Skate Park Participants Rating Experience Satisfactory and Above	N/A	N/A	N/A	75%	80%

Note: Satisfaction survey measure percentages reflect only those participants responding to survey.

Division

Program Highlights

560 CULTURAL AFFAIRS
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

DIVISION DESCRIPTION

The Cultural Affairs Division carries out long range strategic planning efforts for the arts in the community and manages the public Percent for Art Program. The Cultural Affairs Division supports arts programming in the community by administering the Santa Monica Cultural/Arts Organizational Support Program Grants and the Santa Monica Community Arts Grants which include targeted funds for members of the Latino community. It also produces the annual Santa Monica Festival, a community-wide performing arts event celebrating the diversity of culture and art in Santa Monica while also showcasing City services and programs in all departments. The Division manages the Miles Memorial Playhouse in Christine Emerson Reed Park. This landmark building is a cultural center for youth of the community. It is programmed with a variety of theater, dance, music and art activities.

Santa Monica has gained a worldwide reputation as an art center with 60 professional art galleries and 28 nonprofit visual and performing arts agencies that enrich the City's cultural and economic bases, 39 city-owned public art works, including sculpture, murals, and environmental art, and 85 portable works in its Art Bank that are displayed in public areas within City facilities. The Division sponsors workshops and classes on professional topics for local artists and arts and cultural agencies. Resident and non-resident agencies producing arts events and festivals in Santa Monica are able to call on Division staff for technical support and marketing assistance.

Working with other City departments, the Division seeks opportunities to incorporate art into City programs and projects and coordinates requests for proposals and jury selections. The Division regularly applies for and receives grants from national, state and county arts organizations as well as private corporations and foundations. In addition, the Cultural Affairs Division provides a staff liaison to the Santa Monica Arts Commission and the Santa Monica Arts Foundation, a non-profit fund raising agency.

Division Program Highlights

560 CULTURAL AFFAIRS
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Cultural Affairs Manager	1.0	1.0	1.0	1.0	1.0
Cultural Affairs Coordinator	1.0	1.0	1.0	1.0	1.0
Community Services Program Supervisor - Cultural Arts Programs	0.0	0.0	1.0	1.0	1.0
Community Services Specialist IV - Cultural Arts	0.0	0.0	0.5	0.5	0.5
Administrative Staff Assistant - Cultural Affairs Staff Assistant III	0.0 <u>1.0</u>	1.0 <u>0.0</u>	1.0 <u>0.0</u>	1.0 <u>0.0</u>	1.0 <u>0.0</u>
Subtotal	<u>3.0</u>	<u>3.0</u>	<u>4.5</u>	<u>4.5</u>	<u>4.5</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.5</u>	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Subtotal	<u>0.5</u>	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>3.5</u>	<u>3.0</u>	<u>4.6</u>	<u>4.6</u>	<u>4.6</u>

Division Program Highlights

560 CULTURAL AFFAIRS
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Percent For Art Projects:					
Projects Coordinated	12	11	11	11	8
Projects Completed	4	1	3	4	4
Projects Conserved/Maintained	29	47	20	16	10
Community Arts Programs Supported:					
Visual Arts Programs	<u>12</u> 6	<u>11</u> 7	<u>11</u> 5	<u>11</u> 5	<u>12</u> 6
Performing Arts Programs	6	4	6	6	6
Youth Arts Programs Supported:					
Visual Arts Programs	<u>26</u> 16	<u>26</u> 17	<u>27</u> 13	<u>27</u> 13	<u>27</u> 13
Performing Arts Programs	10	9	14	14	14

Division Program Highlights

621 CIVIC AUDITORIUM
400 COMMUNITY AND CULTURAL SERVICES
32 CIVIC AUDITORIUM FUND

DIVISION DESCRIPTION

The Civic Auditorium Division manages, markets, and maintains the Santa Monica Civic Auditorium which is operated as a City enterprise. The Civic Auditorium serves as a place for the Santa Monica community to gather at workshops and hearings, to learn at seminars and tradeshow, and to be entertained at concerts, films and symphony performances. In addition, the Civic is charged with acting as an economic catalyst in the community by attracting conventions, tradeshow and public shows which generate revenue to offset the operational costs of the facility. The Division also plays a vital role by participating in the City's long range planning efforts to enhance the Civic Center area.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Civic Auditorium Manager	0.0	1.0	1.0	1.0	1.0
Event Facilities Manager	1.0	0.0	0.0	0.0	0.0
Civic Auditorium Operations Superintendent	1.0	1.0	1.0	1.0	1.0
Event Business Administrator	0.0	1.0	1.0	0.0	0.0
Civic Auditorium Business Administrator	0.0	0.0	0.0	1.0	1.0
Event Facilities Services Supervisor	1.0	0.0	0.0	0.0	0.0
Civic Auditorium Event Services Supervisor	0.0	1.0	1.0	1.0	1.0
Civic Auditorium Maintenance Supervisor	0.0	1.0	1.0	1.0	1.0
Event Coordinator	1.0	1.0	1.0	1.0	1.0
Business Assistant	1.0	1.0	1.0	1.0	1.0
Event Attendant III	3.0	2.0	2.0	2.0	2.0
Fiscal Staff Assistant II	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	0.0	0.0	0.0
Staff Assistant II	0.0	0.0	1.0	1.0	1.0
Event Attendant II	7.0	7.0	7.0	7.0	7.0
Event Attendant I	<u>10.2</u>	<u>7.9</u>	<u>7.9</u>	<u>8.0</u>	<u>8.0</u>
Subtotal	<u>27.2</u>	<u>25.9</u>	<u>25.9</u>	<u>26.0</u>	<u>26.0</u>
OVERTIME	0.6	0.6	0.6	0.6	0.6
TEMPORARY	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>
Subtotal	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>
Total Division	<u>36.2</u>	<u>34.9</u>	<u>34.9</u>	<u>35.0</u>	<u>35.0</u>

Division Program Highlights

621 CIVIC AUDITORIUM
 400 COMMUNITY AND CULTURAL SERVICES
 32 CIVIC AUDITORIUM FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Use Days for Civic Auditorium	237	228	239	231	240
EFFICIENCY:					
Percentage of Available Use Days Booked	76%	74%	77%	75%	77%

Division Program Highlights

262 HUMAN SERVICES
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

DIVISION DESCRIPTION

The Human Services Division is responsible for social service, recreation, education and community programs that address the needs of infants, children, teens, families, people with disabilities, seniors, victims of domestic violence and low-income people, including those who are homeless. Its Youth and Family Development program provides numerous direct service programs to the community, while its Community Development Program supports a network of 29 non-profit agencies in Santa Monica that offer a wide range of social services. Division staff oversee planning, program and policy development, funding and operation of programs.

The Community Development (CD) Program provides more than \$7.6 million in funding to support local human service, employment and housing programs. To assess community needs and priorities, Human Services staff conduct ongoing program monitoring and extensive community planning efforts. Staff work closely with these agencies to promote effective program delivery, distribute grant funds, provide technical assistance regarding program, administrative and fiscal matters, and plan for future services. Division staff also oversee policy development and major funding initiatives related to social services, early childhood education and other human service programs.

The Youth and Family Development (YFD) program implements several park- and school-based infant, youth and family programs. The Police Activities League (PAL) provides free recreational, educational, and social programs for school-aged youth year round. CREST (Childcare, Recreation, Enrichment, Sports, Together) program, a collaborative effort with the Santa Monica/Malibu Unified School District, offers an array of programs for elementary and middle school youth, including homework assistance, sports leagues and activities, supervised recreation and enrichment classes. The Division also offers three quality summer camps, including the award-winning Rosie's Girls program, Camp Santa Monica and Sports Experience. The Community Aquatics Program provides year-round recreational, instructional and competitive swim activities and oversees operation of the new Santa Monica Swim Center through a Joint Use Agreement with Santa Monica College. Virginia Avenue Park (VAP), in the heart of the Pico neighborhood, provides a range of social service, employment, education and recreation programs for infants through older adults. The park, under construction with re-opening planned for 2005, will provide a campus of four buildings, expanded open space, and varied programming. During construction, some of VAP's programs will be offered at alternate sites in the community.

Along with community surveys and feedback, Division staff is guided by the work of the Commission on the Status of Women, Social Services Commission, Disabilities Commission, The Santa Monica Child Care and Early Education Task Force, the Virginia Avenue Park Advisory Board and the Police Activities League Board of Directors.

Division Program Highlights

262 HUMAN SERVICES
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Human Services Manager	1.0	1.0	1.0	1.0	1.0
Human Services Administrator	0.0	1.0	1.0	2.0	2.0
Human Services Supervisor	1.0	0.0	0.0	0.0	0.0
Human Services Administrator - Youth and Family Programs	0.0	1.0	1.0	1.0	1.0
Human Services Supervisor - Youth and Family Programs	1.0	0.0	0.0	0.0	0.0
Senior Administrative Analyst	3.0	2.0	2.0	0.0	0.0
Senior Administrative Analyst - Homeless Services	0.0	0.0	0.0	2.0	2.0
Senior Administrative Analyst - Child & Family Resources	0.0	0.0	0.0	1.0	1.0
Senior Administrative Analyst - Human Services	1.0	0.8	0.8	0.8	0.8
Senior Administrative Analyst - Human Services/ Fiscal	2.0	2.0	2.0	2.0	2.0
Senior Administrative Analyst - ADA/Disability Services	1.0	1.0	1.0	1.0	1.0
Principal Community Services Supervisor - Youth and Family Services	3.0	3.0	3.0	3.0	3.0
Principal Community Services Supervisor - Aquatics	1.0	1.0	1.0	1.0	1.0
Administrative Analyst	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Homeless Services	0.0	0.0	0.0	1.0	1.0
Administrative Analyst - Human Services	0.0	1.0	1.0	1.0	1.0
Community Services Program Supervisor - Youth and Family Services	5.5	5.0	5.0	5.0	5.0
Community Services Program Supervisor - Employment Programs	1.0	1.0	1.0	0.0	0.0
Community Partnership Coordinator	0.0	0.0	0.0	1.0	1.0
Administrative Staff Assistant	0.0	0.0	0.0	1.0	1.0
Community Services Specialist V - Aquatics Site Coordinator	4.0	4.0	3.5	3.5	3.5
Community Services Specialist V - CREST	7.0	7.0	7.0	7.0	7.0
Staff Assistant III	3.8	3.5	3.5	4.3	4.8
Community Services Specialist IV	4.3	2.0	1.8	1.8	1.8

Division Program Highlights

262 HUMAN SERVICES
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS (continued)					
Community Services Specialist IV - Community Resources	0.0	1.0	1.0	1.0	1.0
Community Services Specialist IV- Youth Fitness	0.0	0.8	0.8	0.8	0.8
Staff Assistant II	2.0	2.0	2.0	2.0	2.0
Community Services Specialist III - Child Care and Enrichment	5.9	5.9	6.1	6.1	6.1
Community Services Specialist III - Coach	3.8	3.8	3.8	3.8	3.8
Community Services Specialist III	3.6	2.6	2.4	4.9	6.4
Chief Pool Lifeguard	2.4	2.4	2.4	2.4	2.4
Swim Instructor/Lifeguard	<u>0.0</u>	<u>0.0</u>	<u>3.4</u>	<u>3.4</u>	<u>3.4</u>
Subtotal	<u>58.3</u>	<u>55.8</u>	<u>58.5</u>	<u>65.8</u>	<u>67.8</u>
OVERTIME	0.3	0.3	0.2	0.2	0.2
TEMPORARY	<u>29.5</u>	<u>28.4</u>	<u>24.0</u>	<u>25.5</u>	<u>25.5</u>
Subtotal	<u>29.8</u>	<u>28.7</u>	<u>24.2</u>	<u>25.7</u>	<u>25.7</u>
Total Division	<u>88.1</u>	<u>84.5</u>	<u>82.7</u>	<u>91.5</u>	<u>93.5</u>

Division Program Highlights

262 HUMAN SERVICES
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT/EFFECTIVENESS:					
SERVICES PROVIDED THROUGH CITY-FUNDED COMMUNITY AGENCIES					
Children, Teens and Family Services					
Number of Youth Receiving School Based Case Management and Counseling	1,084	824	1,000	1,000	1,000
Number of Infants, Preschoolers and School Age Children Receiving City Child Care Subsidies	267	101	92	92	92
Community and Neighborhood Services					
Number of Persons Receiving Legal Counsel and Advice	N/A	N/A	N/A	450	450
Number of Adults Receiving Domestic Violence Services	288	187	220	220	220
Number of Low Income Persons Receiving Primary Health Care	N/A	3,395	3,500	3,500	3,500
Homeless Services					
Number of Unduplicated Persons Receiving Case Management (Linked to Housing) and Employment Assistance	2,773	2,188	2,200	2,200	2,200
Number Placed in Emergency Housing	474	626	450	450	450
Number Placed in Transitional Housing	413	405	375	375	375
Number Placed in Permanent Housing	433	339	350	350	350
Number Placed in Permanent Employment	437	397	350	350	350
Number Placed in Temporary Employment	245	210	200	200	200
Senior and Disability Services					
Number of Unduplicated Persons Receiving Case Management, Adult Day Care, and Independent Living Assistance	6,425	1,933	1,670	1,670	1,670
Number of Home-Bound Seniors/People With Disabilities Receiving Meals	N/A	449	440	440	440

Division Program Highlights

262 HUMAN SERVICES
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
<u>CITY YOUTH & FAMILY PROGRAMS</u>					
Number of Youth Receiving Recreation Financial Assistance	1,232	1,188	850	860	880
Number of Youth Regularly Attending Homework Assistance Programs	498	350	350	500	550
<u>CREST and Middle School Sports</u>					
Number of Participants in CREST Childcare (Grades 3-5)	342	313	275	280	285
Number of Participants in Playground Access (Grades 1-5)	635	1,154	920	900	900
Average Number of Participants in Enrichment Per Session (Grades K-5)	202	200	265	450	475
Average Number of Youth Participating in Sports Per Season	756	701	745	600	625
Percent of CREST Childcare Participants Receiving Financial Assistance	51%	58%	60%	52%	52%
<u>Camps</u>					
Average Weekly Attendance in City Youth Camps	N/A	329	205	215	220
<u>Police Activities League</u>					
Number of Regular Participants	552	611	450	500	600
Average Daily Number of Youth using Computer Center	76	92	85	85	85

Division Program Highlights

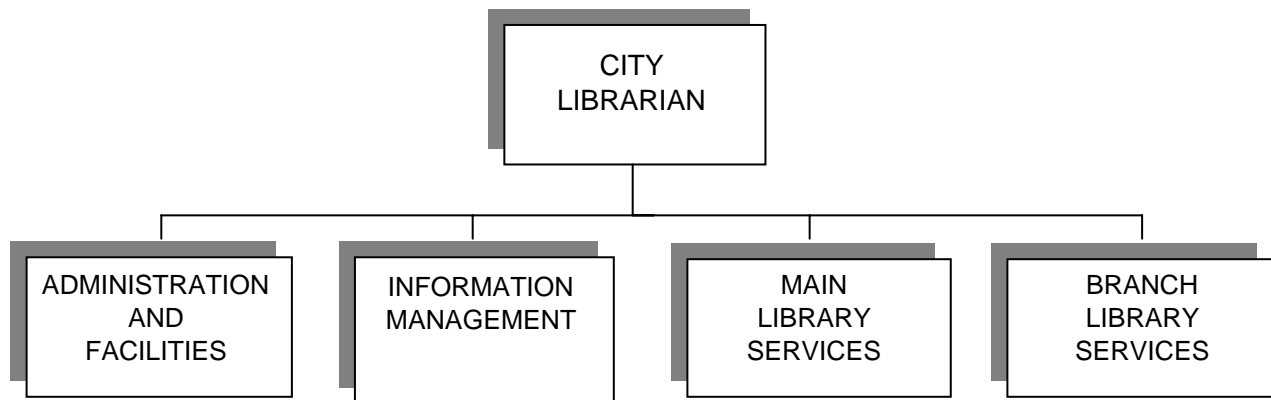
262 HUMAN SERVICES
400 COMMUNITY AND CULTURAL SERVICES
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
<u>Virginia Avenue Park</u>					
Number of Young Children, Youth, Adults and Seniors Participating in Virginia Avenue Park's Social, Educational and Recreational Programs at least Twice Per Week	N/A	N/A	N/A	550	1,050
Number of Youth Regularly Participating in Educational Enrichment Programs at Virginia Avenue Park	N/A	N/A	N/A	75	150
Number of Employment Program Participants	N/A	116	95	120	120
<u>Community Aquatics</u>					
Average Number of Youth Participating in Swim Lessons per Session	800	450	505	505	520
Number of Youth Successfully Passing a Swim Test and Advancing to a Higher Swim Level	N/A	N/A	2,050	2,300	2,350
Average Daily Attendance in Recreational Swim During Summer	952	1,157	750	900	950

LIBRARY

MISSION STATEMENT: To perform a vital role in creating, stimulating, and supporting an informed, educated community, the Santa Monica Public Library combines outstanding resource development with exceptional service to meet the needs of each person for information, education and recreation.

DEPARTMENT ORGANIZATION



LIBRARY

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. After two years of construction and many years of planning, the new Main Library is slated to open in January 2006. This new facility will not only be a new architectural landmark in downtown Santa Monica, but it will be a rich source of services and programs, and a wonderful gathering place for the community. Library staff will work with staff from other departments, community groups and others to develop events surrounding the opening of the library.
 - Plan a grand opening celebration to introduce the new Main Library to the community.
 - Organize a month-long series of events and programs targeting various groups in the community to showcase new and ongoing programs, services and collections.
 - Work with staff and volunteers to organize a docent program to provide scripted tours of the facility.

2. Before moving into the new library staff will work with a variety of groups to finalize the building process and prepare for the transition from the temporary building.
 - Continue to work with the design team and contractor on design and construction issues.
 - Work with the construction management team and contractor to identify and resolve punchlist items.
 - Prepare plans for ongoing security, maintenance and operation of the new facility, as well as emergency plans.
 - Finalize the ordering of collections, equipment and supplies needed for the new space and coordinate the move of existing material.
 - Organize staff recruitments and training necessary for the operation of new services and programs.
 - Manage the transition of services from the temporary to the new Main Library to limit closures and mitigate the impact on library users.

LIBRARY

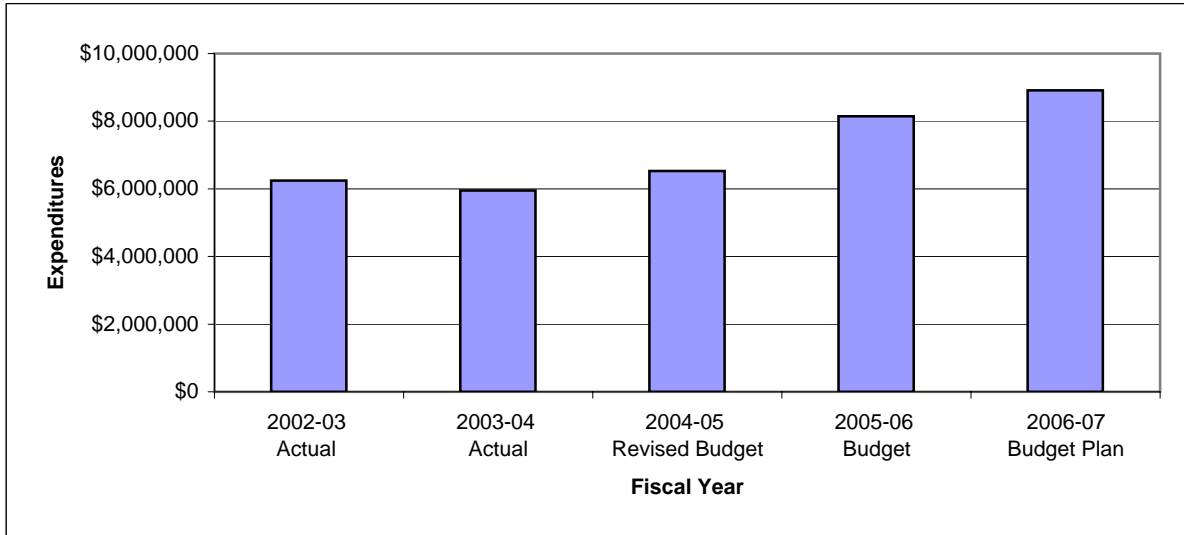
DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

3. Sustainability features are incorporated throughout the design of the new Main Library. Library staff will work with others to highlight these features and use the facility as a demonstration site for sustainable building techniques.
 - Work with the construction management team and the Environmental Programs Division (EPD) to apply for a LEED rating (Leadership in Energy and Environmental Design).
 - Develop print and online resources to describe and explain the various sustainability features of the building.
 - Include in the planned docent tours a component highlighting the 'green building' features.
 - Continue to work with EPD on the development of a special collection of material on topics associated with sustainability and provide enhanced access to these resources.
 - Organize and present programs and displays using this collection to support the Sustainable City program.

LIBRARY

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 decrease primarily reflects the closure of the Main Library and the move to the smaller temporary Main Library during construction of the new facility.

FY2004-05 increase reflects employee salary and wage increases due to cost-of-living and step increases partially offset by the net deletion of 0.6 FTE positions. FY2004-05 also reflects a budgeting change that transferred employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

FY2005-06 budget increase reflects higher employee salaries and wages due to step increases plus higher costs for fringe benefits. In addition, FY2005-06 includes budget increases for the planned opening of the new Main Library in mid-FY2005-06 including one-time start-up costs.

FY2006-07 increase reflects higher in employee salaries and wages for step increases, higher cost for fringe benefits plus full year funding for the new Main Library.

Department Budget Summary

410 LIBRARY
01 GENERAL FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration/Facilities	\$ 1,355,981	\$ 1,247,207	\$ 1,531,707	\$ 1,978,140	\$ 2,264,072
Information Management	1,130,457	1,147,621	1,479,047	1,979,211	2,037,139
Main Library Services	2,205,367	1,873,936	2,714,823	3,237,084	3,583,528
Branch Library Services	700,291	763,123	798,177	948,659	1,025,746
Subtotal Department	<u>5,392,096</u>	<u>5,031,886</u>	<u>6,523,754</u>	<u>8,143,094</u>	<u>8,910,485</u>
Fringe Benefits (estimate)*	<u>848,900</u>	<u>919,056</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 6,240,996</u>	<u>\$ 5,950,942</u>	<u>\$ 6,523,754</u>	<u>\$ 8,143,094</u>	<u>\$ 8,910,485</u>

MAJOR ACCOUNT GROUPS

Salaries and Wages	\$ 4,072,586	\$ 3,931,663	\$ 5,170,880	\$ 6,062,034	\$ 6,577,000
Supplies and Expenses	1,319,510	1,100,224	1,352,874	2,081,060	2,333,485
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>5,392,096</u>	<u>5,031,886</u>	<u>6,523,754</u>	<u>8,143,094</u>	<u>8,910,485</u>
Fringe Benefits*	<u>848,900</u>	<u>919,056</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 6,240,996</u>	<u>\$ 5,950,942</u>	<u>\$ 6,523,754</u>	<u>\$ 8,143,094</u>	<u>\$ 8,910,485</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	60.5	58.0	57.0	68.5	68.5
OVERTIME	0.4	0.4	0.4	0.3	0.3
TEMPORARY	<u>32.6</u>	<u>26.1</u>	<u>26.5</u>	<u>36.6</u>	<u>36.6</u>
Total Department	<u>93.5</u>	<u>84.5</u>	<u>83.9</u>	<u>105.4</u>	<u>105.4</u>

Department Budget Summary

410 LIBRARY
01 GENERAL FUND

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 6,240,996	\$ 5,950,942	\$ 6,523,754	\$ 8,143,094	\$ 8,910,485
Less: Program Revenues and Reimbursements:					
Library Fines	\$ 133,553	\$ 122,311	\$ 105,000	\$ 150,000	\$ 170,000
Library Fees	13,460	12,619	12,000	15,000	17,000
Library Parking Lot	121,571	37,212	35,000	40,000	40,000
Library Book Loan Program	300,771	164,025	135,000	180,000	220,000
Library Copiers and Printers	1,861	45	0	1,000	1,000
Library Meeting Room Rental	6,367	3,868	2,000	5,000	15,000
Public Library Foundation Program	(79,458)	40,112	40,112	40,112	40,112
Miscellaneous Library Grants	(1,000)	0	1,950	0	0
California Literacy Campaign	(1,044)	0	0	0	0
Library Staff Education Grant	0	6,903	7,355	0	0
Subtotal	\$ 496,081	\$ 387,095	\$ 338,417	\$ 431,112	\$ 503,112
Balance Required from General Fund	\$ 5,744,915	\$ 5,563,847	\$ 6,185,337	\$ 7,711,982	\$ 8,407,373

Division Program Highlights

613 ADMINISTRATION AND FACILITIES
410 LIBRARY
01 GENERAL FUND

DIVISION DESCRIPTION

The Administration and Facilities Division plans, directs and oversees the activities of the Library system, including services to the public, collection development, and facilities operation and maintenance, and assures the cost effective operation of the system. The Administration and Facilities Division also prepares the budget, develops policies and procedures, administers personnel and payroll records, coordinates hiring of personnel, provides for staff development and training, oversees Library security, coordinates publicity and public relations, and supervises the use of the meeting rooms. The City Librarian also acts as staff to the Library Board.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
City Librarian	1.0	1.0	1.0	0.0	0.0
Director of Library System/City Librarian	0.0	0.0	0.0	1.0	1.0
Assistant City Librarian	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Library Fiscal Services	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Library Administrative Services	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Library Building Technician	1.0	1.0	0.0	0.0	0.0
Building Systems Technician	0.0	0.0	1.0	2.0	2.0
Lead Library Inspector	1.0	1.0	0.0	0.0	0.0
Library Inspector	1.0	1.0	0.0	0.0	0.0
Library Services Officer	<u>0.0</u>	<u>0.0</u>	<u>2.0</u>	<u>4.0</u>	<u>4.0</u>
Subtotal	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>11.0</u>	<u>11.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>1.6</u>	<u>3.1</u>	<u>3.1</u>	<u>3.5</u>	<u>3.5</u>
Subtotal	<u>1.7</u>	<u>3.2</u>	<u>3.2</u>	<u>3.6</u>	<u>3.6</u>
Total Division	<u>9.7</u>	<u>11.2</u>	<u>11.2</u>	<u>14.6</u>	<u>14.6</u>

Division Program Highlights

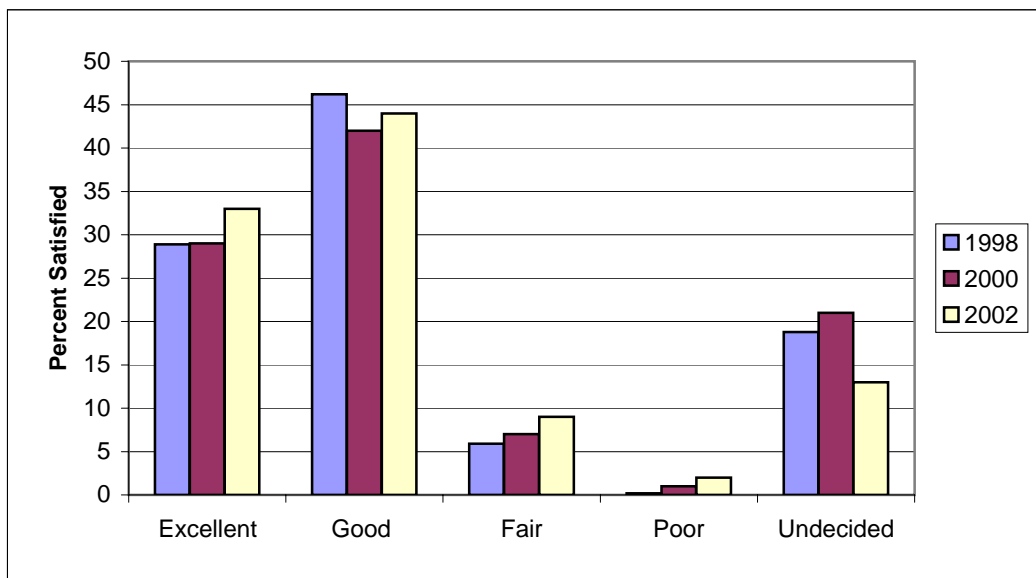
613 ADMINISTRATION AND FACILITIES
410 LIBRARY
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target

EFFECTIVENESS:

Percent of Users Satisfied with the Overall Quality of Library Service	N/A	94%	94%	95%	97%
Percent of Users Indicating They are Satisfied that Library Materials meet Their Needs	N/A	90%	90%	92%	94%

Community Satisfaction with Library Services:



This data is based upon November 1998-2002 telephone survey of residents which asked respondents how they would rate Santa Monica's public library services overall.

Division Program Highlights

614 INFORMATION MANAGEMENT
410 LIBRARY
01 GENERAL FUND

DIVISION DESCRIPTION

The Information Management Division is responsible for planning, implementing and managing all aspects of library automation projects, including the automated library system, hardware/software installation and maintenance, public access to the Internet and other remote electronic resources, and providing staff training in the use of information technology. This division is also responsible for acquiring and cataloging library materials in all formats, maintaining bibliographic databases for public access, processing library materials for public use and preserving the collections in good physical condition.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Principal Librarian - Information Management	1.0	1.0	1.0	1.0	1.0
Librarian III - Information Management	1.0	1.0	1.0	1.0	1.0
Librarian I	1.0	1.0	1.0	2.0	2.0
Business Assistant-Library	1.0	1.0	1.0	1.0	1.0
Library Assistant	1.0	2.0	2.0	2.0	2.0
Staff Assistant II	<u>3.0</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.0</u>
Subtotal	<u>8.0</u>	<u>9.5</u>	<u>9.5</u>	<u>10.5</u>	<u>10.0</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>1.6</u>	<u>2.6</u>	<u>2.6</u>	<u>2.6</u>	<u>2.6</u>
Subtotal	<u>1.6</u>	<u>2.6</u>	<u>2.6</u>	<u>2.6</u>	<u>2.6</u>
Total Division	<u>9.6</u>	<u>12.1</u>	<u>12.1</u>	<u>13.1</u>	<u>12.6</u>

Division Program Highlights

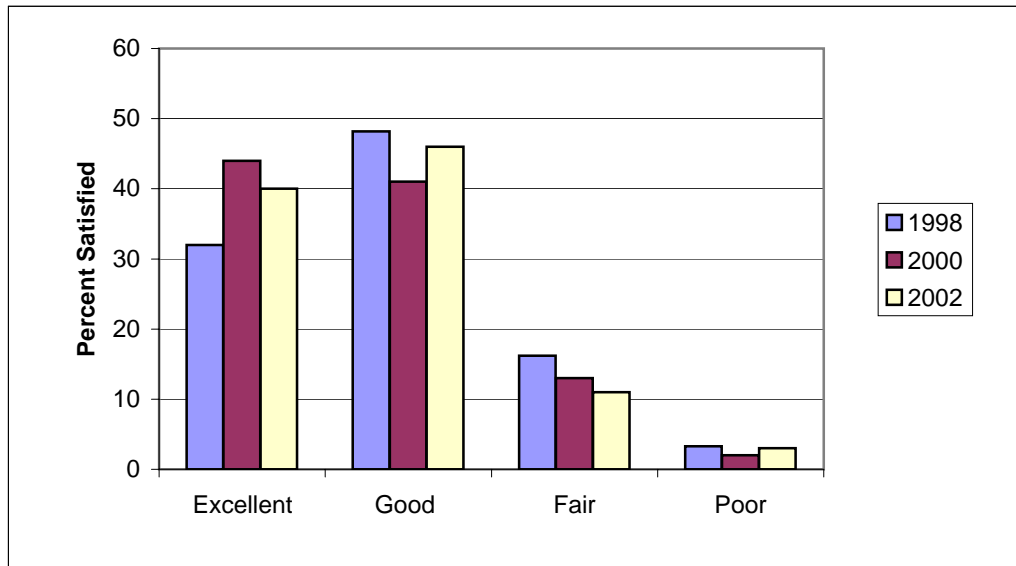
614 INFORMATION MANAGEMENT
410 LIBRARY
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target

OUTPUT:

Total Number of New Items Processed and Added to the Library's Collection	27,743	31,879	32,000	36,000	42,000
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Community Rating of the Availability of Materials:



This data is based upon November 1998-2002 telephone survey of residents which asked respondents who reported that their household had used the library or a library service during the past year how they would rate the availability of materials at the library.

Division Program Highlights

615 MAIN LIBRARY SERVICES
410 LIBRARY
01 GENERAL FUND

DIVISION DESCRIPTION

The Main Library Division consists of two programs: Reference Services, which includes Reference, Periodicals, and Collection Development and Public Services which includes Circulation, programming, community outreach, and Youth services. The Reference Services staff answers reference questions, selects material, maintains collections, and assists the public in the use of the library. Public Services staff manages patron accounts and circulates materials, selects and maintains material for youth, presents programs for all ages, and coordinates the use of volunteers.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Principal Librarian	2.0	2.0	2.0	2.0	2.0
Librarian III	2.0	2.0	2.0	2.0	2.0
Librarian III - Reference Services	1.0	1.0	1.0	1.0	1.0
Librarian II	3.0	3.0	3.0	3.0	3.0
Librarian I	11.0	10.5	11.5	14.5	14.5
Library Literacy Program Coordinator	1.0	1.0	0.0	0.0	0.0
Library Assistant	2.5	1.5	1.5	1.5	1.5
Circulation Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant IV	1.0	1.0	0.0	0.0	0.0
Staff Assistant II	<u>9.0</u>	<u>8.5</u>	<u>8.5</u>	<u>11.0</u>	<u>11.5</u>
Subtotal	<u>33.5</u>	<u>31.5</u>	<u>30.5</u>	<u>36.0</u>	<u>36.5</u>
OVERTIME	0.2	0.2	0.2	0.2	0.2
TEMPORARY	<u>24.3</u>	<u>15.3</u>	<u>15.3</u>	<u>25.0</u>	<u>25.0</u>
Subtotal	<u>24.5</u>	<u>15.5</u>	<u>15.5</u>	<u>25.2</u>	<u>25.2</u>
Total Division	<u>58.0</u>	<u>47.0</u>	<u>46.0</u>	<u>61.2</u>	<u>61.7</u>

Division Program Highlights

615 MAIN LIBRARY SERVICES
410 LIBRARY
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
OUTPUT:					
Reference Questions	218,687	177,973	150,000	250,000	300,000
Computer Assistance	45,926	20,779	16,000	20,000	35,000
Total Circulation	1,040,220	539,868	515,000	1,000,000	2,000,000
Registration of Borrowers	18,127	15,639	15,000	20,000	25,000
Program Attendance	15,447	9,319	9,000	20,000	25,000

Division Program Highlights

616 BRANCH LIBRARY SERVICES
410 LIBRARY
01 GENERAL FUND

DIVISION DESCRIPTION

The Montana Avenue Branch, Fairview Branch and Ocean Park Branch extend library services to local neighborhoods with special emphasis on the various ethnic and cultural populations within their service areas. Branch staff maintain their collections of adult and children's books and recordings, offer reference assistance, plan adult and children's programs, issue library cards, circulate material and oversee the use of meeting rooms.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Librarian III	3.0	1.0	1.0	3.0	3.0
Librarian I	2.5	2.5	2.5	2.5	2.5
Library Assistant	0.5	0.5	0.5	0.5	0.5
Staff Assistant II	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
Subtotal	<u>11.0</u>	<u>9.0</u>	<u>9.0</u>	<u>11.0</u>	<u>11.0</u>
OVERTIME	0.1	0.1	0.1	0.0	0.0
TEMPORARY	<u>5.1</u>	<u>5.1</u>	<u>5.5</u>	<u>5.5</u>	<u>5.5</u>
Subtotal	<u>5.2</u>	<u>5.2</u>	<u>5.6</u>	<u>5.5</u>	<u>5.5</u>
Total Division	<u>16.2</u>	<u>14.2</u>	<u>14.6</u>	<u>16.5</u>	<u>16.5</u>

Division Program Highlights

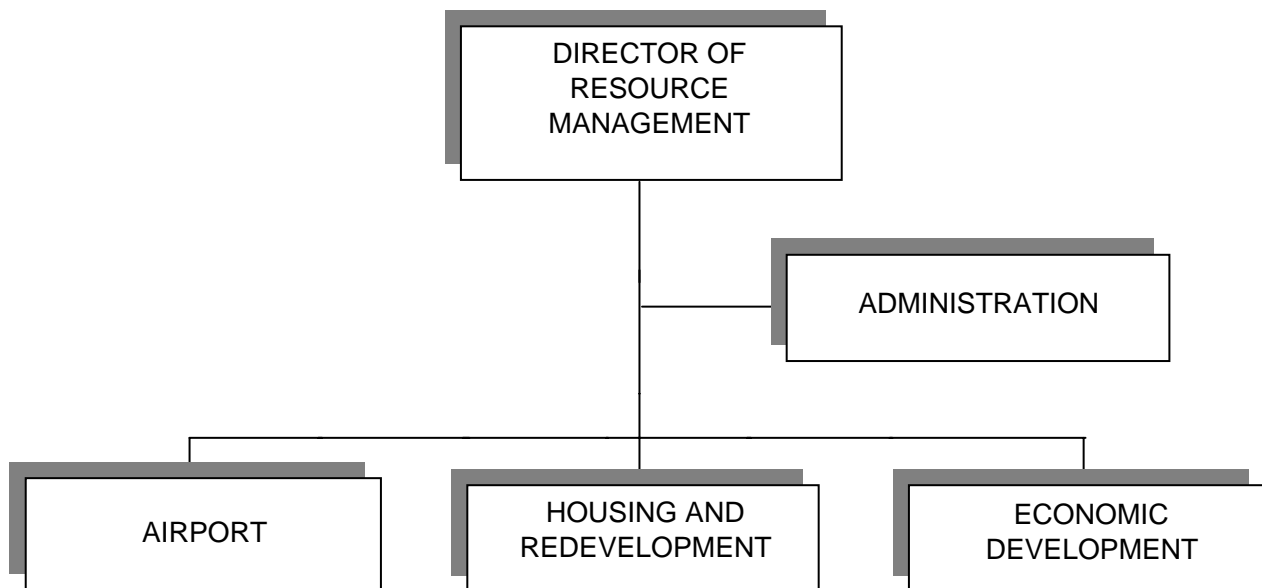
616 BRANCH LIBRARY SERVICES
410 LIBRARY
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Reference Questions	61,950	57,909	59,000	59,000	55,000
Computer Assistance	8,716	12,877	14,000	14,000	12,000
Total Circulation	326,468	495,036	455,000	430,000	400,000
Program Attendance	30,380	41,994	35,000	35,000	35,000

RESOURCE MANAGEMENT

MISSION STATEMENT: To operate and manage the community's primary land assets in an exemplary manner, to promote sustainable economic development, to preserve and enhance the City, and to maximize available resources to preserve and expand affordable housing.

DEPARTMENT ORGANIZATION



RESOURCE MANAGEMENT

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. The Housing and Redevelopment Division will continue to produce, preserve, and assist in subsidizing affordable housing to the maximum extent feasible with available financial, physical and human resources by administering a housing loan program designed to close affordable housing funding gaps, by administering redevelopment funds and Housing Authority programs, and by employing new housing-related strategies.
 - Determine the developer-design team, financial plan, community process, and scope of development for the Village component of the Civic Center Specific Plan.
 - Develop financing alternatives for achieving affordable housing goals as adopted in the Redevelopment Agency Five-Year Implementation Plan.
 - Commence work on infrastructure replacement, repairs, and building code compliance for Mountain View Mobile Home Park.
 - Explore alternative funding sources to supplement the Housing Authority's rental assistance programs in light of the potential decline in Federal rental assistance funding.
 - Extend the Chronic Homeless Pilot Program by seeking additional HOME funded permanent housing vouchers targeted for service resistant individuals who have been homeless in the community for 5 or more years.

RESOURCE MANAGEMENT

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

2. The Economic Development Division will focus its attention to leasing, maintenance and completing structural improvements to the Santa Monica Pier, implementing capital projects and public/private development within the Bayside District and the Downtown area, supporting business improvement districts in the Pico, Montana, and Main Street areas, leasing and managing City-owned and City-leased properties, promoting and operating the City's four farmers' markets, and providing economic assistance to the community.
 - Provide infrastructure improvements to the Santa Monica Pier.
 - Assist the Planning and Community Development Department with implementation of recommendations from the Promenade Uses Task Force and the Downtown Parking Task Force relating to acquisition of new Downtown properties and reuse of City-owned properties for public parking, cinema development, and/or mixed-use development.
 - In coordination with the Planning and Community Development Department, plan for the redevelopment of Santa Monica Place in accordance with City Council direction.
 - Plan and implement a financing strategy for construction of capital improvements within the Bayside District.
 - Promote the Farmers' Markets as programs that support healthy nutrition, increase marketing opportunities in cooperation with other City departments, use the Farmers' Market logo for cross-identification between the farmers and Santa Monica restaurants who use their products, conduct farm audits in cooperation with Southland Farmers' Market Association, and relocate the Pico Farmers' Market back to the Pico Neighborhood upon completion of Virginia Avenue Park.

RESOURCE MANAGEMENT

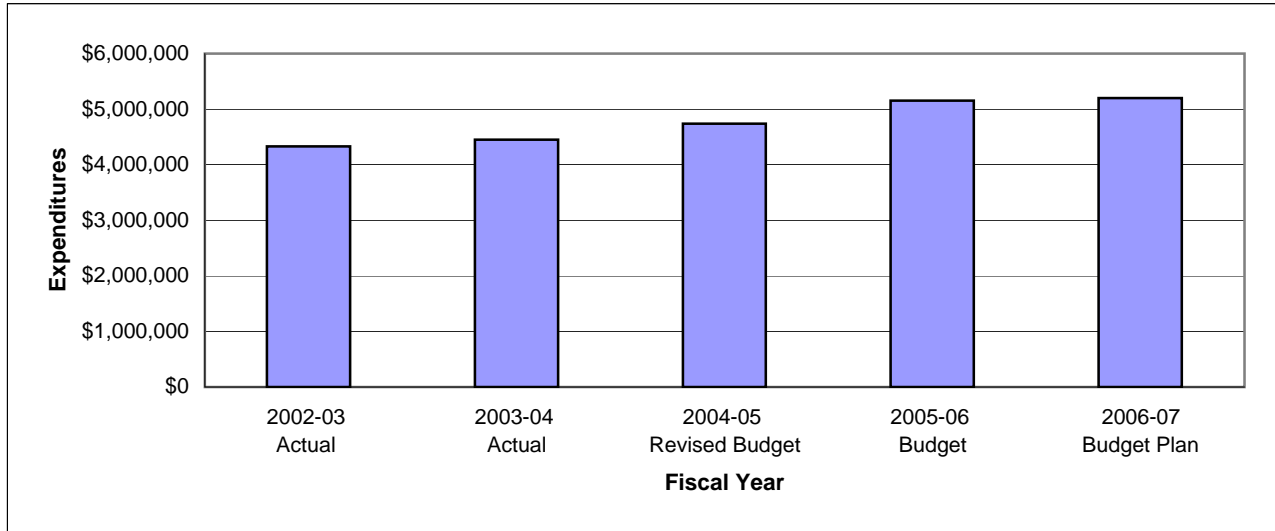
DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

3. Implement safety measures to further control the mix of aircraft using the Airport and limit access to those aircraft that are compatible with the facilities physical plant and design designation. Designate runway safety areas at either end of the runway to conform with Federal Aviation Administration design standards for the Airport. Employ Airport operational mitigation and management measures to further enhance safety and security; minimize environmental impacts of aircraft; and provide an operational environment that is consistent, safe and functional within the scale and character of Santa Monica Airport and the surrounding community.
 - Assist the South Coast Air Quality Management District with its general aviation air quality sampling study. (Target Date 12/31/07)
 - Seek Federal Aviation approval to designate appropriate runway safety areas at either end of the runway to conform with Federal Aviation Administration design standards for the Airport. (Target Date 10/31/05)
 - Advance consideration of an Aircraft Conformance Program to limit access to the Airport to those aircraft that are compatible with the Airport's design classification identified in the 1984 agreement and as defined by the current FAA Airport Design Standards. (Target Date 05/01/06)

RESOURCE MANAGEMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 increase reflects higher employee salary and wage costs due to cost-of-living and step increases.

FY2004-05 increase reflects higher employee salary and wage costs due to cost-of-living and step increases. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

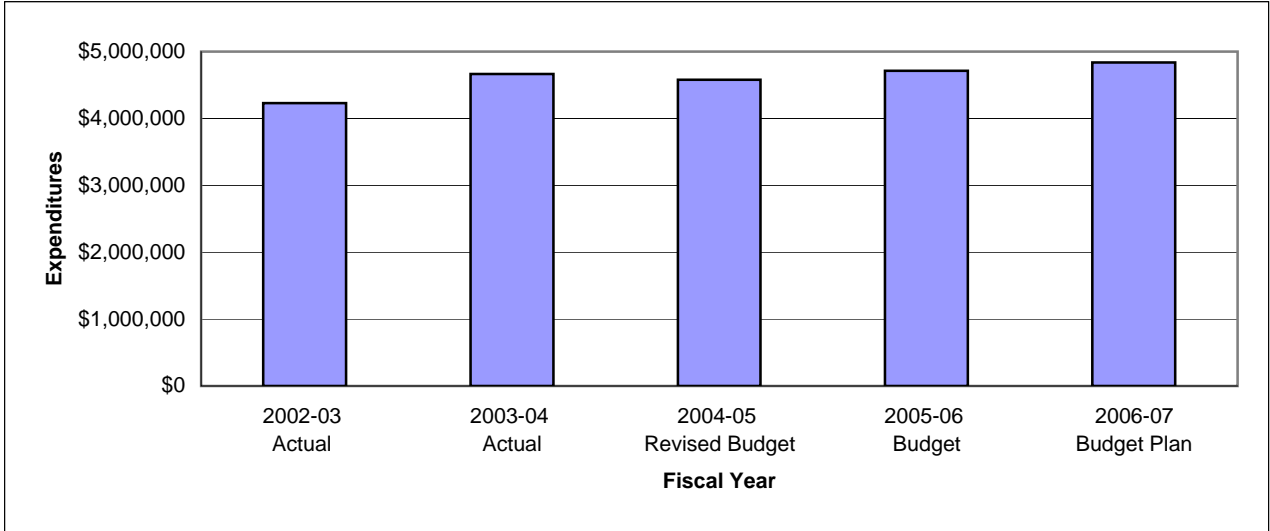
FY2005-06 increase primarily reflects an increase of 1.0 FTE position in Housing and Redevelopment, higher employee salary and wage increases due to salary steps, higher employee fringe benefit costs, and higher contributions to self-insurance.

FY2006-07 increase reflects higher employee salary and wage costs for step increases, higher fringe benefit costs plus allowable cost-of-living increases in the Department's supplies and expenses budget.

RESOURCE MANAGEMENT

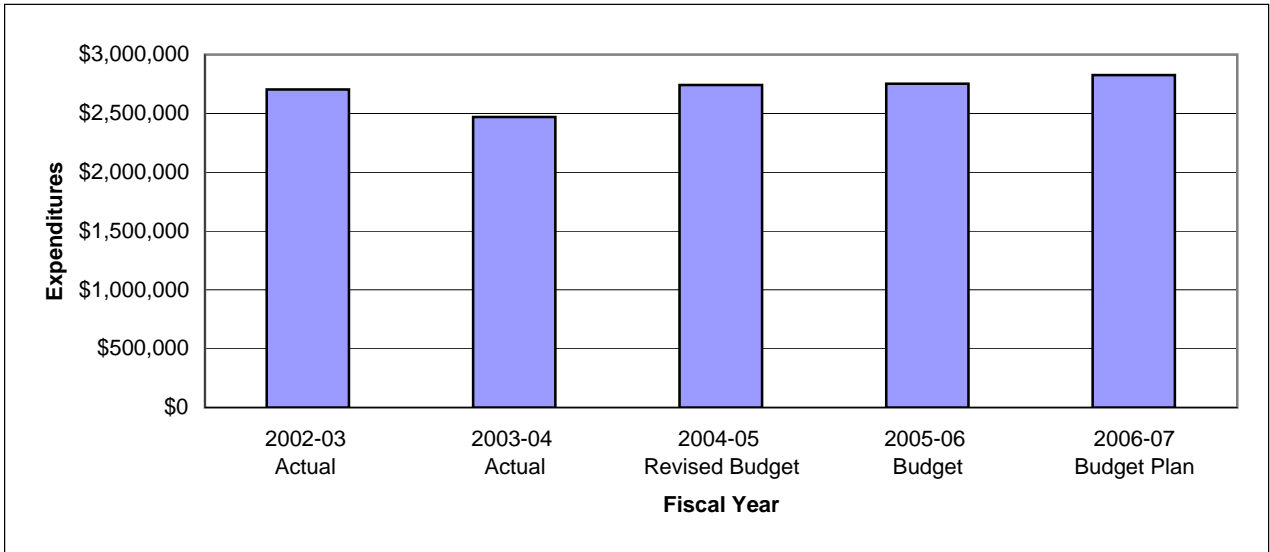
FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

PIER FUND



FY2005-06 and FY2006-07 increases reflect projected increases in insurance costs, fringe benefits and Administrative Indirect costs for legal services.

AIRPORT FUND



Budget variances in the trend chart are primarily due to reductions in Administrative Indirect costs partially offset by projected increases in fringe benefits and other employee salary and wage costs. FY2004-05 budget reflects one time payroll adjustments including retroactive payments for prior year increases.

Department Budget Summary

620 RESOURCE MANAGEMENT
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administration	\$ 805,375	\$ 762,416	\$ 903,283	\$ 928,900	\$ 945,600
Housing and Redevelopment	3,088,706	3,198,185	3,836,861	4,223,407	4,256,465
Economic Development	4,228,921	4,665,031	4,580,392	4,712,980	4,837,425
Airport	2,702,741	2,470,359	2,742,258	2,751,905	2,824,853
Subtotal Department	<u>10,825,743</u>	<u>11,095,991</u>	<u>12,062,794</u>	<u>12,617,192</u>	<u>12,864,343</u>
Fringe Benefits (estimate)*	<u>433,900</u>	<u>488,199</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 11,259,643</u>	<u>\$ 11,584,190</u>	<u>\$ 12,062,794</u>	<u>\$ 12,617,192</u>	<u>\$ 12,864,343</u>
MAJOR ACCOUNT GROUPS BY FUND					
General Fund					
Salaries and Wages	\$ 1,957,816	\$ 2,143,907	\$ 2,692,844	\$ 2,840,547	\$ 2,873,617
Supplies and Expenses	1,932,951	1,774,623	2,035,600	2,294,060	2,316,748
Capital Outlay	3,314	42,071	11,700	17,700	11,700
Subtotal	<u>3,894,081</u>	<u>3,960,601</u>	<u>4,740,144</u>	<u>5,152,307</u>	<u>5,202,065</u>
Fringe Benefits*	<u>433,900</u>	<u>488,199</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 4,327,981</u>	<u>\$ 4,448,800</u>	<u>\$ 4,740,144</u>	<u>\$ 5,152,307</u>	<u>\$ 5,202,065</u>
Pier Fund					
Salaries and Wages	\$ 1,320,131	\$ 1,303,758	\$ 1,446,200	\$ 1,506,937	\$ 1,528,637
Supplies and Expenses	2,908,790	3,361,273	3,134,192	3,206,043	3,308,788
Capital Outlay	0	0	0	0	0
Subtotal	<u>\$ 4,228,921</u>	<u>\$ 4,665,031</u>	<u>\$ 4,580,392</u>	<u>\$ 4,712,980</u>	<u>\$ 4,837,425</u>
Airport Fund					
Salaries and Wages	\$ 649,073	\$ 862,982	\$ 1,007,500	\$ 942,603	\$ 958,403
Supplies and Expenses	1,954,544	1,531,218	1,604,581	1,681,302	1,738,450
Capital Outlay	99,124	76,159	130,177	128,000	128,000
Subtotal	<u>\$ 2,702,741</u>	<u>\$ 2,470,359</u>	<u>\$ 2,742,258</u>	<u>\$ 2,751,905</u>	<u>\$ 2,824,853</u>

Department Budget Summary

620 RESOURCE MANAGEMENT
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
Total All Funds					
Salaries and Wages	\$ 3,927,020	\$ 4,310,647	\$ 5,146,544	\$ 5,290,087	\$ 5,360,657
Supplies and Expenses	6,796,285	6,667,114	6,774,373	7,181,405	7,363,986
Capital Outlay	102,438	118,230	141,877	145,700	139,700
Fringe Benefits*	<u>433,900</u>	<u>488,199</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 11,259,643</u>	<u>\$ 11,584,190</u>	<u>\$ 12,062,794</u>	<u>\$ 12,617,192</u>	<u>\$ 12,864,343</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
General Fund					
PERMANENT POSITIONS	29.0	28.0	28.0	29.0	29.0
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>1.3</u>	<u>1.3</u>	<u>1.3</u>	<u>1.3</u>	<u>1.3</u>
Subtotal	<u>30.4</u>	<u>29.4</u>	<u>29.4</u>	<u>30.4</u>	<u>30.4</u>
Pier Fund					
PERMANENT POSITIONS	15.6	15.6	15.6	16.0	16.0
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>
Subtotal	<u>16.5</u>	<u>16.5</u>	<u>16.5</u>	<u>16.9</u>	<u>16.9</u>
Airport Fund					
PERMANENT POSITIONS	10.0	11.0	11.0	11.0	11.0
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Subtotal	<u>10.3</u>	<u>11.3</u>	<u>11.3</u>	<u>11.3</u>	<u>11.3</u>
Total All Funds					
PERMANENT POSITIONS	54.6	54.6	54.6	56.0	56.0
OVERTIME	0.2	0.2	0.2	0.2	0.2
TEMPORARY	<u>2.4</u>	<u>2.4</u>	<u>2.4</u>	<u>2.4</u>	<u>2.4</u>
Total Department	<u>57.2</u>	<u>57.2</u>	<u>57.2</u>	<u>58.6</u>	<u>58.6</u>

Department Budget Summary

620 RESOURCE MANAGEMENT VARIOUS FUNDS

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 4,327,981	\$ 4,448,800	\$ 4,740,144	\$ 5,152,307	\$ 5,202,065
Less: Program Revenues and Reimbursements:					
Reimb. From CDBG Fund (Housing Div.)	\$ 418,500	\$ 399,710	\$ 464,553	\$ 438,000	\$ 441,500
Reimb. From Airport Fund (Admin. Transfer)	8,900	109,800	10,100	13,700	13,800
Reimb. From TORCA Fund	59,200	61,800	62,900	60,200	61,300
Reimb. From Housing Auth. Fund (Section 8)	958,368	1,195,929	1,180,900	1,324,144	1,309,717
Reimb. From Special Revenue Source Fund	107,432	65,281	176,700	179,500	183,200
Reimb. From "HOME" Program Administration	0	0	0	178,560	178,560
Structure 5 Retail Rental	285,610	235,852	220,000	271,500	280,100
Mountain View Lease/Rental	342,949	357,170	350,000	350,000	350,000
Displacement Counseling Fee	10,250	11,250	15,000	10,000	10,000
Farmers' Market	548,756	602,034	600,000	610,000	610,000
Transit Mall Outside Dining	0	14,274	37,400	41,800	42,700
SM Place Sub-Lease	10,445	8,230	0	0	0
SM Place Parking	95,553	77,027	85,100	79,400	79,400
612 Colorado Rental Revenue	301,499	303,379	50,000	60,000	60,000
Bergamot Property Revenue	692,562	706,002	0	0	0
Mall Assessment District	1,242	268	794,200	1,119,044	1,123,700
Mall/Downtown Maintenance District	788,063	772,800	791,300	830,000	863,200
Lease Rental Revenue	811,723	770,960	1,491,800	1,231,700	1,238,700
HOME-Investment Partnership-Admin.	40,633	102,189	109,800	111,400	112,900
Resource Management Property Rentals	73,439	80,556	75,600	75,900	76,000
Transfer From Redevelopment	527,100	524,700	530,100	530,100	530,100
Lease Payment Reimbursement	132,000	135,100	135,100	138,100	141,600
Low/Mod Income Housing Project Transfer	1,000	1,000	1,000	1,000	1,000
Downtown RDA Project Transfer	270,756	220,683	330,100	344,500	352,600
Earthquake Recovery RDA Project Transfer	583,399	844,562	967,000	1,081,200	1,102,300
Ocean Park RDA Project Transfer	136,996	130,717	175,400	182,200	185,500
Subtotal	\$ 7,206,375	\$ 7,731,273	\$ 8,654,053	\$ 9,261,948	\$ 9,347,877
Balance Required from General Fund	\$ (2,878,394)	\$ (3,282,473)	\$ (3,913,909)	\$ (4,109,641)	\$ (4,145,812)

Division Program Highlights

263 ADMINISTRATION
620 RESOURCE MANAGEMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Administration Division directs the activities of the Resource Management Department. The division assists other departments and divisions in reviewing, evaluating, and making recommendations on real estate, financing, planning, and development projects in the City. The division is responsible for directing City revitalization programs, business retention, and real estate management. Management of the various City funds which finance departmental operations is also coordinated by this division.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Director of Resource Management	1.0	1.0	1.0	1.0	1.0
Administrative Services Officer - Financial Administrator	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>
Subtotal	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>
Total Division	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>	<u>3.5</u>

Division Program Highlights

264 HOUSING AND REDEVELOPMENT
620 RESOURCE MANAGEMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Housing and Redevelopment Division analyzes policy and administers programs which ensure that Santa Monica preserves and expands affordable housing opportunities for a range of income levels. The division's programs and projects are intended to benefit households with very low, low, and moderate incomes. A major emphasis of the division is to administer the Redevelopment Agency's administrative and housing assistance programs.

The division's work load is diverse, including tenant-based rental assistance, production of new affordable housing, and preservation of existing affordable housing.

The division attempts to maximize resources available to the City by working closely with public, private and non-profit partners who are involved in affordable housing as lenders, developers and owners.

Division Program Highlights

264 HOUSING AND REDEVELOPMENT
620 RESOURCE MANAGEMENT
01 GENERAL FUND

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Housing and Redevelopment Manager	1.0	1.0	1.0	1.0	1.0
Administrative Services Officer - Earthquake Recovery Administrator	1.0	1.0	1.0	1.0	1.0
Housing Administrator - Production and Preservation	1.0	1.0	1.0	1.0	1.0
Housing Authority Administrator	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Housing Preservation and Production	5.0	4.0	0.0	0.0	0.0
Senior Administrative Analyst - Housing and Redevelopment	0.0	0.0	5.0	5.0	5.0
Senior Administrative Analyst - Redevelopment	1.0	1.0	0.0	0.0	0.0
Senior Administrative Analyst - Financial Analyst	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Housing Authority	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Housing/Loan Portfolio Monitoring	1.0	1.0	1.0	1.0	1.0
Senior Housing Specialist	1.0	1.0	1.0	1.0	1.0
Housing Specialist	5.0	5.0	5.0	5.0	5.0
Construction Specialist	1.0	1.0	1.0	1.0	1.0
Housing Applications Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	5.0	5.0	4.0	4.0	4.0
Staff Assistant II	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>2.0</u>	<u>2.0</u>
Subtotal	<u>26.0</u>	<u>25.0</u>	<u>25.0</u>	<u>26.0</u>	<u>26.0</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>
Subtotal	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>
Total Division	<u>26.9</u>	<u>25.9</u>	<u>25.9</u>	<u>26.9</u>	<u>26.9</u>

Division Program Highlights

264 HOUSING AND REDEVELOPMENT
620 RESOURCE MANAGEMENT
01 GENERAL FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Housing Authority</u>					
Number of On-Going Program Certificates and Vouchers Issued	1,200	1,276	1,326	1,326	1,326
Number of Deed Restricted Units Monitored for Compliance	425	425	425	425	425
<u>Housing Production & Preservation</u>					
Housing Projects Starting Construction	7	3	3	2	2
Housing Units Starting Construction	130	107	76	90	90
Housing Projects Completed	7	3	1	4	5
Housing Units Completed	106	32	10	184	212
Housing Trust Fund Loans Monitored for Compliance	96	100	103	106	106
<u>Housing Authority</u>					
Percentage of Available HUD Funded Units Leased	99%	99%	99%	99%	99%
HUD Compliance Rate for Sample Inspection Reviews	99%	99%	99%	99%	99%
Completion of Client Recertifications Within the Required Timeframe	99%	99%	99%	99%	99%
<u>Housing Production</u>					
Percentage of Available Housing Trust Funds Committed to Projects	89%	86%	80%	80%	80%
EFFECTIVENESS:					
<u>Housing Authority</u>					
Shelter Plus Care Clients Averaging Residency of Six Months or More	95%	95%	95%	95%	95%

Division Program Highlights

625 ECONOMIC DEVELOPMENT
620 RESOURCE MANAGEMENT
30 PIER FUND

DIVISION DESCRIPTION

The Economic Development Division acts as liaison to the Bayside District Corporation, Pier Restoration Corporation, Chamber of Commerce, affiliated Main Street business groups, Westside Small Business Development Center, and other special commercial districts within the City. The Division also manages the Farmers' Markets program and the City's real estate assets such as Bergamot Station, 612 Colorado Avenue, and the Airport properties. Additionally, the Division has operational and leasehold management responsibility for the Pier, including parking, routine maintenance and repair, lease negotiation and administration, and the planning and implementation of capital projects to enhance these public facilities. Finally, the Division is responsible for the business retention and economic recovery aspects of the Redevelopment Agency.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Economic Development Manager	1.0	1.0	1.0	1.0	1.0
Maintenance Supervisor - Resource Mgmt	1.0	1.0	1.0	1.0	1.0
Farmers' Market Supervisor	0.8	0.8	0.8	1.0	1.0
Senior Administrative Analyst - Economic Development	1.0	1.0	3.0	3.0	3.0
Senior Administrative Analyst - Special Projects	1.0	1.0	0.0	0.0	0.0
Senior Administrative Analyst - Real Estate	1.0	1.0	0.0	0.0	0.0
Farmers' Market Coordinator II	0.8	0.8	0.8	1.0	1.0
Administrative Staff Assistant - Economic Development	1.0	1.0	0.0	0.0	0.0
Business Assistant	0.0	0.0	1.0	1.0	1.0
Farmers' Market Coordinator I	2.0	2.0	2.0	2.0	2.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Carpenter	1.0	1.0	1.0	1.0	1.0
Maintenance Worker II	2.0	2.0	0.0	0.0	0.0
Pier Maintenance Worker	0.0	0.0	2.0	2.0	2.0
Custodian I	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
Subtotal	<u>15.6</u>	<u>15.6</u>	<u>15.6</u>	<u>16.0</u>	<u>16.0</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>
Subtotal	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>	<u>0.9</u>
Total Division	<u>16.5</u>	<u>16.5</u>	<u>16.5</u>	<u>16.9</u>	<u>16.9</u>

Division Program Highlights

625 ECONOMIC DEVELOPMENT
620 RESOURCE MANAGEMENT
30 PIER FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
Farmers' Market Sponsored Events	212	305	268	268	268
Growth in Farmers' Market Revenues	0%	9%	0%	2%	2%
Number of Pier Preventive Maintenance Projects	210	220	219	220	225
Number of Business Improvement Consultations with Santa Monica-Based Small Businesses	177	266	250	300	300
Number of Workshops for Santa Monica-Based Small Businesses	23	123	36	40	45
Liaison meetings with Boards and Business Improvement Districts	200	186	166	170	170
EFFICIENCY:					
Average Occupancy Rate for City-Managed Properties	97%	95%	95%	98%	98%
Increased Rental Income from City-Managed Properties	3%	4%	21%	2%	2%

Division Program Highlights

631 AIRPORT
620 RESOURCE MANAGEMENT
33 AIRPORT FUND

DIVISION DESCRIPTION

The Santa Monica Airport Division manages all facets of Municipal Airport operations. This includes enforcing curfew and noise regulations, administering all airport leases, fees and user charges, acting as a liaison with the neighboring community and Airport Commission, and maintaining the runway, taxiways, tie-down areas and City-administered buildings.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Airport Manager	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Special Project	1.0	1.0	1.0	1.0	1.0
Airport Operations/Noise Abatement Supervisor	1.0	1.0	1.0	1.0	1.0
Airport Noise Abatement/Operations Assistant	1.0	1.0	0.0	0.0	0.0
Noise Operations Technician	1.0	1.0	0.0	0.0	0.0
Noise Management Operations Assistant	0.0	0.0	2.0	0.0	0.0
Airport Noise/Operations Specialist	0.0	0.0	0.0	2.0	2.0
Business Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	0.0	1.0	1.0	1.0	1.0
Airport Maintenance Worker	4.0	4.0	3.0	3.0	3.0
Airport Maintenance Crew Leader	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>10.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Subtotal	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total Division	<u>10.3</u>	<u>11.3</u>	<u>11.3</u>	<u>11.3</u>	<u>11.3</u>

Division Program Highlights

631 AIRPORT
620 RESOURCE MANAGEMENT
33 AIRPORT FUND

PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
OUTPUT:					
<u>Administer and Enforce Noise Ordinance and Abatement Programs</u>					
Aircraft Operations (departures & arrivals)*	144,950	137,754	135,000	140,000	145,000
Transient Aircraft Registrations	11,000	10,500	15,200	15,250	15,300
Noise Complaints*	1,000	950	300	310	315
Noise Ordinance Violations Issued*	305	339	330	350	350
Fines Levied*	43	41	50	52	55
Aircraft Banned*	2	6	6	7	7
Abatement Contact with Aircraft Operators	3,500	5,510	5,200	5,400	5,500
Aircraft Observations Conducted	275	300	400	425	450
Briefings with Aviation Service Providers	290	415	260	270	280
Percent Compliance with Noise Ordinance	99.7%	99.75%	99.8%	99.85%	99.88%
Direct Public Contact regarding Aircraft Operations	3,000	3,052	3,100	3,250	3,500
Community Outreach Items Distributed	6,500	6,100	5,850	6,050	6,150
<u>Operation and Maintenance of Airport Infrastructure and Facilities</u>					
Airside Facility Inspections	1,450	1,460	1,475	1,550	1,575
Facility Repair and Maintenance Projects	480	535	150	170	175
Facility Inspections Conducted	2,050	2,175	2,000	2,000	2,000
Capital Improvement Projects Completed	2	2	2	4	4
<u>Management of Airport Property</u>					
Transient Tie-down Fee Transactions	4,196	4,380	4,000	4,100	4,200
Event Permits Processed	292	276	290	300	310

Division Program Highlights

631 AIRPORT
620 RESOURCE MANAGEMENT
33 AIRPORT FUND

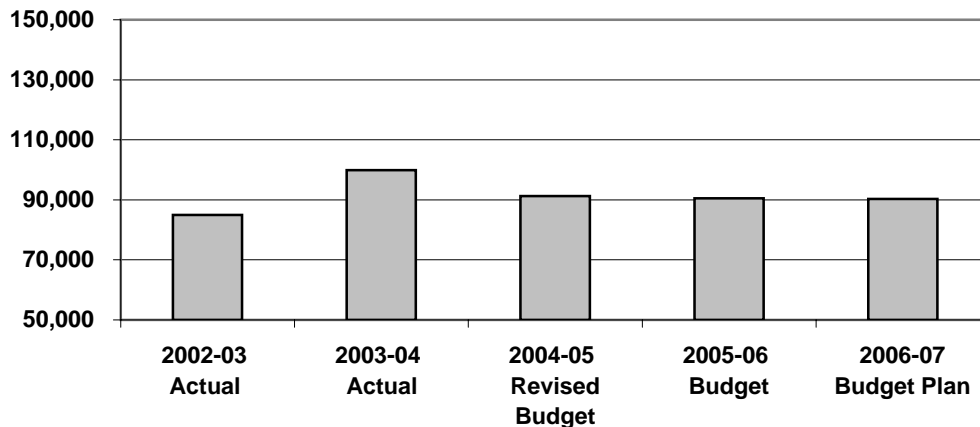
PERFORMANCE MEASURES	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Estimated Actual	Target	Target
<u>Airport Security</u>					
Runway Incursions Cited*	6	2	4	4	4
Parking Passes Issued	320	254	240	250	250
Aircraft Logged for Noise Abatement	85,000	99,852	91,250	90,500	90,350
Special Events and Filming Monitored	309	297	285	315	330
Airport Security Inspections Conducted	10,950	11,108	11,550	11,600	11,600
<u>Administrative/Public Services</u>					
Airport Commission Meetings	12	12	10	12	12
Staff Reports Completed	76	92	121	125	130
Public Meetings Conducted	8	8	7	6	6

* These do not represent budget targets, but are based on past patterns of airport use and are used for informational and monitoring purposes.

Division Program Highlights

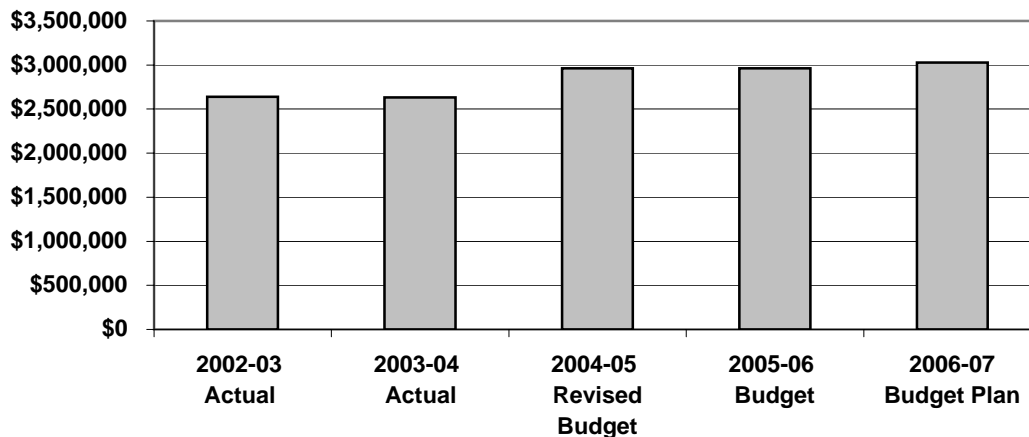
631 AIRPORT
620 RESOURCE MANAGEMENT
33 AIRPORT FUND

Aircraft Logged for Noise Abatement



The collection of flight operations data, pertaining to turbine and larger single engine aircraft, will increase and lead to more efficient noise management.

Airport Rental/Lease Revenues

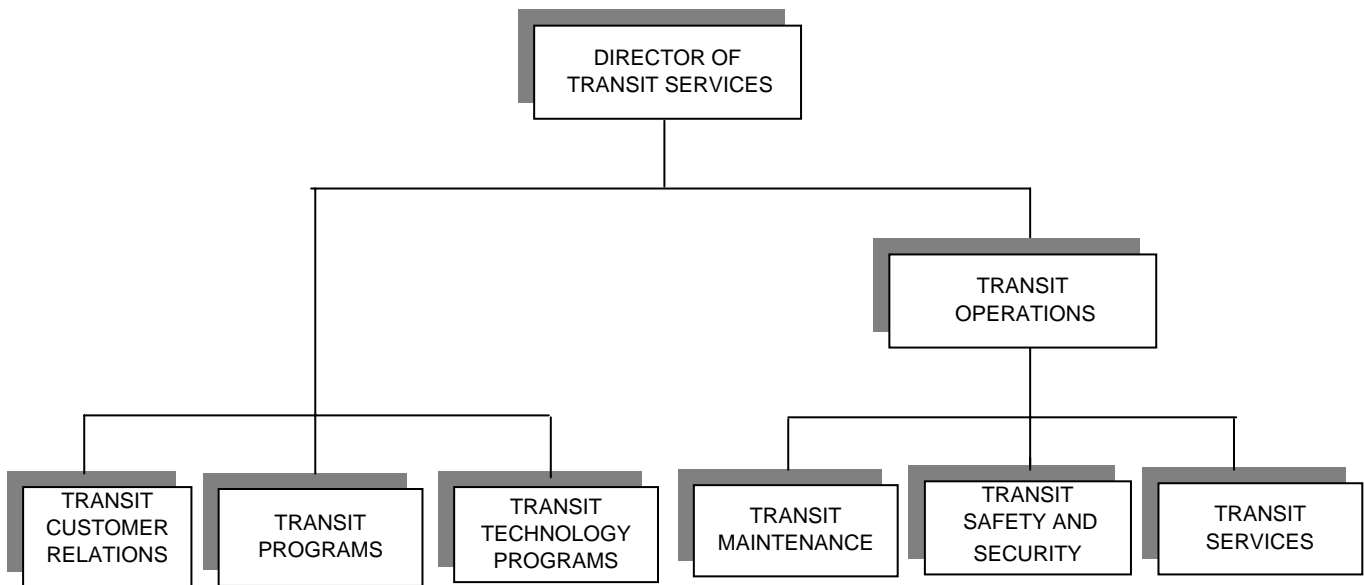


Increase in FY2004-05 reflects renegotiated leases and new leases.

BIG BLUE BUS

MISSION STATEMENT: To provide high quality affordable Big Blue Bus services to the greater Santa Monica Community that maximize the use of public transportation.

DEPARTMENT ORGANIZATION



BIG BLUE BUS

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. Enhance internal and external communications and improve operational efficiencies and safety using advanced technology and radio system upgrades (Advanced Fleet Management System project).

Phase I

- Implement customer service trip planning software and web-based trip planning software.
- Train Big Blue Bus employees on the new communication system.

Phase II

- Implement on-street signage displaying real time bus arrival information.

This is the second year of a multi-year project. Year I of the project included the procurement and the integration of new scheduling software, radio system, computer-aided dispatch (CAD), automatic vehicle locating system (AVL) using GPS technology, mobile data terminals (MDT), and automatic passenger counters. Remaining tasks from year I include installation of on-street electronic signage, electronic bus head signs, and vehicle security cameras. In addition, the implementation of customer service trip planning software, web-based trip planning software and employee training will be completed by November 2005.

Passengers, Motor Coach Operators and auto drivers will be better protected through the implementation of new safety features, including enhanced radio communications and an automatic vehicle locator system. Passengers will also experience greater customer service, having both website and telephone access to real-time route and scheduling information. The Interactive Voice Response System offers even greater ease-of-use to customers. Also included: on-street signage which provides real-time bus arrival times and ADA compliant on-bus stop annunciation and signage.

Performance Measures:

Complete Advanced Fleet Management System project by November 2005.

BIG BLUE BUS

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

2. To meet the growing demand for public transportation services and enhance the environment by increasing bus maintenance and parking capacity and providing a state-of-the-art, sustainable facility for operations, maintenance and administration.
 - Obtain City Council approvals for Facility Expansion Plan changes and design concepts, and award of pre-construction Services Agreement by April 2004.
 - Complete the construction of the Administration and Operations facility by February 2007.
 - Complete the construction of the Maintenance facility by October 2007 with overall project completion in December 2007.

The BBB Campus Expansion is a multi-year project that will enable the Big Blue Bus to keep pace with existing and future service demand. Over the past several years, bus service hours have increased dramatically in response to severe overcrowding on buses, increased traffic congestion, and strong customer demand for additional service. With this increase comes the need for additional buses and bus parking space, a maintenance facility designed to accommodate liquefied natural gas powered vehicles, and administration and operations facility to support staffing and technology infrastructure. Phase I, construction of a Liquid Natural Gas fueling station and bus wash, is complete. Phases II-IV include construction of an administration and operations facility with underground parking, construction of a state-of-the-art, high-capacity bus maintenance facility, and grading, paving and other site improvements. The City is seeking a LEED silver or gold rating for sustainable design features for this project.

Performance Measures:

Complete the construction of the administration/operations facility by February 2007.

Complete the construction of the Maintenance facility by October 2007 with overall project completion in December 2007.

BIG BLUE BUS

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

3. Prepare a comprehensive analysis of existing Big Blue Bus fare structure and other local revenue sources to identify possible additional revenues for operational and capital needs and to ensure the cost of Big Blue Bus services is equitable for all of its riders.
 - Analyze existing and expected changes in regional ridership patterns.
 - Conduct a study of various fare structure options.
 - Review potential use of Day Pass.
 - Review potential impact of Universal Fare System on ridership and passenger revenue.
 - Review existing local and interagency transfer policy.

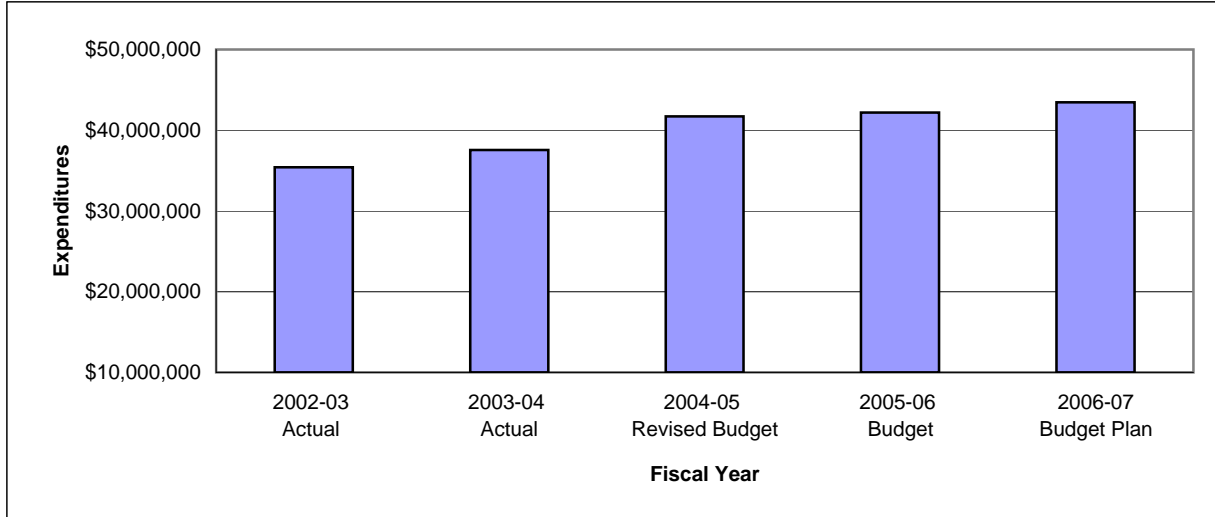
Performance Measures:

Complete the comprehensive analysis by June 30, 2006.

BIG BLUE BUS

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

BIG BLUE BUS FUND



FY2003-04 increase reflects higher employee salary and wage cost-of-living increases plus higher fringe benefit costs, increased bus repairs, and one time funds for a tri-annual line-by-line study for future service improvements, partially offset by the transfer of 2.0 FTE positions to the Information Systems Division.

FY2004-05 increase primarily reflects the addition of 5.0 FTE positions in budgeting, in-house advertising programs, bus cleaning and electronic equipment maintenance, and increases in administrative indirect and self-insurance costs, partially offset by the transfer of 6.1 FTE positions to the Finance Department for the consolidation of accounting functions.

FY2005-06 increase primarily reflects higher employee salary and wage costs for step and employee fringe benefit increases and supplemental bus services on the Lincoln Boulevard (including 4.0 FTE positions and various supplies and expenses), partially offset by a budget reduction of \$700,000 due to funding constraints. The Lincoln Boulevard supplemental bus service is fully reimbursed by a developer agreement.

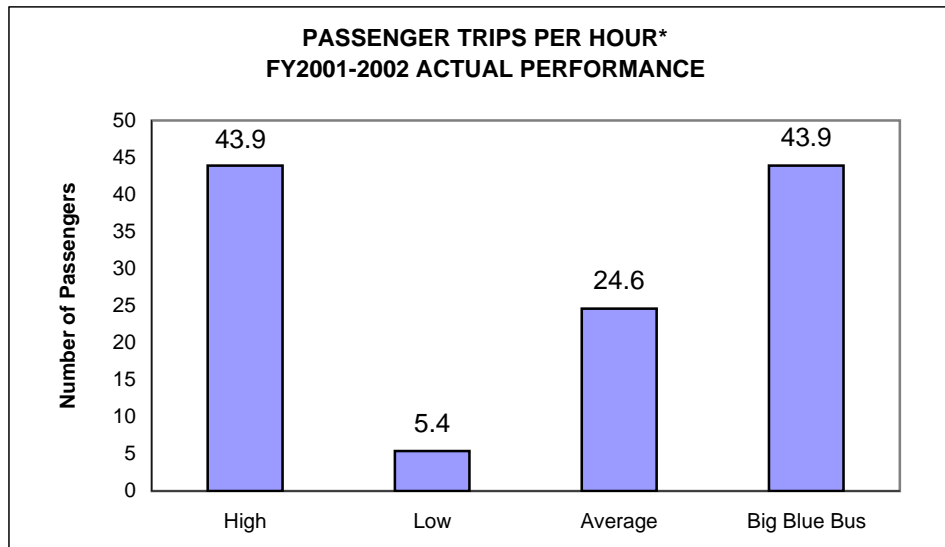
FY2006-07 increase reflects higher employee salary and wage costs for step and employee fringe benefit increases, and a cost-of-living adjustment of 2.5% in the supplies and expenses.

The Department funds the 2.0 FTE positions transferred to the Information Systems Division of the City Manager Department, and the 6.1 FTE positions to the Finance Department through interfund transfer, as these positions primarily perform the Department's information technology and accounting duties.

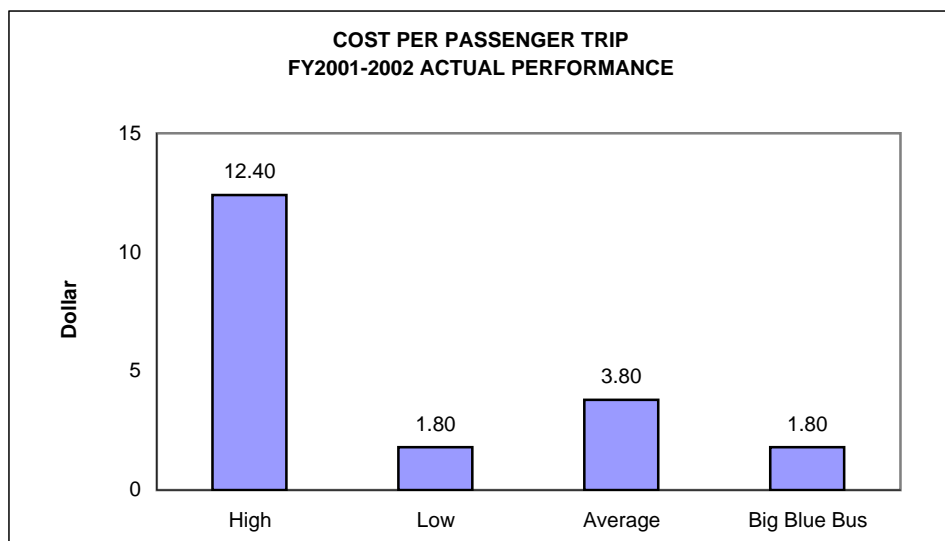
BIG BLUE BUS

BENCHMARKING AGAINST MID-SIZED TRANSIT SYSTEMS IN THE U.S.

The benchmarks shown below compare Santa Monica's Big Blue Bus performance with other mid-sized transit systems in the United States. Data shown in "Actual Performance" charts is for Fiscal Year 2001-02 which is the most current year available for nationwide statistics. The Big Blue Bus' performance sets the highest standard for other mid-sized systems.



* Number of passengers carried on the buses per hour.



Source: Federal Transit Administration's National Transit Database.

Department Budget Summary

600 BIG BLUE BUS
41 BIG BLUE BUS FUND

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Transit Executive	\$ 1,341,901	\$ 1,702,842	\$ 3,119,537	\$ 2,873,797	\$ 3,001,023
Transit Programs	1,106,793	1,129,549	1,113,338	1,276,004	1,317,325
Transit Customer Relations	1,384,344	1,563,984	1,899,183	1,887,094	1,934,036
Transit Construction*	79,904	0	0	0	0
Transit Maintenance	8,869,973	8,865,262	9,694,594	10,218,926	10,444,875
Transit Services	21,596,852	23,361,171	24,801,399	24,853,903	25,635,377
Transit Safety and Security	543,698	413,746	584,318	559,104	571,610
Subtotal Department	<u>34,923,465</u>	<u>37,036,554</u>	<u>41,212,369</u>	<u>41,668,828</u>	<u>42,904,246</u>
Special Services	471,495	500,497	517,592	537,878	537,878
Total Department	<u>\$ 35,394,960</u>	<u>\$ 37,537,051</u>	<u>\$ 41,729,961</u>	<u>\$ 42,206,706</u>	<u>\$ 43,442,124</u>

* Funds previously budgeted in Transit Construction are reallocated in FY2003-04 to Transit Executive and Transit Maintenance.

MAJOR ACCOUNT GROUPS

Salaries and Wages	\$ 25,426,503	\$ 27,010,566	\$ 30,152,019	\$ 30,454,925	\$ 31,324,298
Supplies and Expenses	9,951,653	10,495,225	11,517,942	11,691,781	12,056,326
Capital Outlay	16,804	31,260	60,000	60,000	61,500
Total Department	<u>\$ 35,394,960</u>	<u>\$ 37,537,051</u>	<u>\$ 41,729,961</u>	<u>\$ 42,206,706</u>	<u>\$ 43,442,124</u>

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS	403.4	401.4	400.4	404.4	404.4
OVERTIME	37.3	37.3	37.2	37.2	37.2
TEMPORARY	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total Department	<u>441.0</u>	<u>439.0</u>	<u>437.9</u>	<u>441.9</u>	<u>441.9</u>

BIG BLUE BUS

DEPARTMENT PERFORMANCE MEASURES
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PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
OUTPUT:					
Information Calls Answered Within Two Minutes	N/A	95%	97%	97%	98%
E-mail Responses Sent Within 36 Business Hours	N/A	97%	98%	98%	98%
Number of Vendor Invoices Processed	7,589	7,226	7,164	7,200	7,300
Big Blue Bus Information Booths at Rideshare and Community Fairs	15	12	14	18	20
Preventive Maintenance Inspections	1,346	1,857	1,759	1,800	1,800
# of Interior Detailing Jobs Completed	582	602	653	655	655
Hours of In-Service Classroom Training	5,042	4,246	5,623	5,623	5,623
Community Outreach Meetings Conducted	N/A	N/A	6	5	5
EFFICIENCY:					
% of Vendor Invoices Processed Within 20 days of Receipt	85%	85%	85%	85%	85%
Maintenance Labor Hours per 1,000 Bus Miles	27.6	25.3	24.0	24.0	24.0
Bus Vehicle Maintenance Labor Hour per Available Maintenance Labor Hour	78%	58%	59%	60%	60%
Roadcall Labor Hour per Available Maintenance Labor Hour	4.7%	2/3%	2.5%	2.5%	2.5%
Training Labor Hour per Available Maintenance Labor Hour	5.5%	8.2%	8.9%	9.0%	9.0%
Sick Leave Labor Hours per Available Maintenance Labor Hour	1.6%	0	0	0	0

BIG BLUE BUS

DEPARTMENT PERFORMANCE MEASURES

PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
Lost Time Industrial Accidents per Quarter	8.2	7.7	5.3	5.0	4.8
Driver Pay Hours per Revenue Vehicle Service Hour	1.58	1.44	1.44	1.44	1.44
Passengers per Vehicle Service Hour	48	46	43	43	43
EFFECTIVENESS:					
Big Blue Bus Website Page Hits	1,334,752	1,722,664	1,646,220	1,900,000	2,500,000
Transit Mall Kiosk Hits	N/A	967,919	N/A	900,000	1,000,000
# of Students Participating in the Student Art Program	N/A	989	1,000	1,000	1,000
Metrocard Dollar Sales Per Total Farebox Dollar	3.4%	3.3%	3.4	3.4	3.4
EZ Pass Dollar Sales Per Total Farebox Dollar	N/A	N/A	4.4	4.4	4.4
Farebox Revenues (In Millions)	9.86	9.77	9.40	9.50	9.50
Miles Between Roadcalls (Major)	18,859	15,800	17,259	18,000	18,000
Overtime Labor Hour per Available Labor Maintenance Hour	10.7%	11.6%	12.0%	12.0%	12.0%
Average Daily Vehicle Availability	84%	85%	93%	95%	95%
Total Passenger Trips (In Millions)	20.04	20.63	20.00	20.10	20.20
Vehicle Accidents per 100,000 miles	4.49	5.00	4.75	4.50	4.25
On-time Performance	91%	93%	90%	95%	95%
Compliments per 100,000 passengers	2.3	3.3	2.0	3.0	3.0
Complaints per 100,000 passengers	6.2	5.0	5.0	5.0	5.0
Grants Awarded	17	14	12	11	13

Division Program Highlights

640 TRANSIT EXECUTIVE
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

DIVISION DESCRIPTION

The Executive Division coordinates and manages the Department's five other divisions (FY2003-04): Transit Services, Transit Maintenance, Transit Safety and Security, Transit Programs, and Transit Customer Relations. Responsibilities include: providing direction and leadership to the Department through strategic planning, staff report coordination, and development of technology projects.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Director of Transit Services	1.0	1.0	1.0	1.0	1.0
Assistant to the Director of Transit Services	1.0	1.0	1.0	1.0	1.0
Assistant Director - Transit Finance and Business Services	1.0	1.0	0.0	0.0	0.0
Assistant Director - Transit Operations	1.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant	1.0	1.0	1.0	1.0	1.0
Systems Analyst - Transit Systems	1.0	0.0	0.0	0.0	0.0
Staff Assistant III	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>6.0</u>	<u>6.0</u>	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>6.1</u>	<u>6.1</u>	<u>5.1</u>	<u>5.1</u>	<u>5.1</u>

Division Program Highlights

642 TRANSIT PROGRAMS
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

DIVISION DESCRIPTION

The Transit Programs Division is responsible for program and operational planning activities, including completion of the triennial line-by-line analysis of system routes and preparation of the Service Efficiency and Improvement Program and annual short range transit plans; coordination with other City departments on urban development standards and land use issues related to public transportation; and contract administration and oversight for the City's senior Dial-a-Ride program.

The Division is also responsible for preparation of the annual operating and capital budgets, timekeeping and payroll, approval and processing of invoices for payment, and maintenance of cash for customer sales. The Division identifies outside funding sources to supplement department-generated revenues and prepares and submits grant applications to Federal, state and regional agencies and ensures compliance with grant requirements. The Division is also responsible for collecting, analyzing and reporting data for various internal and external performance measurement systems.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Transit Finance Manager	1.0	1.0	0.0	0.0	0.0
Transit Programs and Business Services Manager	0.0	0.0	1.0	1.0	1.0
Senior Administrative Analyst - Transit Grants	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst	0.0	0.0	1.0	2.0	2.0
Senior Transit Programs Analyst	0.0	0.0	2.0	2.0	2.0
Transit Finance Supervisor	1.0	0.0	0.0	0.0	0.0
Accountant - Transit	1.0	2.0	1.0	0.0	0.0
Junior Accountant	1.0	1.0	0.0	0.0	0.0
Fiscal Staff Assistant III	2.0	2.0	1.0	1.0	1.0
Fiscal Staff Assistant II	1.0	1.0	1.0	1.0	1.0
Transit Revenue Assistant II	1.0	1.0	0.0	0.0	0.0
Transit Revenue Assistant I	2.0	2.0	0.0	0.0	0.0
Fiscal Staff Assistant I	0.0	0.0	1.0	1.0	1.0
Staff Assistant II	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>12.0</u>	<u>12.0</u>	<u>10.0</u>	<u>10.0</u>	<u>10.0</u>
OVERTIME	0.3	0.3	0.2	0.2	0.2
TEMPORARY	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Subtotal	<u>0.4</u>	<u>0.4</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total Division	<u>12.4</u>	<u>12.4</u>	<u>10.3</u>	<u>10.3</u>	<u>10.3</u>

Division Program Highlights

643 TRANSIT CUSTOMER RELATIONS
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

DIVISION DESCRIPTION

The Transit Customer Relations Division is responsible for all customer service activities of the Department including handling telephone information calls, distributing schedule brochures and system maps, selling tokens and fare cards, managing lost and found articles, processing reduced fare identification cards for the disabled, recording compliments, complaints and suggestions and coordinating the Big Blue Bus monthly excursion program. The Division develops and coordinates the implementation of the transit system's annual marketing plan, including ongoing community outreach programs, public relations activities, advertising and promotions. Contracts for the sale and posting of external bus advertising are also managed by this Division.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Transit Customer Relations Manager	1.0	1.0	1.0	1.0	1.0
Customer Services Supervisor	1.0	1.0	1.0	1.0	1.0
Marketing and Public Information Coordinator	1.0	1.0	1.0	1.0	1.0
Senior Transit Programs Analyst	3.0	2.0	0.0	0.0	0.0
Advertising Coordinator	0.0	0.0	1.0	1.0	1.0
Administrative Staff Assistant	1.0	1.0	1.0	1.0	1.0
Customer Services Representatives	6.0	6.0	0.0	0.0	0.0
Customer Services Assistant	0.0	0.0	6.0	6.0	6.0
Staff Assistant III	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>14.0</u>	<u>13.0</u>	<u>12.0</u>	<u>12.0</u>	<u>12.0</u>
OVERTIME	0.2	0.2	0.2	0.2	0.2
TEMPORARY	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Subtotal	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>
Total Division	<u>14.4</u>	<u>13.4</u>	<u>12.4</u>	<u>12.4</u>	<u>12.4</u>

Division Program Highlights

644 TRANSIT CONSTRUCTION
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

DIVISION DESCRIPTION

This Division's primary responsibility in vehicle and facility management is now assigned to the Transit Maintenance Division.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Transit Facilities Maintenance & Vehicle Engineering Manager	1.0	0.0	0.0	0.0	0.0
Staff Assistant III	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>2.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Division	<u>2.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>

Division Program Highlights

657 TRANSIT MAINTENANCE
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

DIVISION DESCRIPTION

The Transit Maintenance Division keeps the Big Blue Bus and Fire Department fleets in excellent working condition. It performs preventive maintenance inspections and daily repairs; rebuilds bus and fire equipment components as necessary; controls inventory and monitors its usage; orders necessary consumables and parts used by all Big Blue Bus divisions; retrieves farebox revenues from buses; services, washes, vacuums, cleans and fumigates all buses; performs body and window repair; contracts for outside maintenance services, as needed; and collects information on usage of consumables.

The Division is responsible for the maintenance of all Big Blue Bus facilities including the bus yard and at bus stops throughout Big Blue Bus' service area.

The Division is also responsible for all construction projects of the Department including the Liquefied Natural Gas (LNG) and Compressed Natural Gas (CNG) Facility, and overall Expansion Plan for new and rehabilitated buildings at the Big Blue Bus. It coordinates its activities with other City of Santa Monica Departments such as Planning and Community Development, and Environmental and Public Works Management in addition to monitoring the contracts of consultants and construction contractors.

Division Program Highlights

657 TRANSIT MAINTENANCE
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Transit Maintenance Manager	1.0	1.0	1.0	1.0	1.0
Transit Vehicle Maintenance Superintendent	0.0	1.0	1.0	1.0	1.0
Transit Facilities Maintenance Superintendent	0.0	1.0	1.0	1.0	1.0
Procurement Superintendent	1.0	0.0	0.0	0.0	0.0
Procurement Supervisor	1.0	1.0	1.0	1.0	1.0
Transit Maintenance Training Coordinator	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Transit Maintenance	1.0	1.0	0.0	0.0	0.0
Technical Staff Assistant	0.0	0.0	1.0	1.0	1.0
Transportation Mechanic Supervisor	5.0	5.0	5.0	5.0	5.0
Transportation Mechanic II	25.0	25.0	0.0	0.0	0.0
Transportation Mechanic I	16.0	16.0	0.0	0.0	0.0
Transportation Mechanic	0.0	0.0	41.0	41.0	41.0
Electronic Communications/Farebox Technician	0.0	0.0	1.0	1.0	1.0
Custodian I	1.0	1.0	1.0	1.0	1.0
Motor Coach Services and Facilities Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
Motor Coach Cleaner	16.0	16.0	18.0	18.0	18.0
Transit Maintenance Worker	2.0	2.0	2.0	2.0	2.0
Storekeeper II	1.0	1.0	1.0	1.0	1.0
Storekeeper I	1.0	1.0	1.0	1.0	1.0
Warehouse Worker	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>75.0</u>	<u>76.0</u>	<u>79.0</u>	<u>79.0</u>	<u>79.0</u>
OVERTIME	4.1	4.1	4.1	4.1	4.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>4.1</u>	<u>4.1</u>	<u>4.1</u>	<u>4.1</u>	<u>4.1</u>
Total Division	<u>79.1</u>	<u>80.1</u>	<u>83.1</u>	<u>83.1</u>	<u>83.1</u>

Division Program Highlights

658 TRANSIT SERVICES
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

DIVISION DESCRIPTION

The Transit Services Division is responsible for Big Blue Bus on-street operations and Tide Shuttle operations. The division selects and trains motor coach operators and supervisors; manages driver work assignments; determines employee development programs to enhance and maintain a consistent customer service orientation for all Division employees; provides on-going safety and certificate training for motor coach operators; monitors on-street service effectiveness; investigates customer feedback; promotes safe driving; and maintains radio communications with all buses.

The division establishes all routes, service schedules, and driver bid assignments and recommends schedule or route adjustments as necessary to improve service to customers. The Division is also responsible for scheduling and operating charter bus service.

The Tide Shuttle is a special route service operating year-round every 15 minutes on a one-way loop connecting Third Street Promenade, Main Street and adjacent hotels. Funding for this program comes from Tide Passenger revenues, Developer/Hotel fees, and other local funding.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Transit Services Manager	1.0	1.0	1.0	1.0	1.0
Transit Operations Supervisor	1.0	1.0	1.0	1.0	1.0
Transit Services Superintendent	1.0	1.0	1.0	1.0	1.0
Senior Transit Program Analyst	1.0	1.0	1.0	1.0	1.0
Motor Coach Operator Training Coordinator	5.0	5.0	5.0	5.0	5.0
Transit Operations Staff Assistant	3.0	3.0	0.0	0.0	0.0
Transit Operations Assistant	0.0	0.0	3.0	3.0	3.0
Staff Assistant III	3.0	2.0	3.0	3.0	3.0
Staff Assistant II	0.0	1.0	0.0	0.0	0.0
Motor Coach Supervisor	13.0	13.0	13.0	13.0	13.0
Motor Coach Operator	260.4	260.4	260.4	269.4	269.4
Motor Coach Operator - Tide	<u>5.0</u>	<u>5.0</u>	<u>5.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>293.4</u>	<u>293.4</u>	<u>293.4</u>	<u>297.4</u>	<u>297.4</u>
OVERTIME	32.6	32.6	32.6	32.6	32.6
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>32.6</u>	<u>32.6</u>	<u>32.6</u>	<u>32.6</u>	<u>32.6</u>
Total Division	<u>326.0</u>	<u>326.0</u>	<u>326.0</u>	<u>330.0</u>	<u>330.0</u>

Division Program Highlights

670 TRANSIT SAFETY AND SECURITY
600 BIG BLUE BUS
41 BIG BLUE BUS FUND

DIVISION DESCRIPTION

The Transit Safety and Security Division develops and implements the safety and security programs of the Big Blue Bus. The Division coordinates the activities of the Santa Monica Police officers assigned to Big Blue Bus operations and the activities of Los Angeles Police and Los Angeles County Sheriff's officers working in the Big Blue Bus service area.

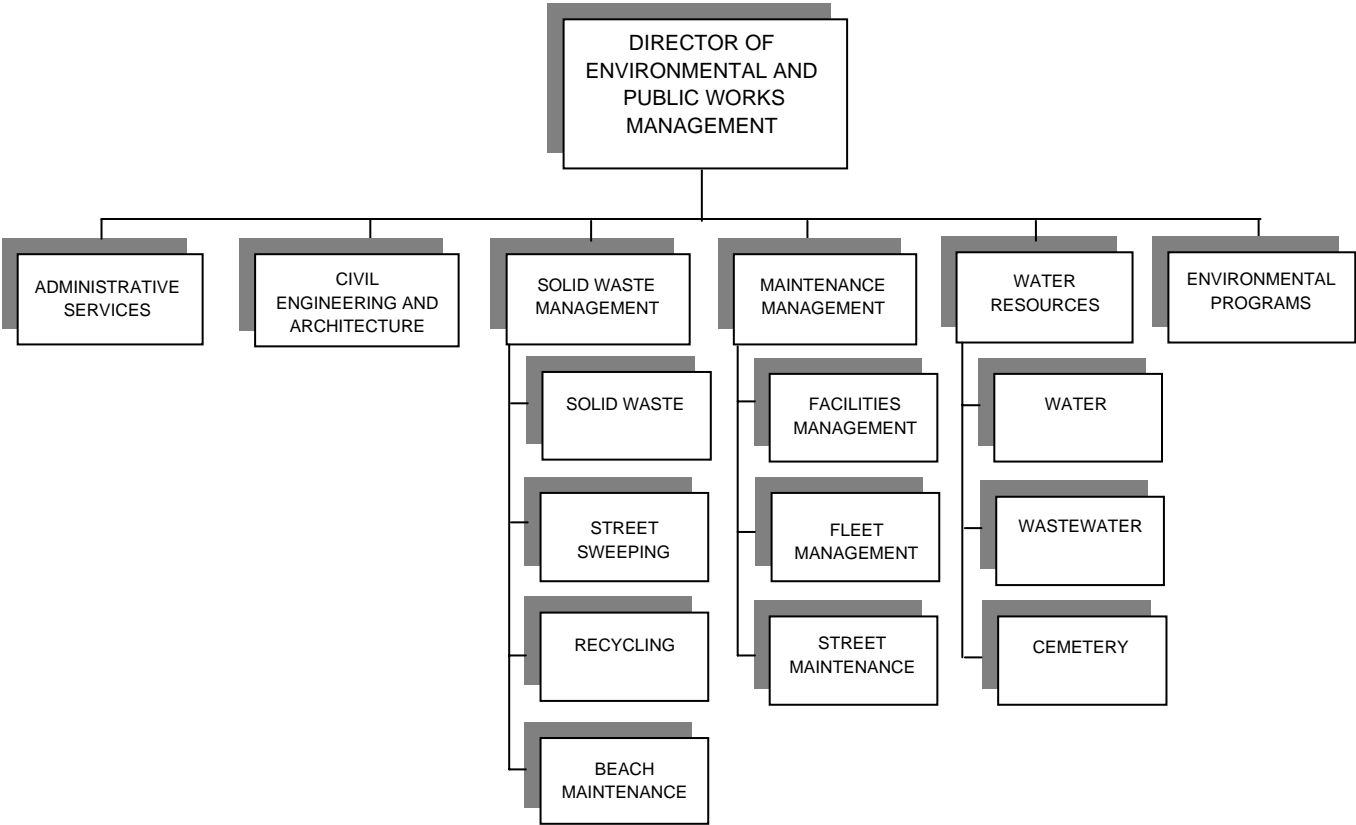
The Division is responsible for maintaining and updating the Department Emergency Procedures Manual; reviewing all accident data and making recommendations for changes in training and/or on-street operations; ensuring the security and safety of facilities and the bus yard.

PERSONNEL (FULL-TIME EQUIVALENTS)	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERMANENT POSITIONS					
Transit Safety and Security Officer	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
OVERTIME	0.0	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Division	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

MISSION STATEMENT: To protect the City's natural environment through the sustainable management of water resources, solid waste, wastewater, urban runoff, and hazardous materials; facilitate installation of renewable energy generation systems in the community; to cost-effectively operate, maintain, and enhance the public works infrastructure, City buildings, the Cemetery, the vehicle fleet and the public beaches; and to provide architectural, engineering, and project management services for construction of new facilities and renovation of existing facilities.

DEPARTMENT ORGANIZATION



ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

1. To promote sustainability through the increased performance and efficiency of public facilities, the Department will ensure that the values and goals embodied by the Sustainable City Program are incorporated into the design, construction, operation and maintenance of public facilities, enabling public buildings to operate at the highest level of economic, environmental and occupant-health, safety, and productivity levels, and to meet the Silver "Evaluation System" LEED Rating where feasible. This program will reflect efficiency improvements in the following areas:
 - Increased life-cycle economic return.
 - Increased durability and longevity of building materials and systems.
 - Maximization of construction worker and building occupant health and productivity.
 - Minimization of resource use, including energy, water and materials.
 - Minimization of waste.
 - Maximization of space flexibility over time.
 - Minimization of site and neighborhood disruption.
 - Minimization of pollution.
 - Demonstration of the practicality and economic return of sustainable goals and guidelines to the City and its building industry.
 - Minimization of impact to project development and construction schedules.
 - Development of an approach to costing a project, facility, or group of facilities that encompasses planning, design, construction, operation and maintenance over the useful life of the facilities.
 - Development of environmental criteria for City infrastructure projects (non-buildings) that incorporate sustainable design, construction, and maintenance strategies so that projects achieve the highest feasible level of environmental performance.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

DEPARTMENT OBJECTIVES AND IMPLEMENTATION STRATEGIES AND RELATED PERFORMANCE MEASURES

2. To continue removal of MTBE from the City's water wells, the department will continue to coordinate the cleanup and mitigation of MTBE contamination at the expense of the responsible parties from the Arcadia and Charnock groundwater basins.
 - At Arcadia, operate two wells previously shut down due to MTBE contamination under an ongoing permit approved by the State Department of Health Services (DHS). MTBE is no longer present in the two Arcadia production wells, and DHS has approved an amendment to the operating permit which places the Arcadia treatment facility on standby mode. Frequent monitoring will continue to ensure MTBE-free water production from the Arcadia wells.
 - At Charnock, the department is working diligently with the responsible parties to implement the terms of a Settlement Agreement executed in December 2003.
3. Evaluate potential for expansion of food waste collection program with participating restaurants. Thirty-five (35) restaurants currently participate in the program that includes separate collection of food waste for processing as compost.
 - Survey current participants in the pilot program to identify level of success/satisfaction.
 - Identify additional restaurants interested in joining the program.
 - If feasible, expand the program to new restaurant participants.
4. To better plan, coordinate and manage the City's numerous urban runoff management efforts, the Department will develop an Urban Runoff Management Plan (URMP). The Plan will be developed collaboratively with the Civil Engineering and Architecture, Environmental Programs, and Water Resources Divisions and the Planning and Community Development Department.

The mission of the URMP is to restore a healthier balance between the urban environment and the natural ecosystem by reducing pollution of urban runoff, reducing urban flooding, and increasing water conservation, recreational opportunities, open space and wildlife habitat.

- Coordinate participation in the development of the Plan among City divisions and departments.
- Upon completion of the Plan, initiate collaborative implementation strategy.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

DEPARTMENT PERFORMANCE MEASURES

PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
OUTPUT:					
Number of Community Energy Efficiency and Renewable Energy Workshops Held	6	3	6	6	6
Number of "Cool Roofs" Installed on City Buildings	5	1	4	3	3
Percentage of Forest Stewardship Council Certified Wood Construction Materials Used on City Projects	46%	N/A	50%	50%	50%
Number of Miles of Streets Resurfaced	6.5	17.0	0*	16.0	10.0
Percentage of Earthquake Sewer Rehabilitation Work Completed (total footage = 593,233)	86%	100%	100%	N/A	N/A
Number of Square Feet of Sidewalk Repaired	139,000	125,000	0*	120,000	60,000
Number of Graffiti Removals Performed	12,428	9,825	10,556	13,000	13,000
Number of New Interments	274	283	278	250	250
Number of Gravesites and Mausoleum Sites Sold	85	221	140	109	109
Feet of Sewer Mains Cleaned	1,145,642	920,392	445,460	975,000	975,000
Number of Catch Basin Cleanings	4,770	4,824	2,474	2,600	2,600
Daily Gallons Treated for Recycling by SMURRF (Daily gallons of polluted urban runoff kept out of Santa Monica Bay)	186,493	225,000	300,000	300,000	300,000
Number of Water Efficiency Devices Installed:					
Residential	688	329	109	110	151
Business	80	939	160	1,020	460
Number of Drop-offs at Household Hazardous Waste Center*	2,300	2,675	3,000	3,200	3,400

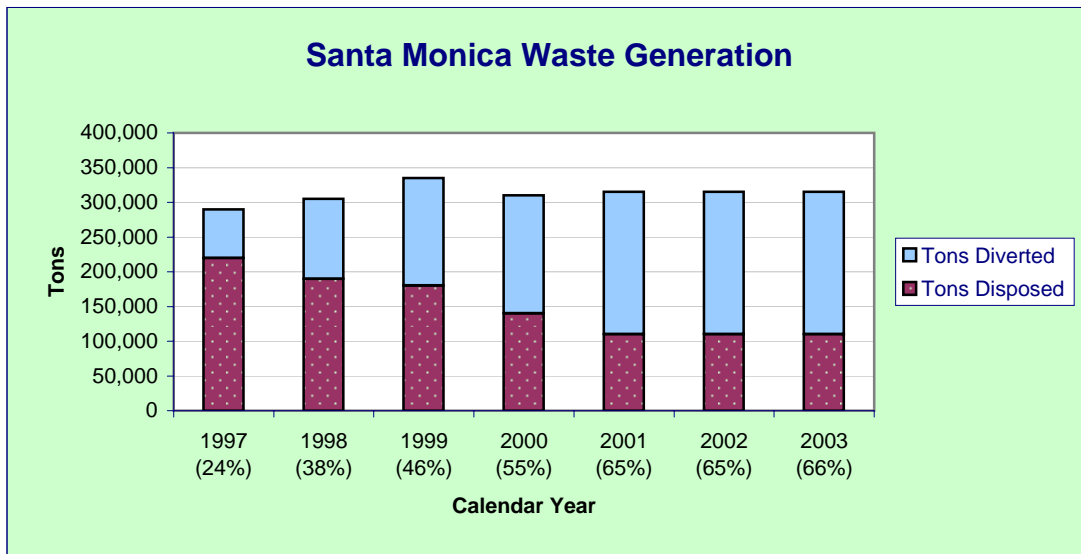
* Project moved to FY2005-06.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

DEPARTMENT PERFORMANCE MEASURES

PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
Number of Residents Completing Green Team Program	72	555	450	450	450
Number of Feet of Water Main Installed (City forces and contractors) **	17,005	16,264	11,000	18,000	18,000

** (Water main upgrade program is an annual replacement program which will ultimately reduce the average age of water mains throughout the City and replace undersized mains.)



The above disposal quantities are generated by the California Integrated Waste Management Board's (CIWMB) disposal reporting system. The CIWMB used these figures to determine the City's compliance with the State-mandated waste reduction goal of 50% by the year 2000. CIWMB changed Santa Monica's base year from 1990 to 1995 to more accurately represent Santa Monica's waste flow. Due to private hauler disposal quantities wrongly attributed to the City of Santa Monica, these figures fluctuate and are not completely accurate. Staff is managing the private hauler permits more closely and has implemented changes, such as tonnage reporting auditing, that will increase local control.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

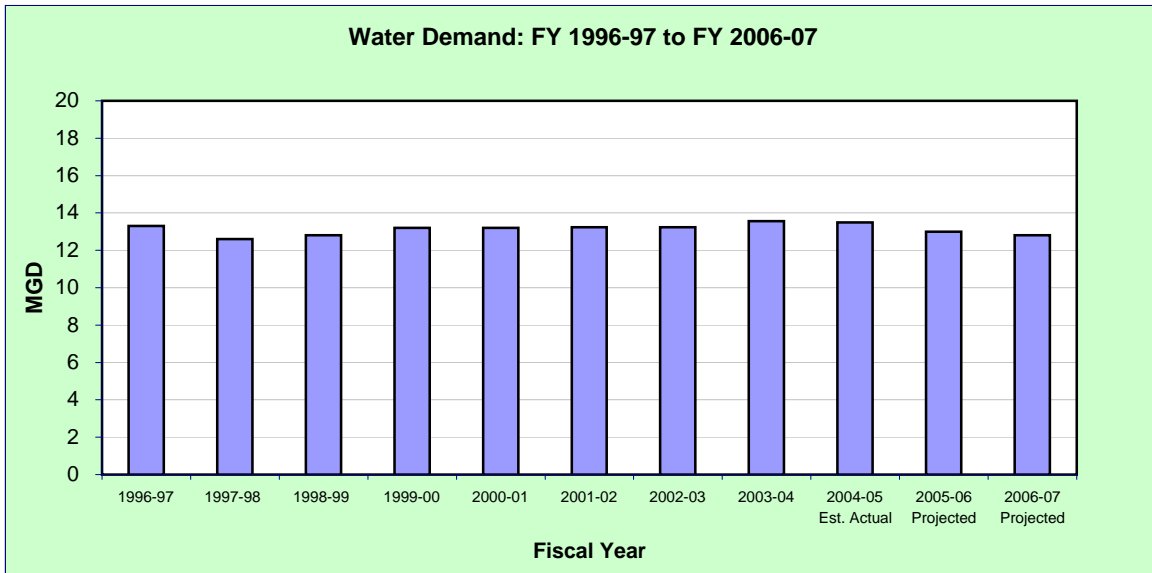
DEPARTMENT PERFORMANCE MEASURES

PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
EFFICIENCY:					
Percentage of Departmental General Fund Expenditures That are Off-set by Non-tax Sources	17%	32%	22%	20%	20%
Number of Recycled Tires Diverted from Landfill and Incorporated in Street Resurfacing Materials	23,376	96,000	0*	80,000	50,000
Average Number of Days to Trouble-shoot, Repair or Replace a Streetlight	4	3	3	3	3
Percent of Repairs Completed Within 24 Hours:					
Light Vehicles	99%	N/A	98%	98%	98%
Solid Waste "Packers"	95%	N/A	97%	97%	97%
Heavy Equipment	98%	N/A	98%	98%	98%
EFFECTIVENESS:					
Percentage of Graffiti Identified by City Employees	84%	88%	82%	84%	86%
Amount of Additional Air Emissions Reduced from Conversion of Heavy-duty Diesel Vehicles to Compressed Natural Gas (in lbs.) per Year:					
Volatile Organic Compounds	3,027	3,238	3,238	3,238	3,238
Nitrous Oxide	16,687	17,838	17,838	17,838	17,838
Carbon Monoxide	63,319	67,686	67,686	67,686	67,686
Percentage of Vehicles Operating on Reduced Emission Fuels Since Adoption of the Sustainable City Program	77.0%	76.3%	77.0%	77.0%	77.0%
Tons of Catch Basin Debris Prevented from Entering Santa Monica Bay	28.0	29.8	15.9	16.0	16.0
Tons of Street Sweeping Debris Material Diverted at Transfer Recycling Recovery Facility	4,325	4,498	4,500	4,500	4,500

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

DEPARTMENT PERFORMANCE MEASURES

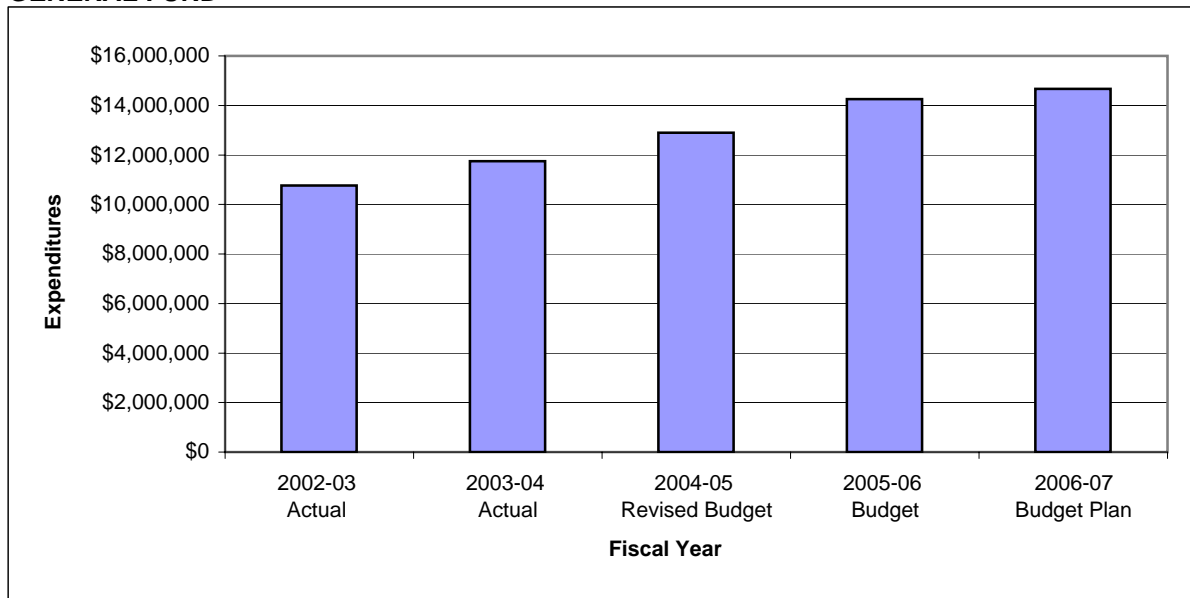
PERFORMANCE MEASURES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Target	2006-07 Target
City Sewage Flow in Million Gallons/Day (mgd) (Sustainable City Program target was no more than 8.8 mgd by the Year 2000)	9.6	11.2	10.3	10.4	10.5
Water Saved Over Prior Year Through Implementation of Water Conservation Programs (Gallons per day)	44,200	55,200	18,460	86,520	50,520
Percentage of Participants Ranking Customer Service Received at the Household Hazardous Waste Center as Good or Excellent	97%	92%	90%	90%	90%
Percent of Total Water Produced Locally (Goal - 70%) (Prior to FY1996-97 the City produced 66% of its water from local wells. Loss of well production due to MTBE contamination has resulted in this decline.)	14%	5.0%	5.6%	4.6%	6.2%
Sustainable City Water Demand in Million Gallons/Day (mgd) (Goal was 11.4 mgd by the Year 2000)	13.02	13.0	13.0	13.0	12.8



ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

GENERAL FUND



FY2003-04 increase reflects additional operating costs associated with the new Public Safety Facility, including addition of 12.1 FTE positions in custodial and maintenance functions, partially offset by the deletion of 6.2 FTE positions and a reduction in funding due to City fiscal constraints.

FY2004-05 increase reflects the addition of 1.0 FTE position for permit processing activities and increases self-insurance contributions, partially offset by a net decrease of 2.0 FTE positions from a staffing restructure. FY2004-05 also reflects a budgeting change that moved employee fringe benefit costs and department related supplies and expense costs from the Non-Departmental budget into the departmental budgets.

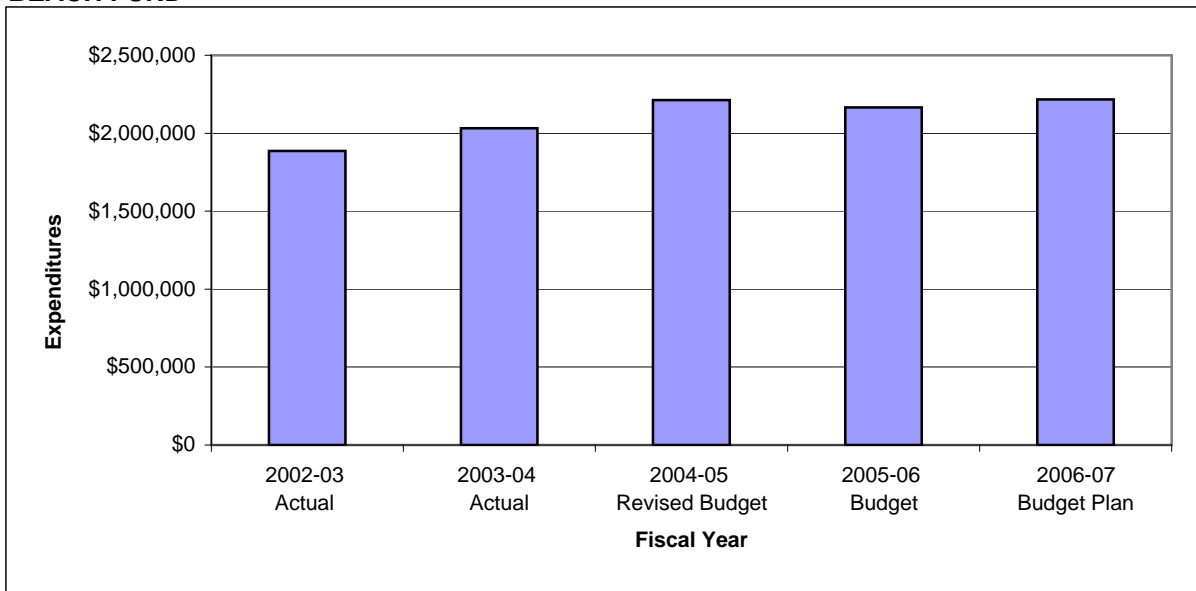
FY2005-06 increase reflects the addition of 4.0 FTE positions for custodial services, graffiti removal and trades intern program, full funding for 4.0 FTE Engineering positions including a process change for reimbursement for capital project management services and continued increase in employee benefits and salary step costs.

FY2006-07 increase reflects full year funding of maintenance services at the new Main Library and projected rise in employee benefits and salary step costs.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

BEACH FUND



FY2003-04 increase primarily reflects increases in employee fringe benefits.

FY2004-05 increase reflects grant award for operation and maintenance of beach improvements and increases in administrative indirect allocation.

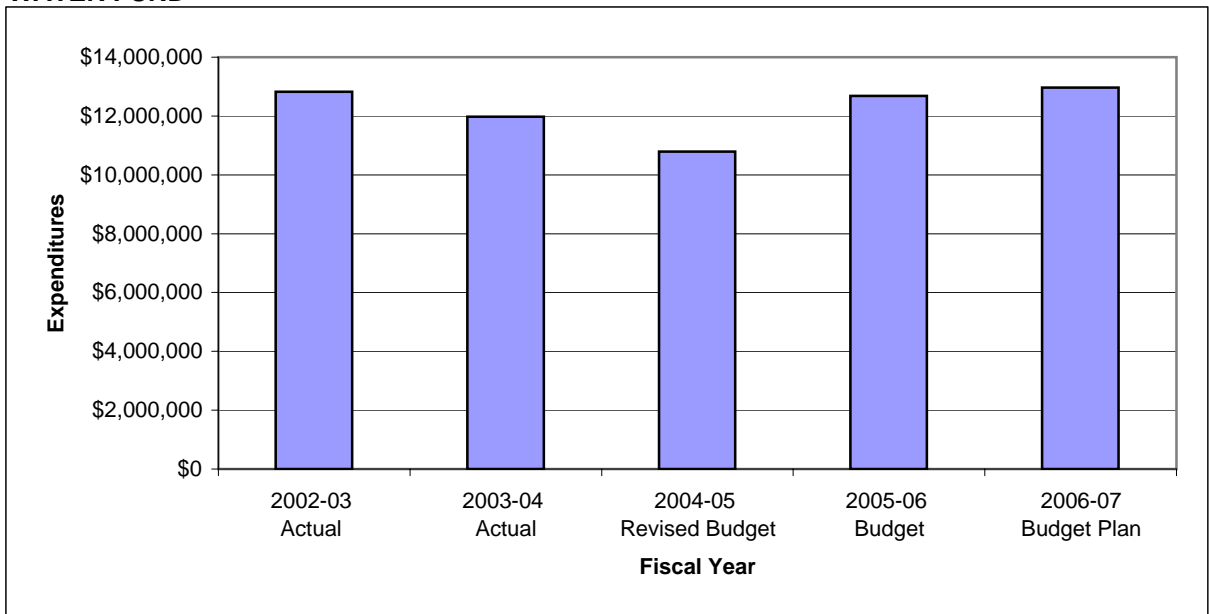
FY2005-06 decrease reflects the elimination of the prior year grant, partially offset by increase in maintenance.

FY2006-07 increase primarily reflects increase employee benefit projections and general inflation.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

WATER FUND



FY2004-05 decrease primarily reflects the transfer of MTBE related water purchases to the newly created Charnock Fund, partially offset by an increase for water and environmental remediation work at the Charnock well field, including 1.0 FTE position and professional services funding for technical oversight.

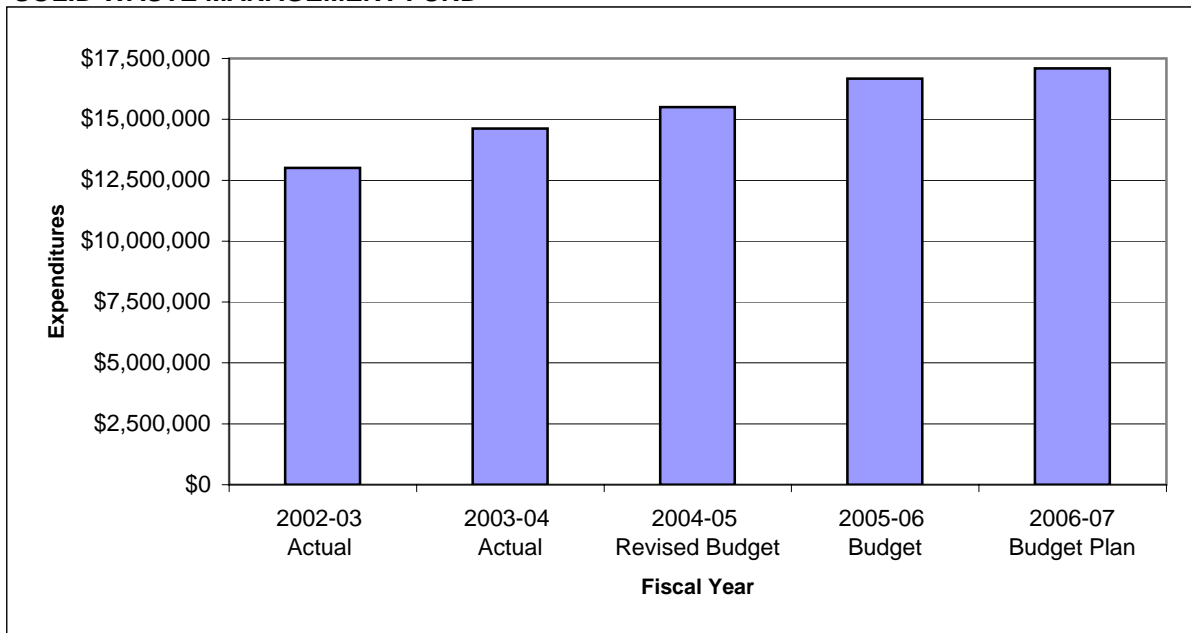
FY2005-06 increase reflects anticipated increases in water purchases from MWD, self-insurance contributions and change in accounting for interfund transactions.

FY2006-07 increase primarily due to projected increase in employee fringe benefits.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

SOLID WASTE MANAGEMENT FUND



FY2003-04 increase reflects increase in employee fringe benefits and disposal processing costs.

FY2004-05 increase reflects the addition of 2.0 FTE positions for the private hauler waste collection program and construction and demolition compliance ordinance, City Yard lease rental increase as a result of a recent space measurement review.

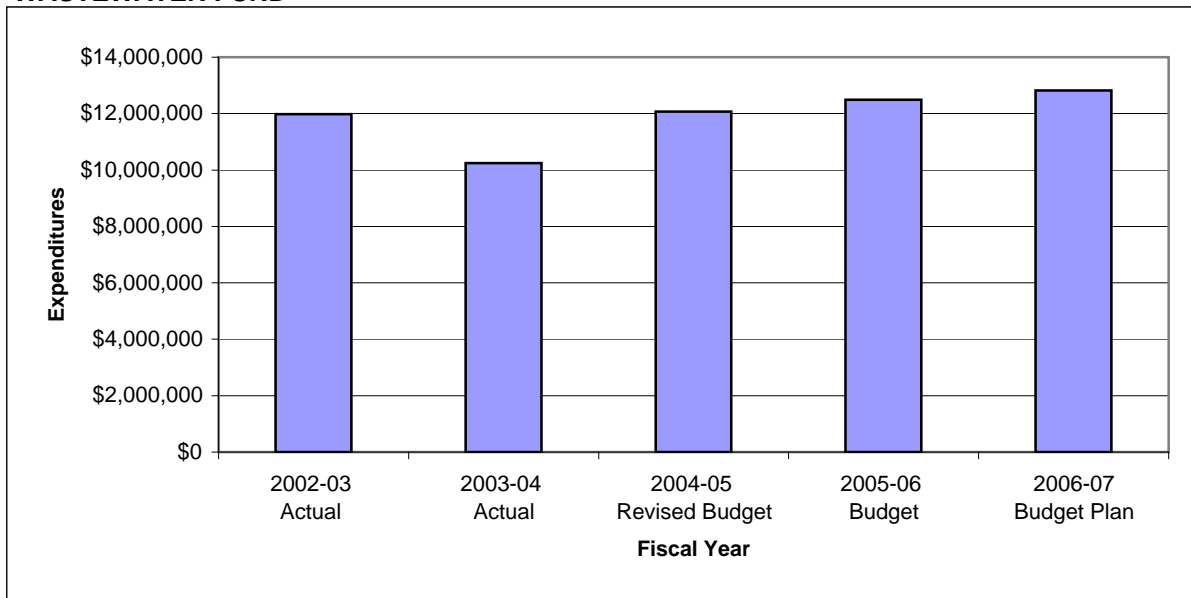
FY2005-06 increase reflects the addition of 2.8 FTE positions for the projected maintenance of the Library and Civic Center parking structures and the continued increase in disposal processing fees and vehicle maintenance.

FY2006-07 increase reflects full year funding of the maintenance positions for structure maintenance and general inflation.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

WASTEWATER FUND



FY2003-04 decrease mostly reflects the elimination of a prior year miscellaneous litigation expense and lower payments to the City of Los Angeles for sewer disposal costs.

FY2004-05 increase reflects reappropriation of FY2003-04 funds for services ordered in FY2003-04, but paid in FY2004-05 and increase in employee fringe benefits and sewer disposal costs.

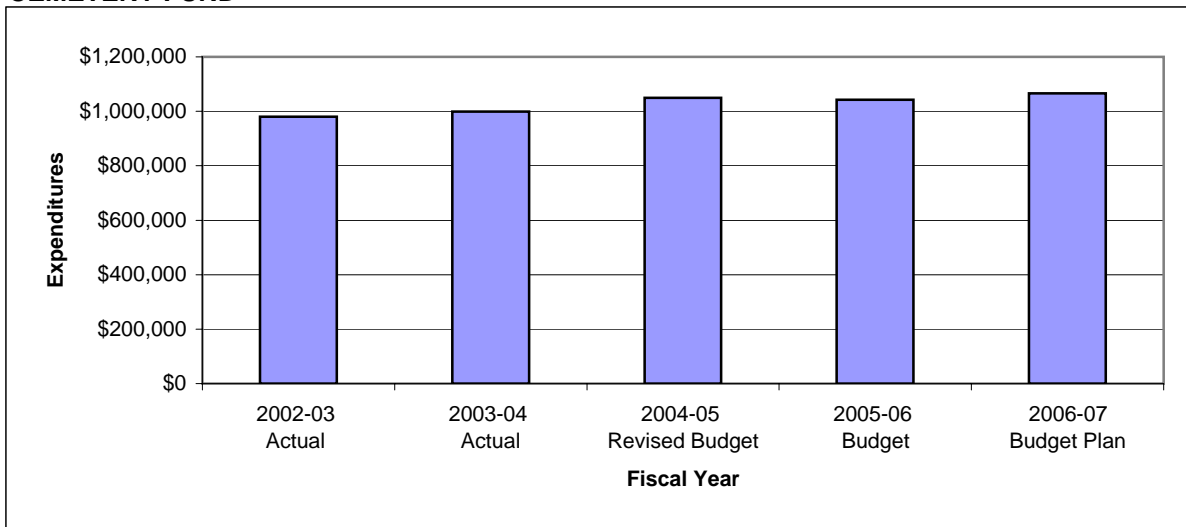
FY2005-06 increase reflects the addition of 3.0 FTE positions for sewer maintenance and wastewater treatment plant operation and increase in sewer disposal costs.

FY2006-07 increase mostly reflects the continued increase in sewer disposal fees and general inflation.

ENVIRONMENTAL AND PUBLIC WORKS MANAGEMENT

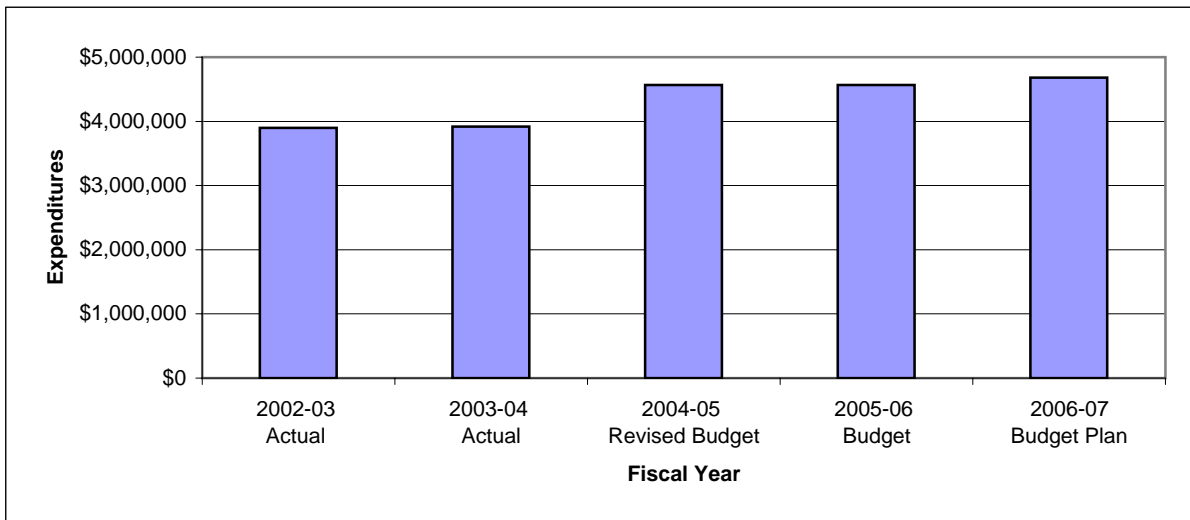
FINANCIAL TREND AND SIGNIFICANT PROGRAM CHANGES

CEMETERY FUND



The annual increases primarily reflect employee fringe benefits, employee salary and wage adjustments and self-insurance contributions, partially offset by reductions in funding starting in FY2003-04 due to City fiscal constraints.

VEHICLE MANAGEMENT FUND



The annual increases primarily reflect employee salary and wage adjustments, employee fringe benefits, self-insurance contributions and administrative indirect allocations. FY2004-05 increase also reflects the City Yard lease rental increase as a result of a recent space measurement review.

Department Budget Summary

500 ENVIRONMENTAL AND PUBLIC WORKS MGMT.
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
DIVISION					
Direct Costs:					
Administrative Services	\$ 728,636	\$ 741,698	\$ 838,326	\$ 866,066	\$ 875,152
Civil Engineering and Architecture	2,509,591	2,479,648	3,064,049	3,814,354	3,865,800
Maintenance Management	1,347,364	1,645,113	2,522,884	2,628,530	2,702,984
Street Maintenance	1,794,718	2,012,066	2,401,875	2,630,245	2,712,478
Facilities Management	2,909,103	3,231,187	4,073,120	4,318,915	4,506,003
Fleet Management	3,897,221	3,915,945	4,566,271	4,565,090	4,683,043
Solid Waste Management	9,615,286	11,110,520	11,229,743	12,232,306	12,521,705
Street Sweeping	2,426,172	2,451,112	3,258,490	3,317,079	3,429,616
Recycling	969,286	1,056,303	1,019,825	1,119,785	1,140,547
Beach Maintenance	1,885,602	2,031,217	2,211,792	2,164,570	2,216,825
Cemetery	980,641	998,719	1,049,297	1,042,397	1,065,864
Wastewater	9,121,652	7,139,157	7,916,346	8,715,500	8,983,201
Environmental Programs	2,861,728	3,103,203	4,153,724	3,772,709	3,838,106
Water	12,826,717	11,972,355	10,787,557	12,686,708	12,971,138
Subtotal Department	<u>53,873,717</u>	<u>53,888,243</u>	<u>59,093,299</u>	<u>63,874,254</u>	<u>65,512,462</u>
Fringe Benefits (estimate)*	<u>1,482,100</u>	<u>1,637,829</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 55,355,817</u>	<u>\$ 55,526,072</u>	<u>\$ 59,093,299</u>	<u>\$ 63,874,254</u>	<u>\$ 65,512,462</u>
MAJOR ACCOUNT GROUPS BY FUND					
General Fund					
Salaries and Wages	\$ 6,320,269	\$ 6,689,250	\$ 9,021,487	\$ 10,006,305	\$ 10,191,815
Supplies and Expenses	2,935,279	3,388,016	3,865,267	4,249,805	4,468,602
Capital Outlay	<u>33,864</u>	<u>32,446</u>	<u>13,500</u>	<u>2,000</u>	<u>2,000</u>
Subtotal	9,289,412	10,109,712	12,900,254	14,258,110	14,662,417
Fringe Benefits*	<u>1,482,100</u>	<u>1,637,829</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 10,771,512</u>	<u>\$ 11,747,541</u>	<u>\$ 12,900,254</u>	<u>\$ 14,258,110</u>	<u>\$ 14,662,417</u>
Beach Recreation Fund					
Salaries and Wages	\$ 1,122,295	\$ 1,207,305	\$ 1,253,592	\$ 1,205,723	\$ 1,224,527
Supplies and Expenses	763,307	823,912	958,200	958,847	992,298
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 1,885,602</u>	<u>\$ 2,031,217</u>	<u>\$ 2,211,792</u>	<u>\$ 2,164,570</u>	<u>\$ 2,216,825</u>

Department Budget Summary

500 ENVIRONMENTAL AND PUBLIC WORKS MGMT.
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
MAJOR ACCOUNT GROUPS BY FUND (continued)					
Water Fund					
Salaries and Wages	\$ 3,760,860	\$ 4,023,100	\$ 4,461,167	\$ 4,537,998	\$ 4,611,304
Supplies and Expenses	9,010,497	7,933,128	6,263,790	8,086,110	8,297,234
Capital Outlay	<u>55,360</u>	<u>16,127</u>	<u>62,600</u>	<u>62,600</u>	<u>62,600</u>
Subtotal	<u>\$ 12,826,717</u>	<u>\$ 11,972,355</u>	<u>\$ 10,787,557</u>	<u>\$ 12,686,708</u>	<u>\$ 12,971,138</u>
Solid Waste Management Fund					
Salaries and Wages	\$ 6,343,832	\$ 6,898,657	\$ 7,572,847	\$ 7,606,467	\$ 7,796,143
Supplies and Expenses	6,655,410	7,719,278	7,935,211	9,062,703	9,295,725
Capital Outlay	<u>11,502</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 13,010,744</u>	<u>\$ 14,617,935</u>	<u>\$ 15,508,058</u>	<u>\$ 16,669,170</u>	<u>\$ 17,091,868</u>
Wastewater Fund					
Salaries and Wages	\$ 2,650,356	\$ 2,769,284	\$ 3,105,480	\$ 3,412,725	\$ 3,426,176
Supplies and Expenses	9,315,786	7,405,176	8,881,590	8,992,484	9,309,731
Capital Outlay	<u>17,238</u>	<u>67,900</u>	<u>83,000</u>	<u>83,000</u>	<u>85,400</u>
Subtotal	<u>\$ 11,983,380</u>	<u>\$ 10,242,360</u>	<u>\$ 12,070,070</u>	<u>\$ 12,488,209</u>	<u>\$ 12,821,307</u>
Cemetery Fund					
Salaries and Wages	\$ 614,225	\$ 649,241	\$ 675,623	\$ 684,697	\$ 695,164
Supplies and Expenses	358,903	349,478	363,871	357,700	370,700
Capital Outlay	<u>7,513</u>	<u>0</u>	<u>9,803</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 980,641</u>	<u>\$ 998,719</u>	<u>\$ 1,049,297</u>	<u>\$ 1,042,397</u>	<u>\$ 1,065,864</u>
Vehicle Management Fund					
Salaries and Wages	\$ 1,591,811	\$ 1,704,474	\$ 2,076,871	\$ 2,096,800	\$ 2,133,000
Supplies and Expenses	2,287,301	2,211,416	2,489,400	2,468,290	2,550,043
Capital Outlay	<u>18,109</u>	<u>55</u>	<u>0</u>	<u>0</u>	<u>0</u>
Subtotal	<u>\$ 3,897,221</u>	<u>\$ 3,915,945</u>	<u>\$ 4,566,271</u>	<u>\$ 4,565,090</u>	<u>\$ 4,683,043</u>

Department Budget Summary

500 ENVIRONMENTAL AND PUBLIC WORKS MGMT.
VARIOUS FUNDS

EXPENDITURE CATEGORIES	2002-03 Actual	2003-04 Actual	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
MAJOR ACCOUNT GROUPS BY FUND (continued)					
Total All Funds					
Salaries and Wages	\$ 22,403,648	\$ 23,941,311	\$ 28,167,067	\$ 29,550,715	\$ 30,078,129
Supplies and Expenses	31,326,483	29,830,404	30,757,329	34,175,939	35,284,333
Capital Outlay	143,586	116,528	168,903	147,600	150,000
Fringe Benefits*	<u>1,482,100</u>	<u>1,637,829</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Department	<u>\$ 55,355,817</u>	<u>\$ 55,526,072</u>	<u>\$ 59,093,299</u>	<u>\$ 63,874,254</u>	<u>\$ 65,512,462</u>

* Beginning in FY2004-05, fringe benefit estimates were moved to the Salaries and Wages account group.

PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
General Fund					
PERMANENT POSITIONS	109.0	117.0	120.0	124.0	124.0
OVERTIME	0.7	0.7	0.5	0.6	0.6
TEMPORARY	<u>0.3</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Subtotal	<u>110.0</u>	<u>117.8</u>	<u>120.6</u>	<u>124.7</u>	<u>124.7</u>
Beach Recreation Fund					
PERMANENT POSITIONS	11.0	11.0	11.0	11.0	11.0
OVERTIME	1.3	1.3	1.3	1.3	1.3
TEMPORARY	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>
Subtotal	<u>23.3</u>	<u>23.3</u>	<u>23.3</u>	<u>23.3</u>	<u>23.3</u>
Water Fund					
PERMANENT POSITIONS	50.0	50.0	51.0	51.0	51.0
OVERTIME	1.2	1.2	1.2	1.2	1.2
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>51.2</u>	<u>51.2</u>	<u>52.2</u>	<u>52.2</u>	<u>52.2</u>

Department Budget Summary

500 ENVIRONMENTAL AND PUBLIC WORKS MGMT.
VARIOUS FUNDS

PERSONNEL (FULL-TIME EQUIVALENTS) BY FUND	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
Solid Waste Management Fund					
PERMANENT POSITIONS	91.0	91.0	93.0	95.0	95.0
OVERTIME	7.0	7.0	7.0	7.8	7.8
TEMPORARY	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>	<u>4.0</u>
Subtotal	<u>102.0</u>	<u>102.0</u>	<u>104.0</u>	<u>106.8</u>	<u>106.8</u>
Wastewater Fund					
PERMANENT POSITIONS	36.0	36.0	36.0	39.0	39.0
OVERTIME	0.4	0.4	0.4	0.4	0.4
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.3</u>	<u>0.2</u>
Subtotal	<u>36.4</u>	<u>36.4</u>	<u>36.4</u>	<u>39.7</u>	<u>39.6</u>
Cemetery Fund					
PERMANENT POSITIONS	9.0	9.0	9.0	9.0	9.0
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>
Subtotal	<u>9.5</u>	<u>9.5</u>	<u>9.5</u>	<u>9.5</u>	<u>9.5</u>
Vehicle Management Fund					
PERMANENT POSITIONS	24.0	24.0	24.0	24.0	24.0
OVERTIME	0.8	0.8	0.8	0.8	0.8
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>24.8</u>	<u>24.8</u>	<u>24.8</u>	<u>24.8</u>	<u>24.8</u>
Total All Funds					
PERMANENT POSITIONS	330.0	338.0	344.0	353.0	353.0
OVERTIME	11.5	11.5	11.3	12.2	12.2
TEMPORARY	<u>15.7</u>	<u>15.5</u>	<u>15.5</u>	<u>15.8</u>	<u>15.7</u>
Total Department	<u>357.2</u>	<u>365.0</u>	<u>370.8</u>	<u>381.0</u>	<u>380.9</u>

Department Budget Summary

500 ENVIRONMENTAL AND PUBLIC WORKS MGMT.
VARIOUS FUNDS

GENERAL FUND FINANCING FROM NON-TAX SOURCES	2002-03 Actual	2003-04 Actual	2004-05 Estimated Actual	2005-06 Budget	2006-07 Budget Plan
General Fund	\$ 10,771,512	\$ 11,747,541	\$ 12,900,254	\$ 14,258,110	\$ 14,662,417
Less: Program Revenues and Reimbursements:					
Building Permit Fees	\$ 64,519	\$ 142,633	\$ 100,000	\$ 133,000	\$ 136,700
Filming Permits	140,431	161,553	150,000	150,000	150,000
Use of Public Property Permits	531,504	462,059	430,000	482,700	496,000
Newsrack Permits	29,600	17,950	23,000	22,000	22,600
Resurfacing Permits	23,283	21,820	25,000	20,000	20,000
Weed Abatement	23,250	(1,308)	22,000	20,000	20,000
Sidewalk Repair	19	489	102	0	0
Plan Check Inspection Fees	185,189	194,900	171,300	176,400	181,300
Street Resurfacing District	95	2,493	518	0	0
Subdivision Map Fees	7,159	27,122	30,000	33,000	34,000
Refuse Bins - Storage Fees	70,900	61,103	60,000	61,100	61,100
Offsite Improvements Reimbursement	46,725	23,594	27,000	6,500	6,500
Engineering Public Counter Sales	24,979	15,312	8,000	6,500	6,500
Resurfacing Utility Excavations	97,011	136,760	126,000	128,500	132,000
Maintenance Work Reimbursement	0	8,223	0	0	0
Ocean Avenue Dining Properties	53,849	61,925	51,500	52,900	54,300
Interfund Services	0	0	0	320,000	320,000
Reimbursement from Gas Tax	1,601,476	1,625,765	1,620,765	1,679,500	1,695,800
Engineering Reimbursement	<u>271,400</u>	<u>294,300</u>	<u>313,000</u>	<u>344,600</u>	<u>347,400</u>
Subtotal	<u>\$ 3,171,389</u>	<u>\$ 3,256,693</u>	<u>\$ 3,158,185</u>	<u>\$ 3,636,700</u>	<u>\$ 3,684,200</u>
Balance Required from General Fund	<u>\$ 7,600,123</u>	<u>\$ 8,490,848</u>	<u>\$ 9,742,069</u>	<u>\$ 10,621,410</u>	<u>\$ 10,978,217</u>

Division Program Highlights

401 ADMINISTRATIVE SERVICES
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Administrative Services Division provides administrative support to the divisions of the Department of Environmental and Public Works Management. Activities include preparing the Department budget, the multi-year Capital Improvements Program (CIP) and the CIP Status Report; assisting with long range capital improvements project planning; coordinating staff reports for City Council consideration; monitoring departmental responses to citizen inquiries; managing the public right of way, public works permit and film permit process; and conducting specialized research and analysis. This division is also responsible for inter-departmental and inter-agency coordination.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Director of Environmental and Public Works Management	1.0	1.0	1.0	1.0	1.0
Administrative Services Manager	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Environmental and Public Works Management	1.0	0.0	0.0	0.0	0.0
Senior Public Works Inspector	2.0	1.0	1.0	1.0	1.0
Executive Administrative Assistant Permit Specialist	1.0	1.0	1.0	1.0	1.0
	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>	<u>2.0</u>
Subtotal	<u>8.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>
OVERTIME	0.1	0.0	0.0	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>8.1</u>	<u>6.0</u>	<u>6.0</u>	<u>6.1</u>	<u>6.1</u>

Division Program Highlights

402 CIVIL ENGINEERING AND ARCHITECTURE
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Civil Engineering and Architecture Division includes three functions: 1) Administrative Management; 2) Technical Services; and 3) Capital Improvements Project Management.

Administrative Management maintains internal programs and operations of the division, including budget and grant administration, claims management, customer service and public information programs, maintenance of personnel and project records, and general administrative support.

Technical Services provides specialized expertise and assistance for the governmental review process of commercial and residential building projects, map requests, utility plan checks, facilities and infrastructure projects, accessibility compliance and right-of-way management programs. Project development and construction management teams have primary responsibility for the design and construction of City-owned public facilities and infrastructure.

Engineers, architects, and administrative staff plan, control, monitor, manage, and direct capital improvement projects program from preliminary budget estimates through design, construction, and closeout of project work.

Division Program Highlights

402 CIVIL ENGINEERING AND ARCHITECTURE
 500 ENVIRONMENTAL AND PUBLIC WORKS
 MANAGEMENT
 01 GENERAL FUND

	2002-03	2003-04	2004-05	2005-06	2006-07
PERSONNEL (FULL-TIME EQUIVALENTS)	Revised Budget	Revised Budget	Revised Budget	Budget	Budget Plan
PERMANENT POSITIONS					
City Engineer	1.0	1.0	1.0	1.0	1.0
Principal Civil Engineer	2.0	2.0	2.0	2.0	2.0
City Architect	1.0	1.0	1.0	1.0	1.0
Civil Engineer	5.0	5.0	5.0	5.0	5.0
Capital Project Engineer	0.0	1.0	1.0	1.0	1.0
Architect	1.0	2.0	1.0	1.0	1.0
Engineering Support Services Supervisor	1.0	1.0	1.0	1.0	1.0
Associate Project Manager	0.0	0.0	1.0	1.0	1.0
Civil Engineering Associate	4.0	4.0	5.0	5.0	5.0
Senior Administrative Analyst - Engineering	1.0	1.0	1.0	1.0	1.0
Utility Projects Coordinator	1.0	0.0	0.0	0.0	0.0
Engineering Project Specialist	1.0	1.0	1.0	1.0	1.0
Civil Engineering Assistant	1.0	2.0	3.0	3.0	3.0
Senior Public Works Inspector	1.0	1.0	2.0	2.0	2.0
Administrative Analyst - Engineering	1.0	1.0	1.0	1.0	1.0
Public Works Inspector	1.0	1.0	0.0	0.0	0.0
Senior Civil Engineering Technician	1.0	1.0	1.0	1.0	1.0
Public Works Utility Inspector	1.0	1.0	1.0	1.0	1.0
Civil Engineering Drafting Technician	1.0	1.0	0.0	0.0	0.0
Civil Engineering and Architecture Technician	0.0	0.0	2.0	2.0	2.0
Administrative Staff Assistant - Engineering	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
Subtotal	<u>28.0</u>	<u>30.0</u>	<u>33.0</u>	<u>33.0</u>	<u>33.0</u>
OVERTIME	0.1	0.0	0.0	0.0	0.0
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Division	<u>28.1</u>	<u>30.0</u>	<u>33.0</u>	<u>33.0</u>	<u>33.0</u>

Division Program Highlights

481 MAINTENANCE MANAGEMENT
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Maintenance Management Division directs and supervises maintenance functions including Street Maintenance, Facilities Management and Fleet Management. In addition, this division operates and maintains offices, shops, generators and security systems located at the City Yard, manages the Central Warehouse, which purchases and stores material for the City's various departments, and manages custodial services for the City Hall and the Public Safety Facility, as well as the administration of the Citywide custodial contract for all other City facilities. The Maintenance Management Division, together with the Fleet Management Division, administers an alternative fuel vehicle program and manages the Compressed Natural Gas fueling facility at the City Yard. The Trades Interns Program is also managed by the Division in association with the Community and Cultural Services Department, the Santa Monica-Malibu Unified School District and the Los Angeles County Regional Occupation Program.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Maintenance Manager	1.0	1.0	1.0	1.0	1.0
Maintenance Management Operations Superintendent	1.0	1.0	1.0	1.0	1.0
Building Services Engineer	0.0	1.0	1.0	1.0	1.0
Building Services Coordinator	1.0	0.0	0.0	0.0	0.0
Warehouse Operations Supervisor	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant - Maintenance Management	1.0	1.0	1.0	1.0	1.0
Principal Custodial Supervisor	1.0	1.0	0.0	0.0	0.0
Custodial Supervisor	3.0	3.0	2.0	2.0	2.0
Storekeeper I	2.0	2.0	2.0	2.0	2.0
Custodial Crew Leader	0.0	0.0	2.0	2.0	2.0
Custodian II	1.0	3.0	1.0	2.0	2.0
Custodian I	9.0	18.0	18.0	19.0	19.0
Trades Intern	<u>9.0</u>	<u>6.0</u>	<u>8.0</u>	<u>9.0</u>	<u>9.0</u>
Subtotal	<u>30.0</u>	<u>38.0</u>	<u>38.0</u>	<u>41.0</u>	<u>41.0</u>
OVERTIME	0.0	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.0</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>30.0</u>	<u>38.1</u>	<u>38.1</u>	<u>41.1</u>	<u>41.1</u>

Division Program Highlights

421 STREET MAINTENANCE
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Street Maintenance Division is responsible for pavement maintenance of all public right-of-ways, City owned parking lots and State highways located within the City. The division inspects and repairs over 778 miles of streets, alleys, sidewalks, curbs, gutters and driveways. City crews repair an estimated 600,000 square feet of street, 100,000 square feet of sidewalk/driveway and 7,500 potholes throughout the City. Inspection and repair data are gathered in the field using handheld computers and maintained in a GIS database.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Street Maintenance Superintendent	1.0	1.0	1.0	1.0	1.0
Senior Public Works Inspector	1.0	1.0	1.0	1.0	1.0
Street Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
Asphalt Crew Leader	1.0	1.0	1.0	1.0	1.0
Concrete Crew Leader	1.0	1.0	1.0	1.0	1.0
Concrete Finisher	4.0	4.0	4.0	4.0	4.0
Equipment Operator II	2.0	2.0	4.0	4.0	4.0
Maintenance Worker II - Asphalt	5.0	5.0	3.0	3.0	3.0
Maintenance Worker I - Asphalt	3.0	3.0	2.0	2.0	2.0
Construction Worker	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>19.0</u>	<u>19.0</u>	<u>19.0</u>	<u>19.0</u>	<u>19.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Subtotal	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>	<u>0.2</u>
Total Division	<u>19.2</u>	<u>19.2</u>	<u>19.2</u>	<u>19.2</u>	<u>19.2</u>

Division Program Highlights

451 FACILITIES MANAGEMENT
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
01 GENERAL FUND

DIVISION DESCRIPTION

The Facilities Management Division performs general and electrical maintenance and repair, preventive maintenance, building inspections and reconstruction, remodeling and new construction at all City facilities, responding to over 4,000 work requests annually. City facilities include over 160 City-owned buildings, parks, beaches, the Municipal Airport buildings and field lighting, playfields, the Municipal swimming pool, the City's street & park light system consisting of 7,000 lights, 300 miles of conduit and 800 miles of wire, and tennis court and parking lot flood-lighting systems.

In addition to facilities maintenance and repair, division personnel provide cost estimates for maintenance and construction projects, assist with the layout and design of streetlight installations and floodlighting, manage work by independent contractors, review designs from contractors for new construction, and maintain heating, ventilation, and air conditioning systems. Over 500 pieces of radio communication equipment, sound systems, and electronic equipment are maintained and serviced for the Environmental and Public Works Management, Resource Management, and Community and Cultural Services Departments. Facilities Management Division is also responsible for the design and production of graphic art and City signs, and graffiti removal services on public and private property.

The division organizes an Adopt-A-Block Campaign for graffiti renewal. Community and neighborhood associations can organize a graffiti removal event to remove graffiti in their neighborhoods by contacting Facilities Management for assistance. In addition, the City has a mobile paint matching unit to improve the appearance of graffiti abatement by insuring proper color matches on areas where City staff remove graffiti.

Division Program Highlights

451 FACILITIES MANAGEMENT
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
01 GENERAL FUND

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Facilities Maintenance Superintendent	1.0	1.0	1.0	1.0	1.0
Facilities Project Supervisor	1.0	1.0	1.0	1.0	1.0
Electrical Supervisor	1.0	1.0	0.0	0.0	0.0
Electrical Crew Leader	0.0	0.0	1.0	1.0	1.0
Plumbing Crew Leader	1.0	1.0	0.0	0.0	0.0
Plummer Crew Leader	0.0	0.0	1.0	1.0	1.0
HVAC Technician	0.0	1.0	1.0	1.0	1.0
Carpenter Crew Leader	1.0	1.0	1.0	1.0	1.0
Electrician II	4.0	4.0	4.0	4.0	4.0
Painter Crew Leader	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Maintenance Management	0.0	0.0	1.0	1.0	1.0
Plumber	2.0	2.0	3.0	3.0	3.0
Carpenter	3.0	3.0	3.0	3.0	3.0
Sign Painter	1.0	1.0	0.0	0.0	0.0
Painter	2.0	2.0	2.0	2.0	2.0
Electrician I	1.0	1.0	0.0	0.0	0.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Electrician Helper	1.0	0.0	0.0	0.0	0.0
Graffiti Removal Technician	2.0	2.0	2.0	3.0	3.0
Maintenance Worker I	1.0	1.0	0.0	0.0	0.0
Construction Worker	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>24.0</u>	<u>24.0</u>	<u>24.0</u>	<u>25.0</u>	<u>25.0</u>
OVERTIME	0.4	0.5	0.3	0.3	0.3
TEMPORARY	<u>0.2</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.6</u>	<u>0.5</u>	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>
Total Division	<u>24.6</u>	<u>24.5</u>	<u>24.3</u>	<u>25.3</u>	<u>25.3</u>

Division Program Highlights

461 FLEET MANAGEMENT
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
54 VEHICLE MANAGEMENT FUND

DIVISION DESCRIPTION

The Fleet Management Division is responsible for supporting City departments and agencies in the delivery of municipal services by ensuring that City vehicles and other automotive-related equipment are available, dependable, and safe to operate. The division, in association with the Maintenance Management Division, is responsible for the City's reduced emission fuel program by: overseeing the acquisition of high quality, cost-effective, safe and energy-efficient vehicles and equipment; providing scheduled maintenance to reduce overall vehicle operating costs and extend useful life; providing timely repairs and service of vehicles to minimize downtime; and preparing surplus equipment for auction or salvage to achieve maximum feasible return.

The Division also manages the City's vehicle and equipment replacement programs and maintains a computerized vehicle management reporting system to track and report cost and utilization by vehicle and division.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Fleet Maintenance Superintendent	1.0	1.0	1.0	1.0	1.0
Fleet Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
Accountant	1.0	1.0	1.0	1.0	1.0
Senior Mechanic	2.0	2.0	2.0	2.0	2.0
Mechanic II	11.0	11.0	0.0	0.0	0.0
Mechanic	0.0	0.0	15.0	15.0	15.0
Welder - Fabricator	1.0	1.0	1.0	1.0	1.0
Storekeeper II	1.0	1.0	1.0	1.0	1.0
Mechanic I	4.0	4.0	0.0	0.0	0.0
Storekeeper I	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>24.0</u>	<u>24.0</u>	<u>24.0</u>	<u>24.0</u>	<u>24.0</u>
OVERTIME	0.8	0.8	0.8	0.8	0.8
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>	<u>0.8</u>
Total Division	<u>24.8</u>	<u>24.8</u>	<u>24.8</u>	<u>24.8</u>	<u>24.8</u>

Division Program Highlights

441 SOLID WASTE MANAGEMENT
 500 ENVIRONMENTAL AND PUBLIC WORKS
 MANAGEMENT
 27 SOLID WASTE MANAGEMENT FUND

DIVISION DESCRIPTION

The Solid Waste Management Division is responsible for all residential refuse collection within the City and approximately 40% of the commercial refuse collection. Over 7,500 single family residences are provided once-weekly refuse service, and over 39,000 multi-family units have varying service frequencies from 1 time to 7 times per week. In addition, refuse services are provided to approximately 800 commercial customers. The division maintains 31,400 refuse containers at 27,100 stops throughout the community. The division is responsible for transporting refuse collected by City crews, as well as some private haulers, from the City's transfer station to landfills. The division has responsibility for street sweeping, recycling, Third Street Promenade and Transit Mall maintenance, and beach maintenance. The Solid Waste Management Fund finances the activities of the Solid Waste Management, Street Sweeping, and Recycling Divisions. Solid Waste Management Fund operations are primarily supported by user fees.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Solid Waste Operations Manager	1.0	1.0	1.0	1.0	1.0
Solid Waste Collection Superintendent	1.0	1.0	1.0	1.0	1.0
Solid Waste Systems Superintendent	1.0	1.0	1.0	1.0	1.0
Solid Waste Material Recovery Superintendent	1.0	1.0	1.0	1.0	1.0
Solid Waste Supervisor	3.0	3.0	3.0	3.0	3.0
Transfer Station Supervisor	1.0	1.0	1.0	1.0	1.0
Administrative Analyst - Solid Waste	1.0	1.0	1.0	1.0	1.0
Solid Waste Business Supervisor	1.0	1.0	1.0	1.0	1.0
Business Assistant	0.0	0.0	1.0	1.0	1.0
Senior Transfer Station Assistant	1.0	1.0	1.0	1.0	1.0
Refuse Account Inspector	3.0	3.0	3.0	3.0	3.0
Heavy Truck Driver	6.0	6.0	6.0	6.0	6.0
Solid Waste Equipment Operator	25.0	25.0	25.0	25.0	25.0
Staff Assistant III	0.0	0.0	1.0	1.0	1.0
Solid Waste Billing Specialist	2.0	2.0	2.0	2.0	2.0
Transfer Station Assistant	2.0	2.0	2.0	2.0	2.0
Maintenance Worker I	4.0	4.0	3.0	3.0	3.0
Maintenance Helper	<u>0.0</u>	<u>0.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>53.0</u>	<u>53.0</u>	<u>55.0</u>	<u>55.0</u>	<u>55.0</u>
OVERTIME	4.5	4.5	4.5	4.5	4.5
TEMPORARY	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>5.5</u>	<u>5.5</u>	<u>5.5</u>	<u>5.5</u>	<u>5.5</u>
Total Division	<u>58.5</u>	<u>58.5</u>	<u>60.5</u>	<u>60.5</u>	<u>60.5</u>

Division Program Highlights

442 STREET SWEEPING
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
27 SOLID WASTE MANAGEMENT FUND

DIVISION DESCRIPTION

This division's activities consist of sweeping and cleaning all paved streets, alleys, and City-owned parking structures and lots including beach parking lots. Approximately 58,250 curb miles of streets and alleys are swept annually. Streets in residential areas are swept weekly. Alleys are swept an average of once a month or on an "as-needed" basis. The majority of streets and alleys in the Central Business District are swept six nights a week. Litter containers are emptied twice a day in the Central Business District while all others are emptied every other day. Sidewalk cleaning teams maintain the Third Street Promenade, bus stops, and various locations throughout the City. Additional maintenance is also provided to the Third Street Promenade, Bayside District parking structures, and Transit Mall in the form of custodial care 18 hours per day, 7 days per week.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Promenade Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
Motor Sweeper Operator	6.0	6.0	6.0	6.0	6.0
Equipment Operator II	1.0	1.0	1.0	1.0	1.0
Maintenance Crew Leader	0.0	0.0	1.0	1.0	1.0
Staff Assistant II	0.0	0.0	1.0	1.0	1.0
Equipment Operator I	0.0	0.0	7.0	9.0	9.0
Maintenance Worker I	18.0	18.0	6.0	6.0	6.0
Custodian I	0.0	0.0	4.0	4.0	4.0
Grounds Maintenance Worker	<u>4.0</u>	<u>4.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
Subtotal	<u>30.0</u>	<u>30.0</u>	<u>30.0</u>	<u>32.0</u>	<u>32.0</u>
OVERTIME	2.1	2.1	2.1	2.9	2.9
TEMPORARY	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
Subtotal	<u>5.1</u>	<u>5.1</u>	<u>5.1</u>	<u>5.9</u>	<u>5.9</u>
Total Division	<u>35.1</u>	<u>35.1</u>	<u>35.1</u>	<u>37.9</u>	<u>37.9</u>

Division Program Highlights

443 RECYCLING
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
27 SOLID WASTE MANAGEMENT FUND

DIVISION DESCRIPTION

The Recycling Division coordinates the labor, equipment and publicity for the residential curbside collection program which serves 7,500 single-family homes, and a network of more than 50 drop-off recycling zones throughout the City for multi-family buildings and businesses. Materials collected in the program include newspaper, mixed waste paper (cardboard, phone books, magazines, junk mail, office paper, etc.) cans, glass and plastics and used motor oil. The Recycling Division began a City-wide co-mingled recycling program in January 2003. The Division also coordinates the collection of office paper, scrap metal and wire from City facilities, and salvage operations in the City's refuse transfer station. Special events conducted annually include the collection and recycling of Christmas trees at four parks throughout the City in December/January and a phone book recycling campaign in March. Backyard composting bins are promoted and sold at City cost to residents. The Recycling Division administers several contracts, including the Santa Monica Community Recycling Center, a concrete and asphalt recycling operation on City property, and a mixed waste paper collection program for commercial businesses and multi-family residences. The division represents Santa Monica on the Westside Cities Waste Management Committee which works jointly on waste reduction efforts with the cities of Beverly Hills, Culver City, Los Angeles and West Hollywood.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Solid Waste Equipment Operator	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>
Subtotal	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>	<u>8.0</u>
OVERTIME	0.4	0.4	0.4	0.4	0.4
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>
Total Division	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>	<u>8.4</u>

Division Program Highlights

521 BEACH MAINTENANCE
 500 ENVIRONMENTAL AND PUBLIC WORKS
 MANAGEMENT
 11 BEACH RECREATION FUND

DIVISION DESCRIPTION

The Beach Maintenance Division maintains clean and sanitary conditions on approximately 223 acres of Santa Monica Beach from the water's edge to public access ways, including all sand west of the Promenade. Beach crews maintain 12 restroom buildings, 31 volleyball courts, 40 pieces of exercise and play equipment, 8,000 feet of fence and 1,000 trash containers. There are 19,900 acres of sand raked and 1,250 acres of sand screened on a yearly basis. The beach is raked daily in the summer and during the weekday in the winter.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Beach Maintenance Supervisor	1.0	1.0	1.0	1.0	1.0
Equipment Operator II	4.0	4.0	4.0	4.0	4.0
Custodian II	0.0	0.0	1.0	1.0	1.0
Custodian I	2.0	2.0	1.0	1.0	1.0
Maintenance Worker I	4.0	4.0	1.0	1.0	1.0
Maintenance Worker	<u>0.0</u>	<u>0.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
Subtotal	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>
OVERTIME	1.3	1.3	1.3	1.3	1.3
TEMPORARY	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>	<u>11.0</u>
Subtotal	<u>12.3</u>	<u>12.3</u>	<u>12.3</u>	<u>12.3</u>	<u>12.3</u>
Total Division	<u>23.3</u>	<u>23.3</u>	<u>23.3</u>	<u>23.3</u>	<u>23.3</u>

Division Program Highlights

641 CEMETERY
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
37 CEMETERY FUND

DIVISION DESCRIPTION

The Cemetery Division maintains the Woodlawn Cemetery Memorial Park and Mausoleum. The Division inter human remains, places markers and makes funeral arrangements, including the sale of graves, crypts, niches, vases, markers and urns. The Division administers the Cemetery Fund which is financed by the sale of space and services and, in cooperation with the Finance Department, arranges for professional management of the Perpetual Care funds.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Cemetery Superintendent	1.0	1.0	1.0	1.0	1.0
Cemetery Field Supervisor	1.0	1.0	1.0	1.0	1.0
Cemetery Business Assistant	1.0	1.0	1.0	1.0	1.0
Equipment Operator II	1.0	1.0	1.0	1.0	1.0
Irrigation Technician	0.0	0.0	1.0	1.0	1.0
Equipment Operator I	2.0	2.0	1.0	1.0	1.0
Cemetery Maintenance Worker	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>	<u>3.0</u>
Subtotal	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>	<u>9.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>	<u>0.4</u>
Subtotal	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0.5</u>
Total Division	<u>9.5</u>	<u>9.5</u>	<u>9.5</u>	<u>9.5</u>	<u>9.5</u>

Division Program Highlights

661 WASTEWATER
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
31 WASTEWATER FUND

DIVISION DESCRIPTION

The Wastewater Division maintains the sanitary sewer and storm drain systems within the City of Santa Monica in a safe, sanitary and uncontaminated condition. The division eliminates potential health hazards and the potential for regulatory penalties which could result from a neglected system. This activity consists of continuous cleaning, inspection and repair of a pumping plant, approximately 125 miles of sanitary sewers, 20 miles of storm drains and 824 catch basins. The Industrial Waste Section inspects and takes samples at approximately 900 businesses in the City, in order to ensure that the City's sewer and storm drain effluent remains within acceptable standards. Costs for maintenance, repair and management of the City's storm water system are reimbursed to the Wastewater Fund from the Stormwater Management Fund.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Industrial Waste Services Coordinator	1.0	1.0	1.0	1.0	1.0
Wastewater Supervisor	1.0	1.0	1.0	1.0	1.0
Senior Environmental Inspector	1.0	1.0	1.0	1.0	1.0
Environmental Inspector	2.0	2.0	2.0	2.0	2.0
Wastewater Treatment Plant Operator	0.0	0.0	0.0	1.0	1.0
Wastewater Crew Leader	2.0	2.0	2.0	2.0	2.0
Environmental Inspections Assistant	1.0	1.0	1.0	1.0	1.0
Staff Assistant III	1.0	1.0	1.0	1.0	1.0
Sewer Maintenance Worker II	4.0	4.0	4.0	4.0	4.0
Sewer Maintenance Worker I	<u>6.0</u>	<u>6.0</u>	<u>6.0</u>	<u>8.0</u>	<u>8.0</u>
Subtotal	<u>19.0</u>	<u>19.0</u>	<u>19.0</u>	<u>22.0</u>	<u>22.0</u>
OVERTIME	0.3	0.3	0.3	0.3	0.3
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.3</u>	<u>0.2</u>
Subtotal	<u>0.3</u>	<u>0.3</u>	<u>0.3</u>	<u>0.6</u>	<u>0.5</u>
Total Division	<u>19.3</u>	<u>19.3</u>	<u>19.3</u>	<u>22.6</u>	<u>22.5</u>

Division Program Highlights

662 ENVIRONMENTAL PROGRAMS
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
31 WASTEWATER FUND

DIVISION DESCRIPTION

The Environmental Programs Division is responsible for developing and implementing integrated resources management and conservation programs, hazardous materials management programs, and for the administration and enforcement of most of the City's environmental protection ordinances. Regulatory activities are related to underground tanks, hazardous materials, hazardous waste site cleanup, household hazardous products consumer awareness, ozone-depleting compounds, water-conserving plumbing fixtures and urban runoff management. The division's programs create the basis of the Santa Monica Sustainable City Program, a comprehensive environmental strategy for the City and community which encourages stewardship of natural resources, establishes targets and goals for measuring progress towards achieving a sustainable community, and provides the decision-making framework for evaluating the long-term environmental impacts of City policies, programs and operations. The division has responsibility for the development and implementation of significant policy initiatives, including the City's Strategic Energy Plan, the Toxics Use Reduction Program and Integrated Pest Management Program, water conservation programs, and collaborates with other City departments to integrate sustainability practices with ongoing City operations. The Environmental Programs Division also manages the Household and Small Business Hazardous Waste Center and the safe recycling and disposal of hazardous wastes generated by City operations.

Division Program Highlights

662 ENVIRONMENTAL PROGRAMS
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
31 WASTEWATER FUND

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS					
Environmental Programs Manager	1.0	1.0	1.0	1.0	1.0
Energy and Green Buildings Program Administrator	1.0	1.0	1.0	1.0	1.0
Energy Efficiency Engineer	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Urban Runoff	1.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - Sustainable Cities	1.0	0.0	0.0	0.0	0.0
Senior Environmental Analyst - Sustainable City	0.0	1.0	1.0	1.0	1.0
Senior Administrative Analyst - CUPA	1.0	0.0	0.0	0.0	0.0
Senior Environmental Analyst - Hazardous Materials	0.0	1.0	1.0	1.0	1.0
Green Buildings Program Advisor	1.0	1.0	1.0	1.0	1.0
Environmental Programs Analyst - Hazardous Materials	1.0	1.0	1.0	1.0	1.0
Environmental Programs Analyst - Sustainable City	1.0	1.0	1.0	1.0	1.0
Environmental Compliance Specialist	1.0	1.0	1.0	1.0	1.0
Water Resources Specialist	2.0	2.0	2.0	2.0	2.0
Environmental Outreach Specialist	1.0	1.0	1.0	1.0	1.0
Lead Hazardous Materials Technician	1.0	1.0	0.0	0.0	0.0
Hazardous Materials Technician	1.0	1.0	2.0	2.0	2.0
Environmental Programs Technician	1.0	1.0	1.0	1.0	1.0
Administrative Staff Assistant - Environmental Programs	0.0	0.0	1.0	1.0	1.0
Environmental Programs Support Specialist	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>17.0</u>	<u>17.0</u>	<u>17.0</u>	<u>17.0</u>	<u>17.0</u>
OVERTIME	0.1	0.1	0.1	0.1	0.1
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
Total Division	<u>17.1</u>	<u>17.1</u>	<u>17.1</u>	<u>17.1</u>	<u>17.1</u>

Division Program Highlights

671 WATER
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
25 WATER FUND

DIVISION DESCRIPTION

The Water Division provides a safe and continuous water supply to the consumer. The division operates, maintains and bills for the City's water system which serves over 86,000 residential and business customers through 16,135 service connections, 4,500 valves and 236 miles of distribution and transmission mains. Fire protection is supported through a network of 1,100 fire hydrants and 865 fire sprinkler connections. To provide an average of more than 13,000,000 gallons of water per day, the division operates and maintains three major pumping plants, twelve water wells, a softening and filtering plant for locally produced water and four reservoirs which, in total, can store 40 million gallons of water.

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
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PERMANENT POSITIONS

Utilities Manager	1.0	1.0	1.0	1.0	1.0
Water/Wastewater Superintendent	1.0	1.0	1.0	1.0	1.0
Water Production and Treatment Superintendent	1.0	1.0	1.0	1.0	1.0
Utilities Engineer	1.0	1.0	0.0	0.0	0.0
Civil Engineer	0.0	0.0	1.0	1.0	1.0
Utilities Business Supervisor	1.0	1.0	1.0	0.0	0.0
Utilities Billing Supervisor	0.0	0.0	0.0	1.0	1.0
Principal Water Chemist	1.0	1.0	1.0	1.0	1.0
Environmental Remediation Coordinator	0.0	0.0	1.0	1.0	1.0
Water Production and Treatment Supervisor	1.0	1.0	1.0	1.0	1.0
Water Chemist	2.0	2.0	2.0	2.0	2.0
Water Supervisor - Construction	1.0	1.0	1.0	1.0	1.0
Water Supervisor - Meters	1.0	1.0	1.0	1.0	1.0
Water Production & Treatment Plant Operator	6.0	6.0	6.0	6.0	6.0
Utilities Billing Supervisor	1.0	1.0	1.0	1.0	1.0
Water Construction Crew Leader	1.0	1.0	1.0	1.0	1.0
Water Leader	3.0	3.0	3.0	3.0	3.0
Field Inspector II	1.0	1.0	1.0	1.0	1.0
Equipment Operator III	2.0	2.0	3.0	3.0	3.0
Administrative Staff Assistant	1.0	1.0	1.0	1.0	1.0
Utilities Billing Specialist II	1.0	1.0	0.0	0.0	0.0
Utilities Billing Specialist	0.0	0.0	3.0	3.0	3.0
Utilities Billing Specialist I	2.0	2.0	0.0	0.0	0.0
Pipe Fitter	2.0	2.0	2.0	2.0	2.0
Underground Utilities Locator	1.0	1.0	1.0	1.0	1.0
Field Inspector I	1.0	1.0	1.0	1.0	1.0
Water Resources Technician	4.0	4.0	4.0	4.0	4.0
Staff Assistant III	3.0	3.0	2.0	2.0	2.0

Division Program Highlights

671 WATER
500 ENVIRONMENTAL AND PUBLIC WORKS
MANAGEMENT
25 WATER FUND

	2002-03 Revised Budget	2003-04 Revised Budget	2004-05 Revised Budget	2005-06 Budget	2006-07 Budget Plan
PERSONNEL (FULL-TIME EQUIVALENTS)					
PERMANENT POSITIONS (continued)					
Maintenance Worker II - Water	5.0	5.0	0.0	0.0	0.0
Water Maintenance Worker	0.0	0.0	5.0	5.0	5.0
Equipment Operator II	1.0	1.0	1.0	1.0	1.0
Water Production and Treatment Plant Operator Trainee	1.0	1.0	1.0	1.0	1.0
Equipment Operator I	1.0	1.0	0.0	0.0	0.0
Groundskeeper	1.0	1.0	1.0	1.0	1.0
Staff Assistant II	0.0	0.0	1.0	1.0	1.0
Water Meter Reader	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>	<u>1.0</u>
Subtotal	<u>50.0</u>	<u>50.0</u>	<u>51.0</u>	<u>51.0</u>	<u>51.0</u>
OVERTIME	1.2	1.2	1.2	1.2	1.2
TEMPORARY	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Subtotal	<u>1.2</u>	<u>1.2</u>	<u>1.2</u>	<u>1.2</u>	<u>1.2</u>
Total Division	<u>51.2</u>	<u>51.2</u>	<u>52.2</u>	<u>52.2</u>	<u>52.2</u>

Department Budget Summary

700 NON-DEPARTMENTAL

Various Funds

	2002-03	2003-04	2004-05	2005-06	2006-07
	Actual	Actual	Revised Budget	Budget	Budget Plan
Employee Retirement	\$ 9,341,145	\$ 16,318,955	\$ 0	\$ 0	\$ 0
General Fund - All Other Transactions	34,644,331	36,439,921	24,577,630	24,801,985	31,666,966
General Fund - Interfund Transactions	(14,326,301)	(9,193,923)	(1,526,407)	(6,435,531)	(9,360,236)
Special Revenue Source Fund - All Other Transactions	0	2,684	7,846	37,836	0
Special Revenue Source Fund - Interfund Transactions	243,464	208,984	439,173	439,500	443,200
Charnock Fund - Interfund Transactions	0	250,000	500,000	500,000	500,000
Beach Recreation Fund - Interfund Transactions	1,344,894	1,388,831	1,543,769	1,555,792	1,608,708
Housing Authority Fund - All Other Transactions	10,624,113	12,488,741	13,542,712	13,534,600	13,802,200
Housing Authority Fund - Interfund Transactions	958,368	1,195,929	1,180,900	1,324,144	1,309,717
TORCA Fund - All Other Transactions	2,762	2,717	13,173	12,800	13,500
TORCA Fund - Interfund Transactions	59,200	61,800	62,900	60,200	61,300
Redevelopment Funds - All Other Transactions	15,989,813	17,264,926	17,725,717	17,057,300	17,719,200
Redevelopment Funds - Interfund Transactions	1,144,751	1,375,062	3,030,784	5,455,000	5,491,200
CDBG Fund - All Other Transactions	376,183	72,100	15,122	10,850	11,501
CDBG Fund - Interfund Transactions	730,367	668,512	754,845	688,483	691,983
Miscellaneous Grants Fund - All Other Transactions	(682)	34,354	20,083	2,100	2,100
Miscellaneous Grants Fund - Interfund Transactions	1,785,708	1,683,716	2,398,119	2,214,075	1,996,060
Water Fund - Interfund Transactions	1,820,236	1,113,102	1,456,363	1,308,100	1,341,854
Solid Waste Management Fund - Interfund Transactions	(1,360,704)	(1,363,810)	(1,105,100)	(483,700)	(498,800)
Pier Fund - Interfund Transactions	(2,329,296)	(9,365,552)	(2,430,778)	(4,088,538)	(2,730,940)
Wastewater Fund - Interfund Transactions	(2,691,151)	(2,703,358)	(3,029,799)	(3,296,600)	(3,453,050)
Civic Auditorium Fund - Interfund Transactions	0	0	(813,100)	0	0
Airport Fund - Interfund Transactions	328,700	487,100	426,228	459,153	465,067
Stormwater Management Fund - All Other Transactions	158,949	158,804	160,300	162,322	158,644
Stormwater Management Fund - Interfund Transactions	861,248	1,346,013	974,737	1,294,600	1,409,846
Big Blue Bus Fund - Interfund Transactions	(100,750)	156,063	690,508	995,322	1,021,922
Gas Tax Fund - All Other Transactions	1,651	1,647	1,800	1,800	1,800
Gas Tax Fund - Interfund Transactions	1,601,476	1,625,765	1,620,765	1,679,500	1,695,800
SCAQMD AB2766 Fund - All Other Transactions	33,598	58,171	18,000	0	0
Cable Communications Fund - Interfund Transactions	(348,410)	(256,084)	(452,944)	0	0
Self Insurance Funds:					
Comprehensive	3,207,883	3,350,375	3,523,503	3,970,300	4,105,300
Comprehensive - Interfund Transactions	197,300	202,200	256,900	274,000	285,000
Bus	1,124,058	955,375	1,577,500	1,267,500	1,317,500
Bus - Interfund Transactions	147,200	150,900	216,000	230,000	240,000
Automobile	354,080	508,532	723,884	764,300	789,300
Automobile - Interfund Transactions	72,400	74,200	83,600	86,100	89,500
Workers' Compensation	5,948,091	7,003,222	7,970,625	7,329,200	7,549,200
Workers' Compensation - Interfund Transactions	(416,900)	(427,300)	(556,500)	(590,100)	(614,500)
Parking Authority Fund - Interfund Transactions	1,381,124	1,440,727	(146,069)	(3,669,500)	(1,993,631)
	\$ 72,908,899	\$ 84,779,401	\$ 75,452,789	\$ 68,952,893	\$ 77,137,211

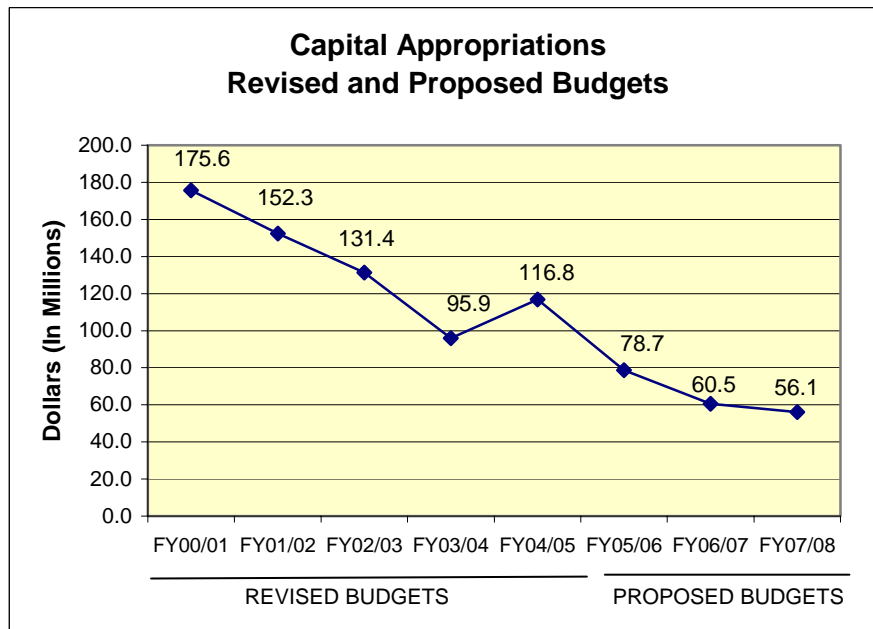
Capital Improvement Program Budget Summary

Capital Improvement Program FY2005-06 through FY2007-08

The City of Santa Monica annually develops a three-year Capital Improvement Program (CIP). For this budget period, the program covers FY2005-06, FY2006-07 and FY2007-08. In developing the program, ongoing capital needs are funded from ongoing revenues while one-time projects are funded with one-time monies. Although the program spans three years, funds for only the first year are appropriated as part of the budget process.

Definition of Capital Projects The Capital Improvement Program is a three-year financial plan for the acquisition, expansion or rehabilitation of land, buildings and other major infrastructure. Projects included in the CIP budget are those with costs in excess of \$50,000, lasting more than three years, or involving public works construction.

Expenditure Trend The proposed CIP budget for FY2005-06 is \$78.7 million. This represents a lower budget than the FY2004-05 revised CIP budget of \$116.8 million. The chart below shows the overall downward trend of CIP funding over the past few years.

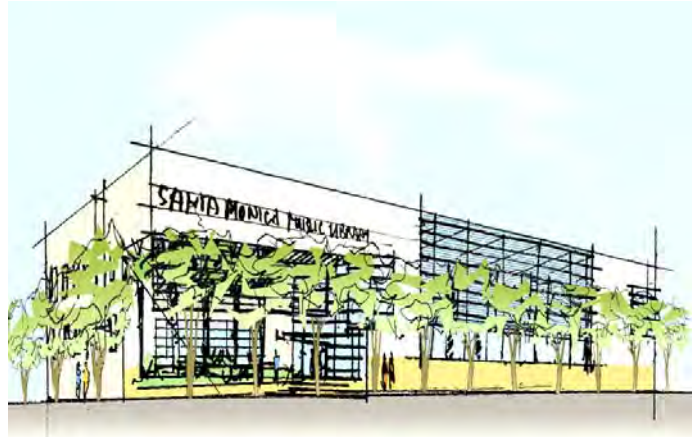


Of the total CIP adopted budget for FY2005-06, the General Fund represents 18.5% (\$14.6 million). Approximately 86% of the General Fund CIP budget is dedicated to programs to preserve, enhance or replace City assets. The list of CIP projects by fund is shown on pages 9-13.

Capital Improvement Program Budget Summary

Major Projects Opening in FY2005-06 This downward trend in funding availability has slowed but not stopped major capital initiatives over the last several years. Several projects budgeted in past years' capital budgets are scheduled to be completed during the 2005-06 fiscal year that will provide new or expanded facilities and amenities to the community.

New Main Library. In 1988 and 1998 residents passed a bond to expand and fund improvements at the Main Library and the Branches. A formal planning process began in 1996 and a conceptual design was approved in 2002 after extensive community involvement. The 104,000 square-foot building designed by Moore Ruble and Yudell will include a large central courtyard, auditorium, Friends of the Library store, café space, community meeting rooms and different activity centers. The project also includes a three-level subterranean parking structure.



Santa Monica Public Library

Virginia Avenue Park Expansion: The City began assembling parcels adjacent to Virginia Avenue Park in 1988, acquiring a total of 3.7 acres. In 1998, an extensive bilingual public process was undertaken to develop the concept design, which was reviewed by several commissions and boards, and finally approved by the City Council in 2002. The expanded, 9.5 acre park includes significant open space, two playground areas, an interactive water play feature, a tree shaded area for the Farmer's Market, two full size basketball courts, 119 on site parking spaces, increased community meeting and activity space for all age groups, incorporation of the police substation and a new home for the PAL Fitness Gym.



Virginia Avenue Park

Capital Improvement Program Budget Summary

The Cove Santa Monica Skate Park: In response to avid community support for a municipal skatepark, the City Council approved this 20,000-square foot facility in 2003. Located in Memorial Park and scheduled to open in June 2005 the skatepark is the result of a design-build process that incorporated public input received through a community survey and several community workshops and reviews by the Recreation and Parks Commission.



The Cove

Major Initiatives Underway Several new projects funded in previous year budgets that are either under construction or soon to begin construction include:

Airport Park: A new 8-acre park at the southeast corner the Santa Monica Municipal Airport was conceptually approved by the City Council in 1997 following a comprehensive community process. The park will include two youth soccer fields, an off-leash dog area, open green space, picnic areas, two parking lots with a total of 116 parking spaces and a children's playground.

Euclid Park: This 0.34-acre neighborhood park will be located adjacent to Hacienda del Mar, a 13-unit residence at 1525 Euclid Street for people with disabilities. Following input received from several community groups, the City Council approved purchase of the site in 1998 as part of a combined park and housing development. The planning process, led by the design team of Rios Clementi Hale Studios and artist Abbie Baron, is currently underway. The concept design incorporates input received through a survey, two community workshops, and meetings with the Arts Commission and its Public Art Committee and the Recreation and Parks Commission.

Pedestrian and Streetscape Enhancements on 2nd and 4th Streets: Streetscape improvements on 2nd and 4th Streets between Wilshire and Colorado Avenue, funded by transportation grants, are being planned to further implement the Downtown Urban Design Plan. The improvements include pedestrian lighting fixtures, street trees and other landscaping, and mid-block crosswalk enhancements. Community meetings with downtown merchants, Bayside Corporation, and residents have been held to gather input on the project. Conceptual design is scheduled for City Council approval in summer 2005 and construction in fiscal year 2006-07.



Civic Center Parking Structure

Civic Center Parking Structure: A new public parking structure, five levels above grade with rooftop parking and one and one-half levels of below-grade parking, is under construction in the Civic Center area. The structure will accommodate up to 880 parking spaces and include street-level leasable tenant space.

Capital Improvement Program Budget Summary

Other Projects Funded in FY2005-06 Many of the City's capital projects are less visible than the ones mentioned above. These are projects that serve to maintain and thus lengthen the useful life of existing City facilities such as annual street repaving or provide for timely replacement of City equipment including vehicles and computers.

For the next three years, over 69% of all CIP funding is allocated for the maintenance or improvement of existing facilities, equipment and unseen infrastructure. Detailed below are programs and projects funded in FY2005-06. A listing of Projects by Type is found on pages 14-17.

Streets and Parking – In FY2005-06 \$3.0 million is proposed for annual street repair from a variety of funding sources. Another \$3.0 million is provided for street and park light retrofits along with \$330,000 budgeted for beach parking lot repaving, city crosswalk maintenance and Airport projects. \$250,000 is provided for lighting improvements to the Pico Neighborhood.

Facility Maintenance and Upgrades – \$7.2 million will be budgeted for improvements to existing City facilities including \$1.4 million for replacement of the Pier restrooms, \$1.3 million for various recreational and park facilities, \$703,200 for underground tank replacement / retrofits and City Yard landfill mitigation, \$686,000 for Civic Auditorium upgrades, \$854,600 for Fire Station 3 & 5 improvements and \$2.3 million for a variety of remodel and upkeep projects to a variety of City facilities.

Computer Equipment Replacement – In FY2005-06 \$1,080,470 is appropriated for immediate purchase for computer equipment replacement and other computer infrastructure needs. Another \$799,620 is placed into reserve for future computer replacement.

Telecommunication Equipment Replacement – \$716,644 is budgeted in various City funds and provides Information Systems with funds to appropriate for replacement of telephone equipment including the infrastructure required to support the equipment.

Vehicle Replacement – A total of \$6.4 million is budgeted for vehicle replacement. \$3.3 million will be budget for immediate replacement of existing vehicles including new vehicles needed for programs coming on line such as Virginia Avenue Park. \$3.4 million will be contributed to the Vehicle Replacement fund and another \$2.1 million set-aside on the General Fund Balance sheet for future Fire Department vehicle replacement.

Miscellaneous Equipment Replacement – Another \$3.4 million is budgeted in a variety of departments (Fire, Big Blue Bus and Solid Waste) for special equipment unique to their type of business.

Utility Projects – The Water, Wastewater and Stormwater funds will spend \$6.7 million on projects designed to replace infrastructure needs and make payments on the City of Los Angeles' Hyperion Water Treatment plant and \$8.1 million from the Charnock Fund for Charnock Water Treatment Plant remediation.

Capital Improvement Program Budget Summary

Economic Development - \$14.1 million is budgeted for improvements to the Bayside District including replacement of the parking structure restrooms and seismic retrofit and other enhancements to the parking structures.

Other CIP programs and projects include:

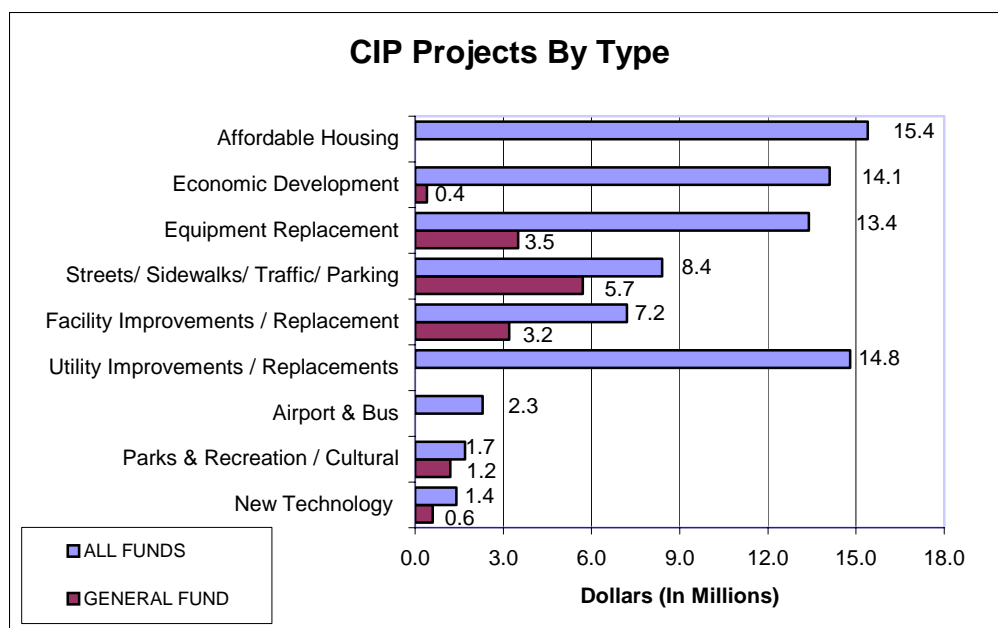
Housing – \$15.4 million is budget for housing projects through a variety of funding sources including Redevelopment Agency fund, grant funds and other special funding sources dedicated to housing.

Recreation – Final funding for the Exposition Bike and Pedestrian Path (\$305,000) is included in the FY2005-06 CIP budget along with an additional \$125,000 for Virginia Avenue Park, \$602,800 for open space improvements to Reed Park and \$35,000 for 415 Pacific Coast Highway.

Cultural Arts - \$262,810 is allocated to the Percent for the Arts program to fund art in public places.

Technology – New projects to be funded in FY2005-06 include a city-wide Broadband Wireless Network (\$650,000), a Cemetery Management System along with phone and fiber optic cabling to the Cemetery totaling \$262,000 and \$493,322 for In-Car Digital Video System for Police Vehicles.

Miscellaneous Projects - \$350,000 is allocated in FY2005-06 for conversion of the Fisher Lumber site for interim uses for Open Space Management, grant funds totaling \$1.7 million are appropriated for 20th and Cloverfield improvements, neighborhood traffic and crosswalk measures total \$386,966 and \$2.1 million is planned for improvements to bus stops.



Capital Improvement Program Budget Summary

Impact of Capital Projects on Ongoing Operations – CIP projects can affect ongoing operating costs in several ways. For projects that maintain or replace facilities, equipment and vehicles, investment in these capital projects can lower ongoing operating costs by reducing the amount of time and expense fixing older equipment and vehicles or making repairs to facilities that in the long run, lower other more serious repairs. The City does not attempt to calculate the savings from these investments as it would require more speculation than actual costs.

The City does calculate, to the best of its ability, the additional costs of bringing on-line new capital facilities. Costs include any additional personnel required to operate the facility and its program, utility and insurance costs, contract maintenance costs plus any other supplies or services required for the facility or programs.

In FY2005-06, three facilities will be coming on-line: Main Library, Virginia Avenue Park and Skate Park. The operating budget only reflects partial funding for the Main Library as the facility is not anticipated to open until January 2006. Programming and maintenance of Virginia Avenue Park will be phased in over two years with FY2005-06 as year 1.

Included in the FY2006-07 budget plan are full year implementation costs for the Main Library and Virginia Avenue Park and for the opening of Euclid Park, Airport Park and the Civic Center Parking Structure.

CIP Policies - CIP policies provide a consistent framework for identifying and financing projects:

General CIP Policies

- The City will annually plan for capital improvements for a multi-year period of time. The Capital Improvements Program will incorporate City Council priorities, long-range community objectives and efficient City operations.
- A current inventory of the City's physical assets, their condition, and remaining useful life will be maintained.
- The City will maintain all assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

Financial Policies

- The City will identify estimated capital and operating costs, and funding sources for each capital project recommended to the City Council.
- The City will seek grants and other intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvement Program, and whose operating and maintenance costs have been included in the budget.
- The City will only enter into long-term borrowing to finance capital improvements when annual debt service payments can be financed from current revenues.
- When capital projects are debt-financed, the City will amortize the debt over a period of time not to exceed the expected useful life of the project.

Capital Improvement Program Budget Summary

CIP Budget Process – The CIP budget process is a three-year planning cycle, updated annually. Projects are reviewed and presented to City Council based on Council priorities, community needs and the ability to reduce operating costs or improve internal efficiencies.

Major construction projects require review by the City Planning Division of Planning and Community Development to identify required planning reviews and to keep the City Planning Division aware of planned projects. The Civil Engineering and Architecture Division of Environmental and Public Works Management provides the cost estimates for the projects.

The CIP budget process is as follows:

December 1, 2004	Issue Instruction Guide
December 1 – January 30, 2004	Departments prepare CIP information including review by Civil Engineering and City Planning
December 17, 2004	Draft One-Time Capital projects due to Civil Engineering & Architectural Division (EPWM) and City Planning (PCD) for review, as appropriate.
January 31, 2005	Completed CIP forms due to Finance
March 7 – April 8, 2005	Review of CIP submissions at Budget Review Meeting with City Manager
April 11 – 22, 2005	Final Funding decisions for Proposed Budget by City Manager
May 24, 25, 26, 2005	City Council Budget Workshops
June 21, 2005	Budget Adoption

Capital Improvements Program Budget Summary

Expenditure Category	2004-05				
	2002-03 Actual	2003-04 Actual	Revised Budget	2005-06 Budget	2006-07 Proposed
General	\$ 37,825,529	\$ 25,820,250	\$ 139,246,238	\$ 14,560,705	\$ 14,838,788
Special Revenue Source	1,563,714	4,465,762	16,308,136	1,097,136	575,000
Charnock	0	4,059,636	2,845,790	8,087,054	0
Beach Recreation	781,123	848,611	925,243	651,983	835,190
Housing Authority	8,500	6,100	6,100	6,100	6,100
TORCA	313,271	4,617,365	6,963,951	150,000	100,000
Redevelopment-Low/Mod Income Housing	3,054,203	5,834,414	11,726,532	7,468,600	7,598,500
Redevelopment-Downtown Project	0	76,290	2,189,244	600,000	600,000
Redevelopment-Earthquake Recov Project	8,700,654	10,873,483	36,421,036	12,546,000	12,860,000
Redevelopment-Ocean Park Project	0	683,951	4,674,119	600,000	600,000
CDBG	4,653,684	2,176,691	3,282,529	3,578,380	1,221,323
Miscellaneous Grants	8,112,315	2,859,799	36,544,038	3,487,322	1,219,000
Asset Seizure	112,419	517,000	77,028	0	0
Citizens' Option for Public Safety	177,232	4,694	308,076	0	0
Water	2,988,899	5,304,125	12,616,247	1,806,839	1,950,547
Solid Waste Management	2,260,224	1,375,128	2,117,339	2,084,581	1,449,341
Pier	405,873	1,399,359	8,333,374	1,470,698	52,151
Wastewater	12,530,209	5,148,395	9,833,899	5,327,533	6,655,383
Civic Auditorium	260,897	57,424	2,025,258	717,998	131,412
Airport	874,902	751,986	3,841,510	228,987	262,065
Stormwater Management	886,075	197,158	955,785	150,000	150,000
Cemetery	48,646	100,456	598,073	266,393	130,175
Big Blue Bus	16,729,212	10,176,120	139,650,335	6,699,590	4,643,340
Gas Tax	56,961	653,308	33,594	0	0
SCAQMD AB2766	318,892	665	262,328	0	0
Cable Communications	16,627	20,543	112,242	0	0
Parks and Recreation Facilities	0	115,442	540,159	0	0
Vehicle Management	2,732,545	2,222,000	8,360,122	2,314,767	2,361,283
Information Technology Repl. & Services	1,159,837	1,641,115	3,030,218	1,330,364	871,044
Self-Insurance Comprehensive	0	0	0	0	0
Self-Insurance Bus	0	0	0	0	0
Self-Insurance Automobile	0	0	0	0	0
Self-Insurance Workers' Compensation	22,960	20,698	20,728	20,748	20,748
Parking Authority	0	0	3,800,000	3,484,500	1,363,500
TOTAL ALL FUNDS	\$ 106,595,402	\$ 92,027,967	\$ 457,649,271	\$ 78,736,278	\$ 60,494,890
Less Reappropriated Capital	0	0	(340,859,458)	0	0
Less Reimbursements and Transfers	(4,398,379)	(4,943,835)	(3,515,351)	(4,881,690)	(4,997,083)
GRAND TOTAL	\$ 102,197,023	\$ 87,084,132	\$ 113,274,463	\$ 73,854,588	\$ 55,497,807

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY FUND**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
IS 01 0003	Computer Equipment Replacement Program	Equipment Replacement	686,920	683,600	683,600
IS 01 0006	Telecommunications Services	Equipment Replacement	559,274	559,274	559,274
C 01 0020	Underground Tank Management	Facilities Maintenance	197,400	82,250	98,000
M 01 0085	Citywide Facility Renewal Program	Facilities Maintenance	475,000	475,000	475,000
M 01 0152	Annual Street/Park Parking Lot Repair & Resurfacing	Streets/Sidewalks/Traffic	2,269,000	2,269,000	2,269,000
IS 01 0167	Fleet Vehicle Replacement Program	Equipment Replacement	1,302,886	1,617,954	1,533,751
C 01 0170	Fire Vehicle Replacement Program	Equipment Replacement	720,600	1,735,300	87,700
M 01 0456	Crosswalk Improvements	Streets/Sidewalks/Traffic	55,000	55,000	55,000
M 01 0548	Fire Personnel Protective Equipment Replacement Program	Equipment Replacement	65,000	65,000	65,000
M 01 0559	Computer Network Enhancements	Equipment Replacement	55,250	55,250	55,250
M 01 0594	Fire Radio Infrastructure Replacement Program	Equipment Replacement	100,000	100,000	100,000
C 01 0724	Street/Park Light Retrofit Program	Streets/Sidewalks/Traffic	3,000,000	3,000,000	3,000,000
M 01 0798	City Yard Landfill	Facilities Maintenance	118,200	118,200	118,200
C 01 0841	Implementation of Neighborhood Traffic Measures	Streets/Sidewalks/Traffic	100,000	100,000	100,000
SUBTOTAL ONGOING PROJECTS			9,704,530	10,915,828	9,199,775
C 01 0058	Public Safety Facility - 3rd Floor Computer Room HVAC	Facilities Maintenance	85,000	0	0
C 01 0081	Percent for the Arts	Cultural	109,340	109,600	84,600
C 01 0188	Virginia Avenue Park	Parks / Recreational	125,000	0	0
C 01 0527	Broadband Wireless Network	Technology	650,000	0	0
C 01 0528	Barnard Way Linear Park Fencing Replacement	Facilities Maintenance	257,500	0	0
C 01 0535	Municipal and Criminal Divisions Remodel	Facilities Maintenance	189,375	0	0
C 01 0546	Fire Station 3 Storage Enclosure	Facilities Maintenance	53,100	0	0
C 01 0547	Fire Station 5 Apparatus Bay Addition	Facilities Maintenance	801,500	0	0
C 01 0598	Reed Park Facility Improvements	Parks / Recreational	0	113,360	0
C 01 0599	Reed Park Open Space Improvements	Parks / Recreational	602,800	0	0
C 01 0602	Douglas Park Pond Drainage System Improvements	Facilities Maintenance	45,000	0	0
C 01 0664	Swim Center	Facilities Maintenance	758,400	0	0
C 01 0745	Clover Park Sidewalk Replacements	Facilities Maintenance	145,000	0	0
C 01 0746	Memorial Park - Interim Uses	Parks / Recreational	350,000	0	0
C 01 0747	Park Restroom Replacement	Facilities Maintenance	38,160	0	171,000
C 01 0754	Skatepark Lighting	Parks / Recreational	0	130,000	0
C 01 0832	Main Street Lighting Renovation	Streets/Sidewalks/Traffic	0	875,000	0
C 01 0833	Pico Neighborhood Lighting Improvements	Streets/Sidewalks/Traffic	250,000	0	0
C 01 0834	Bayside District Improvements	Economic Development	396,000	0	0
C 01 0835	Arizona Ave Downtown Streetscape/Bike Lane Improvements	Streets/Sidewalks/Traffic	0	695,000	0
C 01 0836	Pier Circulation Improvements	Streets/Sidewalks/Traffic	0	2,000,000	0
SUBTOTAL ONE-TIME PROJECTS			4,856,175	3,922,960	255,600
TOTAL GENERAL FUND (01)			14,560,705	14,838,788	9,455,375

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY FUND**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
C 04 0081	Percent for the Arts	Cultural	5,170	0	0
H 04 0235	Citywide Housing Trust Fund	Housing	575,000	575,000	575,000
C 04 0474	Colorado Neighborhood Traffic and Crosswalks	Streets/Sidewalks/Traffic	286,966	0	0
C 04 0561	Exposition Bike and Pedestrian Path	Parks / Recreational	230,000	0	0
TOTAL SPECIAL REVENUE SOURCE FUND (04)			1,097,136	575,000	575,000
C 05 0973	Charnock Water Treatment Plant	Utility	8,087,054	0	0
TOTAL CHARNOCK FUND (05)			8,087,054	0	0
IS 11 0006	Telecommunications Services	Equipment Replacement	1,878	1,878	1,878
C 11 0020	Underground Tank Management	Facilities Maintenance	50,400	21,000	25,000
C 11 0081	Percent for the Arts	Cultural	3,000	8,075	5,100
IS 11 0167	Fleet Vehicle Replacement Program	Equipment Replacement	146,705	146,708	183,164
C 11 0520	415 Pacific Coast Highway	Parks / Recreational	35,000	57,529	0
C 11 0649	Beach Parking Lot Improvements	Streets/Sidewalks/Traffic	75,000	110,000	110,000
C 11 0757	Playground Equipment Replacement	Facilities Maintenance	40,000	0	0
C 11 0758	Lifeguard Headquarters Refurbishment	Facilities Maintenance	150,000	340,000	250,000
C 11 0840	Beach Restroom Accessibility Reconstruction	Facilities Maintenance	150,000	150,000	150,000
TOTAL BEACH RECREATION FUND (11)			651,983	835,190	725,142
IS 12 0003	Computer Equipment Replacement Program	Equipment Replacement	6,100	6,100	6,100
TOTAL HOUSING AUTHORITY FUND (12)			6,100	6,100	6,100
H 14 0377	TORCA Affordable Housing Trust Fund	Housing	150,000	100,000	100,000
TOTAL TORCA FUND (14)			150,000	100,000	100,000
H 15 0049	Low/Mod Income Housing Redevelopment Fund (16800)	Housing	166,300	169,600	173,400
H 15 0049	Low/Mod Income Housing Redevelopment Fund (16900)	Housing	187,700	191,400	195,600
H 15 0049	Low/Mod Income Housing Redevelopment Fund (17900)	Housing	6,522,100	7,091,600	7,681,500
H 15 0049	Low/Mod Income Housing Redevelopment Fund (18800)	Housing	132,500	145,900	154,700
C 15 0742	Building Demolition-Civic Center Acquisition	Housing	460,000	0	0
TOTAL LOW/MOD INCOME HOUSING FUND (15)			7,468,600	7,598,500	8,205,200
H 16 0050	Housing Projects	Housing	600,000	600,000	550,000
TOTAL DOWNTOWN REDEVELOPMENT FUND (16)			600,000	600,000	550,000
C 17 0081	Percent for the Arts	Cultural	106,000	120,000	130,000
C 17 0621	Seismic Retrofit-Parking Structures	Economic Development	10,600,000	12,000,000	13,000,000
C 17 0742	Building Demolition-Civic Center Acquisition	Housing	1,840,000	0	0
C 17 0818	Civic Center Child Care/Lab School	Social Services	0	740,000	0
TOTAL EARTHQUAKE RECOVERY FUND (17)			12,546,000	12,860,000	13,130,000

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY FUND**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
H 18 0050	Housing Projects	Housing	600,000	600,000	600,000
	TOTAL OCEAN PARK REDEVELOPMENT FUND (18)		600,000	600,000	600,000
H 19 0050	Housing Projects	Housing	3,463,380	881,323	980,000
C 19 0690	Accessibility Upgrades	Facilities Maintenance	65,000	50,000	50,000
C 19 0819	Memorial Park Expansion	Parks / Recreational	0	240,000	0
C 19 0840	Beach Restroom Accessibility Reconstruction	Facilities Maintenance	50,000	50,000	50,000
	TOTAL CDBG FUND (19)		3,578,380	1,221,323	1,080,000
H 20 0050	Housing Projects	Housing	29,000	29,000	29,000
M 20 0152	Annual Street/Park Parking Lot Repair & Resurfacing	Streets/Sidewalks/Traffic	500,000	500,000	500,000
H 20 0344	HOME Housing Trust Fund	Housing	690,000	690,000	690,000
C 20 0522	20th & Cloverfield Improvements - STPL	Streets/Sidewalks/Traffic	700,000	0	0
C 20 0522	20th & Cloverfield Improvements - Prop C	Streets/Sidewalks/Traffic	1,000,000	0	0
C 20 0561	Exposition Bike and Pedestrian Path	Parks / Recreational	75,000	0	0
C 20 0688	2005 Technology Initiative	Technology	493,322	0	0
	TOTAL MISCELLANEOUS GRANT FUND (20)		3,487,322	1,219,000	1,219,000
IS 25 0003	Computer Equipment Replacement Program	Equipment Replacement	33,800	33,800	33,800
IS 25 0006	Telecommunications Services	Equipment Replacement	40,739	40,739	40,739
C 25 0020	Underground Tank Management	Facilities Maintenance	54,600	22,750	27,000
C 25 0136	Water Main Replacement	Utility	1,000,000	1,000,000	1,000,000
M 25 0152	Annual Street/Park Parking Lot Repair & Resurfacing	Streets/Sidewalks/Traffic	121,700	125,100	128,500
IS 25 0167	Fleet Vehicle Replacement Program	Equipment Replacement	0	247,158	466,335
M 25 0193	Water Main Replacement - Force Account	Utility	400,000	400,000	400,000
M 25 0387	MTBE Arcadia	Utility	60,000	60,000	60,000
C 25 0783	Valve Replacement at San Vicente Reservoir	Utility	75,000	0	0
M 25 0798	City Yard Landfill	Facilities Maintenance	21,000	21,000	21,000
	TOTAL WATER FUND (25)		1,806,839	1,950,547	2,177,374
IS 27 0003	Computer Equipment Replacement Program	Equipment Replacement	12,400	12,400	12,400
IS 27 0006	Telecommunications Services	Equipment Replacement	7,079	7,079	7,079
C 27 0020	Underground Tank Management	Facilities Maintenance	71,400	29,750	35,400
IS 27 0167	Fleet Vehicle Replacement Program	Equipment Replacement	1,757,702	1,164,112	1,279,110
C 27 0227	Refuse Container Purchase	Equipment Replacement	125,000	125,000	125,000
M 27 0798	City Yard Landfill	Facilities Maintenance	111,000	111,000	111,000
	TOTAL SOLID WASTE MANAGEMENT FUND (27)		2,084,581	1,449,341	1,569,989

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY FUND**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
IS 30 0003	Computer Equipment Replacement Program	Equipment Replacement	6,400	6,400	6,400
IS 30 0006	Telecommunications Services	Equipment Replacement	9,920	9,920	9,920
IS 30 0167	Fleet Vehicle Replacement Program	Equipment Replacement	35,831	35,831	35,831
C 30 0934	Pier Central Restroom Replacement Project	Facilities Maintenance	1,418,547	0	0
TOTAL PIER FUND (30)			1,470,698	52,151	52,151
IS 31 0003	Computer Equipment Replacement Program	Equipment Replacement	17,200	17,200	17,200
IS 31 0006	Telecommunications Services	Equipment Replacement	13,627	13,627	13,627
C 31 0020	Underground Tank Management	Facilities Maintenance	29,400	12,250	14,600
M 31 0152	Annual Street/Park Parking Lot Repair & Resurfacing	Streets/Sidewalks/Traffic	60,900	62,600	64,300
IS 31 0167	Fleet Vehicle Replacement Program	Equipment Replacement	149,006	149,006	371,006
M 31 0347	Hyperion Capital Payment	Utility	4,036,400	5,379,700	4,298,100
C 31 0628	Wastewater Main Replacement	Utility	1,000,000	1,000,000	1,000,000
M 31 0798	City Yard Landfill	Facilities Maintenance	21,000	21,000	21,000
TOTAL WASTEWATER FUND (31)			5,327,533	6,655,383	5,799,833
IS 32 0003	Computer Equipment Replacement Program	Equipment Replacement	6,000	6,000	6,000
IS 32 0006	Telecommunications Services	Equipment Replacement	10,450	10,450	10,450
C 32 0081	Percent for the Arts	Cultural	2,800	1,000	0
IS 32 0167	Fleet Vehicle Replacement Program	Equipment Replacement	12,748	13,962	13,962
C 32 0563	Civic Auditorium Renovation Project	Facilities Maintenance	100,000	0	0
M 32 0573	Civic Auditorium Exterior Painting and Roof Repair	Facilities Maintenance	64,000	0	0
M 32 0573	Civic Auditorium Exterior Painting & Roof Repair (CADD)	Facilities Maintenance	216,000	0	0
C 32 0585	Civic Carpet Replacement	Facilities Maintenance	0	100,000	0
M 32 0810	Civic Auditorium Electrical Repairs (CADD)	Facilities Maintenance	306,000	0	0
TOTAL CIVIC AUDITORIUM FUND (32)			717,998	131,412	30,412
IS 33 0003	Computer Equipment Replacement Program	Equipment Replacement	11,000	11,000	11,000
IS 33 0006	Telecommunications Services	Equipment Replacement	15,987	15,987	15,987
C 33 0081	Percent for the Arts	Cultural	2,000	2,100	1,500
IS 33 0167	Fleet Vehicle Replacement Program	Equipment Replacement	0	22,978	64,933
M 33 0638	Runway/Taxiway Slurry Seal and Restripe	Airport	150,000	150,000	150,000
M 33 0642	Parking Lot/Access Road Slurry Seal and Re-stripe	Streets/Sidewalks/Traffic	0	60,000	0
C 33 0821	Jimmy Doolittle Events Plaza Plans and Specifications	Airport	50,000	0	0
TOTAL AIRPORT FUND (33)			228,987	262,065	243,420
C 34 0588	Stormwater System Improvements	Utility	150,000	150,000	150,000
TOTAL STORMWATER MANAGEMENT FUND (34)			150,000	150,000	150,000

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY FUND**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
IS 37 0003	Computer Equipment Replacement Program	Equipment Replacement	1,600	1,600	1,600
IS 37 0006	Telecommunications Services	Equipment Replacement	2,793	2,793	2,793
IS 37 0167	Fleet Vehicle Replacement Program	Equipment Replacement	0	125,782	98,197
C 37 0469	Phone/Fiber Optic Cable	Technology	52,000	0	0
C 37 0837	Cemetery Management System	Technology	210,000	0	0
TOTAL CEMETERY FUND (37)			266,393	130,175	102,590
IS 41 0006	Telecommunications Services	Equipment Replacement	43,340	43,340	43,340
C 41 0099	Fare Box System	Equipment Replacement	358,000	0	0
C 41 0100	Radio Tower Equipment (AFMS)	Equipment Replacement	150,000	0	0
C 41 0106	Bus Components	Equipment Replacement	2,577,500	3,198,600	3,278,500
C 41 0113	Computer Enhancements	Equipment Replacement	411,500	652,700	533,700
C 41 0114	Bus Stop Amenities	Transit	2,063,000	113,000	94,000
C 41 0115	Service Vehicles	Equipment Replacement	276,000	205,000	0
C 41 0826	Facility Upgrades & Renovations	Facilities Maintenance	820,250	430,700	441,500
TOTAL BIG BLUE BUS FUND (41)			6,699,590	4,643,340	4,391,040
IS 54 0003	Computer Equipment Replacement Program	Equipment Replacement	5,600	5,600	5,600
IS 54 0006	Telecommunications Services	Equipment Replacement	5,297	5,297	5,297
C 54 0167	Fleet Vehicle Replacement Program	Equipment Replacement	2,275,070	2,321,586	3,965,388
M 54 0798	City Yard Landfill	Facilities Maintenance	28,800	28,800	28,800
TOTAL VEHICLE MANAGEMENT FUND (54)			2,314,767	2,361,283	4,005,085
C 55 0003	Computer Equipment Replacement Program	Equipment Replacement	613,720	154,400	805,600
M 55 0006	Telecommunications Services	Equipment Replacement	716,644	716,644	716,644
TOTAL INFO. TECH REPL & SERVICES FUND (55)			1,330,364	871,044	1,522,244
IS 59 0003	Computer Equipment Replacement Program	Equipment Replacement	12,600	12,600	12,600
IS 59 0006	Telecommunications Services	Equipment Replacement	6,260	6,260	6,260
IS 59 0167	Fleet Vehicle Replacement Program	Equipment Replacement	1,888	1,888	1,888
TOTAL WORKERS' COMPENSATION FUND (59)			20,748	20,748	20,748
C 77 0081	Percent for the Arts	Cultural	34,500	13,500	3,500
M 77 0085	Facilities Renewal Program	Facilities Maintenance	300,000	300,000	300,000
C 77 0776	Downtown Strategic Parking Enhancement Program	Economic Development	2,700,000	1,000,000	0
C 77 0838	Downtown Parking Structure Restroom Replacement	Economic Development	400,000	0	0
C 77 0882	Civic Center Parking	Economic Development	50,000	50,000	50,000
TOTAL PARKING AUTHORITY FUND (77)			3,484,500	1,363,500	353,500
TOTAL ALL FUNDS			78,736,278	60,494,890	56,064,203

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY PROJECT TYPE**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
M 33 0638	Runway/Taxiway Slurry Seal and Restripe	Airport	150,000	150,000	150,000
C 33 0821	Jimmy Doolittle Events Plaza Plans and Specifications	Airport	50,000	0	0
	TOTAL AIRPORT		200,000	150,000	150,000
C * 0081	Percent for the Arts	Cultural	262,810	254,275	224,700
	TOTAL CULTURAL		262,810	254,275	224,700
C 17 0621	Seismic Retrofit-Parking Structures	Economic Development	10,600,000	12,000,000	13,000,000
C 77 0776	Downtown Strategic Parking Enhancement Program	Economic Development	2,700,000	1,000,000	0
C 01 0834	Bayside District Improvements	Economic Development	396,000	0	0
C 77 0838	Downtown Parking Structure Restroom Replacement	Economic Development	400,000	0	0
C 77 0882	Civic Center Parking	Economic Development	50,000	50,000	50,000
	TOTAL ECONOMIC DEVELOPMENT		14,146,000	13,050,000	13,050,000
IS * 0003	Computer Equipment Replacement Program - Contributions	Equipment Replacement	799,620	796,300	796,300
C 55 0003	Computer Equipment Replacement Program - Purchases	Equipment Replacement	613,720	154,400	805,600
IS * 0006	Telecommunications Services - Contributions	Equipment Replacement	716,644	716,644	716,644
M 55 0006	Telecommunications Services - Purchases	Equipment Replacement	716,644	716,644	716,644
C 41 0099	Fare Box System	Equipment Replacement	358,000	0	0
C 41 0100	Radio Tower Equipment (AFMS)	Equipment Replacement	150,000	0	0
C 41 0106	Bus Components	Equipment Replacement	2,577,500	3,198,600	3,278,500
C 41 0113	Computer Enhancements - Big Blue Bus	Equipment Replacement	411,500	652,700	533,700
C 41 0115	Service Vehicles	Equipment Replacement	276,000	205,000	0
IS * 0167	Fleet Vehicle Replacement Program - Contributions	Equipment Replacement	3,406,766	3,525,379	4,048,177
C 54 0167	Fleet Vehicle Replacement Program - Purchases	Equipment Replacement	2,275,070	2,321,586	3,965,388
C 01 0170	Fire Vehicle Replacement Program	Equipment Replacement	720,600	1,735,300	87,700
C 27 0227	Refuse Container Purchase	Equipment Replacement	125,000	125,000	125,000
M 01 0548	Fire Personnel Protective Equipment Replacement Program	Equipment Replacement	65,000	65,000	65,000
M 01 0559	Computer Network Enhancements	Equipment Replacement	55,250	55,250	55,250
M 01 0594	Fire Radio Infrastructure Replacement Program	Equipment Replacement	100,000	100,000	100,000
	TOTAL EQUIPMENT REPLACEMENT		13,367,314	14,367,803	15,293,903

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY PROJECT TYPE**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08	
C *	0020	Underground Tank Management	Facilities Maintenance	403,200	168,000	200,000
C 01	0058	Public Safety Facility - 3rd Floor Computer Room HVAC	Facilities Maintenance	85,000	0	0
M *	0085	Citywide Facility Renewal Program	Facilities Maintenance	775,000	775,000	775,000
C 01	0528	Barnard Way Linear Park Fencing Replacement	Facilities Maintenance	257,500	0	0
C 01	0535	Municipal and Criminal Divisions Remodel	Facilities Maintenance	189,375	0	0
C 01	0546	Fire Station 3 Storage Enclosure	Facilities Maintenance	53,100	0	0
C 01	0547	Fire Station 5 Apparatus Bay Addition	Facilities Maintenance	801,500	0	0
C 32	0563	Civic Auditorium Renovation Project	Facilities Maintenance	100,000	0	0
M 32	0573	Civic Auditorium Exterior Painting and Roof Repair	Facilities Maintenance	64,000	0	0
M 32	0573	Civic Auditorium Exterior Painting & Roof Repair (CADD)	Facilities Maintenance	216,000	0	0
C 32	0585	Civic Carpet Replacement	Facilities Maintenance	0	100,000	0
C 01	0602	Douglas Park Pond Drainage System Improvements	Facilities Maintenance	45,000	0	0
C 01	0664	Swim Center	Facilities Maintenance	758,400	0	0
C 19	0690	Accessibility Upgrades	Facilities Maintenance	65,000	50,000	50,000
C 01	0745	Clover Park Sidewalk Replacements	Facilities Maintenance	145,000	0	0
C 01	0747	Park Restroom Replacement	Facilities Maintenance	38,160	0	171,000
C 11	0757	Playground Equipment Replacement	Facilities Maintenance	40,000	0	0
C 11	0758	Lifeguard Headquarters Refurbishment	Facilities Maintenance	150,000	340,000	250,000
M *	0798	City Yard Landfill	Facilities Maintenance	300,000	300,000	300,000
M 32	0810	Civic Auditorium Electrical Repairs (CADD)	Facilities Maintenance	306,000	0	0
C 41	0826	Facility Upgrades & Renovations	Facilities Maintenance	820,250	430,700	441,500
C *	0840	Beach Restroom Accessibility Reconstruction	Facilities Maintenance	200,000	200,000	200,000
C 30	0934	Pier Central Restroom Replacement Project	Facilities Maintenance	1,418,547	0	0
TOTAL FACILITIES MAINTENANCE				7,231,032	2,363,700	2,387,500
H 15	0049	Low/Mod Income Housing Redevelopment Funds	Housing	7,008,600	7,598,500	8,205,200
H *	0050	Housing Projects	Housing	4,692,380	2,110,323	2,159,000
H 04	0235	Citywide Housing Trust Fund	Housing	575,000	575,000	575,000
H 20	0344	HOME Housing Trust Fund	Housing	690,000	690,000	690,000
H 14	0377	TORCA Affordable Housing Trust Fund	Housing	150,000	100,000	100,000
C *	0742	Building Demolition-Civic Center Acquisition	Housing	2,300,000	0	0
TOTAL HOUSING				15,415,980	11,073,823	11,729,200

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY PROJECT TYPE**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
C 01 0188	Virginia Avenue Park	Parks / Recreational	125,000	0	0
C 11 0520	415 Pacific Coast Highway	Parks / Recreational	35,000	57,529	0
C * 0561	Exposition Bike and Pedestrian Path	Parks / Recreational	305,000	0	0
C 01 0598	Reed Park Facility Improvements	Parks / Recreational	0	113,360	0
C 01 0599	Reed Park Open Space Improvements	Parks / Recreational	602,800	0	0
C 01 0746	Memorial Park - Interim Uses	Parks / Recreational	350,000	0	0
C 01 0754	Skatepark Lighting	Parks / Recreational	0	130,000	0
C 19 0819	Memorial Park Expansion	Parks / Recreational	0	240,000	0
TOTAL PARKS / RECREATIONAL			1,417,800	540,889	0
C 17 0818	Civic Center Child Care/Lab School	Social Services	0	740,000	0
TOTAL SOCIAL SERVICES			0	740,000	0
M * 0152	Annual Street/Park Parking Lot Repair & Resurfacing	Streets/Sidewalks/Traffic	2,951,600	2,956,700	2,961,800
M 01 0456	Crosswalk Improvements	Streets/Sidewalks/Traffic	55,000	55,000	55,000
C 04 0474	Colorado Neighborhood Traffic and Crosswalks	Streets/Sidewalks/Traffic	286,966	0	0
C 20 0522	20th & Cloverfield Improvements - STPL	Streets/Sidewalks/Traffic	700,000	0	0
C 20 0522	20th & Cloverfield Improvements - Prop C	Streets/Sidewalks/Traffic	1,000,000	0	0
M 33 0642	Parking Lot/Access Road Slurry Seal and Re-stripe	Streets/Sidewalks/Traffic	0	60,000	0
C 11 0649	Beach Parking Lot Improvements	Streets/Sidewalks/Traffic	75,000	110,000	110,000
C 01 0724	Street/Park Light Retrofit Program	Streets/Sidewalks/Traffic	3,000,000	3,000,000	3,000,000
C 01 0832	Main Street Lighting Renovation	Streets/Sidewalks/Traffic	0	875,000	0
C 01 0833	Pico Neighborhood Lighting Improvements	Streets/Sidewalks/Traffic	250,000	0	0
C 01 0835	Arizona Ave Downtown Streetscape/Bike Lane Improvements	Streets/Sidewalks/Traffic	0	695,000	0
C 01 0836	Pier Circulation Improvements	Streets/Sidewalks/Traffic	0	2,000,000	0
C 01 0841	Implementation of Neighborhood Traffic Measures	Streets/Sidewalks/Traffic	100,000	100,000	100,000
TOTAL STREETS/SIDEWALKS/TRAFFIC			8,418,566	9,851,700	6,226,800
C 37 0469	Phone/Fiber Optic Cable	Technology	52,000	0	0
C 01 0527	Broadband Wireless Network	Technology	650,000	0	0
C 20 0688	2005 Technology Initiative	Technology	493,322	0	0
C 37 0837	Cemetery Management System	Technology	210,000	0	0
TOTAL TECHNOLOGY			1,405,322	0	0
C 41 0114	Bus Stop Amenities	Transit	2,063,000	113,000	94,000
TOTAL TRANSIT			2,063,000	113,000	94,000

**CITY OF SANTA MONICA
CAPITAL IMPROVEMENT PROGRAM BY PROJECT TYPE**

Account #	Project Name	Project Type	2005-06	2006-07	2007-08
C 25 0136	Water Main Replacement	Utility	1,000,000	1,000,000	1,000,000
M 25 0193	Water Main Replacement - Force Account	Utility	400,000	400,000	400,000
M 31 0347	Hyperion Capital Payment	Utility	4,036,400	5,379,700	4,298,100
M 25 0387	MTBE Arcadia	Utility	60,000	60,000	60,000
C 34 0588	Stormwater System Improvements	Utility	150,000	150,000	150,000
C 31 0628	Wastewater Main Replacement	Utility	1,000,000	1,000,000	1,000,000
C 25 0783	Valve Replacement at San Vicente Reservoir	Utility	75,000	0	0
C 05 0973	Charnock Water Treatment Plant	Utility	8,087,054	0	0
TOTAL UTILITY			14,808,454	7,989,700	6,908,100
TOTAL ALL PROJECTS / ALL FUNDS			78,736,278	60,494,890	56,064,203

* Reflects contributions from multiple funds

TRAFFIC IMPROVEMENT FEE STATEMENT

\$	5,632,845	06/30/04 Estimated Balance*
	0	- Budgeted Expenditures FY2004-05
	116,886	- Estimated Interest FY2004-05
	<u>5,749,731</u>	06/30/05 Estimated Balance
\$	0	- Budgeted Expenditures FY2005-06
	175,000	- Estimated Interest FY2005-06
	<u><u>5,924,731</u></u>	6/30/06 Estimated Balance

* Reflects unappropriated funds.

Charnock Environmental Remediation Budget Summary

The Charnock Fund was created to account for the settlement agreement with various oil companies involved in water contamination of the City's Charnock wells. The settlement agreement calls for establishment of an Engineering Committee with one City representative and one oil company representative, who together develop the budget for construction of the water treatment plant for Charnock wells and other expenses such as replacement water purchase.

FY2005-06 Budget reflects the Engineering Committee's budget proposal. FY2006-07 Budget Plan, although not approved by the Engineering Committee, assumes on-going operations to be equal to FY2005-06 for City budget planning purposes only.

Operating Budget:

Description	Account	FY2005-06 Budget	FY2006-07 Budget Plan
Replacement Water	05671.522140	\$ 3,313,000	\$ 3,313,000
Bank Fees	05671.522180	4,000	4,000
Sub-Total:		<u>\$ 3,317,000</u>	<u>\$ 3,317,000</u>

Non-Departmental Budget:

Interfund Transfer to Water Fund*	05695.579890	<u>\$ 500,000</u>	<u>\$ 500,000</u>
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Capital Improvement Budget:

Charnock Water Treatment Plant	C050973	<u>\$ 8,087,054</u>	<u>\$ 0</u>
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Total Budget:		<u><u>\$ 11,904,054</u></u>	<u><u>\$ 3,817,000</u></u>
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* Reimbursement to Water Fund for 1.0 FTE Environmental Remediation Coordinator position and consulting services for technical oversight over the Charnock well field.

CITY OF SANTA MONICA

Summary of Long-term Indebtedness

A summary of long-term bonds outstanding at year end is as follows:

	<u>Date of Issue</u>	<u>Original Issue</u>	<u>Final Maturity Date</u>	<u>Interest Rates</u>	<u>Balance June 30, 2004</u>
Governmental activities:					
Revenue bonds:					
Downtown Redevelopment 2002	May 1, 2002	\$ 5,640,000	July 1, 2008	2.00-3.60%	\$ 5,250,000
Parking Authority 2002	May 1, 2002	10,480,000	July 1, 2016	3.50-4.50%	10,480,000
Public Finance Authority 1999	Sept 15, 1999	13,200,000	July 1, 2021	4.25-5.50%	12,385,000
Public Finance Authority 2002	Jan 1, 2002	17,310,000	July 1, 2021	2.00-4.75%	16,660,000
Revenue bonds - governmental activities					<u>44,775,000</u>
Tax allocation bonds:					
Ocean Park Redevelopment 2002	May 1, 2002	19,315,000	July 1, 2018	3.75-5.00%	18,450,000
Earthquake Recovery Project 1999	Dec 1, 1999	65,285,000	July 1, 2029	4.50-7.50%	61,525,000
Tax allocation bonds - governmental activities					<u>79,975,000</u>
General obligation bonds:					
Main Library Improvements 1998	June 25, 1998	3,060,000	July 1, 2010	4.00-4.30%	2,865,000
Main Library Improvements 2002	Aug 27, 2002	25,000,000	July 1, 2022	2.00-4.60%	23,750,000
General obligation bonds - governmental activities					<u>26,615,000</u>
Subtotal Governmental activities					<u>151,365,000</u>
Business-type activities:					
Hyperion Project Revenue 1993	Dec 22, 1993	38,620,000	Jan 1, 2022	4.25-12.00%	32,335,000
Certificates of participation 1995	Aug 15, 1995	3,740,000	July 1, 2007	8.875-9.10%	1,570,000
Loans:					
State Department of Transportation loans	various	1,255,444	July 1, 2010	6.50-7.40%	155,524
State Water Resources Control Board Loan	Jan 29, 1999	\$ 5,000,000	July 1, 2019	2.60%	4,188,343
Subtotal loans payable					4,343,867
Subtotal Business-type activities					<u>38,248,867</u>
Total					<u>\$ 189,613,867</u>

CITY OF SANTA MONICA

Summary of Long-term Indebtedness

Management believes it is in compliance with all debt covenants.

Revenue bonds

The City issues Revenue bonds where the City pledges income derived from the acquired or constructed assets to pay debt service. During the fiscal year ended June 30, 2002, the City issued \$17,310,000 of revenue bonds to finance the acquisition, construction and installation of certain capital improvements constituting a public safety facility and related improvements, facilities and equipment.

On May 1, 2002, the City issued \$5,640,000 of Downtown Project refunding bonds bearing interest at 4.6% to defease the outstanding 1992 Downtown Project Bonds \$6,395,000. This resulted in cashflow savings of \$576,502 and an economic gain (difference between the present value of the new debt service payments and the old debt service payments) of \$236,855. As of June 30, 2002, \$6,395,000 of defeased 1992 bonds are outstanding and are not included in the accompanying basic financial statements.

On May 1, 2002 the City issued \$10,480,000 of Parking Authority refunding bonds bearing interest at 4.6% to defease the outstanding 1992 Parking Authority Bonds totaling \$10,915,000. This resulted in a cash flow savings of \$2,458,815 and an economic gain (difference between the present value of the new debt service payments and the old debt service payments) of \$555,874. As of June 30, 2002, \$10,915,000 of defeased 1992 bonds are outstanding and not included in the accompanying basic financial statements.

On November 30, 2004 the City issued \$38,930,000 of Public Financing Authority lease revenue bonds bearing interest at 4.6% to construct the Civic Center Parking Structure.

Tax allocation bonds

On May 1, 2002, the City issued \$19,315,000 of Ocean Park refunding and new money bonds bearing interest at 5.03% to defease the outstanding 1992 Ocean Park Project Bonds totaling \$9,290,000 and to provide funds for new moderate/low income projects. This resulted in cashflow savings of \$1,392,130 and an economic gain (difference between the present value of the new debt service payments and the old debt service payments) of \$1,090,046. As of June 30, 2002, \$9,290,000 of defeased 1992 bonds are outstanding and are not included in the accompanying basic financial statements.

General obligation bonds

On August 27, 2002, the City issued \$25,000,000 of Library Improvement Project bonds bearing interest at 4.06% to finance the acquisition, construction and installation of certain capital improvements to the City's main library and related improvements, facilities and equipment.

City of Santa Monica Debt Service Schedule

FY2005-06

FUND	BOND DESCRIPTIONS	PRINCIPAL	INTEREST	TOTAL
General	Public Finance Authority Lease Revenue Bond Series 1999	\$ 490,000	\$ 596,441	\$ 1,086,441
General	Public Finance Authority Lease Revenue Bond Series 2002	705,000	649,216	1,354,216
General	Library General Obligation Bond Series 1998	380,000	90,939	470,939
General	Library General Obligation Bond Series 2002	1,250,000	838,750	2,088,750
General	Parking Authority Lease Revenue Refunding Series 2002	725,000	394,044	1,119,044
	Total General Fund	\$ 3,550,000	\$ 2,569,390	\$ 6,119,390
RDA-Ocean Park	Ocean Park Redevelopment Tax Allocation Bond Series 2002	\$ 980,000	\$ 766,910	\$ 1,746,910
RDA-Earthquake	Earthquake Redevelopment Tax Allocation Bond Series 1999	1,145,000	3,554,410	4,699,410
RDA-Downtown	Downtown Redevelopment Refunding Bond Series 2002	1,050,000	110,640	1,160,640
	Total Redevelopment Funds	\$ 3,175,000	\$ 4,431,960	\$ 7,606,960
Wastewater	Hyperion Revenue Bond Series 1993	\$ 1,190,000	\$ 1,393,050	\$ 2,583,050
Airport	Airport Certificates of Participation Series 1995	\$ 385,000	\$ 45,120	\$ 430,120
Airport	State Department of Transportation Loan 1	17,778	6,972	24,750
Airport	State Department of Transportation Loan 2	4,440	1,978	6,418
	Total Airport Fund	\$ 407,218	\$ 54,070	\$ 461,288
Stormwater	State Water Resources Control Board Loan	\$ 220,003	\$ 103,322	\$ 323,325

FY2006-07

FUND	BOND DESCRIPTIONS	PRINCIPAL	INTEREST	TOTAL
General	Public Finance Authority Lease Revenue Bond Series 1999	\$ 510,000	\$ 575,002	\$ 1,085,002
General	Public Finance Authority Lease Revenue Bond Series 2002	725,000	628,066	1,353,066
General	Library General Obligation Bond Series 1998	410,000	75,359	485,359
General	Library General Obligation Bond Series 2002	1,250,000	811,250	2,061,250
General	Parking Authority Lease Revenue Refunding Series 2002	755,000	368,669	1,123,669
General	Civic Center Parking Lease Revenue Bond Series 2004	800,000	875,669	1,675,669
	Total General Fund	\$ 4,450,000	\$ 3,334,015	\$ 7,784,015
RDA-Ocean Park	Ocean Park Redevelopment Tax Allocation Bond Series 2002	\$ 1,015,000	\$ 730,160	\$ 1,745,160
RDA-Earthquake	Earthquake Redevelopment Tax Allocation Bond Series 1999	1,195,000	3,501,740	4,696,740
RDA-Downtown	Downtown Redevelopment Refunding Bond Series 2002	1,080,000	77,040	1,157,040
	Total Redevelopment Funds	\$ 3,290,000	\$ 4,308,940	\$ 7,598,940
Wastewater	Hyperion Revenue Bond Series 1993	\$ 1,255,000	\$ 1,334,901	\$ 2,589,901
Airport	Airport Certificates of Participation Series 1995	\$ 400,000	\$ 23,520	\$ 423,520
Airport	State Department of Transportation Loan 1	17,778	5,810	23,588
Airport	State Department of Transportation Loan 2	4,440	1,649	6,089
	Total Airport Fund	\$ 422,218	\$ 30,979	\$ 453,197
Stormwater	State Water Resources Control Board Loan	\$ 225,723	\$ 97,602	\$ 323,325

CITY OF SANTA MONICA, CALIFORNIA
COMPUTATION OF LEGAL DEBT LIMIT AND MARGIN
June 30, 2004

Net assessed value		\$ 15,711,170,949
Add: exempt property		<u>567,647,028</u>
 Total gross assessed value		 <u>\$ 16,278,817,977</u>
 Debt limit - 10% of total assessed value (1)		 \$ 1,627,881,798
 Amount of debt applicable to debt limit:		
Total bonded debt		\$ 151,365,000
 Less:		
Assets in debt service funds available for payment of bonds		<u>13,270,035</u>
 Total amount of debt applicable to debt limit		 <u>138,094,965</u>
 Legal debt margin		 <u>\$ 1,489,786,833</u>

(1) Per Section 607 of the City Charter, bonded indebtedness of the City may not exceed 10% of total assessed valuation of property within the City, exclusive of any indebtedness incurred for the purpose of water supply or sewers or storm drains.

Source: County of Los Angeles and City of Santa Monica Finance Department

RESOLUTION NO. 10050 (CCS)

(City Council Series)

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SANTA MONICA
APPROVING ITS BUDGET FOR THE FISCAL YEAR 2005-06**

WHEREAS, the proposed budget for the fiscal year 2005-06 was submitted to the City Council not less than thirty-five (35) days prior to July 1, 2005; and

WHEREAS, the City Council held a public hearing on said budget after a notice of said budget hearing was published not less than ten (10) days prior thereto; and

WHEREAS, after said public hearing, the City Council considered further its proposed budget,

NOW THEREFORE, THE CITY COUNCIL OF THE CITY OF SANTA MONICA
RESOLVES AS FOLLOWS:

SECTION 1. The budget as submitted by the City Manager and revised by the City Council, entitled "City of Santa Monica, Proposed Budget, 2005-06" (Budget), is hereby approved and adopted. In adopting the Budget, the City Council intends to, and by this Section does, adopt and approve the total operating appropriation for each departmental and non-departmental operating budget, consisting of Salaries and Wages, Supplies and Expenses, and Capital Outlay major expenditure categories, each program category of the Capital Improvements budget, and the revenue detail. The City Manager is

authorized to allot by major expenditure category as appropriated. A copy of the Budget is attached hereto as Exhibit A.

SECTION 2. In adopting the Budget, the City Council hereby re-appropriates the General Fund unencumbered balances and unexpended encumbrances of the fiscal year 2004-05 Capital Improvements Budget in an amount not to exceed \$96,506,290. In addition, up to the following amounts from the fiscal year 2004-05 Capital Improvements budget unencumbered balances and unexpended encumbrances are hereby re-appropriated for the following respective funds:

<u>Fund</u>	<u>Re-appropriation Amount Not to Exceed</u>
Special Revenue Source	\$ 12,868,596
Charnock	\$ 3,365,318
Beach Recreation	\$ 813,688
TORCA	\$ 6,809,357
CDBG	\$ 592,552
Miscellaneous Grants	\$ 34,808,313
Assets Seizure	\$ 77,028
Citizens' Options for Public Safety	\$ 2,925
Annenberg Grant	\$ 21,000,000
Water	\$ 10,735,444
Solid Waste Management	\$ 1,487,213
Pier	\$ 8,009,230
Wastewater	\$ 8,345,148
Civic Auditorium	\$ 1,911,585
Airport/Special Aviation	\$ 3,598,733

<u>Fund</u>	<u>Re-appropriation Amount Not to Exceed</u>
Stormwater Management	\$ 801,300
Cemetery	\$ 481,549
Big Blue Bus	\$ 114,964,251
Gas Tax	\$ 0
SCAQMD AB 2766	\$ 199,976
Parks and Recreation Facilities	\$ 319,986
Vehicle Management	\$ 7,075,386
Information Technology Replacement & Services	\$ 2,214,871
Comprehensive Self-Insurance	\$ 0
Bus Self-Insurance	\$ 0
Automobile Self-Insurance	\$ 0
Workers' Compensation Self-Insurance	\$ 6,260

SECTION 3. In adopting the budget, the City Council hereby re-appropriates the unencumbered balances and unexpended encumbrances of the fiscal year 2004-05 Disaster Relief Fund budget in an amount not to exceed \$13,246,817 to be financed from Federal Emergency Management Agency (FEMA) and State Office of Emergency Services (OES) reimbursements, other revenues, and from City funds allocated to the Disaster Relief Fund.

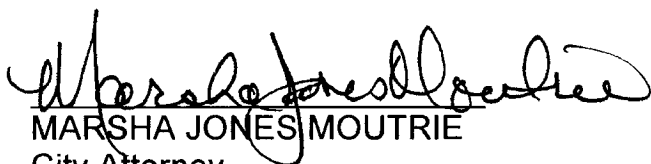
SECTION 4. The budgets of the Housing Authority, Redevelopment Agency, and Parking Authority have been reviewed by the City Council and are hereby approved and adopted.

SECTION 5. The schedule attached hereto as Exhibit B, entitled "Fiscal Year 2005-06 Schedule of Redevelopment Reimbursements to the General Fund and the Pier Fund", constitutes the Redevelopment Agency's indebtedness in accordance with California Health and Safety Code Sections 33670 ET. SEQ. of the Project Areas so indicated, and replaces for fiscal year 2005-06, Exhibit 1 to the Reimbursement Agreement entered into between the City's Redevelopment Agency and the City on November 22, 1994.

SECTION 6. A certified copy of the Budget shall be filed with the Director of Finance/City Treasurer and with the City Clerk, and certified copies of the Budget shall be reproduced and made available for use as directed by Section 1505 of the Charter of said City.

SECTION 7. The City Clerk shall certify to the adoption of this Resolution, and thenceforth and thereafter the same shall be in full force and effect.

APPROVED AS TO FORM:


MARSHA JONES MOUTRIE
City Attorney

**FISCAL YEAR 2005-06 SCHEDULE OF REDEVELOPMENT REIMBURSEMENTS
TO THE GENERAL FUND AND THE PIER FUND**

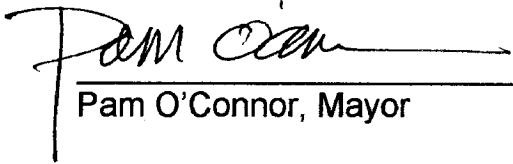
<u>PROJECT AREA (FUND #)</u>	<u>AMOUNT</u>	<u>DESCRIPTION</u>
<u>Low/Moderate Income Housing (15)</u>		
	\$ 138,100	-- Lease payment for development of 175 Ocean Park Boulevard Housing Project pursuant to Payment Agreement of May 8, 1984.
	\$ 1,000	-- Bank service fees
Total 15 Fund	<u>\$ 139,100</u>	
 <u>Downtown (16)</u>		
	81,900	-- Staff time and associated benefits costs
	500	-- Redevelopment Agency member allowance
	500	-- Contribution to Workers' Compensation Self-Insurance Fund
	300	-- Bank service fees
	3,100	-- Office supplies
	700	-- Rent
	400	-- Conferences/meetings/travel
	5,000	-- Contribution to Comprehensive Self-Insurance Fund
	168,000	-- Earthquake insurance on parking structures
	60,500	-- Community Corporation of Santa Monica grant for development of low/moderate income housing projects
	23,600	-- Fiscal agent fees
Total 16 Fund	<u>\$ 344,500</u>	

EXHIBIT B

**FISCAL YEAR 2005-06 SCHEDULE OF REDEVELOPMENT REIMBURSEMENTS
TO THE GENERAL FUND AND THE PIER FUND**

<u>PROJECT AREA (FUND #)</u>	<u>AMOUNT</u>	<u>DESCRIPTION</u>
<u>Earthquake Recovery (17)</u>		
(A) General Fund		
	692,300	-- Staff time and associated benefits costs
	1,500	-- Redevelopment Agency member allowance
	5,500	-- Contribution to Workers' Compensation Self-Insurance Fund
	1,300	-- Bank service fees
	3,900	-- Telephone costs
	8,400	-- Office supplies
	500	-- Advertising
	66,500	-- Rent
	7,700	-- Conferences/meetings/travel
	9,800	-- Membership and dues
	20,000	-- Contribution to Comprehensive Self-Insurance Fund
	35,000	-- Building and structure maintenance
	500	-- Special departmental supplies
	500	-- Books and pamphlets
	163,800	-- Professional services
	64,000	-- Legal expense
Sub-total General Fund	<u>\$ 1,081,200</u>	
(B) Pier Fund	\$ 38,500	-- Economic development work done on behalf of the Earthquake Recovery (17) Fund
Sub-total for Pier Fund	<u>\$ 38,500</u>	
Total 17 Fund	<u>\$ 1,119,700</u>	
 <u>Ocean Park (18)</u>		
	89,900	-- Staff time and associated benefits costs
	500	-- Redevelopment Agency member allowance
	500	-- Contribution to Workers' Compensation Self-Insurance Fund
	200	-- Bank service fees
	3,000	-- Office supplies
	800	-- Rent
	400	-- Conferences/meetings/travel
	4,200	-- Contribution to Comprehensive Self-Insurance Fund
	60,500	-- Community Corporation of Santa Monica grant for development of low/moderate income housing projects
	16,200	-- Fiscal agent fees
	6,000	-- Maintenance of public access area
Total 18 Fund	<u>\$ 182,200</u>	

Adopted and approved this 21st day of June, 2005.


Pam O'Connor, Mayor

I, Maria Stewart, City Clerk of the City of Santa Monica, do hereby certify that the foregoing Resolution No. 10050 (CCS) was duly adopted at a meeting of the Santa Monica City Council held on the 21st day of June, 2005, by the following vote:

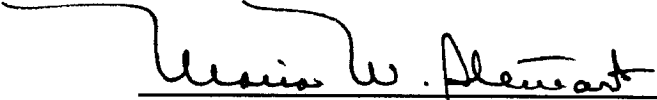
Ayes: Council members: Bloom, Holbrook, Genser, McKeown, Shriver, Mayor Pro Tem Katz, Mayor O'Connor

Noes: Council members: None

Abstain: Council members: None

Absent: Council members: None

ATTEST:


Maria M. Stewart, City Clerk

RESOLUTION NO. 80 (HAS)

(Housing Authority Series)

**A RESOLUTION OF THE HOUSING AUTHORITY OF THE CITY OF SANTA MONICA
APPROVING ITS BUDGET FOR THE FISCAL YEAR 2005-06**

WHEREAS, the proposed budget for the fiscal year 2005-06 was submitted to the Housing Authority not less than thirty-five (35) days prior to July 1, 2005; and

WHEREAS, the Housing Authority held a public hearing on said budget after a notice of said budget hearing was published not less than ten (10) days prior thereto; and

WHEREAS, after said public hearing, the Housing Authority considered further its proposed budget,


NOW THEREFORE, THE HOUSING AUTHORITY OF THE CITY OF SANTA MONICA RESOLVES AS FOLLOWS:

SECTION 1. The budget as submitted by the City Manager and revised by the Housing Authority, entitled "City of Santa Monica, Proposed Budget, 2005-06" (Budget), is hereby approved and adopted. In adopting the Budget, the Housing Authority intends to, and by this Section does, adopt and approve the total operating appropriation consisting of Salaries and Wages, Supplies and Expenses and Capital Outlay, and revenue detail. The City Manager is authorized to allot as appropriated. A copy of the Budget is attached hereto as Exhibit A.

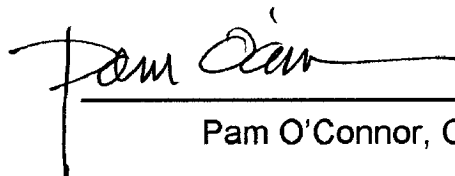
SECTION 2. A certified copy of the Budget shall be filed with the Director of Finance/City Treasurer and with the City Clerk, and certified copies of the Budget shall be reproduced and made available for use as directed by Section 1505 of the Charter of said City.

SECTION 3. The City Clerk shall certify to the adoption of this Resolution, and thenceforth and thereafter the same shall be in full force and effect.

APPROVED AS TO FORM:


MARSHA JONES MOUTRIE
Attorney for Housing Authority

Adopted and approved this 21st day of June, 2005.



Pam O'Connor, Chair

I hereby certify that the foregoing Resolution No. 80 (HAS) was duly adopted at a joint meeting of the Santa Monica City Council and the Housing Authority held on the 21st of June, 2005, by the following vote:


Ayes: Authority Members: Bloom, McKeown, Holbrook, Genser, Shriver, Vice Chair Katz, Chair O'Connor

Noes: Authority Members: None

Abstain: Authority Members: None

Absent: Authority Members: None

ATTEST:


Maria M. Stewart, Authority Secretary

RESOLUTION NO. 491 (RAS)

(Redevelopment Agency Series)

A RESOLUTION OF THE REDEVELOPMENT AGENCY OF THE CITY OF SANTA MONICA APPROVING ITS BUDGET FOR THE FISCAL YEAR 2005-06

WHEREAS, the proposed budget for the fiscal year 2005-06 was submitted to the Redevelopment Agency as directed by Section 33612 of the California Health and Safety Code; and

WHEREAS, the Redevelopment Agency held a public hearing on said budget after a notice of said budget hearing was published not less than ten (10) days prior thereto; and

WHEREAS, after said public hearing, the Redevelopment Agency considered further its proposed budget,

NOW THEREFORE, THE REDEVELOPMENT AGENCY OF THE CITY OF SANTA MONICA RESOLVES AS FOLLOWS:

SECTION 1. The budget as submitted by the Executive Director and revised by the Redevelopment Agency, entitled "City of Santa Monica, Proposed Budget, 2005-06" (Budget), is hereby approved and adopted. In adopting the Budget, the Redevelopment Agency intends to, and by this Section does, adopt and approve the total operating appropriation, consisting of Salaries and Wages, Supplies and Expenses, and Capital Outlay major expenditure categories, each program category of the Capital Improvements budget, and

the revenue detail. The Executive Director is authorized to allot as appropriated. A copy of the Budget is attached hereto as Exhibit A.

SECTION 2. The schedules attached hereto as Exhibit B, entitled "Fiscal Year 2005-06 Schedule of Redevelopment Reimbursements to the General Fund and the Pier Fund", constitutes the Redevelopment Agency's indebtedness in accordance with California Health and Safety Code Sections 33670 ET. SEQ. of Project Areas so indicated, and replaces for fiscal year 2005-06 Exhibit 1 to the Reimbursement Agreement entered into between the Redevelopment Agency and the City on November 22, 1994.

SECTION 3. A certified copy of the Budget shall be filed with the Director of Finance/City Treasurer and with the City Clerk, and certified copies of the Budget shall be reproduced and made available for use as directed by Section 1505 of the Charter of said City.

SECTION 4. In adopting the Budget, the Redevelopment Agency does hereby re-appropriate the unencumbered balances and unexpended encumbrances of the fiscal year 2004-05 Capital Improvements budget in an amount not to exceed \$88,258,644.

SECTION 5. The Secretary shall certify to the adoption of this Resolution, and thenceforth and thereafter the same shall be in full force and effect.

APPROVED AS TO FORM:

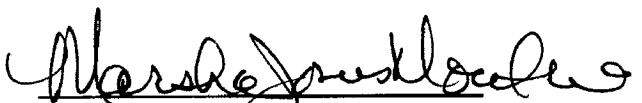

MARSHA JONES MOUTRIE
Attorney for the Redevelopment Agency

EXHIBIT B

**FISCAL YEAR 2005-06 SCHEDULE OF REDEVELOPMENT REIMBURSEMENTS
TO THE GENERAL FUND AND THE PIER FUND**

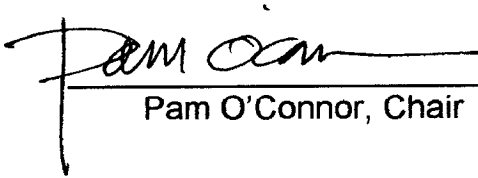
<u>PROJECT AREA (FUND #)</u>	<u>AMOUNT</u>	<u>DESCRIPTION</u>
<u>Low/Moderate Income Housing (15)</u>		
	\$ 138,100	-- Lease payment for development of 175 Ocean Park Boulevard Housing Project pursuant to Payment Agreement of May 8, 1984.
	\$ 1,000	-- Bank service fees
Total 15 Fund	<u>\$ 139,100</u>	
<u>Downtown (16)</u>		
	81,900	-- Staff time and associated benefits costs
	500	-- Redevelopment Agency member allowance
	500	-- Contribution to Workers' Compensation Self-Insurance Fund
	300	-- Bank service fees
	3,100	-- Office supplies
	700	-- Rent
	400	-- Conferences/meetings/travel
	5,000	-- Contribution to Comprehensive Self-Insurance Fund
	168,000	-- Earthquake insurance on parking structures
	60,500	-- Community Corporation of Santa Monica grant for development of low/moderate income housing projects
	23,600	-- Fiscal agent fees
Total 16 Fund	<u>\$ 344,500</u>	

EXHIBIT B

**FISCAL YEAR 2005-06 SCHEDULE OF REDEVELOPMENT REIMBURSEMENTS
TO THE GENERAL FUND AND THE PIER FUND**

<u>PROJECT AREA (FUND #)</u>	<u>AMOUNT</u>	<u>DESCRIPTION</u>
<u>Earthquake Recovery (17)</u>		
(A) General Fund		
	692,300	-- Staff time and associated benefits costs
	1,500	-- Redevelopment Agency member allowance
	5,500	-- Contribution to Workers' Compensation Self-Insurance Fund
	1,300	-- Bank service fees
	3,900	-- Telephone costs
	8,400	-- Office supplies
	500	-- Advertising
	66,500	-- Rent
	7,700	-- Conferences/meetings/travel
	9,800	-- Membership and dues
	20,000	-- Contribution to Comprehensive Self-Insurance Fund
	35,000	-- Building and structure maintenance
	500	-- Special departmental supplies
	500	-- Books and pamphlets
	163,800	-- Professional services
	64,000	-- Legal expense
Sub-total General Fund	<u>\$ 1,081,200</u>	
(B) Pier Fund	\$ 38,500	-- Economic development work done on behalf of the Earthquake Recovery (17) Fund
Sub-total for Pier Fund	<u>\$ 38,500</u>	
Total 17 Fund	<u>\$ 1,119,700</u>	
<u>Ocean Park (18)</u>		
	89,900	-- Staff time and associated benefits costs
	500	-- Redevelopment Agency member allowance
	500	-- Contribution to Workers' Compensation Self-Insurance Fund
	200	-- Bank service fees
	3,000	-- Office supplies
	800	-- Rent
	400	-- Conferences/meetings/travel
	4,200	-- Contribution to Comprehensive Self-Insurance Fund
	60,500	-- Community Corporation of Santa Monica grant for development of low/moderate income housing projects
	16,200	-- Fiscal agent fees
	6,000	-- Maintenance of public access area
Total 18 Fund	<u>\$ 182,200</u>	


Adopted and approved this 21st day of June, 2005.


Pam O'Connor, Chair

I, Maria M. Stewart, City Clerk of the City of Santa Monica, do hereby certify that the foregoing Resolution No. 491 (RAS) was duly adopted at a joint meeting of the Santa Monica City Council and the Redevelopment Agency held on the 21st day of June, 2005, by the following vote:

Ayes:	Agency members:	Bloom, Genser, Holbrook, McKeown, Shriver, Chair O'Connor, Chair Pro Tem Katz
Noes:	Agency members:	None
Abstain:	Agency members:	None
Absent:	Agency members:	None

ATTEST:


Maria M. Stewart, Agency Secretary

RESOLUTION NO. 244 (PAS)

(Parking Authority Series)

**A RESOLUTION OF THE PARKING AUTHORITY OF THE CITY OF SANTA MONICA
APPROVING ITS BUDGET FOR THE FISCAL YEAR 2005-06**

WHEREAS, the proposed budget for the fiscal year 2005-06 was submitted to the Parking Authority not less than thirty-five (35) days prior to July 1, 2005; and

WHEREAS, the Parking Authority held a public hearing on said budget after a notice of said budget hearing was published not less than ten (10) days prior thereto; and

WHEREAS, after said public hearing, the Parking Authority considered further its proposed budget,

NOW THEREFORE, THE PARKING AUTHORITY OF THE CITY OF SANTA MONICA RESOLVES AS FOLLOWS:

SECTION 1. The budget as submitted by the Executive Director and revised by the Parking Authority, entitled "City of Santa Monica, Proposed Budget, 2005-06" (Budget), is hereby approved and adopted. In adopting the Budget, the Parking Authority intends to, and by this Section does, adopt and approve the total operating appropriation, consisting of Salaries and Wages, Supplies and Expenses, and Capital Outlay major expenditure categories, each program category of the Capital Improvements budget, and the revenue detail. The Executive Director is authorized to allot as appropriated. A copy of the Budget is attached hereto as Exhibit A.

SECTION 2. A certified copy of the Budget shall be filed with the Director of Finance/City Treasurer and with the City Clerk, and certified copies of the Budget shall be reproduced and made available for use as directed by Section 1505 of the Charter of said City.

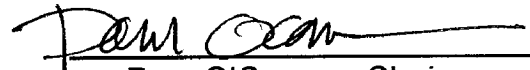
SECTION 3. In adopting the Budget, the Parking Authority does hereby re-appropriate the unencumbered balances and unexpended encumbrances of the fiscal year 2004-05 Capital Improvements budget in an amount not to exceed \$3,012,383.

SECTION 4. The Secretary shall certify to the adoption of this Resolution, and thenceforth and thereafter the same shall be in full force and effect.

APPROVED AS TO FORM:


MARSHA JONES MOUTRIE
Attorney for the Parking Authority

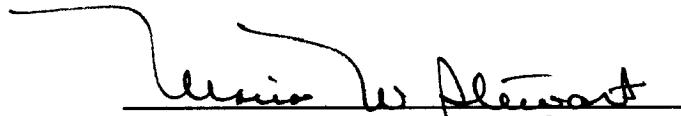
Adopted and approved this 21st day of June 2005.


Pam O'Connor, Chair

I hereby certify that the foregoing Resolution No. 244 (PAS) was duly adopted at a joint meeting of the Santa Monica City Council and the Parking Authority held on the 21st day of June 2005, by the following vote:

Ayes:	Authority Members:	Bloom, Genser, Holbrook, McKeown, Shriver, Chair Pro Tem Katz, Chair O'Connor
Noes:	Authority Members:	None
Abstain:	Authority Members:	None
Absent:	Authority Members:	None

ATTEST:


Maria M. Stewart, Authority Secretary

RESOLUTION NO. 10051 (ccs)

(City Council Series)

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
SANTA MONICA ESTABLISHING THE
GANN APPROPRIATIONS LIMIT FOR THE
FISCAL YEAR 2005-06**

WHEREAS, the City Council is required under the provisions of Government Code Section 7910 and Article XIII B of the California Constitution to establish its appropriations limit by resolution; and

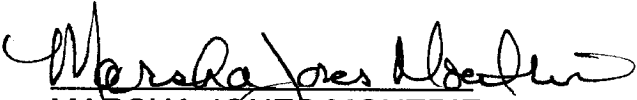
WHEREAS, documentation used in the determination of the appropriations limit has been available to the public for fifteen days prior to this meeting as required by Government Code Section 7910.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF SANTA MONICA DOES RESOLVE AS FOLLOWS;


SECTION 1. For purposes of Article XIII B of the California Constitution, the City of Santa Monica appropriations limit for the fiscal year 2005-06 shall be \$595,473,967.

SECTION 2. The City Clerk shall certify to the adoption of the Resolution,
and thenceforth and thereafter the same shall be in full force and effect.

APPROVED AS TO FORM:


MARSHA JONES MOUTRIE
City Attorney

Adopted and approved this 21st day of June, 2005.



Pam O'Connor, Mayor

I, Maria Stewart, City Clerk of the City of Santa Monica, do hereby certify that the foregoing Resolution No. 10051 (CCS) was duly adopted at a meeting of the Santa Monica City Council held on the 21st day of June, 2005, by the following vote:


Ayes: Council members: Bloom, Holbrook, Genser, McKeown, Shriver, Mayor Pro Tem Katz, Mayor O'Connor

Noes: Council members: None

Abstain: Council members: None

Absent: Council members: None

ATTEST:



Maria M. Stewart, City Clerk

GLOSSARY OF BUDGET TERMS

ACCOUNTS PAYABLE

A short-term liability account reflecting amounts owed to private persons or organizations for goods and services received by a government.

ACCOUNTS RECEIVABLE

An asset account reflecting amounts due from private persons or organizations for goods and services furnished by a government (but not including amounts due from other funds or other governments).

ACCRUAL BASIS OF ACCOUNTING

A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

ADOPTED BUDGET

The City Council Approved annual budget establishing the legal authority for the expenditure of funds as set forth in the adopting Council budget resolution.

APPROPRIATION

Legal authorization, as required by the City Charter, granted to the City Manager by the City Council to expend monies, and/or to incur legal obligations for specific departmental purposes. An appropriation is usually limited in amount, as well as to the time when it may be expended.

ASSESSED VALUATION

A dollar value placed upon real estate or other property by Los Angeles County as a basis for levying property taxes.

ASSETS

Property owned by a government, which has monetary value.

AUDIT

Prepared by an independent certified public accountant (CPA), the primary objective of an audit is to determine if the City's financial statements fairly present the City's financial position and results of operations in conformity with generally accepted accounting principles.

AUTHORIZED POSITIONS

Regular positions authorized in the budget to be employed during the fiscal year.

BASIS OF ACCOUNTING

The timing of recognition, that is, when the effects of transactions or events are recognized for financial reporting or budgeting purposes. The three basis of accounting for governmental agencies are: (1) cash basis (when cash is received or paid), (2) accrual basis (when the underlying transaction or event takes place), and (3) modified accrual basis (revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability occurred).

BALANCE SHEET

A statement purporting to present the financial position of an entity by disclosing the value of its assets, liabilities, and equities as of a specific date.

BEGINNING FUND BALANCE

Fund balance available in a fund from the end of the prior year for use in the following year.

GLOSSARY OF BUDGET TERMS

BOND

A city may raise capital by issuing a written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, together with periodic interest at a special rate.

BOND RATING

An evaluation of a bond issuer's credit quality and perceived ability to pay the principal and interest on time and in full. Two agencies regularly review city bonds and generate bond ratings: Moody's Investors Service and Standard and Poor's Ratings Group.

BUDGET

A plan of financial and program operation listing an estimate of proposed appropriations or expenses and the proposed means of financing them, for a particular time period. The budget is proposed or preliminary until it has been adopted by the City Council. Santa Monica's budget encompasses one fiscal year.

BUDGET CALENDAR

The schedule of key dates or milestones which a government follows in preparation and adoption of a budget.

BUDGET ADOPTION

Formal action by the City Council, which sets the spending path for the year.

BUDGETARY CONTROL

The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

CaIPERS

State of California Public Employee's Retirement System.

CNG

Compressed natural gas, which can reduce emitted toxic soot, is an alternative fuel for vehicles.

CAPITAL ASSET

A tangible, fixed asset that is long-term in nature, of significant value, and obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include land, buildings, equipment, improvements to buildings, and infrastructure (i.e., streets, highways, bridges, and other immovable assets). A capital asset is defined as an asset with a useful life extending beyond a single accounting period.

CAPITAL BUDGET

A financial plan of proposed capital improvement projects and the means of financing them for a given period of time.

CAPITAL OUTLAY

A budget category which budgets all equipment having a unit cost of more than \$1,000 and an estimated useful life of more than one year. Capital Outlay items are budgeted in the operating budget.

GLOSSARY OF BUDGET TERMS

CAPITAL IMPROVEMENT PROGRAM (CIP)

Improvements which cost over \$50,000, and have a useful life of 3 years or more, or involve public works construction. The City may own completed projects, or the City may maintain a legal interest in the completed project. Examples of projects owned by the City include a new park, street resurfacing, modifications to buildings, and construction of water mains. An example of a project in which the City maintains a legal interest is a privately owned housing project with an outstanding promissory note to the City.

CASH BASIS OF ACCOUNTING

A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CERTIFICATES OF PARTICIPATION (COP'S)

This financing technique provides long-term financing through a lease, installment sale agreement or loan agreement. Certificates of Participation (COP's) allow the public to purchase (in \$5,000 increments) participation in a stream of lease payments, installment payments or loan payments relating to the acquisition or construction of specific equipment, land or facilities. An example would be COP's sold by the City to finance various Third Street Promenade-related improvements.

CITY CHARTER

Legal authority approved in 1946 by the voters of Santa Monica under the State of California Constitution establishing the current "Council - Manager" form of government organization.

CITY MANAGER'S MESSAGE

A general discussion of the proposed budget as presented in writing by the City Manager to the City Council. The message contains an explanation of the principal budget items and summarizes the proposed budget relative to the current year adopted budget.

COMMUNITY PRIORITIES

Strategic work objectives that require collaborative action by several City departments and partnerships with other elements of the community.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)

The official annual report of the City's financial condition at the conclusion of the fiscal year. The report is prepared to conform to Generally Accepted Accounting Principles (GAAP) for governmental units and presentation of the financial data in conformity with the Adopted Budget.

CONSUMER PRICE INDEX (CPI)

A statistical description of price levels provided by the U.S Department of Labor. The change in this index from year to year is used to measure the cost of living and economic inflation.

CONTINGENCY

A budgetary reserve set aside for emergency or unanticipated expenditures, revenue shortfalls, and/or unknown expenditures.

DEPARTMENT

An operational and budgetary unit designated by the City Council to define and organize City operations, or a group of related operations within a functional area.

GLOSSARY OF BUDGET TERMS

DEBT

An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, and notes.

DEBT FINANCING

Issuance of bonds and other debt instruments to finance municipal improvements and services.

DEBT SERVICE

Debt service refers to the interest and principal payments on bond issues and Certificate of Participation, and includes the issuance costs related to bond funding.

DEFICIT

The excess of an entity's liabilities over its assets, or the excess of expenditures or expenses over revenue during a single accounting period.

DEPRECIATION

(1) Expiration in the service life of capital outlay assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) The portion of the cost of a capital asset that is charged as an expense during a particular period.

DIVISION

An organizational unit consisting of program(s) or activity(ies) within a department which furthers the objectives of the City Council by providing services or a product.

ENCUMBRANCES

Financial commitments related to unperformed contracts for goods or services for which part of an appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

ENTERPRISE FUND

A type of fund established to account for the total costs of those governmental facilities and services which are operated in a manner similar to private enterprises. These funds are entirely or predominately self-supporting.

ENVIRONMENTAL IMPACT REPORT – EIR

An analysis of the environmental implications related to a specific action. For example the increase in traffic in an area proposed for new development.

EXPENDITURE

The payment made for cost of services rendered, materials, equipment, and capital improvements.

EXPENSE

Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest, or other charges.

EXPENSE CATEGORY

Three expense object categories: Salaries and Wages; Supplies and Expenses; and Capital Outlay.

FEE

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

GLOSSARY OF BUDGET TERMS

FISCAL YEAR

A twelve-month accounting period of time to which the budget applies; for Santa Monica, it is July 1 through June 30.

FRINGE BENEFITS

Benefits including employee retirement, social security, health, dental, vision, life insurance, workers' compensation, uniforms, and deferred compensation plans.

F.T.E

Full Time Equivalent Employee (F.T.E.) Hours per year = 1.0 Full-Time Equivalent position.

FUND

An independent fiscal and accounting entity used to record all financial transactions related to the specific purpose for which the fund was created. There are three major types of fund: Governmental (general, special revenue, debt service, capital projects, and permanent), Proprietary (enterprise and internal service), and Fiduciary (trust and agency).

FUND BALANCE

The amount of financial resources immediately available for use. Generally, this represents the excess of unrestricted current assets over current liabilities.

GANN APPROPRIATIONS LIMIT

Article XIII B of the State constitution was amended by Proposition 4 (Gann initiative) in 1979. Article XIII B limits growth in the spending of tax proceeds to tax proceeds appropriated in the "base year" of 1978-79 times the product of the allowable annual percentage change in a cost-of-living factor and the allowable annual percentage change in a population change factor. The cost-of-living factor is the larger of the annual percentage change in the State per capita personal income or the annual percentage change in the local non-residential assessed valuation due to new construction. The population change factor is the larger of the annual percentage change of the jurisdiction's population or the annual percentage population change of the county in which the jurisdiction is located.

GENERAL FUND

The primary fund of the City used to account for all revenues and expenditures of the City not legally restricted as to use. Examples of departments financed by the General Fund include City Council, Police and Fire Departments.

GENERAL OBLIGATION BOND

A type of bond that is backed by the full faith, credit, and taxing power of the City.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative body on the application of GAAP to state and local governments is the GASB.

GOVERNMENTAL ACCOUNTING

The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

GLOSSARY OF BUDGET TERMS

GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)

The authoritative accounting and financial reporting standard-setting body for government entities.

GRANT

Contributions or gifts of cash or other assets from another governmental entity to be used or expended for a specific purpose, activity or facility. An example is the Community Development Block Grant given by the Federal government.

INDIRECT COST ALLOCATION PLAN

The City uses an indirect cost allocation plan to ensure that enterprises and certain special revenue supported operations pay for themselves and are not subsidized by City taxpayers. General fund supported central services costs such as payroll, accounting, data processing, personnel, city management and facilities maintenance are allocated to those funds benefiting from these services based on statistical data reflecting use of these support services.

INFRASTRUCTURE

Facilities on which the continuance and growth of a community depend on such as roads, water lines, sewers, public buildings, parks and airports.

INTERFUND TRANSACTIONS

These budgetary transactions consist of quasi-external transactions which would be treated as revenues and expenditures if they involved organizations external to the governmental unit, reimbursements of expenditures initially made in one fund which are attributable to another fund, and operating transfers where monies are appropriated from one fund to another fund to reimburse expenses which are of benefit to the first fund.

INTERNAL SERVICE FUND

Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, on a cost-reimbursement basis.

LEED

The Leadership in Energy and Environmental Design (LEED) Green Building Rating System[®] is a voluntary, consensus-based national standard for developing high-performance and sustainable buildings.

LEGAL DEBT LIMIT

Per section 6.07 of the City Charter, bonded indebtedness of the City may not exceed 10% of the total assessed valuation of property within the City, exclusive of any indebtedness incurred for the purpose of water supply or sewers or storm drains.

LIABILITY

Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. Note: This term does not include encumbrances.

LONG-TERM DEBT

Debt with a maturity of more than one year after the date of issue.

LINE ITEM DETAIL

A budget that lists detailed expenditure categories (permanent salaries, utilities, travel, training, etc) separately, along with the amount budgeted for each specified category.

GLOSSARY OF BUDGET TERMS

METHYL TERTIARY-BUTYL ETHER (MTBE)

Methyl tertiary-butyl ether (MTBE) is a chemical compound that is almost exclusively used as a fuel additive in motor gasoline to reduce tailpipe emissions for compliance of oxygenate requirements set by Congress in the 1990 Clean Air Act Amendment. At room temperature, MTBE dissolves rather easily in water. A growing number of studies have detected MTBE in ground water throughout the country; in some instances these contaminated waters are sources of drinking water. Low levels of MTBE can make drinking water supplies undrinkable due to its offensive taste and odor.

MISSION

A description of the basic purpose and responsibility of the division or department.

MODIFIED ACCRUAL BASIS OF ACCOUNTING

Basis of accounting. Revenues are recognized in the accounting period in which they become available and measurable; expenditures are recognized in the accounting period in which the fund liability is incurred (if measurable), except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

MUNICIPAL CODE

A compilation of City Council approved ordinances currently in effect. The Code defines City policy in various categories, for example, Civil Service rules, traffic regulations, sanitation and health standards, building regulations, and planning and zoning regulations.

OBJECTIVE

Statement describing a significant result or service level change to be accomplished during the next fiscal year.

OPERATING BUDGET

A financial, programmatic and organizational plan for furthering the goals of the City Council through the departments of the City, which does not include one-time capital improvements projects.

ORDINANCE

A formal legislative enactment by the City Council. It has the full force and effect of law within the City boundaries unless it is in conflict with any higher form of law such as a State statute or constitutional provision. An ordinance has higher legal standing than a resolution.

PAY-AS-YOU-GO BASIS

A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

PERFORMANCE MEASURE

Quantifiable indicators that measure program workload or progress in achieving program objectives.

PROGRAM

An activity or division within a department which furthers the objectives of the City Council by providing services or a product.

PROPRIETARY FUND

Funds that focus on the determination of operating income, changes in net assets (cost recovery), financial position, and cash flows. There are two types of proprietary funds: Enterprise and Internal Service Funds.

GLOSSARY OF BUDGET TERMS

PURCHASE ORDER

A document issued to authorize a vendor to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

RE-APPROPRIATION

The amount of money that is budgeted for a project in a prior year but is not spent or encumbered and needs to be appropriated again in the current year in order to continue the program originally intended.

REIMBURSEMENTS

Payments of amounts remitted on behalf of another party, department or fund. They are recorded as expenditures or expenses in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed (see Interfund Transactions).

RESERVE

An account used to set aside a portion of the fund balance as legally segregated for a specific use.

RESOLUTION

A special order of the City Council which requires less legal formality than an ordinance in terms of public notice and the number of public readings prior to approval. A resolution has lower legal standing than an ordinance. The adopted City budget is approved by resolution and requires a majority vote of the Council members present at budget adoption time. During the fiscal year other budget modifications made by the City Council require a majority plus one vote.

REVENUE

Sources of income used to finance City governmental services.

SALARIES AND WAGES

A budget category which generally accounts for full-time, part-time, and temporary employees' salaries, overtime costs and fringe benefits for a particular division or program.

SELF INSURANCE

A term often used to describe the retention by an entity of a risk of loss arising out of the ownership of property or the activity of the agency.

SPECIAL REVENUE FUNDS

A Special Revenue Fund is separately administered because restrictions have been placed on how revenues may be spent by the City Council, the State of California or the Federal government. Two examples are the State of California Gas Tax Fund and Federal government Community Development Block Grant funds.

SUPPLIES AND EXPENSES

A budget category which accounts for all non-personnel and non-capital outlay expenses. Examples include office supplies, utility costs, legal advertising, equipment maintenance, small tool purchases, building/structure maintenance and contractual services.

TAXES

Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit. This term does not include charges for services rendered only to those paying such charges, for example refuse collection.

GLOSSARY OF BUDGET TERMS

TRANSIENT OCCUPANCY TAX (TOT)

A tax on hotel/motel stays less than thirty days. The rate in the City of Santa Monica is currently 14%.

TRUST AND AGENCY FUNDS

Types of fiduciary funds which account for assets held by the City in a trustee capacity. The budget does not appropriate fiduciary funds.

VEHICLE LICENSE FEE

Vehicle License Fee (VLF) is an annual fee on the ownership of a registered vehicle in California. It has been assessed on all privately owned registered vehicles in California in place of taxing vehicles as personal property since 1935. The VLF is paid to the Department of Motor Vehicles (DMV) at the time of annual vehicle registration. The fee is charged in addition to other fees, such as the vehicle registration fee, air quality fees, and commercial vehicle weight fees. Approximately \$5.6 billion in VLF revenues are annually distributed to cities and counties.

ACRONYMS

AB	Assembly Bill	ERAF	Educational Revenue Augmentation Fund
AB 2766	Fiscal Year 1995-97 AB 2766 Discretionary Work Program	FEMA	Federal Emergency Management Agency
ATMS	Advanced Traffic Management System	FTE	Full Time Equivalent
AVR	Average Vehicle Ridership	GAP	Grant Acceleration Program
CAC	California Arts Council	GAAP	Generally Accepted Accounting Principles
CAFR	Comprehensive Annual Financial Report	GASB	Governmental Accounting Standards Board
CalPERS	California Public Employee's Retirement System.	GDP	Gross Domestic Product
CAM	Common Area Maintenance	GIS	Geographical Information Systems
CCS	Community and Cultural Services	HLP	Homeless Liaison Program
CDBG	Community Development Block Grant	HMG	Hazardous Mitigation Grants
CIP	Capital Improvement Programs	HMRRP	Haz-Mat Response and Reporting Program
CLETS	California Law Enforcement Telecommunications System	HUD	Department of Housing and Urban Development
CNG	Compressed Natural Gas	HOME	Federal Home Investment Partnership Program
COG	Council of Governments	KEC	Ken Edwards Center
COLA	Cost of Living Adjustment	LACMTA	Los Angeles County Metropolitan Transportation Authority
COPS	Citizens' Option for Public Safety	LAEDC	Los Angeles County Economic Development Corporation
CPI	Consumer Price Index	LED	Light Emitting Diodes
CREST	Childcare Recreation Enrichment Sports Together	LEED	Leadership in Energy and Environmental Design
CUPA	Certified Unified Program Agency	LLEBG	Local Law Enforcement Block Grants Program
DUI	Driving Under the Influence		
EIR	Environmental Impact Report		

ACRONYMS

MOE	Maintenance of Effort	SMPOA	Santa Monica Police Officer's Association
MOU	Memorandum of Understanding	SMMUSD	Santa Monica-Malibu Unified School District
MTA	Metropolitan Transportation Authority	SMURRF	Santa Monica Urban Runoff Recycling Facility
MTBE	Methyl Tertiary-Butyl Ether	TEA	Transportation Equity Act
MUNI	Municipal	TDA	Transportation Development Act
MWD	Metropolitan Water District	TMP	Transportation Management Program
OB	Operating Budget	TORCA	Tenant Ownership Rights Charter Amendment
OTS	California Office Traffic Safety	TOT	Transient Occupancy Tax
PAL	Police Activities League	TV	Television
PCH	Pacific Coast Highway	UCLA	University of California at Los Angeles
PERS	Public Employee Retirement System	VoIP	Voice over Internet Protocol
PNA	Pico Neighborhood Association	VLF	Vehicle License Fee
PROP A & PROP C	Proposition A and Proposition C programs are two one-half cent sales tax measures approved by Los Angeles County voters to finance a countywide transit development program	WiFi	Wireless Fidelity communication technology
PTA	Parent Teachers Association	WISE	Westside Independent Services
PYFC	Pico Youth Family Center	9/11	September 11, 2001
RDA	Redevelopment Agency		
SB	Senate Bill		
SCAQMD	South Coast Air Quality Management District		